

DELIVERY PROGRAM 2018 – 2022 & OPERATIONAL PLAN 2020 – 2021



Woollahra
Municipal
Council



Delivery Program 2018 – 2022 & Operational Plan 2020 – 2021

Adopted 22 June 2020



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Mayor's Message



Councillor Susan Wynne
Mayor of Woollahra

Despite the unprecedented challenges of COVID-19 within our local community and our workplace, I am so proud of the way in which we have responded and put the public health needs of our community and staff first. Our focus has been on supporting our residents and local businesses throughout this difficult time.

There is no doubt that the economic and social impact of the pandemic on Australia will be significant and that the ripple effect has and will continue to be felt locally. During the early stages of COVID-19 our staff moved quickly to adapt our service delivery to reduce the spread of the virus and to protect our community, whilst maintaining vital services and responding to community needs for support and information. Our Delivery Program & Operational Plan reflect the dynamic service responses we have had to make and our ongoing priority to service our community, such as the re-opening of our libraries and Customer Service Centre.

On 25 March 2020, the NSW Minister for Local Government announced a delay to the September 2020 local government elections to address the public health risks posed by the COVID-19 virus. This amendment to the *Local Government Act 1993* added one year to the term of the sitting Councillors and extends the current Delivery Program to 2022. It is anticipated that Council elections will next take place in September 2021, after which the Community Strategic Plan will be reviewed and a new Delivery Program developed.

In presenting the Delivery Program 2018-2022 and Operational Plan 2020-21, you will see some changes in the Council's usual operations. These reflect reduced revenues from Council's income-generating activities, due to both global market movements and our focus on supporting local business. Our Capital Works Program includes projects that can be conducted safely and contribute to economic recovery through the delivery of necessary infrastructure renewal and upgrade. The need for social distancing has changed the way in which some infrastructure projects and community and customer services (e.g. public libraries) are delivered, at least in the short term.

What remains steadfast is our commitment to meeting the needs of our community, providing financial sustainability and integrity, maintaining a strong commitment to service, good governance and economic, cultural and environmental leadership. We have continued to engage with the community and use feedback to inform our short term and long term goals and decisions. All our decisions and work is influenced by our central objectives of delivering community wellbeing, quality places and spaces, a healthy environment, local prosperity, community leadership and participation.

Councillor Susan Wynne
Mayor of Woollahra



From the onset of the pandemic in early March 2020, the Council's primary objective was to do what was necessary and appropriate to assist in slowing the spread of COVID-19. Our approach focused on protecting the health and well-being of elderly and vulnerable members of our community and looking after our staff. At a local level, we responded to the Federal and State Government's broader public health strategies aimed at minimising the likely impact of the virus on the demands of hospitals and other health and medical services. Our local government area, along with neighbouring areas, at one point had the highest number of positive COVID-19 case rates in the metropolitan area, which strongly influenced the Council's decisions and our rapid responses.

Woollahra Council acted earlier than some other councils and ahead of any public health order or government mandate, by firstly closing our much-loved libraries and then our community venues, beaches and harbour pools, playgrounds and outdoor fitness stations, basketball courts, our Preschool and eventually

Our Delivery Program & Operational Plan in the context of COVID-19

our Customer Service Centre. We provided support to local businesses operating in a restricted commercial environment and their customers. As a result of our clear strategy and decisive leadership, we were able to do everything we could to reduce the impact of the virus on our community and minimise the spread of the pandemic, whilst promoting public health messaging during an unprecedented time.

In addition to the leadership decisions we made, our community response played a critical part in limiting the spread of the virus. By observing the restrictions imposed on usual activities and freedom we saw a significant decrease in the number of COVID-19 cases and a successful 'flattening of the curve'.

In mid-May, we saw an easing of restrictions in line with the National Cabinet's three-step plan to create a COVIDSafe Australia. We took cautious and considered steps to re-open our beaches and harbour pools for swimming and exercise only. We re-opened our preschool and playgrounds and fitness stations and reinforced social distancing requirements.

There is still a great deal of uncertainty around what the future holds as we continue to recover from this pandemic. As the Mayor noted in her message, there is no doubt that the economic and social impact of the pandemic on Australia will be significant and that the ripple effect has and will continue to be felt locally. It is in this context that we present our Delivery Program

& Operational Plan for 2020/21. We are committed to continuing to provide our services to the community. There will, however, be some activities and events that cannot proceed as planned or will be delayed. Community and cultural events will be impacted. Our very popular Cultural Day has been cancelled, other events will most likely be run online and others delayed in the hope a further easing of restrictions will allow them to proceed.

Due to the financial impacts on our budget, our Capital Works Program is smaller than usual. We have applied for a number of Government grants that, if successful, will see our Program increase quite significantly.

Council will review this Plan and the budget as the year unfolds and the future becomes clearer. We will continue to be guided by Federal and State Government instructions and advice and we will always be guided by the values we place on public health and safety.

Despite the challenges of this year, we are confident that with the continued commitment of our staff and elected representatives and the help and resilience of our community we will embrace change with courage, creativity and the intention of delivering productive results.

Don Johnston
Director, Corporate Services



Our Community

Woollahra Municipality

Woollahra Municipality is located in Sydney's eastern suburbs, about 5 kilometres from the Sydney GPO.

The Municipality is bounded by Port Jackson (Sydney Harbour) in the north, the Waverley Council area in the east, Randwick City in the south and the City of Sydney in the west. The Woollahra Municipality includes the suburbs of Bellevue Hill, Darling Point, Double Bay, Edgecliff, Paddington (part), Point Piper, Rose Bay (part), Vaucluse (part), Watsons Bay and Woollahra.

The total land area is 12 square kilometres including harbour foreshore and beaches. The area is predominantly residential, with some commercial land use, parklands and a military reserve. Natural features of the Municipality include 16 kms of harbour foreshore consisting of rocky headlands, coastal cliffs and beaches, approx. 30 hectares of bushland located in 5 reserves with 3 vegetation communities containing over 300 plant species including 2 threatened and 1 vulnerable species.

Other prominent features include Sydney Harbour National Park, the Macquarie Lighthouse, Gap Park and the award winning Rose Bay Promenade. Woollahra is also the location of some of Sydney's premier shopping precincts such as Double Bay, Paddington and Queen Street, Woollahra.

The traditional custodians of the Woollahra area are the Gadigal and Birrabirragal people.

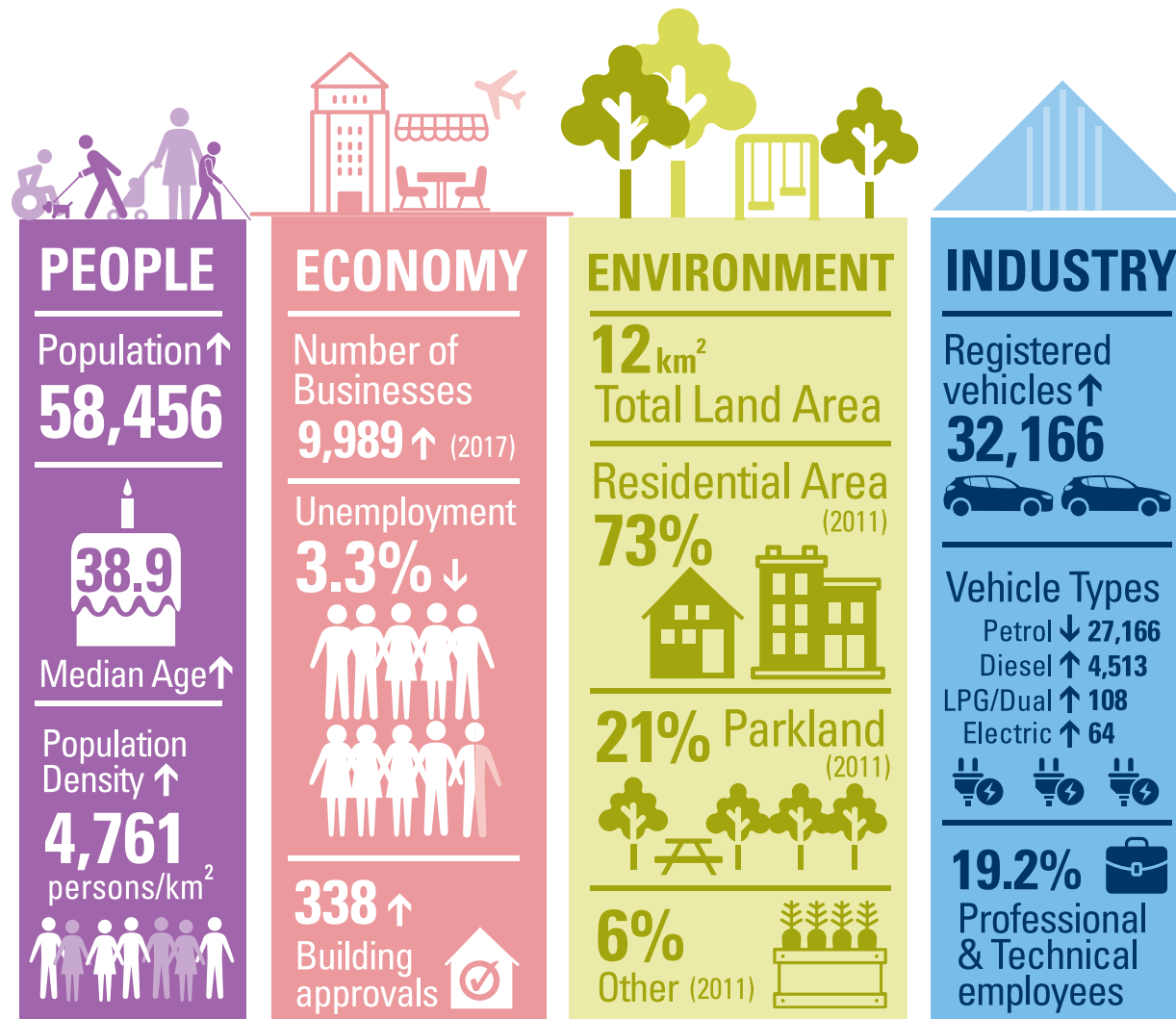
European settlement dates from 1790, although development was minimal until the 1860s. Land was used mainly for dairy farming and market gardening, with some fishing. Expansion took place in the 1880s and 1890s, continuing into the early 1900s and the inter-war period. Significant development occurred during the immediate post-war years, from the 1950s to the mid 1960s. The population gradually declined from the late 1960s, falling from 63,000 in 1966 to 53,000 in 1976 and then to 51,000 in 1986, but has risen since to 58,456 in 2017.

18.6% of Woollahra residents are aged 65+ years

This age group is particularly vulnerable to the effects of COVID-19

Our Woollahra: A Snapshot

The most recent census data calculated in 2017 has the population of our Municipality at 58,456 people, living in 26,243 dwellings.





Our community values and priorities

The Community Strategic Plan includes the values and priorities of our community expressed through a range of community engagement opportunities.

In updating the plan to Woollahra 2030, community values have been updated based on community feedback and presented in line with our themes of community wellbeing, quality places and spaces, a healthy environment, local prosperity and community leadership and participation. The Delivery Program and Operational Plan have been developed in alignment with these values and priorities.

Community wellbeing

- Community facilities, activities and events
- Activities for young people
- Support for healthy ageing and activities to engage seniors and isolated people in our community
- Programs and services that are inclusive of people with a disability
- Quality library services
- A safe community.

Quality places and spaces

- Retention and enhancement of the village atmosphere throughout the area, offering a good range of shops and services
- Protection of local history, heritage values and buildings
- No inappropriate high rise and oversize development
- Quality design of new developments
- Retention of local urban character
- Sustainable development
- Renewed and upgraded infrastructure, especially footpaths, pedestrian ramps, kerb, guttering, stormwater drainage and local roads
- Reduced traffic congestion
- Improved parking
- Good public transport
- Good access to the city, harbour, beaches and facilities
- Connected, accessible and safe pedestrian and bicycling access
- Well-managed trees in streets and parks
- Well-maintained foreshores, beaches, parks, sports fields and recreation areas
- Local parks and green open spaces
- Trees and leafy green streetscapes that are well maintained
- Children’s play areas and playgrounds
- An environment with less graffiti
- A clean and well maintained environment.



A healthy environment

- Environmental monitoring and protection
- Environmentally sustainable initiatives
- Retention of bushland and bush regeneration
- A commitment to sustainable waste management
- Reduced water pollution and improved stormwater drainage
- A commitment to responsible management of biodiversity
- Good street cleaning, recycling and waste collection.

Local prosperity

- Enhancement and revitalisation of our shopping areas.

Community leadership and participation

- Information on Council activities
- Council being responsive to the community
- Opportunities for community engagement and participation and involvement in Council's planning and decision making.



Our Councillors

Our Woollahra local government area consists of five electoral wards, with three Councillors representing each Ward, a total of fifteen (15) Councillors. The last election was held in September 2017.

BELLEVUE HILL WARD	COOPER WARD	DOUBLE BAY WARD	PADDINGTON WARD	VAUCLUSE WARD
<p>Nick Maxwell COUNCILLOR</p>  <p>nick.maxwell@woollahra.nsw.gov.au</p>	<p>Luise Elsing COUNCILLOR</p>  <p>luise.elsing@woollahra.nsw.gov.au</p>	<p>Richard Shields DEPUTY MAYOR</p>  <p>richard.shields@woollahra.nsw.gov.au</p>	<p>Peter Cavanagh COUNCILLOR</p>  <p>peter.cavanagh@woollahra.nsw.gov.au</p>	<p>Claudia Cullen COUNCILLOR</p>  <p>claudia.cullen@woollahra.nsw.gov.au</p>
<p>Lucinda Regan COUNCILLOR</p>  <p>lucinda.regan@woollahra.nsw.gov.au</p>	<p>Anthony Marano COUNCILLOR</p>  <p>anthony.marano@woollahra.nsw.gov.au</p>	<p>Mark Silcocks COUNCILLOR</p>  <p>mark.silcocks@woollahra.nsw.gov.au</p>	<p>Harriet Price COUNCILLOR</p>  <p>harriet.price@woollahra.nsw.gov.au</p>	<p>Mary-Lou Jarvis COUNCILLOR</p>  <p>mary-lou.jarvis@woollahra.nsw.gov.au</p>
<p>Isabelle Shapiro COUNCILLOR</p>  <p>isabelle.shapiro@woollahra.nsw.gov.au</p>	<p>Megan McEwin COUNCILLOR</p>  <p>megan.mcewin@woollahra.nsw.gov.au</p>	<p>Toni Zeltzer COUNCILLOR</p>  <p>toni.zeltzer@woollahra.nsw.gov.au</p>	<p>Matthew Robertson COUNCILLOR</p>  <p>matthew.robertson@woollahra.nsw.gov.au</p>	<p>Susan Wynne MAYOR</p>  <p>susan.wynne@woollahra.nsw.gov.au</p>



Visions and Values

Our Vision Statement

Woollahra will continue to be a great place to live, work and visit where places and spaces are safe, clean and well maintained.

Our community will offer a unique mix of urban villages with a good range of shops, services and facilities.

We will make the most of the natural beauty, leafy streetscapes, open spaces, views and proximity to the water and the city.

We will be a harmonious, engaged and connected community that looks out for each other.

Our Values

Respect for people

Integrity and excellence performance

Professional, quality service

Open, accountable communication.

Our commitments to the community

We will deliver seamless, responsive services to our community

We respect the rights of every customer to be treated fairly

We will keep our community informed about Council's services and activities and encourage community feedback

We will continuously strive to improve our services to the community

We will engage with our community to promote opportunities for participation in Council's planning and decision making

We will commit to continuous improvement and innovation in our service delivery to deliver best value for our community.

Our commitments to our people

We will manage our internal processes to ensure a seamless customer experience

We will conduct a safe, fair and open workplace where people are recognised and encouraged to develop their talents

We will communicate openly and inclusively with clear and consistent language

We will challenge ourselves to go on doing better.



Guiding Principles

Council recognises the guiding principles set out in the Local Government Act in everything it does. These principles are:

Functions:

- Provide strong and effective representation, leadership, planning and decision-making
- Carry out functions in a way that provide the best possible value for residents and ratepayers
- Plan strategically for the provision of effective and efficient services and regulation to meet the diverse needs of the local community
- Apply the integrated planning and reporting framework in carrying out their functions so as to achieve desired outcomes and continuous improvements
- Work co-operatively with other Councils and the State Government to achieve desired outcomes for the local community
- Manage lands and other assets so that current and future local community needs can be met in an affordable way
- Work with others to secure appropriate services for local community needs
- Act fairly, ethically and without bias in the interests of the local community
- Be responsible employers and provide a consultative and supportive working environment for staff.

Community participation:

- Actively engage with their local communities, through the use of the integrated planning and reporting framework and other measures.

Decision-making:

- Recognise diverse local community needs and interests
- Consider social justice principles
- Consider the long term and cumulative effects of actions on future generations
- Consider the principles of ecologically sustainable development
- Decision-making should be transparent and decision-makers are to be accountable for decisions and omissions.

Financial management:

- Spending should be responsible and sustainable, aligning general revenue and expenses
- Invest in responsible and sustainable infrastructure for the benefit of the local community
- Have effective financial and asset management, including sound policies and processes
- Have regard to achieving intergenerational equity.

Integrated planning and reporting:

- Identify and prioritise key local community needs and aspirations and consider regional priorities
- Identify strategic goals to meet those needs and aspirations
- Develop activities, and prioritise actions, to work towards the strategic goals
- Ensure that the strategic goals and activities to work towards them may be achieved within council resources
- Regularly review and evaluate progress towards achieving strategic goals
- Maintain an integrated approach to planning, delivering, monitoring and reporting on strategic goals
- Collaborate with others to maximise achievement of strategic goals
- Manage risks to the local community or area or to the council effectively and proactively
- Make appropriate evidence-based adaptations to meet changing needs and circumstances.



Our organisation

Our organisation is structured into four Divisions:

- Community Services
- Corporate Services
- Planning and Development
- Technical Services.

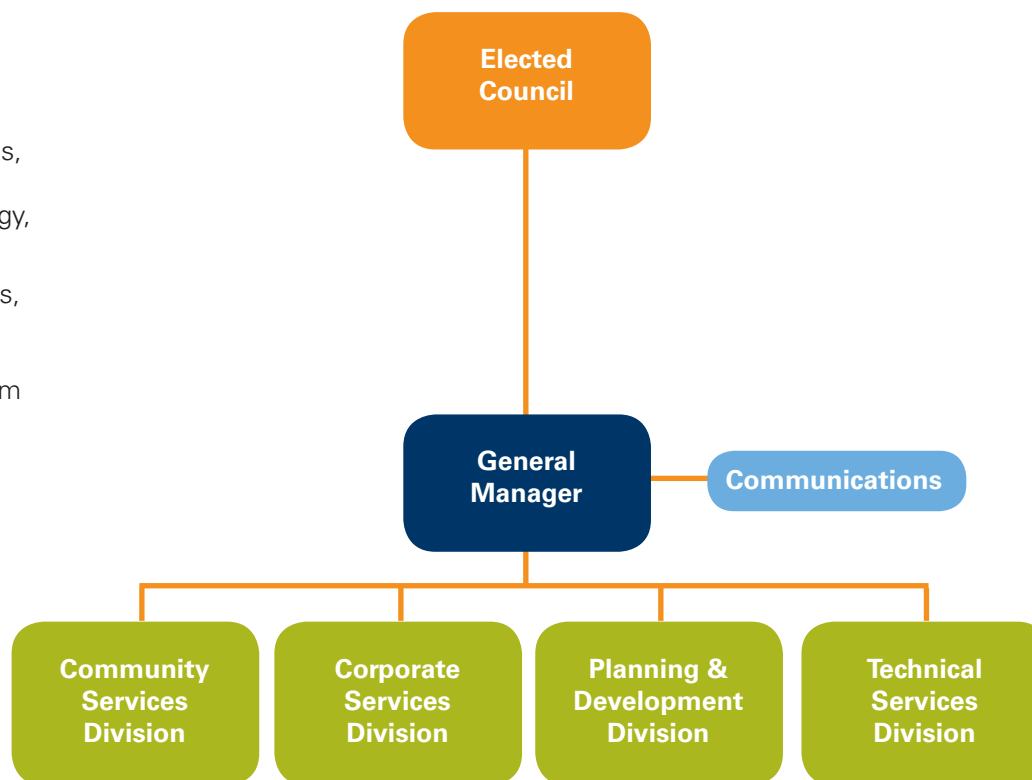
The Communications Department also reports directly to the General Manager.

Services we provide include:

- Asset management
- Capital works
- Community and cultural development
- Development assessment
- Environmental health and building control
- Recreation and open space management
- Urban planning
- Customer Service.

Internal services provided by the Corporate Services Division include Customer Services, Finance and Corporate Planning, Organisational Development and Human Resources, Business Assurance and Risk Management, Information Technology, Governance and Council Support.

For more information on our facilities, projects or services, please contact our Customer Service Centre on 9391 7000, Monday to Friday 8.00am to 4.30pm or visit Council's website www.woollahra.nsw.gov.au





Our Integrated Planning Framework



Integrated Planning and Reporting (IP&R) is a strategic planning framework for NSW Local Governments. The aim of the framework is to promote the long term sustainability of our community including social, economic, environment, and civic leadership in a manner that is affordable in the long run. Maintaining a financially sustainable Council and ensuring that services and assets are delivered and maintained in a manner that is equitable is a priority.

Woollahra Council's integrated planning and reporting framework comprises our Community Strategic Plan and our combined Delivery Program and Operational Plan, all supported by our Resourcing Strategy.

Progress is monitored and reported to Council through quarterly updates and our Annual Report. At the end of an election term there is an End of Term Report to the community.

Council's Priorities and Actions make reference to the relevant IP&R – Related Plans, Strategy, and Policies.

Delivering Woollahra 2030

The Delivery Program 2018 to 2022 and Operational Plan 2020/21 is structured on the Community Strategic Plan – Themes and Goals. Council’s Integrated Planning and Reporting framework includes five (5) broad interrelated Themes.

Each broad theme is supported by a number of Goals, Strategies, Priorities and Actions.

Details of our key challenges in the future and key performance indicators are also outlined for each Goal.

Detailed budget information including Operating Expenditure, Operating Income, Capital Expenditure and Capital Funding is presented for each Goal.

Planning hierarchy definitions



Consultation on the Delivery Program & Operational Plan

The development of the Delivery Program 2018 to 2022 and the Operating Plan 2020/21 have been informed by Council's ongoing community engagement and in line with the Community Strategic Plan – Woollahra – 2030 plan.

As part of the integrated planning and reporting framework these plans are updated annually or as required to reflect new information. This comes about through detailed community engagement, research, studies, surveys, community and targeted focus groups. This then informs the development of Council's other strategic plans and policies.

Council also conducts a Community Satisfaction Survey every two years to measure how Council is performing in the eyes of the community in the services Council delivers, and how important these services are to the community. This helps Council understand the community priorities and helps set the priorities in the Delivery Program and Operating Plan.

Council's next Community Satisfaction Survey will be completed to inform the End of Term report which is finalised for the end of a sitting Council. It is anticipated Council elections, postponed due to COVID-19, will be held on 4 September 2021.



Have your say on the Delivery Program & Operational Plan

Council's **Delivery Program 2018 to 2021 and Operational Plan 2020/21** was placed on formal public exhibition from 26 May 2020 to 22 June 2020.

Members of the community were invited to make public submissions expressing their views on the draft plan during the public exhibition period to be considered by Council.

Public submissions received during the exhibition period were considered by Council on 22 June 2020. The Plan was adopted by Council, coming into effect 1 July 2020.

To continue to engage with Council and to have your say you can:

- Go to Council's website **www.woollahra.nsw.gov.au** or **yoursay.woollahra.nsw.gov.au**
- Email council at **records@woollahra.nsw.gov.au**

Woollahra Municipal Council

Delivery Program 2018 to 2022 & Operational Plan 2020/21





2020/21 Budget Summary

The Integrated Planning and Reporting framework aligns with Council’s Delivery Plan and Operating Plan to the Community Strategic Plan – Woollahra 2030. The funding of the delivery of the plan comes through Council’s Budget.

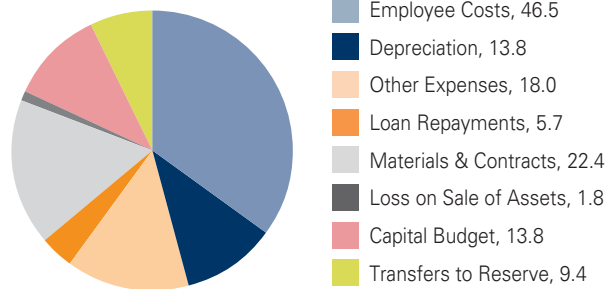
The budgeting process starts in December each year with the adoption of a range of principal strategies and economic parameters to guide budget preparation. The main drivers of our budget preparation are:

- Providing sufficient funding for all continuing services
- Providing funding for recommended service expansions
- Continuing our commitment to asset renewal; and
- Adopting a balanced budget.

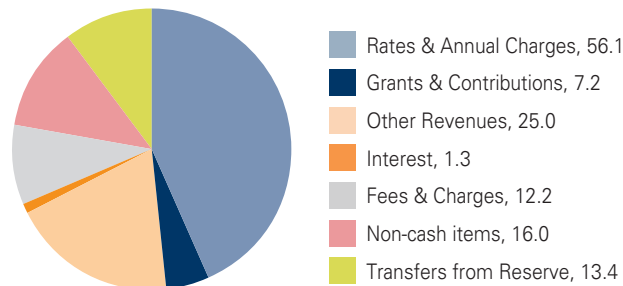
In establishing the priorities reference is given to the Service Delivery priorities, community priorities, legislative and risk-based priorities, and other key strategies of Council. This is then considered by Council in the context of Council’s long term Resourcing Strategies – The Long Term Financial Plan, Asset Management Plans and Strategy, and Workforce strategy.



2020/21 Budgeted Expenditure (\$ millions)



2020/21 Budgeted Income & Funding (\$ millions)



Net Operating Deficit \$143k

- Operating Revenue \$98.6m
- Operating Expenditure \$105.0m.

Operating Performance Ratio -6.24%*

(Benchmark - greater than breal-even)

*This ratio has been impacted by a number of extraordinary items including those related to COVID-19. Excluding these extraordinary items the Operating Performance Ratio is -0.99%.

Own Source Revenue Ratio 92.96%

(Benchmark - greater than 60%)

Highlights of the 2020/21 Budget are:

- Provision of sufficient funding in the Operating Budget for all continuing services and \$366k in recommended service expansions
- Provision of funding \$2.79m for supporting the community during the COVID-19 pandemic
- A strong unrestricted current ratio at 2.53:1 (TCorp benchmark >1.5:1)
- \$1.901m released from the operating budget to fund capital works
- Capital Budget maintains a commitment to building and infrastructure asset renewal
- Restricted cash reserves totalling an estimated \$54.5m.



2020/21 BUDGET BY THEMES AND GOALS

	Community Wellbeing			Quality Places & Spaces			A Healthy Environment		Local Prosperity	Community Leadership & Participation		Council
	A connected and harmonious community	A supported community	A creative and vibrant community	Well planned neighbourhoods	Liveable places	Getting around	Protecting our environment	Sustainable use of resources	Community focused economic development	Working together	A well managed Council	Total Budget
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Expenditure												
Employee Costs	474	1,998	3,922	5,974	12,209	1,949	1,918	4,526	1,508	1,053	10,579	46,109
Materials & Contacts	115	468	2,041	1,293	5,078	1,799	385	3,808	2,862	192	4,409	22,448
Borrowing Costs	0	0	0	0	0	0	0	0	2,829	0	49	2,878
Depreciation	0	0	1,008	0	9,818	381	30	88	52	0	2,375	13,751
Other Expenses	129	891	331	222	2,641	378	90	4,483	1,180	179	7,453	17,977
Net Loss on Sale of Assets	0	0	0	0	0	0	0	0	0	0	1,793	1,793
	717	3,358	7,301	7,489	29,745	4,507	2,423	12,905	8,430	1,424	26,658	104,956
Operating Income												
Rates & Annual Charges	0	0	0	0	19	(84)	0	14,854	(278)	0	41,605	56,116
Fees & Charges	0	986	98	2,846	2,207	3,433	137	2,094	7	7	385	12,200
Interest	0	0	0	0	0	0	0	0	0	0	1,293	1,293
Operating Grants & Contributions	2	659	500	0	517	73	47	47	81	0	2,069	3,994
Other Revenue	1	13	216	120	2,962	6,920	108	50	11,853	0	2,776	25,019
	3	1,658	814	2,966	5,705	10,343	292	17,045	11,662	7	48,128	98,623
Operating Result Surplus / (Deficit)	(714)	(1,700)	(6,487)	(4,523)	(24,040)	5,836	(2,131)	4,140	3,232	(1,417)	21,470	(6,334)
Capital Expenditure & Liability Reduction												
Capital Budget	0	0	565	0	8,214	600	0	585	636	0	3,243	13,842
Loan Principal Repayments	0	0	0	0	0	0	0	0	2,562	0	225	2,789
Employee Entitlements Paid on Termination	0	0	0	0	0	0	0	0	0	0	416	416
Transfers to Reserves	0	180	66	0	0	0	0	93	1,314	0	7,720	9,373
Capital Funding												
Capital Grants & Contributions	0	0	0	0	471	0	0	0	0	0	2,700	3,171
Transfers from Reserve	0	0	464	30	7,754	1,163	154	725	905	0	2,207	13,402
Net Internal Charges Expense / (Income)	3	122	53	156	(476)	51	47	4,721	241	(22)	(4,896)	(0)
LESS: Non-cash Items	10	37	1,084	153	10,131	422	76	198	(1,149)	22	5,053	16,039
Budget Result Surplus / (Deficit)	(707)	(1,965)	(5,622)	(4,496)	(13,422)	6,770	(1,948)	(336)	(1,768)	(1,372)	24,723	(143)

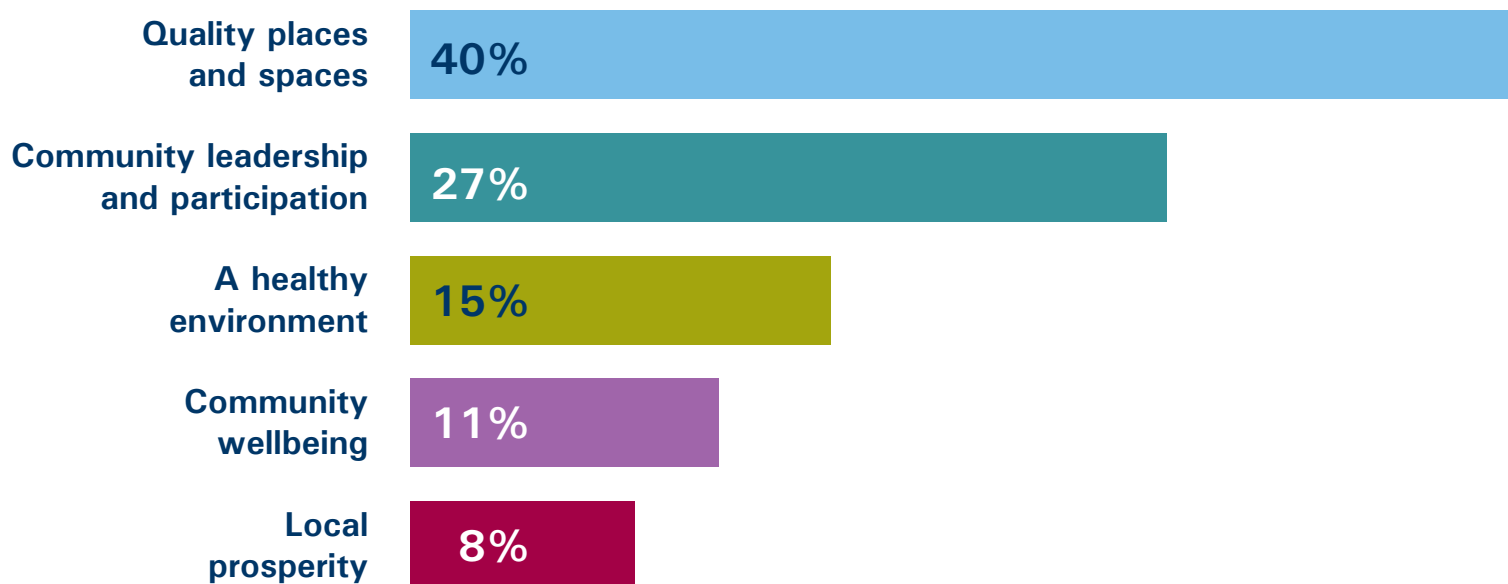


2020/21 BUDGET BY THEMES

Operational expenditure by Theme*

*This is operational expenditure only and does not include capital.

Administration costs are spread across each area.



Total Operational expenditure budget:
\$104.956m



2020/21 Capital Budget Summary

Council’s Capital Budget is made up of its operating capital budget and capital works program.

The operating capital budget provides for the cyclical and routine replacement of plant and vehicles, library collection, IT and street furniture. These all support the day-to-day delivery of our services.

The capital works program provides for the renewal and upgrade of our infrastructure assets; roads, footpaths, kerbs and gutters, stormwater drainage, open space and buildings. It also includes traffic management and environmental works projects.

The infrastructure renewal and upgrade projects are drawn from our Asset Management Plans. Traffic management projects are largely driven by the local traffic committee and other Council priorities while environmental works projects are based on our various sustainability and biodiversity initiatives



Total Capital Budget \$13.8M

- Operating capital \$1.9m
- Capital works program \$11.4m.

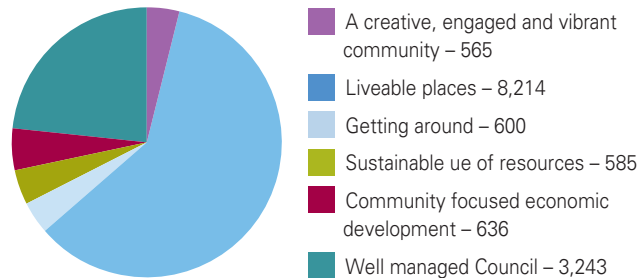
Asset renewable Ratio 103.48%

(Benchmark – 100%)

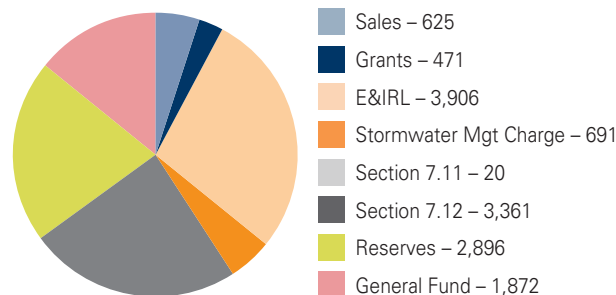
Infrastructure Backlog Ratio 1.78%

(Benchmark – less than 2%)

Capital Expenditure Budget by Goal (\$'000)



Capital Expenditure Budget by Funding Source (\$'000)



Highlights for 2020/21:

- \$585k environmental works program
- \$570k on stormwater drainage renewal and upgrade
- \$4.1m roads, footpaths and kerb and gutter renewal and upgrade
- \$2.5m on parks and open space projects
- \$410k on playground and fitness station renewal
- \$325k on park and community buildings
- \$150k on major sportsfield renovations
- \$550k on Plumer Road streetscape stage 2



2020/21 BUDGET – FINANCIAL REPORTS

INCOME STATEMENT			
	2018/19 Budget	2019/20 Budget	2020/21 Budget
Income from Continuing Operations			
Rates & Annual Charges	53,181	54,574	56,116
Fees & Charges	11,404	11,835	12,200
Interest	1,903	2,056	1,293
Other Operating Revenues	27,849	30,001	25,019
Operating Grants & Contributions	3,413	3,405	3,994
Capital Grants & Contributions	4,697	3,293	3,171
Other Income			
Net Gain on Sale of Assets	0	0	0
TOTAL INCOME	102,447	105,165	101,793
Expenses from Continuing Operations			
Employee Costs	41,021	44,369	46,109
Borrowing Costs (Interest)	3,120	3,010	2,878
Materials & Contracts	19,092	20,539	22,448
Depreciation	12,603	12,603	13,751
Other Operating Expenses	16,997	17,338	17,977
Net Loss on Sale of Assets	2,954	2,892	1,793
TOTAL EXPENSES	95,787	100,751	104,956
Operating Result From Continuing Operations	6,660	4,414	(3,163)
NET OPERATING RESULT BEFORE CAPITAL GRANTS & CONTRIBUTIONS	1,962	1,121	(6,334)

BALANCE SHEET			
	2018/19 Budget	2019/20 Budget	2020/21 Budget
ASSETS			
Current Assets			
Cash & Investments	56,136	61,857	56,446
Receivables	7,153	6,494	6,201
Inventories & Other Assets	254	256	273
Other	506	526	498
	64,049	69,132	63,419
Non-Current Assets			
Receivables	92	76	80
Inventories & Other Assets	1,262	947	500
Investment Properties	158,149	165,351	162,055
Property, Plant & Equipment	741,601	753,113	895,040
	901,103	919,487	1,057,675
TOTAL ASSETS	965,152	988,619	1,121,094
LIABILITIES			
Current Liabilities			
Payables	27,876	30,939	33,439
Interest Bearing Liabilities	2,660	2,789	2,919
Provisions	13,325	13,103	14,514
	43,862	46,831	50,872
Non-Current Liabilities			
Interest Bearing Liabilities	61,776	58,986	56,067
Provisions	249	235	394
	62,025	59,221	56,461
TOTAL LIABILITIES	105,886	106,052	107,333
TOTAL ASSETS	859,265	882,566	1,013,761
EQUITY			
Opening Equity	537,544	551,392	547,541
Change in Net Assets	6,660	4,415	(3,162)
Asset Revaluation Reserves	315,062	326,760	469,383
Closing Equity	859,265	882,566	1,013,761



2020/21 BUDGET – FINANCIAL REPORTS

CASH FLOW STATEMENT			
	2018/19 Budget	2019/20 Budget	2020/21 Budget
Cash flows from operating activities			
Receipts			
Rates and Annual charges	53,168	54,547	56,087
Fees and Charges	12,216	12,690	13,133
Interest	1,903	2,056	1,293
Grants & Contributions	8,713	7,173	7,674
Other	26,533	28,825	26,195
Payments			
Employee Costs	(40,139)	(43,507)	(45,193)
Materials & Contracts	(20,995)	(22,599)	(24,685)
Interest	(3,124)	(3,011)	(2,895)
Other	(18,694)	(19,072)	(19,775)
Net cash provided (or used in) Operating Activities	19,580	17,102	11,834
Cash Flows from investing activities			
Receipts			
Sale of Assets	1,088	788	625
Net Sales/(Purchases) of Investment Securities			
Net Movement in investments on hand			
Payments			
Purchase of assets	(18,354)	(15,993)	(13,842)
Net Movement in investments on hand			
Net cash provided (or used in) Investing Activities	(17,266)	(15,205)	(13,217)
Cash Flows from financing activities			
Receipts			
Proceeds from loans	0	0	0
Payments			
Repayment of loans	(2,547)	(2,660)	(2,789)
Net cash provided (or used in) Financing Activities	(2,547)	(2,660)	(2,789)
Net Increase/(Decrease) in Cash & Investments	(233)	(763)	(4,172)
PLUS: Cash & Investments – beginning of the year	56,369	62,620	60,619
Cash & Investments – end of year	56,136	61,857	56,446

RESTRICTED RESERVES			
	2018/19 Budget	2019/20 Budget	2020/21 Budget
External Restrictions			
Section 7.11 Contributions	1,440	1,432	1,472
Section 7.12 Contributions	825	510	91
Unexpended Grants	49	36	0
Environmental & Infrastructure Levy	4	0	284
Stormwater Levy	1	4	3
Domestic Waste Management	3,598	3,008	3,236
	5,919	4,989	5,086
Internal Restrictions			
Employee Leave Entitlements	2,465	2,593	2,675
Deposits & Bonds	16,225	20,208	22,680
Plant replacement	142	56	0
Property	21,785	20,792	16,319
Open Space & Community Facilities	268	0	211
Kiaora Place	4,708	5,977	4,511
Election	120	260	360
Other	2,724	2,669	2,847
	47,728	52,556	49,415
	53,647	57,546	54,501



2020/21 KEY FINANCIAL INDICATORS

RATIO	PURPOSE	BENCHMARK	2018/19 Budget	2019/20 Budget	2020/21 Budget
Operating Performance Ratio	Operating Performance ratio is an indication of continued capacity to meet on-going expenditure requirements. <i>* This ratio has been impacted by a number of extraordinary items including those related to COVID-19. Excluding these extraordinary items the Operating Performance Ratio is -0.99%.</i>	Greater than or equal to breakeven	1.27%	1.10%	-6.24%*
Own Source Revenue Ratio	Own source revenue measures the degree of reliance on external funding sources. Financial flexibility increases as the level of own source revenue increases.	Greater than 60%	91.77%	93.63%	92.96%
Unrestricted Current Ratio	To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.	Greater than or equal to 1.5:1	2.97:1	3.35:1	2.53:1
Debt Service Cover Ratio	To assess the availability of operating cash to service debt including interest, principal and lease payments. <i>** This ratio has been impacted by a number of extraordinary items including those related to COVID-19. Excluding these extraordinary items the Debt Service Cover Ratio is 2.53.</i>	Greater than or equal to 2.00	2.99	2.64	1.64**
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.	Less than 5.00%	3.95%	3.90%	3.80%
Cash Expense Cover Ratio	Indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflows.	Greater than or equal to 3 months	7.91	8.72	7.67
Building, Infrastructure & Other Structures Renewal Ratio	Represents the replacement or refurbishment of existing assets to equivalent capacity or performance (as opposed to new assets or increasing performance or capacity of existing assets). Ratio compares the proportion spent on infrastructure asset renewals and assets deterioration.	Greater than or equal to 100%	90.2%	102.68%	103.48%
Infrastructure Backlog Ratio	Indicates the proportion of backlog against the total value of Council's infrastructure assets. Measures the extent to which asset renewal is required to maintain or improve service delivery in a sustainable way.	Less than 2%	1%	1.78%	1.78%
Asset Maintenance Ratio	Reflects the actual asset maintenance expenditure relative to the required asset maintenance.	Greater than 1.00	1.17	1.19	1.18
Capital Expenditure Ratio	Extent Council is expending its asset base through capital expenditure on both new assets and the replacement and renewal of existing assets.	Greater than 1.1	1.12	1.54	1.49

Delivery Program & Operational Plan by Theme





Delivery Program & Operational Plan by Theme

Theme: Community wellbeing

- Goal 1: A connected, harmonious and engaged community for all ages and abilities
- Goal 2: A supported, enabled and resilient community
- Goal 3: A creative and vibrant community

Theme: Quality places and spaces

- Goal 4: Well planned neighbourhoods
- Goal 5: Liveable places
- Goal 6: Getting around

Theme: A healthy environment

- Goal 7: Protecting our environment
- Goal 8: Sustainable use of resources

Theme: Local prosperity

- Goal 9: Community focused economic development

Theme: Community leadership and participation

- Goal 10: Working together
- Goal 11: A well managed Council

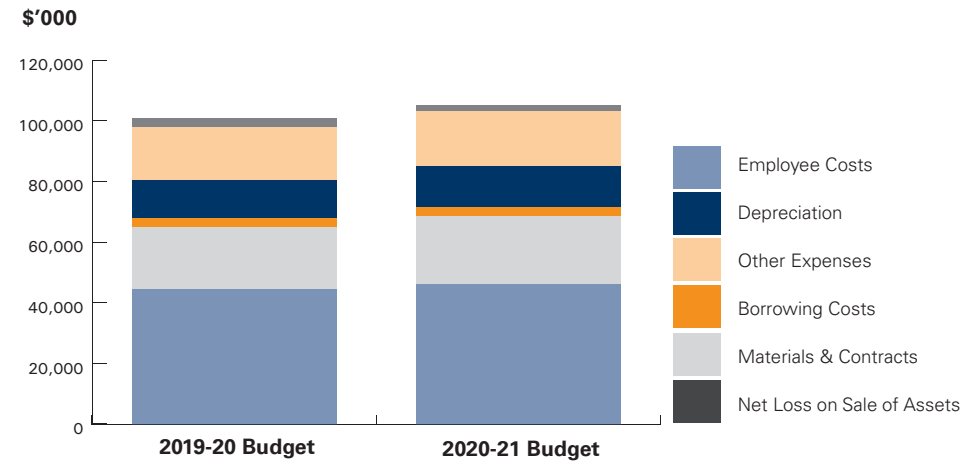


BUDGET – BY GOAL

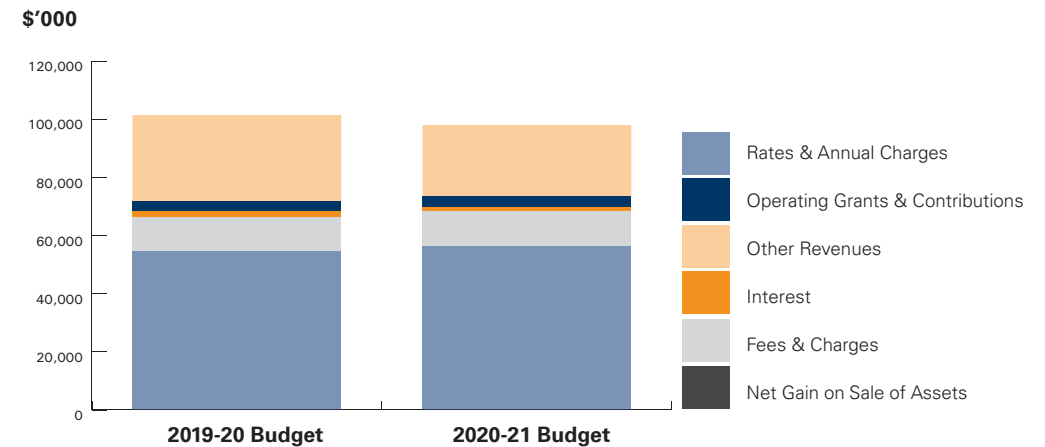
TOTAL BUDGET

\$'000	2018/19 Budget	2019/20 Budget	2020/21 Budget
Operating Expenditure			
Employee Costs	41,021	44,369	46,109
Materials & Contracts	18,992	20,539	22,448
Borrowing Costs	3,120	3,010	2,878
Depreciation	12,603	12,603	13,751
Other Expenses	16,969	17,338	17,977
Net Loss on Sale of Assets	2,954	2,892	1,793
	95,659	100,751	104,956
Operating Income			
Rates & Annual Charges	53,181	54,574	56,116
Fees & Charges	11,404	11,835	12,200
Interest	1,903	2,056	1,293
Operating Grants & Contributions	3,413	3,405	3,994
Other Revenues	27,849	30,001	25,019
Net Gain on Sale of Assets	0	0	0
	97,750	101,872	98,623
Operating Result Surplus/(Deficit)	2,090	1,121	(6,334)
Capital Expenditure & Liability Reduction			
Capital Budget	18,354	15,993	13,842
Loan Principal Repayments	2,547	2,660	2,789
Employee Entitlements paid on Termination	405	405	416
Transfers to Reserve	10,016	10,108	9,373
Capital Funding			
Capital Grants & Contributions	4,697	3,293	3,171
Transfers from Reserve	10,161	10,935	13,402
Net Internal Charges Expense/(Income)	0	0	0
LESS: Non cash items	14,413	13,880	16,039
Budget Result Surplus/(Deficit)	40	63	(143)

OPERATING EXPENDITURE



OPERATING INCOME





Theme: Community wellbeing

Introduction

Our community wellbeing is dependent on our social connections and our sense of community.

Building community harmony is about having a sense of belonging and feeling welcomed. People do not exist in isolation. Strong networks including families, neighbourhoods, community groups, cultural organisations, churches, government agencies and businesses are essential building blocks of our community. Community wellbeing is influenced by feeling engaged and is expressed through participation in community, cultural and recreational activities, access to facilities and community information. The health of residents and access to essential social services is also important to ensure community health and safety.

Council's contribution

Council's contribution to community wellbeing continues to be made through the planning, facilitation and provision of appropriate community and cultural services and facilities throughout the Municipality. As a Council we also have a role to work in partnership with our community to support local neighbourhood networks and to facilitate local participation and engagement. This is demonstrated through a number of programs including the annual grants program and the provision of subsidised venue hire, promotion of community events, and communications updating our community. Council also supports an inclusive community and is implementing the Disability Inclusive Action Plan (2017) across Council.

Council manages the Woollahra Preschool and coordinates a number of committees that encourage resident participation, such as the Woollahra Small Sculpture Prize Committee and Community Safety Committees.

Council continues to recognise the traditional custodians of the land. We participate in a regional forum of Councils that work together to raise awareness and celebration of Aboriginal and Torres Strait Islander heritage.

Woollahra is an area rich in cultural activity with a large percentage of residents expressing an interest in creativity, cultural events and programs. Council plays a cultural developmental role and hosts valuable initiatives such as the Writers & Readers Program, an Artist in Residence scheme, the Youth Photographic Award and Film Prize, the Woollahra Small Sculpture Prize, Public Art Programs, Mural Programs and the Tea Topics talk series. Council continues to develop new cultural programs, community and cultural opportunities to meet community needs. Council also supports public art through the placement of artworks in the area for the benefit and enjoyment of residents and visitors.

Council provides Library Services at Double Bay, Paddington and Watsons Bay. Within Kiaora Place at Double Bay, the Woollahra Library was opened on 28 May 2016. This is a new state of the art Library fully accessible to all members of the community, includes the Local History Service and provides a large range of exciting programs for new and existing library users.

In addition to its role as a community builder and planner, Council also protects public health and wellbeing and provides services including food safety, public health, microbial control, swimming pool safety and environmental pollution control.



Theme: Community wellbeing

Goal 1: A connected, harmonious and engaged community for all ages and abilities

Woollahra will be a community where people care for each other, have a sense of belonging and can contribute meaningfully to their local community and neighbourhood through participation in community life.

OUR KEY OPPORTUNITIES & CHALLENGES

Resident movements	Building lasting communities and communicating with a transient population
Diverse community	Communicating and engaging with a culturally diverse community
Library and Information Service	Engaging and connecting with time poor residents
Community Information	Meeting high expectations and demand for access to information
Aboriginal heritage	Improving the knowledge and appreciation of Aboriginal heritage

OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

- Residents volunteering (measure of social participation)
- Residents who feel engaged with their local area
- Residents recommend living in the area
- Community satisfaction with Council's community wellbeing services.

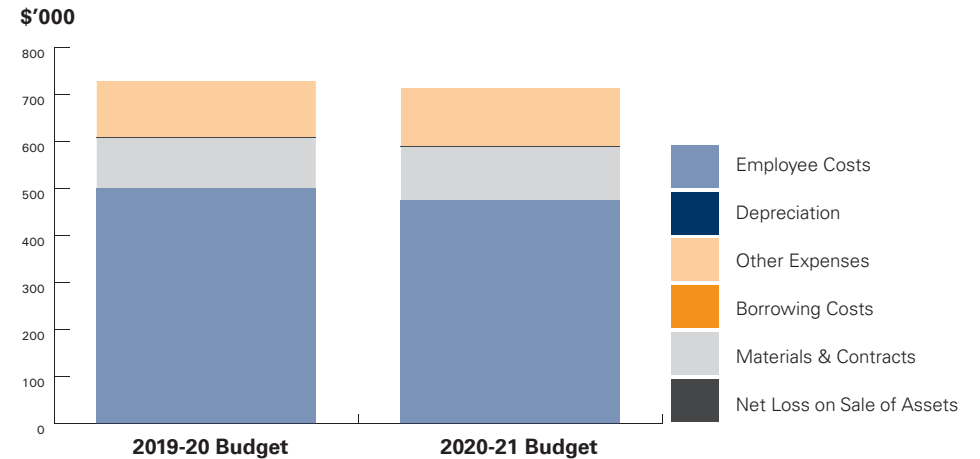


BUDGET – BY GOAL

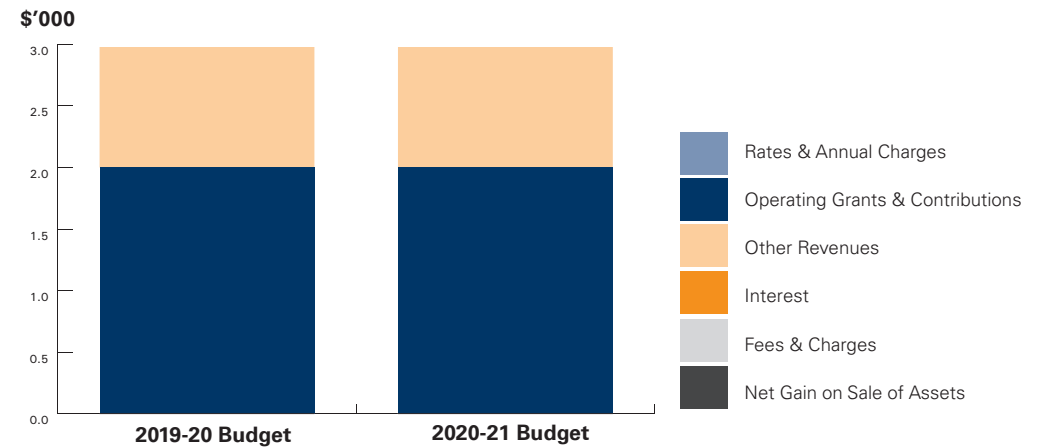
A CONNECTED, ENGAGED AND HARMONIOUS COMMUNITY FOR ALL AGES AND ABILITIES

\$'000	2018/19 Budget	2019/20 Budget	2020/21 Budget
Operating Expenditure			
Employee Costs	475	500	474
Materials & Contracts	143	108	115
Borrowing Costs	0	0	0
Depreciation	0	0	0
Other Expenses	153	125	129
Net Loss on Sale of Assets	0	0	0
	771	733	717
Operating Income			
Rates & Annual Charges	0	0	0
Fees & Charges	0	0	0
Interest	0	0	0
Operating Grants & Contributions	2	2	2
Other Revenues	1	1	1
	4	3	3
Operating Result Surplus/(Deficit)	(768)	(729)	(714)
Capital Expenditure & Liability Reduction			
Capital Budget	0	0	0
Loan Principal Repayments	0	0	0
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	0	0	0
Capital Funding			
Capital Grants & Contributions	0	0	0
Transfers from Reserve	0	0	0
Net Internal Charges Expense/(Income)	3	2	3
LESS: Non cash items	16	14	0
Budget Result Surplus/(Deficit)	(754)	(718)	(707)

OPERATING EXPENDITURE



OPERATING INCOME





OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
Theme: Community wellbeing						
Goal 1: A connected, harmonious and engaged community for all ages and abilities						
1.1 Provide and facilitate a range of community projects, programs and events						
	1.1.1	Provide programs and activities that respond to the needs and aspirations of people as they age	Director Community Services		2018-2022	Social & Cultural Plan 2018-2030
		Provide healthy recreational and educational activities for older adults.	Team Leader Community Development	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
		Provide and monitor Library programs for people as they age.	Library Community Programs Team Leader	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
	1.1.2	Provide programs and activities for families, children and young people	Director Community Services		2018-2022	Social & Cultural Plan 2018-2030
		Provide education sessions and support for families with children and young people.	Team Leader Community Development	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
		Provide and monitor the Children’s under 12 years’ Library program with a focus on fun, literacy and a love of learning.	Events & Programs Coordinator	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
		Provide a responsive Library program for youth 12 to 20 years.	Events & Programs Coordinator	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
	1.1.3	Plan a range of activities and events that celebrate members of our community	Manager Community Development		2018-2022	Social & Cultural Plan 2018-2030
		Conduct the annual Woollahra Citizenship Awards.	Team Leader Community Development	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
		Coordinate a range of activities and events to celebrate members of our community.	Team Leader Community Development	Ongoing	2018-2022	Social & Cultural Plan 2018-2030



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022		Operational Plan Action 2020/21	Implementation			
				Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
	1.1.4	Provide opportunities to connect people and ideas to encourage lifelong learning		Director Community Services		2018-2022	Social & Cultural Plan 2018-2030
			Provide and monitor a range of Adult Library programs and events to promote lifelong learning, literacy and connect people with ideas.	Events & Programs Coordinator	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
			Explore the possibilities that volunteering offers the wider community.	Team Leader Community Development	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
			Manage the Library Volunteer Program to support the operations of Woollahra Libraries.	Library Community Programs Team Leader	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
			Manage the Cultural Volunteer Program.	Cultural Development Coordinator	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
			Develop a volunteering program for the art gallery/community cultural space.	Cultural Development Coordinator	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
1.2 Keep the community engaged and informed							
	1.2.1	Provide information about community services, events and activities.		Marketing Coordinator		2018-2022	Social & Cultural Plan 2018-2030
	1.2.2	Respond to new opportunities for engagement.		Marketing Coordinator		2018-2022	Social & Cultural Plan 2018-2030



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
1.3 Provide places and spaces for people to connect and interact						
	1.3.1 Provide access to multipurpose and flexible meeting places	<p>Provide an innovative and enhanced library network which encourages a connection between people and ideas.</p> <p>Coordinate technology provision at Woollahra Libraries to respond to its fast paced change and community expectations.</p> <p>Manage Council's community venues for hire and use by community organisations for social goals.</p>	<p>Director Community Services</p> <p>Manager Woollahra Libraries</p> <p>Library Resource Management Team Leader</p> <p>Manager Community Development</p>	<p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p>	<p>2018-2022</p> <p>2018-2022</p> <p>2018-2022</p>	<p>Social & Cultural Plan 2018-2030</p> <p>Social & Cultural Plan 2018-2030</p> <p>Social & Cultural Plan 2018-2030</p> <p>Social & Cultural Plan 2018-2030</p>
1.4 Encourage respect for social and cultural diversity						
	1.4.1 Plan and promote inclusive multicultural / cross-cultural events and activities	Promote inclusive cross cultural activities. Conduct Reconciliation and NAIDOC week activities.	<p>Director Community Services</p> <p>Manager Woollahra Libraries</p>	Ongoing	2018-2022	<p>Social & Cultural Plan 2018-2030</p> <p>Social & Cultural Plan 2018-2030</p>
	1.4.2 Recognise and promote reconciliation	Conduct Reconciliation and NAIDOC week activities.	<p>Manager Community Development</p> <p>Manager Community Development</p>	Ongoing	2018-2022	<p>Social & Cultural Plan 2018-2030</p> <p>Social & Cultural Plan 2018-2030</p>



Theme: Community wellbeing

Goal 2: A supported, enabled and resilient community

Woollahra will be a place where people have access to a range of effective and diverse social services and programs that meet the changing needs of our community.

OUR KEY OPPORTUNITIES & CHALLENGES

Population Changes	Working with an ageing population to foster a strong, happy and supported community
Independent living	Providing sufficient support services for older people and people with special needs
Increasing carers	Providing adequate support for the increasing number of carers in our community
Children's services	Providing adequate children's services and facilities, particularly for children under 2 years
Sport and recreation	Meeting increased demand for sport and recreation programs and social activities
Community safety	Addressing community safety concerns, including anti-social behaviour, graffiti and stealing from property
A place for young people	Including young people in the planning of community activities and facilities

OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

- Self-rated quality of life (is an outcome of social policy)
- Residents who identify as being 'very safe'
- External assessment of the Preschool against the National Quality Standards.

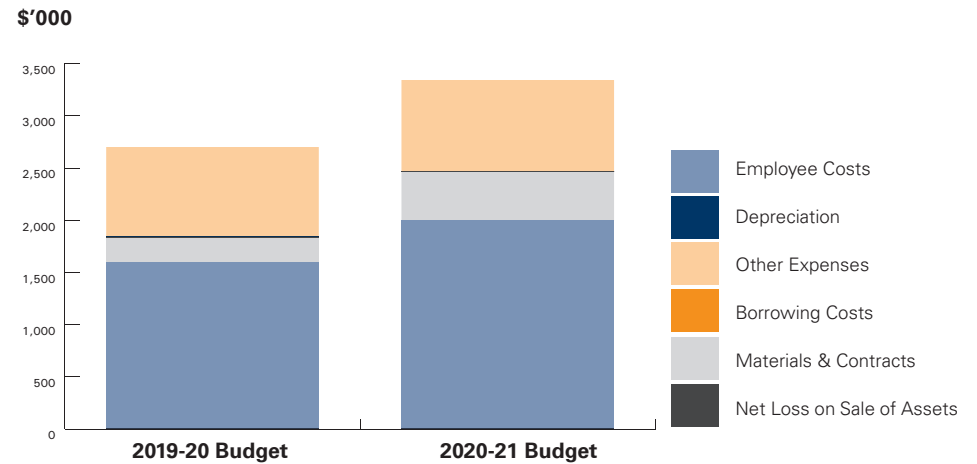


BUDGET – BY GOAL

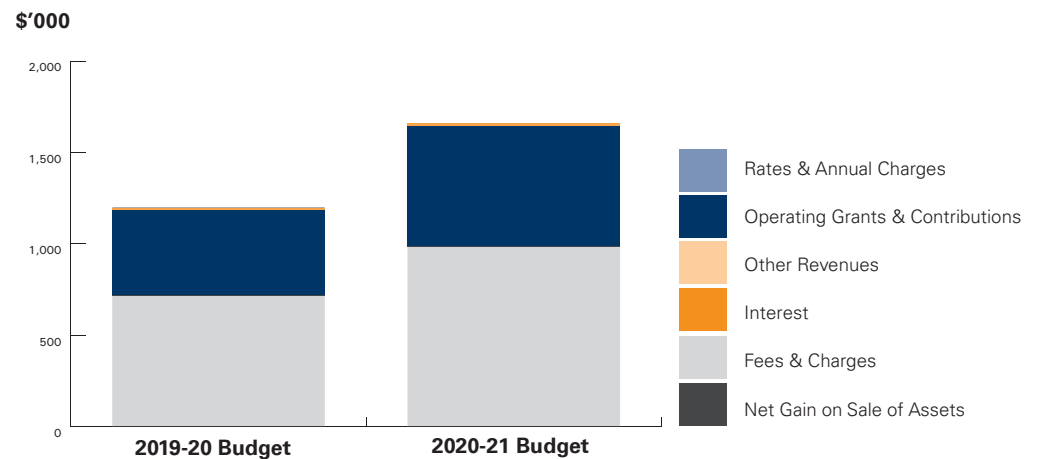
A SUPPORTED, ENABLED AND RESILIENT COMMUNITY

\$'000	2018/19 Budget	2019/20 Budget	2020/21 Budget
Operating Expenditure			
Employee Costs	1,479	1,595	1,998
Materials & Contracts	224	237	468
Borrowing Costs	0	0	0
Depreciation	15	15	0
Other Expenses	825	871	891
Net Loss on Sale of Assets	0	0	0
	2,542	2,718	3,358
Operating Income			
Rates & Annual Charges	0	0	0
Fees & Charges	681	717	986
Interest	0	0	0
Operating Grants & Contributions	459	467	659
Other Revenues	14	13	13
	1,154	1,197	1,658
Operating Result Surplus/(Deficit)	(1,388)	(1,521)	(1,700)
Capital Expenditure & Liability Reduction			
Capital Budget	0	0	0
Loan Principal Repayments	0	0	0
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	47	44	180
Capital Funding			
Capital Grants & Contributions	0	0	0
Transfers from Reserve	0	0	0
Net Internal Charges Expense/(Income)	120	119	122
LESS: Non cash items	47	52	37
Budget Result Surplus/(Deficit)	(1,508)	(1,632)	(1,965)

OPERATING EXPENDITURE



OPERATING INCOME





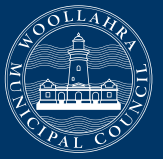
OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
Theme: Community wellbeing						
Goal 2: A						
2.1 Foster and build community partnerships and networks						
	2.1.1 Promote, fund and facilitate community partnerships and networks		Director Community Services		2018-2022	Social & Cultural Plan 2018-2030
		Provide grants to community organisations and groups to support community programs and activities.	Manager Community Development	Ongoing	2018-2022	Community & Cultural Grants Policy
		Provide cultural grants to community organisations, groups or individuals to support cultural programs and activities.	Cultural Development Coordinator	Ongoing	2018-2022	Community & Cultural Grants Policy
		Work collaboratively with others to support positive physical health and mental well being.	Team Leader Community Development	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
		Work in partnership with community groups to support local initiatives.	Manager Community Development	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
		Support community organisations or groups through promotional assistance.	Marketing Coordinator	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
		Develop partnerships with businesses, community and other groups to promote Woollahra Libraries, programs and services.	Library Community Programs Team Leader	Ongoing	2018-2022	Library Strategy
		Coordinate Library outreach programs.	Library Community Programs Team Leader	Ongoing	2018-2022	Library Strategy



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
2.2 Provide support for vulnerable people						
	2.2.1 Collaborate with a range of services to provide support for vulnerable people	Expansion of the provision of affordable housing for survivors of domestic violence. Implement actions from the Waverley /Woollahra COVID Recovery Plan.	Manager Community Development		2018-2022	Social & Cultural Plan 2018-2030
			Director Community Services	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
			Director Community Services	Ongoing	2020-2022	
2.3 Plan for the needs and aspirations of families						
	2.3.1 Encourage and promote services and support for families with young children	Manage the Woollahra Preschool Service.	Manager Community Development		2018-2022	Social & Cultural Plan 2018-2030
			Manager Community Development	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
2.4 Encourage independent living						
	2.4.1 Provide and deliver services for socially isolated people with disability	Monitor actions and outcomes of Council's Disability Inclusion Action Plan and develop ongoing strategies to support the achievement of outcomes. Provide a dynamic Home Library Service.	Director Community Services		2018-2022	Social & Cultural Plan 2018-2030
			Team Leader Community Development	Ongoing	2018-2022	Disability Inclusion Action Plan 2017
			Library Community Programs Team Leader	Ongoing	2018-2022	Social & Cultural Plan 2018-2030



Theme: Community wellbeing

Goal 3: A creative and vibrant community

Woollahra will be a place where people of all ages and backgrounds have access to lifelong learning opportunities, cultural and community activities.

OUR KEY OPPORTUNITIES & CHALLENGES

Cultural activities	Meeting demands for increased arts and cultural activities
Artists	Supporting local artists to engage with our community
Partnerships	Supporting and maintaining partnerships within our large number of cultural industries
Cultural hubs	Providing facilities that encourage cultural and community services and activities
Local history and heritage	Retaining and celebrating local history and heritage
Library services	Providing library facilities, programs and services that encourage increased participation, opportunities for learning and respond to increasing demands for technology

OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

- Level of cultural activity in the local area
- Woollahra Libraries turnover, age of collection and expenditure per annum statistics
- Attendance at a Council event or program.

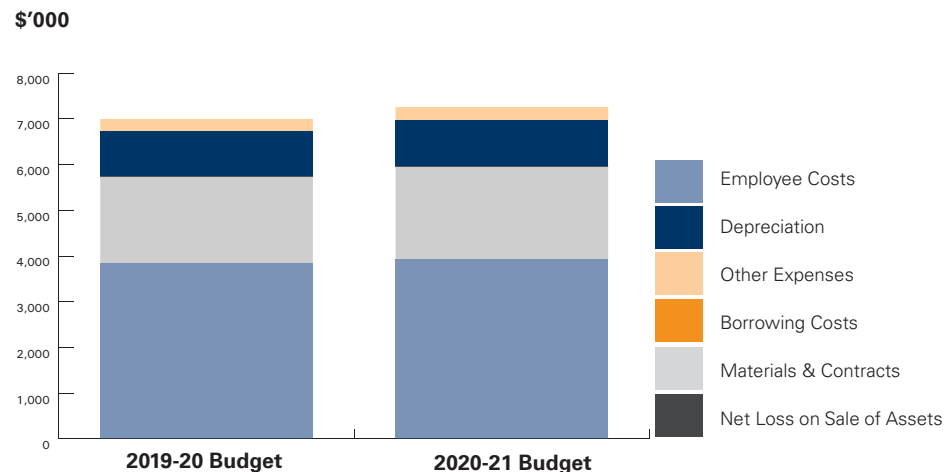


BUDGET – BY GOAL

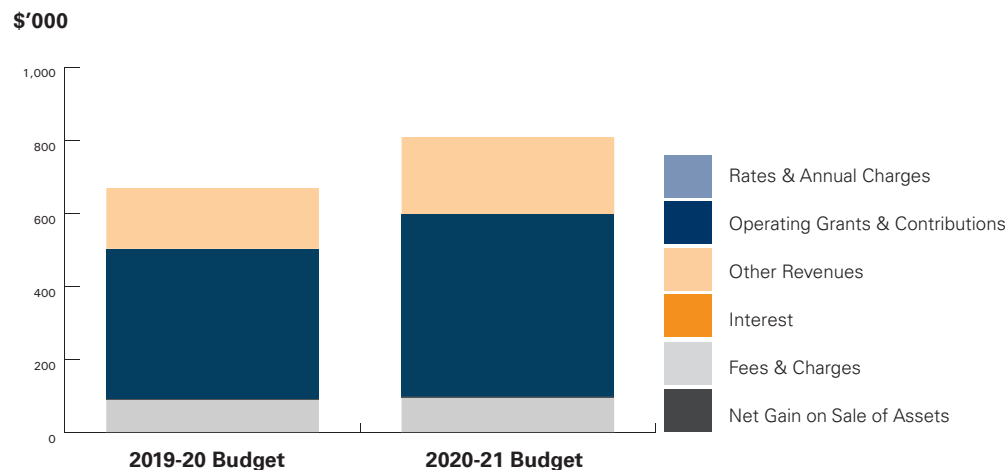
A CREATIVE AND VIBRANT COMMUNITY

\$'000	2018/19 Budget	2019/20 Budget	2020/21 Budget
Operating Expenditure			
Employee Costs	3,710	3,847	3,922
Materials & Contracts	1,888	1,904	2,041
Borrowing Costs	0	0	0
Depreciation	968	968	1,008
Other Expenses	295	293	331
Net Loss on Sale of Assets	0	0	0
	6,861	7,012	7,301
Operating Income			
Rates & Annual Charges	(3)	0	0
Fees & Charges	84	91	98
Interest	0	0	0
Operating Grants & Contributions	416	412	500
Other Revenues	175	172	216
	672	675	814
Operating Result Surplus/(Deficit)	(6,189)	(6,337)	(6,487)
Capital Expenditure & Liability Reduction			
Capital Budget	528	476	565
Loan Principal Repayments	0	0	0
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	66	66	66
Capital Funding			
Capital Grants & Contributions	0	0	0
Transfers from Reserve	379	416	464
Net Internal Charges Expense/(Income)	52	53	53
LESS: Non cash items	1,084	1,062	1,084
Budget Result Surplus/(Deficit)	(5,372)	(5,453)	(5,622)

OPERATING EXPENDITURE



OPERATING INCOME





OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
Theme: Community wellbeing						
Goal 3: A creative and vibrant community						
3.1 Provide innovative library services						
	3.1.1	Respond to new opportunities in the delivery of high quality and innovative libraries	Manager Woollahra Libraries		2018-2022	Social & Cultural Plan 2018-2030
		Be proactive in the delivery of the Library collection across the Library network and in accordance with the Library Collection Development policy and Collection plan.	Library Resource Management Team Leader	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
3.2 Preserve and promote local history, including Indigenous history						
	3.2.1	Collect local history information and ensure accessibility to the public	Manager Woollahra Libraries		2018-2022	Social & Cultural Plan 2018-2030
		Deliver the Local History program.	Library Community Programs Team Leader	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
		Ensure accessibility and preservation of the Local History collection.	Library Community Programs Team Leader	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
		Promote and deliver the Woollahra Council Plaques Scheme.	Library Community Programs Team Leader	Ongoing	2018-2022	Social & Cultural Plan 2018-2030



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
3.3 Lead, celebrate and recognise the creativity and vibrancy of our community						
	3.3.1	Lead, produce and promote community cultural programs and celebrations	Director Community Services		2018-2022	Social & Cultural Plan 2018-2030
		Deliver Woollahra Libraries community cultural program.	Library Community Programs Team Leader	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
		Deliver the Woollahra Digital Literary Award.	Events & Programs Coordinator	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
		Lead, produce and promote the Woollahra Small Sculpture Prize.	Cultural Development Coordinator	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
		Lead, produce and promote the annual Youth Photographic Award and Short Film Prize.	Public Art Coordinator	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
		Develop the Woollahra Gallery at Redleaf program.	Director Community Services	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
3.4 Initiate, support and promote accessible arts, artists and cultural development						
	3.4.1	Produce and support innovative and creative initiatives reflective of the community's arts/cultural aspirations	Cultural Development Coordinator		2018-2022	Social & Cultural Plan 2018-2030
		Coordinate and implement the installation of public art and public art opportunities across the LGA.	Public Art Coordinator	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
		Implement the annual Pop Up Poster Program.	Public Art Coordinator	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
		Implement the annual Traffic Signal Box Program.	Public Art Coordinator	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
		Implement the mural program.	Cultural Development Coordinator	Ongoing	2018-2022	Social & Cultural Plan 2018-2030



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022		Operational Plan Action 2020/21	Implementation			
				Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
	3.4.2	Work in partnership with artists and arts/cultural organisations	Implement cultural initiatives identified in the Double Bay Place Plan and the Oxford Street & Paddington Place Plan.	Cultural Development Coordinator	Ongoing	2019-2022	Double Bay Place Plan 2019-2023 & Oxford Street and Paddington Place Plan 2019-2023
			Cultural Development Coordinator		2018-2022	Social & Cultural Plan 2018-2030	
			Implement an annual Artist in Residence Program for the Woollahra area and facilitate completion of the artists' community engagement projects.	Cultural Development Coordinator	Ongoing	2018-2022	Social & Cultural Plan 2018-2030
			Support, promote and implement cultural initiatives identified through local partnerships.	Cultural Development Coordinator	Ongoing	2018-2022	Social & Cultural Plan 2018-2030



Theme: Quality places and spaces

Introduction

Woollahra has a unique and distinctive natural and built environment. Its landform includes the prominent cliff faces of Watsons Bay, low lying harbour foreshore areas and land that rises to a ridgeline along Old South Head Road and Oxford Street. The area is distinctly urban in character and is one of Australia's most prestigious residential locations. It is substantially residential, intermixed with shopping centres of various sizes, large and small recreational and open space areas and large private schools.

Maintaining local character and amenity is important to Council and the community and urban planning plays a vital role in retaining this residential amenity. Planning, providing and maintaining public places and spaces are of paramount importance to the Woollahra community. Access to these places and spaces is vital in maintaining a liveable and convenient place to live, work and visit.

Council's contribution

Council will continue to work to keep our area unique and beautiful and ensure that areas of special character and of heritage significance are protected and enhanced. Protection of important local characteristics and residential amenity, together with the maintenance of housing choice and the promotion of sustainable development, are key objectives of our planning strategy.

We are also focused on ensuring that the design and amenity of our important public spaces are significantly improved, that we progressively maintain our roads, footpaths, drains, pollution traps, seawalls and retaining walls and that we respond promptly to customer requests for repairs and maintenance.

Following substantial work over the last few years, two new documents containing Council's main planning policies were introduced. In March 2015 Woollahra Local Environmental Plan (LEP) 2014, which applies to the whole Municipality, commenced operation. The new LEP contains land uses zones and development controls for buildings and land. It also provides protection for Municipality's many heritage items, heritage conservation areas and trees.

In March 2015, Woollahra Development Control Plan 2015 was introduced in conjunction with Woollahra LEP 2014. The DCP consolidates the previous suite of DCPs applying the

Municipality. The new DCP provides detailed planning and building design guidelines for new development and for alterations and additions.

The Greater Sydney Commission Eastern City District Plan (2018) has set out priorities to make Sydney great and sustainable. Council has aligned existing services and programs and reflected these priorities across the plans. Woollahra is located within the Eastern City District and has been involved with the preparation of the plan.

With regard to our infrastructure, we conduct systematic condition surveys which provide detailed information on the state of our roads, footpaths, kerbs and gutters, which we progressively update. From this, we develop a rolling five year capital renewal program, to keep our roads, footpaths and drainage infrastructure in good condition.

Traffic congestion continues to be a problem and public transport services are not adequate. Council is working on an integrated transport study based on community engagement to develop new strategies.

Council continues to focus on managing parking availability, introducing traffic calming measures, encouraging increased use of public transport and enhancing facilities for increased walking and cycling. We will continue to implement the Woollahra Traffic and Transport Strategy and the Woollahra Bike Strategy and work with partners through the Environmental Planning and Traffic committees.

Our local law enforcement officers, called Rangers, provide a variety of enforcement services to ensure the safety and amenity of our public places. We will continue to manage our significant parks and sports fields to provide improved amenities and to enable access by a diverse range of users.

Finally, we provide a suite of multi-purpose community facilities for our diverse and changing community. Improved accessibility to these facilities will continue.

Of particular importance to the community is access to community and library facilities that support their high interest in learning and cultural pursuits.



Theme: Quality places and spaces

Goal 4: Well planned neighbourhoods

Woollahra will have well planned, high quality and sustainable building development that respects and enhances our environment and heritage. It will complement and retain local character of our suburbs, villages and neighbourhoods and provide access to a range of housing options.

OUR KEY OPPORTUNITIES & CHALLENGES

Development	Protecting our environment from high rise and inappropriate oversized development while balancing the pressure for new housing and jobs
Sustainability	Encouraging and supporting sustainable development
Meet housing demand	Responding to the housing targets set by the State Government
Housing choice	Providing a diverse range of housing choices to meet the variety of household types, income and lifestyles
Protection of urban character	Maintaining our mostly low rise, mixed urban form, vibrant villages, architecture and heritage. Balancing the protection of the leafy character of the area with achieving development demand
Vibrant villages	Enhance and revitalise the village atmosphere of our shopping areas, providing convenient and easy access to a range of shops and facilities

OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

- The community is more satisfied with the way we regulate the design and quality of new development
- The community is more satisfied with the way we assess and determine applications for development
- The community is more satisfied with the way we encourage sustainable development
- The community is more satisfied with the way we protect heritage values and buildings
- Planning mechanisms for affordable housing are introduced
- The planning framework provides increased opportunities for new housing
- Community satisfaction with Council’s Quality Spaces and Places services.

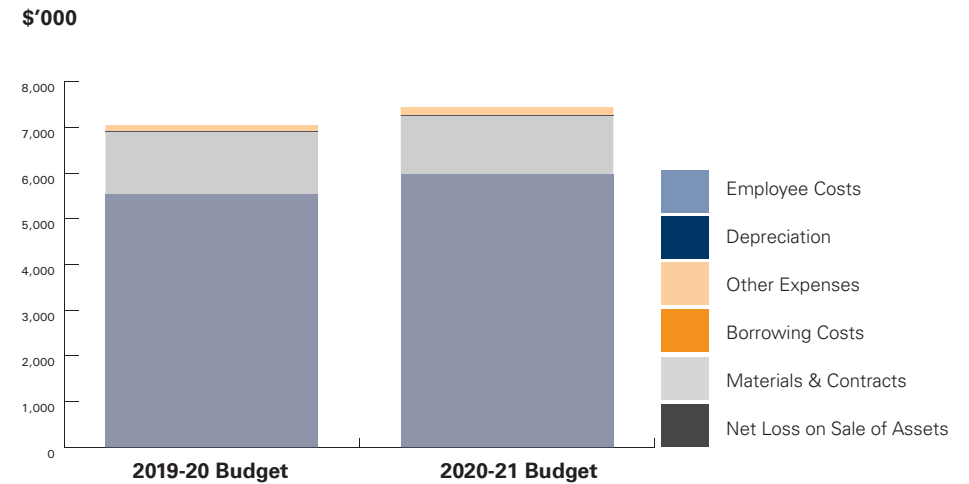


BUDGET – BY GOAL

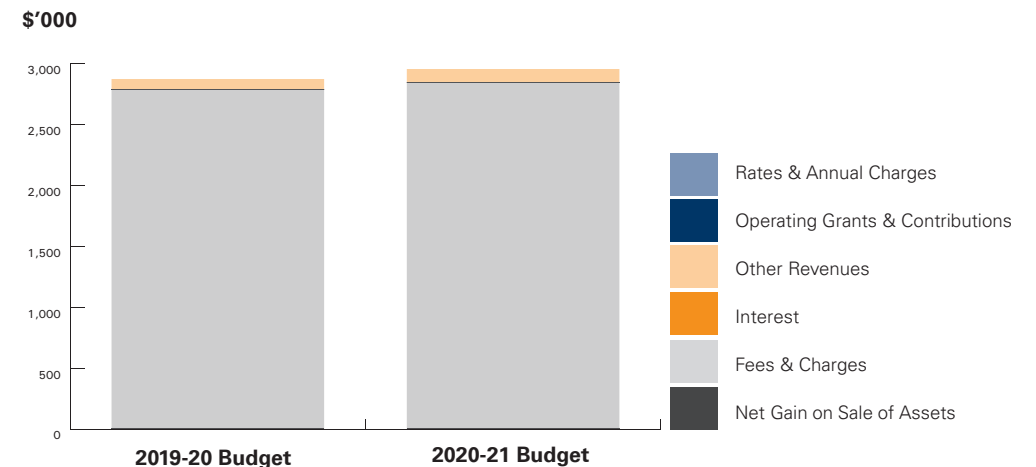
WELL PLANNED NEIGHBOURHOODS

\$'000	2018/19 Budget	2019/20 Budget	2020/21 Budget
Operating Expenditure			
Employee Costs	5,100	5,536	5,974
Materials & Contracts	985	1,376	1,293
Borrowing Costs	0	0	0
Depreciation	0	0	0
Other Expenses	336	190	222
Net Loss on Sale of Assets	0	0	0
	6,422	7,103	7,489
Operating Income			
Rates & Annual Charges	0	0	0
Fees & Charges	2,879	2,789	2,846
Interest	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenues	110	107	120
	2,989	2,896	2,966
Operating Result Surplus/(Deficit)	(3,433)	(4,206)	(4,523)
Capital Expenditure & Liability Reduction			
Capital Budget	0	0	0
Loan Principal Repayments	0	0	0
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	0	0	0
Capital Funding			
Capital Grants & Contributions	0	0	0
Transfers from Reserve	90	0	30
Net Internal Charges Expense/(Income)	150	155	156
LESS: Non cash items	170	178	153
Budget Result Surplus/(Deficit)	(3,323)	(4,184)	(4,496)

OPERATING EXPENDITURE



OPERATING INCOME





OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
Theme: Quality places and spaces						
Goal 4: Well planned neighbourhoods						
4.1 Encourage and ensure high quality planning and urban design outcomes						
	4.1.1	Ensure that Council's strategic planning framework, Local Environmental Plans and Development Control Plans are regularly reviewed, are consistent with the Eastern City District Plan and provide a planning and compliance framework which will result in appropriate high quality development.	Manager Strategic Planning		2018-2022	Function under the EPA Act and Eastern City District Plan
		Review all matters which were deferred from inclusion in Woollahra LEP 2014.	Manager Strategic Planning	30/06/2021	2018-2021	Woollahra LEP 2014
		Review planning controls for the Edgecliff Commercial Centre. (UPC delegated 16/11/2015)	Manager Strategic Planning	31/12/2020	2018-2021	Council Resolution 16/11/15
		Prepare new housing strategy consistent with the guidelines to be issued by the Greater Sydney Commission. (UPC delegated 13/11/2017)	Manager Strategic Planning	30/06/2021	2018-2021	Eastern City District Plan 2018
		Report to the Urban Planning Committee on attracting a public high school to the Edgecliff Commercial Centre Corridor (NOM 27/11/2017).	Manager Strategic Planning	31/12/2020	2018-2021	Notice of Motion 27/11/17
		Prepare a draft affordable housing policy (NOM 26/2/2018)	Manager Strategic Planning	30/06/2021	2018-/2021	Notice of Motion 26/2/18
		Investigate the need for amendments to planning controls as a consequence of excavation, subterranean building and dewatering in Double Bay (CM 25/2/19).	Director Planning & Development	2020-2021	2019-2021	Council Resolution 25/2/19
		Planning proposal and draft DCP – Report on the public consultation in relation to the planning proposal to introduce minimum allotment sizes for manor houses and terrace houses with associated DCP amendments (CM 25/3/19).	Manager Strategic Planning	31/12/2020	2019-2021	Council Resolution 23/2/19



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022		Operational Plan Action 2020/21	Implementation			
				Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
			Planning proposal and draft DCP – introduction of FSRs for low density residential development in the R2 Low Density Residential and R3 Medium Density Residential zones (CM 29/04/2019)	Manager Strategic Planning	31/12/2020	2019-2022	Council Resolution 29/04/2019
			Report on amending Woollahra LEP 2014 to rezone that part of Riddell Street, Bellevue Hill (currently zoned R3 Medium Density Residential) back to an R2 Low Density Residential zone. (NOM 12.8.2019)	Manager Strategic Planning	31/12/2020	2019-2020	Notice of Motion 12/8/2019
			Planning proposal – Flood Planning Map amendment bases on Paddington Floodplain Risk Management Study and Plan 2019 (CM 11.11.2019)	Manager Strategic Planning	31/10/2020	2019-2021	Council Resolution 11/11/2019
			Identify special local character areas and prepare local character statements. (NOM 11.11.2019; CM 11.11.2019)	Manager Strategic Planning	31/12/2020	2019-2021	Notice of Motion 11/11/019; Council Resolution 11/11/2019
			Planning proposal – increase the minimum lot size to construct an attached dual occupancy development in the R2 Low Density Residential Zone to 800m2.	Manager Strategic Planning	30/09/2020	2019-2021	Council Resolution 11/11/2019
			Paddington Greenway- Prepare a planning proposal to identify the greenway corridor along Rushcutters Creek linking Walker Avenue to Neild Avenue and New South Head Road. (CM 10.2.2020)	Manager Strategic Planning	30/06/2021	2020-2021	Council Resolution 10/2/2020
			Prepare a planning proposal to carry out housekeeping amendments to Woollahra LEP 2014.	Manager Strategic Planning	30/06/2021	2018-2021	Eastern City District Plan 2018



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
	4.1.2	<p>Deliver high quality and timely development assessment.</p> <p>Ensure that all planning applications are thoroughly assessed taking into consideration the heads of consideration set out under the EPA Act, including relevant LEPs and DCPs.</p> <p>Ensure the overall nett mean time for the processing of applications does not exceed 70 days.</p> <p>Appeals to the Land and Environment Court are well managed and results carefully monitored and reported to Council.</p> <p>Provide support for the effective operation of Council's Application Assessment Panel and independent planning panels which determine applications.</p>	<p>Manager Development Control</p> <p>Manager Development Control</p> <p>Manager Development Control</p> <p>Manager Development Control</p> <p>Manager Development Control</p>	<p></p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p>	<p>2018-2022</p> <p>2018-2022</p> <p>2018-2022</p> <p>2018-2022</p>	<p>Function under the EPA Act</p>
4.2 Promote sustainable design in future private and public development						
	4.2.1	<p>Ensure that new development is assessed against the relevant sustainability requirements of our DCPs</p>	<p>Manager Development Control</p>		<p>2018-2022</p>	<p>Function under the EPA Act</p>
4.3 Protect our heritage, including significant architecture and the natural environment						
	4.3.1	<p>Maintain a program of heritage research and review of existing and potential conservation areas and heritage items</p>	<p>Manager Strategic Planning</p>		<p>2018-2022</p>	<p>Function under the EPA Act</p>



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022		Operational Plan Action 2020/21	Implementation			
				Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
			Review Wilkinson buildings and determine if they meet the threshold for heritage listing.	Manager Strategic Planning	30/06/2021	2019-2021	
			Prepare a report on future heritage listing of Arts and Crafts buildings and inter-war residential flat buildings.	Manager Strategic Planning	30/06/2021	2019-2021	
			Carry out an assessment of heritage significance for the Sydney Croquet Club building and greens, Woollahra Golf Club clubhouse and George Grimley Pavilion. (NOM 23/04/2018)	Manager Strategic Planning	30/06/2020	2018-2020	Notice of Motion 23/04/2018
			Review current planning controls in Neighbourhood Heritage Conservation Areas in Darling Point, Bellevue Hill, Rose Bay and Vaucluse. (NOM 10/12/2018)	Manager Strategic Planning	31/12/2020	2018-2020	Notice of Motion 10/12/2018
			Undertake an assessment of heritage significance for St Andrews Scots Presbyterian Church, corner Dover Rd and Carlisle Street, Rose Bay, Old School Hall, Rose Bay Public School, Albemarle Ave, Rose Bay, and McAuley Catholic School and outbuildings (formerly Christian Brothers College Rose Bay). (NOM 8/04/19)	Manager Strategic Planning	30/06/2020	2019-2020	Notice of Motion 08/04/2019
			Investigate the potential heritage significance of places of worship in the Woollahra Local Government Area in order to identify items of heritage significance at either a local or State level. (NOM 8/04/19)	Manager Strategic Planning	30/06/2020	2019-2020	Notice of Motion 08/04/2019
			Planning proposal- list the Rose Bay Sewerage Pumping Station, gates and gateposts as a local heritage item in Woollahra LEP 2014. (CM 23/9/2019)	Manager Strategic Planning	31/07/2020	2019-2020	Council Resolution 23/09/2019
			Planning proposal – list 30 Wyuna Road as a local heritage item. (CM 11/11/2019)	Manager Strategic Planning	31/10/2020	2019-2020	Council Resolution 11/11/2019



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022		Operational Plan Action 2020/21	Implementation			
				Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
			Report on Californian Bungalows presented to the Urban Planning Committee meeting on 22 June 2015 with a review of the recommendation to the Committee. (NOM 11/11/2019)	Manager Strategic Planning	30/06/2020	2019-2020	Notice of Motion 11/11/2019
			Report on arts and crafts buildings, including examples of outstanding significance recommended for listing in Schedule 5 of Woollahra LEP 2014. (NOM 11/11/2019)	Manager Strategic Planning	30/06/2021	2019-2021	Notice of Motion 11/11/2019
			Report on how controls for Inter-War residential flat buildings in B3.8.7 of Woollahra DCP 015 can be applied to the Paddington and Watsons Bay HCAs. (NOM 11/11/2019)	Manager Strategic Planning	30/06/2020	2019-2020	Notice of Motion 11/11/2019
			Planning proposal – list seven hotels, including their interiors, in the Paddington HCA as local heritage items. (CM 25/11/ 2019)	Manager Strategic Planning	31/12/2020	2019-2020	Council Resolution 25/11/2019
			Planning proposal – list Cooper Park (excluding Cooper Park North) as a local heritage item. (CM 25/11/2019)	Manager Strategic Planning	31/12/2020	2019-2020	Council Resolution 25/11/2019
			Undertake a heritage gap analysis (NOM 9/12/2019)	Manager Strategic Planning	30/06/2020	2019-2020	Notice of Motion 9/12/2019
			Develop an approach and assessment criteria to allow Woollahra DCP 2015 to be amended to include houses and buildings designed by architects of significance and importance. (NOM 9/12/2019)	Manager Strategic Planning	30/06/2020	2019-2020	Notice of Motion 9/12/2019
			Carry out an assessment of heritage significance for the Cadry Building corner of Glenmore Road and New South Head Road Edgecliff. (NOM 10/2/2020)	Manager Strategic Planning	30/06/2020	2020	Notice of Motion 10/2/2020
			Planning proposal- list Rose Bay Scout Hall in Vickory Avenue, Rose Bay, as a local heritage item (CM 24/2/2020)	Manager Strategic Planning	30/11/2020	2020-2021	Council Resolution 24/2/2020
			Planning proposal- list 46 Vacluse Road Vacluse as a local heritage item (CM 24/2/2020)	Manager Strategic Planning	31/01/2021	2020-2021	Council Resolution 24/2/2020



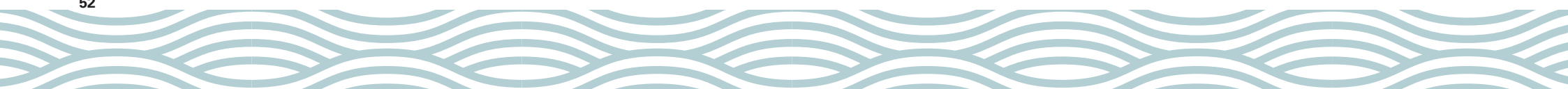
OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022		Operational Plan Action 2020/21	Implementation			
				Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
			Wollahra DCP 2015 amendment- prepare a draft DCP to amendment Chapter C1- Paddington HCA- by changing pavilion extensions to courtyard housing and introducing associated numerical controls. (CM 9/3/2020)	Manager Strategic Planning	31/07/2020	2020-2021	Council resolution 9/3/2020
			Carry out an Aboriginal Heritage Study.	Manager Strategic Planning	31/03/2021	2020-2021	Eastern City District Plan 2018
4.4 Encourage diversity in housing choice to suit a changing population							
	4.4.1	Ensure Council's planning documents support housing diversity		Manager Strategic Planning		2018-2022	Eastern City District Plan 2018
			Double Bay Place Plan- review Wollahra LEP 2014 and Wollahra DCP 2015 in regard to recommendations from Double Bay Centre Housing Economic Study.	Manager Development Control		2019-2021	Double Bay Place Plan 2019-2023
4.5 Enhance the form and function of the local business centres							
	4.5.1	Ensure Council's planning strategies and controls support and promote appropriate development and activities in business centres		Director Planning & Development		2018-2022	Double Bay Place Plan 2019-2023, Oxford Street & Paddington Plan Place 2019-2023
	4.5.2	Carry out urban design studies for areas, precincts and sites		Director Planning & Development		2018-2022	Function under the EPA Act



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022		Operational Plan Action 2020/21	Implementation			
				Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
	4.5.3	Ensure that upgrades to infrastructure reinforce the distinctive character of business centres		Director Technical Services		2018-2022	Double Bay Public Domain Strategy, Double Bay Lighting Strategy, Double Bay Place Plan 2019-2023, Oxford Street & Paddington Plan Place 2019-2023
4.6 Ensure that planning and building requirements are complied with							
	4.6.1	Buildings are constructed in accordance with approval requirements.		Manager Compliance		2018-2022	Function under the EPA Act
	4.6.2	Statutory requirements in relation to the certification of buildings under construction are complied with.		Manager Compliance		2018-2022	Function under the EPA Act
	4.6.3	Council provides cost effective and timely building certification services.		Manager Compliance		2018-2022	Function under the EPA Act
	4.6.4	Council provides a timely and effective response to unauthorised uses and works.		Manager Compliance		2018-2022	Function under the EPA Act





Theme: Quality places and spaces

Goal 5: Liveable places

Woollahra will be a community with accessible, integrated and well maintained public places and open spaces. We will have clean and well maintained infrastructure and community facilities. It will be a safe and attractive place with high quality public and private facilities and amenities.

OUR KEY OPPORTUNITIES & CHALLENGES

Community and recreation facilities	Providing accessible community and sporting facilities, public places and open spaces. Providing opportunities for children's play and youth activities. Overcoming the limitations of the physical environments of our libraries, community facilities and providing facilities that meet the needs of our community
Ageing infrastructure	Maintaining, renewing and upgrading ageing infrastructure, especially roads, footpaths, stormwater drainage and seawalls
Increased housing	Responding to the increased housing targets set by the State Government
Natural areas and vegetation	Preserving and improving access to natural areas. Protecting street trees, streetscapes and canopies in an urban environment with development pressures
Flooding	Managing the impacts of local flooding

OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

- Condition of Buildings
- Renewal of buildings
- Condition of open space assets
- Renewal of open space assets
- Building, Infrastructure & Other Structures Renewal Ratio
- Infrastructure Backlog Ratio
- Asset Maintenance Ratio
- Capital Expenditure Ratio
- Community satisfaction with Council's Quality Spaces and Places services.

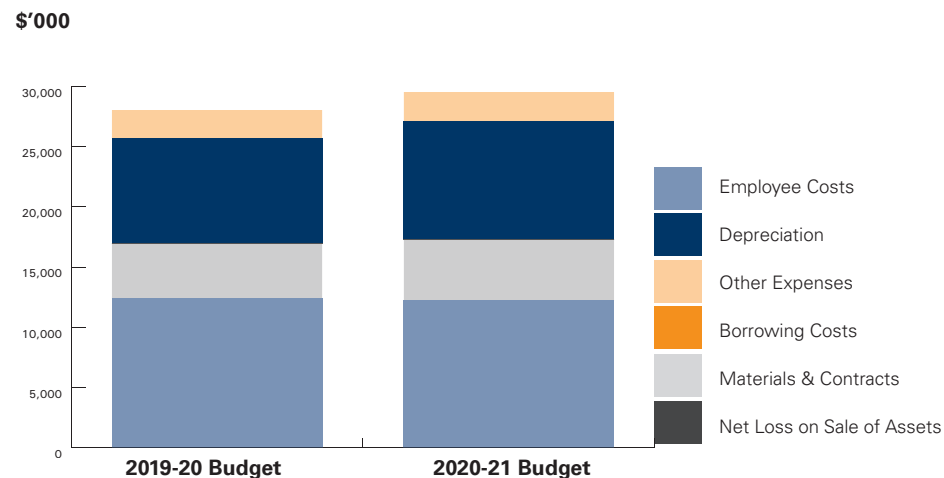


BUDGET – BY GOAL

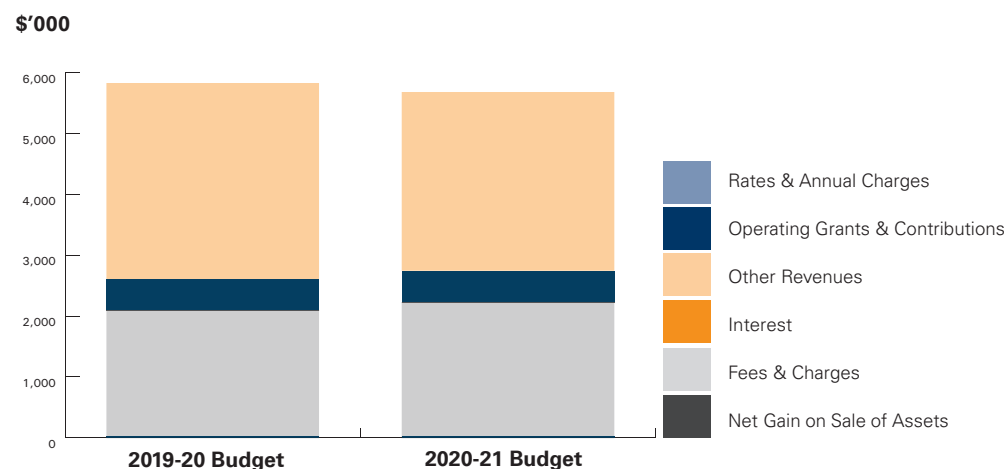
LIVEABLE PLACES

\$'000	2018/19 Budget	2019/2020 Budget	2020/21 Budget
Operating Expenditure			
Employee Costs	10,896	12,393	12,209
Materials & Contracts	4,045	4,565	5,078
Borrowing Costs	0	0	0
Depreciation	8,741	8,741	9,818
Other Expenses	2,527	2,582	2,641
Net Loss on Sale of Assets	0	0	0
	26,209	28,280	29,745
Operating Income			
Rates & Annual Charges	16	19	19
Fees & Charges	2,001	2,075	2,207
Interest	0	0	0
Operating Grants & Contributions	527	511	517
Other Revenues	2,741	3,246	2,962
	5,286	5,850	5,705
Operating Result Surplus/(Deficit)	(20,923)	(22,430)	(24,040)
Capital Expenditure & Liability Reduction			
Capital Budget	11,209	10,963	8,214
Loan Principal Repayments	0	0	0
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	0	0	0
Capital Funding			
Capital Grants & Contributions	1,102	495	471
Transfers from Reserve	7,792	8,541	7,754
Net Internal Charges Expense/(Income)	(86)	(416)	(476)
LESS: Non cash items	9,083	9,093	10,131
Budget Result Surplus/(Deficit)	(14,069)	(14,847)	(13,422)

OPERATING EXPENDITURE



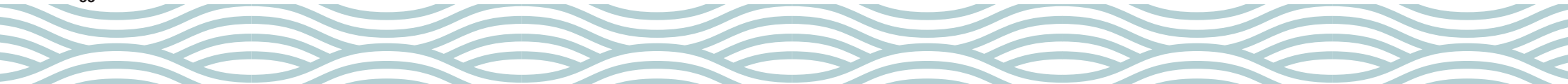
OPERATING INCOME





OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
Theme: Quality places and spaces						
Goal 5: Liveable places						
5.1 Enhance local community, cultural and recreation facilities to become more attractive, integrated, and accessible						
5.1.1	Plan for community, cultural and recreational facilities to ensure they reflect community needs and aspirations	Plan and implement a community art gallery as part of the redevelopment of the St Brigid's site.	Director Community Services	30/06/2021	2018-2022	Social & Cultural Plan 2018-2030
		Complete review of the Recreational Needs Analysis.	Manager Open Space & Trees	30/06/2021	2018-2021	
		Plan and construct multi use sports courts at locations agreed by Council.	Manager Open Space & Trees	30/06/2021	2018-2022	Eastern City District Plan 2018
		Implement LGA-wide strategy for play spaces.	Manager Open Space & Trees	30/06/2021	2018-2021	
5.1.2	Consider issues of access and disability in all designs for infrastructure renewal.		Manager Engineering Services		2018-2022	





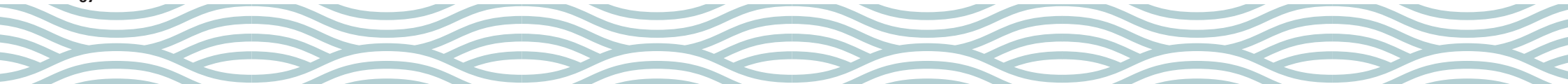
OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
	5.1.3 Implement a prioritised program of capital improvements to community and recreation facilities	Implement programs of capital improvements for community & recreation facilities as approved by Council in the 2020/21 Capital Budget. Significant projects in 2020/21 include: <ul style="list-style-type: none"> • Completion of Woollahra Gallery at Redleaf • Croquet Club refurbishment • Sir David Martin Reserve (Refurbishment of toilets) • Hugh Latimer Centre roof and guttering. 	Manager Property & Projects		2018-2022	
			Manager Property & Projects	2020-2021	2020-2021	
5.2 Provide and maintain safe, clean, serviceable public infrastructure including roads, footpaths, bicycle facilities, parks, open spaces, stormwater drains and seawalls						
	5.2.1 Implement the infrastructure maintenance programs for all classes of public infrastructure	Implement the infrastructure maintenance programs including restoration following utility works. Undertake scheduled maintenance and cleaning of stormwater pits and pipes, and stormwater quality improvement devices.	Manager Civil Works		2018-2022	
			Civil Works Coordinator	Ongoing	2018-2022	
			Civil Works Coordinator	Ongoing	2018-2022	
	5.2.2 Undertake regular reviews of street lighting		Manager Engineering Services		2018-2022	
5.3 Provide attractive, accessible, connected and safe parks, sportsgrounds, foreshore areas and other public spaces						
	5.3.1 Ensure Plans of Management for public open spaces are updated periodically and reflect community needs and aspirations	Review Plans of Management with emphasis on Crown Lands.	Manager Open Space & Trees		2018-2022	
			Team Leader Open Space & Rec Planning	Ongoing	2018-2022	



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
	5.3.2 Implement a prioritised program of capital improvements to community and recreation facilities	Implement the funded Public Open Space Capital Works Program in line with Open Space Asset Management Plan as approved by Council in the 2020/21 Capital Budget. Significant projects in 2020/21 include:	Manager Open Space & Trees		2018-2022	
		<ul style="list-style-type: none"> Rose Bay Activation Plumb Reserve playground renewal Cooper Park Creek Wall renewal Irrigation renewal to Parsley Bay, McKell Park and Chiswick Gardens. 	Manager Open Space & Trees	2020-2021	2020-2021	
	5.3.3 Continue improvement program for horticultural sites in business centres	Implement maintenance programs with up to date schedules to ensure proper servicing and improvement for public open spaces.	Manager Open Space & Trees		2018-2022	
		Improve the Business Centres horticultural sites through the municipality	Coordinator Assets & Parks Maintenance	Ongoing	2018-2022	
	5.3.4 Support and promote public safety in public open spaces through local law enforcement officers		Coordinator Assets & Parks Maintenance	Ongoing	2018-2022	
5.3.5 Provide lifeguard services to Camp Cove Beach			Manager Compliance		2018-2022	





OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
5.4 Protect trees, streetscapes and landscapes						
	5.4.1	Implement adopted policy for public and private tree management throughout Woollahra	Manager Open Space & Trees		2018-2022	
		Tree asset inspections to include live data capabilities to improve tree data collection.	Coordinator Tree Maintenance	Ongoing	2018-2022	
		Continue to participate in the urban tree canopy research and implementation.	Coordinator Tree Maintenance	Ongoing	2018-2022	Eastern City District Plan 2018
5.5 Enhance the physical environment of our local suburbs, neighbourhoods and town centres						
	5.5.1	Maintain and improve accessibility to public places for all user groups	Manager Open Space & Trees		2018-2022	
5.6 Reduce impacts of local flooding and improve floodplain risk management						
	5.6.1	Develop and implement a five year capital renewal program for stormwater drainage infrastructure.	Manager Engineering Services		2018-2022	
		Implement the funded Stormwater Capital Works Program as approved by Council in the 2020/21 Capital Budget. Significant projects in 2020/21 include: <ul style="list-style-type: none"> Stormwater improvement works at Rivers Street, at Victoria Road, Bellevue Hill Installing stormwater infrastructure in Bunyula Rad, Bellevue Hill Continuing our CCTV program to better understand our current stormwater and drainage systems. 	Manager Engineering Services	2020-2021	2020-2021	



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022		Operational Plan Action 2020/21	Implementation			
				Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
	5.6.2	Develop a Floodplain Risk Management Plan for the various catchments in Woollahra	Progressively complete Flood Risk Management Plans for all catchments in Woollahra and refer to the Floodplain Risk Management Committee for Council adoption	Manager Engineering Services		2018-2022	
				Manager Engineering Services	Ongoing	2018-2022	
5.7 Renew and upgrade ageing infrastructure including roads, footpaths, stormwater drains and seawalls							
	5.7.1	Complete annual condition surveys and prepare 5 year and annual Capital Works Program for all classes of public infrastructure		Manager Engineering Services		2018-2022	
	5.7.2	Implement the Infrastructure Capital Works Programs for renewal for all classes of public infrastructure	Implement the funded infrastructure renewal Capital Works Program as approved by Council in the 2020/21 Capital Budget. Significant projects in 2020/21 include: <ul style="list-style-type: none"> Infrastructure renewal works in Balfour Road, Bellevue Hill Infrastructure renewal works in Cooper Park Road, Bellevue Hill Road renewal works in Court Road, Double Bay Infrastructure renewal works in Ocean Avenue. 	Manager Capital Projects		2018-2022	
				Manager Engineering Services	2020-2021	2020-2021	



Theme: Quality places and spaces

Goal 6: Getting around

Woollahra will be a place where it is easy to get around, easy to access our foreshore, our recreation facilities, our green open space and our public and private institutions. We will also have easy access to the city and its wide range of services and facilities, and be able to access public transport, walking and cycling routes within our area.

OUR KEY OPPORTUNITIES & CHALLENGES

Traffic congestion	Responding to pressures resulting from increased development, increased car ownership and the resulting noise and traffic congestion
Parking	Providing parking in high density neighbourhoods and shopping centres
Roads and footpaths	Planning for safe and accessible pedestrian and bicycling friendly road and footpath networks
Road safety	Improving safety for all classes of road users, particularly pedestrian and cyclist safety due to speeding
Transport	Promoting improved public and community transport

OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

- Increase in bike paths
- Condition of civil infrastructure
- Renewal of civil infrastructure
- Community satisfaction with Council's Quality Spaces and Places services.

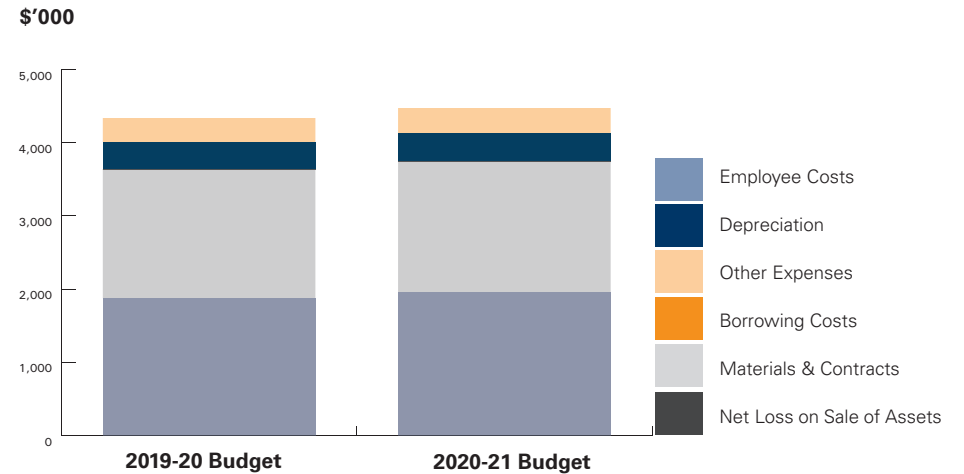


BUDGET – BY GOAL

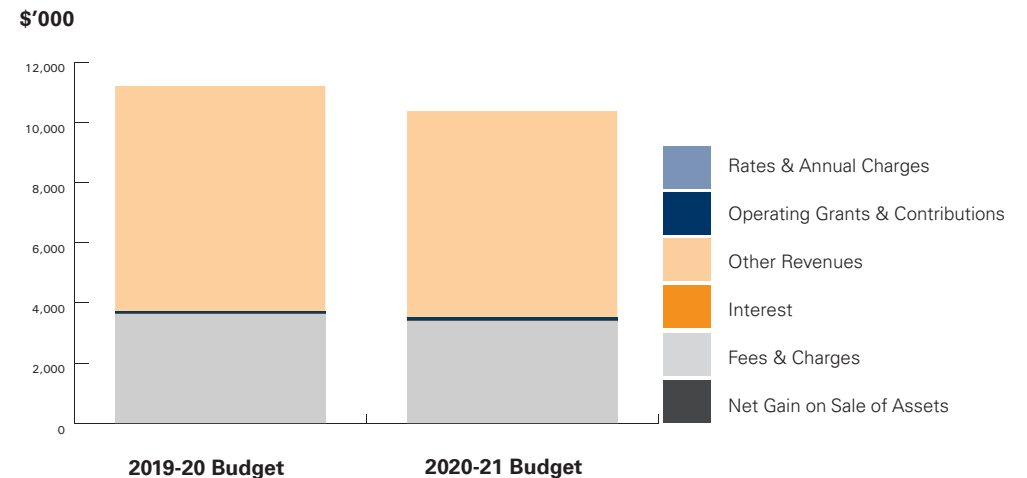
GETTING AROUND

\$'000	2018/19 Budget	2019/20 Budget	2020/21 Budget
Operating Expenditure			
Employee Costs	1,508	1,872	1,949
Materials & Contracts	1,602	1,759	1,799
Borrowing Costs	0	0	0
Depreciation	381	381	381
Other Expenses	363	336	378
Net Loss on Sale of Assets	0	0	0
	3,855	4,348	4,507
Operating Income			
Rates & Annual Charges	(79)	(81)	(84)
Fees & Charges	3,362	3,636	3,433
Interest	0	0	0
Operating Grants & Contributions	46	71	73
Other Revenues	6,429	7,570	6,920
	9,758	11,196	10,343
Operating Result Surplus/(Deficit)	5,904	6,848	5,836
Capital Expenditure & Liability Reduction			
Capital Budget	1,488	682	600
Loan Principal Repayments	0	0	0
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	0	0	0
Capital Funding			
Capital Grants & Contributions	1,000	0	0
Transfers from Reserve	0	225	1,163
Net Internal Charges Expense/(Income)	45	48	51
LESS: Non cash items	419	422	422
Budget Result Surplus/(Deficit)	5,789	6,766	6,770

OPERATING EXPENDITURE



OPERATING INCOME





OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
Theme: Quality places and spaces						
Goal 6: Getting around						
6.1 Facilitate an improved network of accessible and safe alternate transport options						
	6.1.1	Provide for sustainable, safe convenient and efficient local movement of pedestrians, cyclists and vehicles	Manager Engineering Services		2018-2022	
		Implement projects arising from recommendations of the Woollahra Local Traffic Committee.	Manager Engineering Services	Ongoing	2018-2022	
	6.1.2	Convene and service the Woollahra Local Traffic Committee and implement actions arising from this Committee's recommendations as adopted by Council	Manager Engineering Services		2018-2022	
	6.1.3	Implement actions arising from the Woollahra Integrated Transport Strategy (once Strategy has been adopted by Council)	Manager Engineering Services		2018-2022	
6.2 Improve the management of public parking on-street and off-street						
	6.2.1	Maintain public parking infrastructure and parking across the municipality.	Manager Engineering Services		2018-2022	
		Review of parking restrictions, including resident parking areas.	Manager Engineering Services	Ongoing	2018-2020	
	6.2.2	Provide parking enforcement services	Manager Compliance		2018-2022	



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
6.3 Promote provision of better, more integrated public and community transport						
	6.3.1	Provide services and programs to support improved and accessible public transport	Manager Engineering Services		2018-2022	
		Implement actions arising from the Woollahra Integrated Transport Strategy (once the Strategy has been adopted by Council).	Manager Engineering Services	2020-2021	2018-2022	Woollahra Integrated Transport Strategy 2020
	6.3.2	Maintain and upgrade where possible, public transport facilities	Manager Engineering Services		2018-2022	
	6.3.3	Fund Holdsworth Community Centre and Services to conduct individual and community transport services throughout the Municipality	Manager Community Development		2018-2022	
6.4 Reduce traffic congestion, noise and speeding						
	6.4.1	Reduce vehicle speed and traffic congestion through the introduction of traffic management facilities	Manager Engineering Services		2018-2022	
		Implement the funded Traffic Facilities Capital Works Program as approved by Council in the 2020/21 Capital Budget. Significant projects in 2020/21 include: <ul style="list-style-type: none"> • Designs for the O’Sullivan Road Cycleway • Pedestrian improvements and traffic calming at Hopetoun Avenue, at Wentworth Road, Vacluse • Traffic calming in Glenmore Road, at Liverpool Street, Paddington • Installing a Shared Path at Victoria Road, Bellevue Hill, between Old South Head Road and Bellevue Park Road. 	Manager Engineering Services	2020-2021	2020-2021	Traffic Management Strategy 2018

Theme: A healthy environment

Introduction

Woollahra has 18km of harbour foreshore, consisting of rocky headlands, coastal cliffs and beaches. There are approximately 88 hectares of bushland in Woollahra with six vegetation communities, containing more than 400 plant species including three endangered plant species. Seven vulnerable fauna species have also been recorded in the Woollahra area.

The Woollahra Local Government Area drains into two water catchment areas; Port Jackson South Catchment (95%) drains to Sydney Harbour and the Sydney Coastal Catchment (remaining 5%) drains to the Tasman Sea. There are four significant waterways within the Municipality; Parsley Creek, Cooper Park Creek, Vaucluse Creek and Rose Bay Creek.

A healthy environment underpins the prosperity of our area and it must be considered in everything we do. This means healthy ecosystems with clean air, clean land and clean waterways. To maintain a healthy environment, Woollahra must head towards sustainable water management, efficient buildings and a reduction in waste and emissions.

Council's contribution

Council has significantly reduced its own water and energy usage in recent years, and will encourage the community to do likewise. Water usage by Woollahra residents has traditionally been higher than the Sydney average. Water and energy in Woollahra needs to be carefully managed into the future to ensure sustainable use. Integrating the principles of sustainability into property and land management practices is vital to effectively addressing the pressures impacting on our environment.

Council is committed to improving native bushland through a bush regeneration program, the implementation of a tree management policy and managing tree preservation orders for trees on private and public land. Council provides waste management services, where we are aiming to reduce disposal of waste to landfill and encourage recycling. We conduct community education programs across a number of environmental areas, notably waste reduction, recycling, sustainable living and water quality improvement.

Woollahra Council has adopted an Environmental Sustainability Action Plan (ESAP). To effectively track sustainability and environment progress, Council has developed targets across five sectors; Water, Biodiversity, Energy, Transport and Waste. Each year Council will report on the progress towards reaching these environmental targets in our annual report.





Theme: A healthy environment

Goal 7: Protecting our environment

Woollahra will be a place where the natural environment will be protected and conserved from adverse impacts, to preserve our vegetation and wildlife habitats.

OUR KEY OPPORTUNITIES & CHALLENGES

Environmental impacts	Minimising impacts of development and land use on the environment
Biodiversity	Improving biodiversity and protecting threatened species
Bushland	Preserving and regenerating bushland areas, to help protect, conserve and enhance our native species of flora and fauna
Pollution	Reducing water pollution

OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

- All Council’s six swimming beaches rated ‘Good’ or ‘Very Good’ by Beachwatch
- % of bushland under regeneration
- Number of trees planted in bushland annually
- Number of shrubs planted in bushland areas annually
- Number of ground cover plants planted in bushland annually
- Number of street trees planted annually
- Number of park trees planted annually.

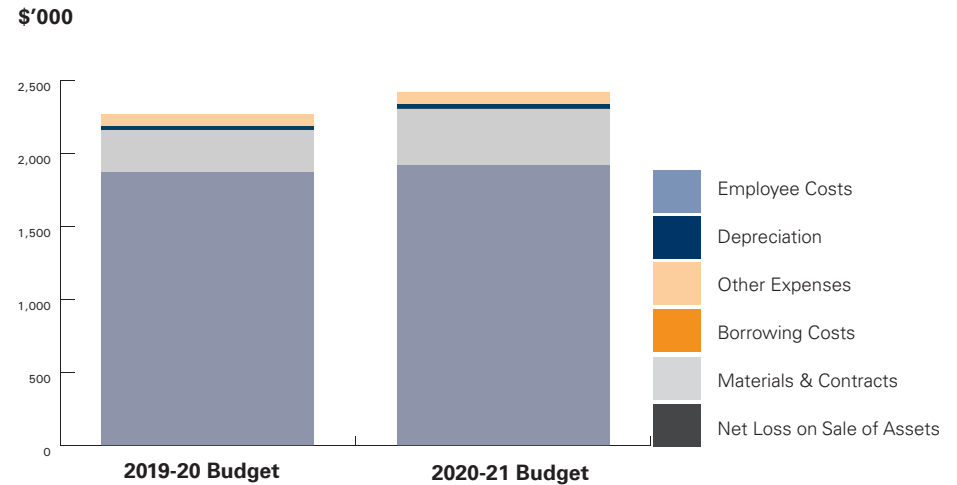


BUDGET – BY GOAL

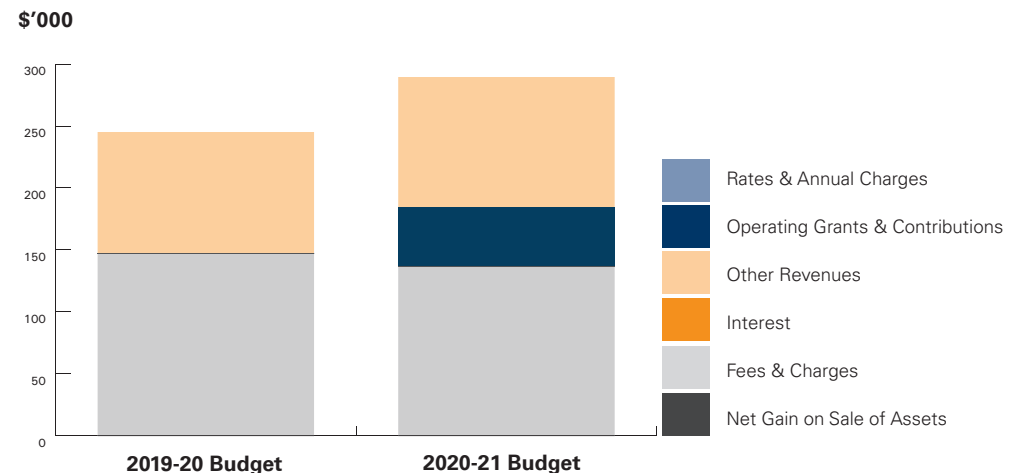
PROTECTING OUR ENVIRONMENT

\$'000	2018/19 Budget	2019/20 Budget	2020/21 Budget
Operating Expenditure			
Employee Costs	1,683	1,870	1,918
Materials & Contracts	257	285	385
Borrowing Costs	0	0	0
Depreciation	30	30	30
Other Expenses	86	90	90
Net Loss on Sale of Assets	0	0	0
	2,056	2,275	2,423
Operating Income			
Rates & Annual Charges	0	0	0
Fees & Charges	148	147	137
Interest	0	0	0
Operating Grants & Contributions	0	0	47
Other Revenues	102	102	108
	250	249	292
Operating Result Surplus/(Deficit)	(1,806)	(2,026)	(2,131)
Capital Expenditure & Liability Reduction			
Capital Budget	0	0	0
Loan Principal Repayments	0	0	0
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	0	0	0
Capital Funding			
Capital Grants & Contributions	0	0	0
Transfers from Reserve	140	140	154
Net Internal Charges Expense/(Income)	42	43	47
LESS: Non cash items	90	85	76
Budget Result Surplus/(Deficit)	(1,619)	(1,844)	(1,948)

OPERATING EXPENDITURE



OPERATING INCOME





OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
Theme: A healthy environment						
Goal 7: Protecting our environment						
7.1 Plan and implement strategies and initiatives to enhance natural landscapes and systems						
	7.1.1	Protect natural landscapes, systems and biodiversity	Manager Open Space & Trees		2018-2022	
	7.1.2	Implement a prioritised program of capital improvements to natural areas	Manager Open Space & Trees		2018-2022	
	7.1.3	Educate and partner with the community on the protection of natural areas and waterways, including Bushcare	Manager Open Space & Trees		2018-2022	
	7.1.4	Provide scheduled tree maintenance programs and services and respond to customer needs	Manager Open Space & Trees		2018-2022	
	7.1.5	Implement actions from the Biodiversity Conservation Strategy	Team Leader Environment & Sustainability		2018-2022	Biodiversity Conservation Strategy 2015-2025
7.2 Preserve and restore bushland areas and create wildlife corridor plantings						
	7.2.1	Continue the implementation of the Greenweb Street Tree Strategy	Manager Open Space & Trees		2018-2022	Biodiversity Conservation Strategy 2015-2025
		Implement street tree planting projects in line with Council's Conservation Biodiversity Strategy.	Manager Open Space & Trees	Ongoing	2018-2022	Biodiversity Conservation Strategy 2015-2025



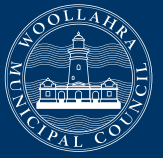
OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
7.3 Support cleaner, healthier waterways including improved water quality and healthy water catchments, creeks and harbour						
	7.3.1 Implement a five year Capital Environmental Works Renewal Program for water quality improvement	Implement the funded Environmental Works Program as approved by Council in the 2020/21 Capital Budget. Significant projects in 2020/21 include: <ul style="list-style-type: none"> • Copper Park Creek – Actions from Cooper Park Water Management Plan • Kiaora Buildings Solar installation • Kiaora building HVAC optimisation • Electric vehicle purchase. 	Manager Open Space & Trees		2018-2022	
	7.3.2 Undertake water quality monitoring for Council’s public waterways.		Manager Open Space & Trees	2020-2021	2020-2021	
	7.3.3 Provide street cleaning services to prevent litter and dirt entering the stormwater drainage system.		Manager Civil Operations		2018-2022	
	7.3.4 Implement the Stormwater Asset Management Plan.		Manager Capital Projects		2018-2022	
	7.3.5 Ensure that erosion and sedimentation controls are in place for new development where there is potential for the escape of sediment into the drainage system.		Manager Compliance		2018-2022	Functions under the EPA Act
	7.3.6 Take appropriate and timely action in response to pollution incidents.		Manager Compliance		2018-2022	Functions under the EPA Act



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
7.4 Ensure that premises which have the potential to impact on human health and safety are operated in accordance with relevant standards and statutory requirements						
	7.4.1	Inspect food premises twice per year to ensure compliance with food safety standards	Manager Compliance		2018-2022	
	7.4.2	The necessary certificates are submitted to Council and registers maintained in relation to fire safety, regulated air conditioning systems, hair dressers, mortuaries and skin piercing premises	Manager Compliance		2018-2022	Functions under the EPA Act
	7.4.3	Operate an effective swimming pool safety program	Manager Compliance		2018-2022	Function under the Swimming Pools Act



Theme: A healthy environment

Goal 8: Sustainable use of resources

Woollahra will reduce energy and water use, reduce emissions and develop adaptation actions that will reduce the impacts of climate change. We will minimise waste generation and encourage resources recycling.

OUR KEY OPPORTUNITIES & CHALLENGES

Energy and emissions	Reducing our greenhouse gas emissions
Climate change	Minimising the impacts of climate change, including sea level rise
Waste disposal	Reducing the generation of waste and the disposal of waste to landfill sites as they reach capacity and developing strategies for a domestic recycling industry in conjunction with partners
Water	Reducing water usage and maximising reuse of water
Government leadership	Working with all levels of government to manage the impacts of climate change

OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

- LGA Employment total by industry group
- Council's Local prosperity services.

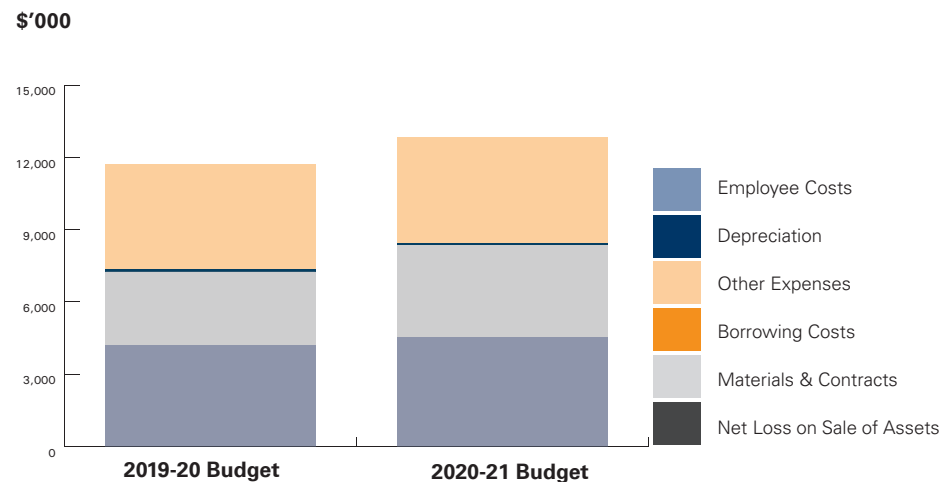


BUDGET – BY GOAL

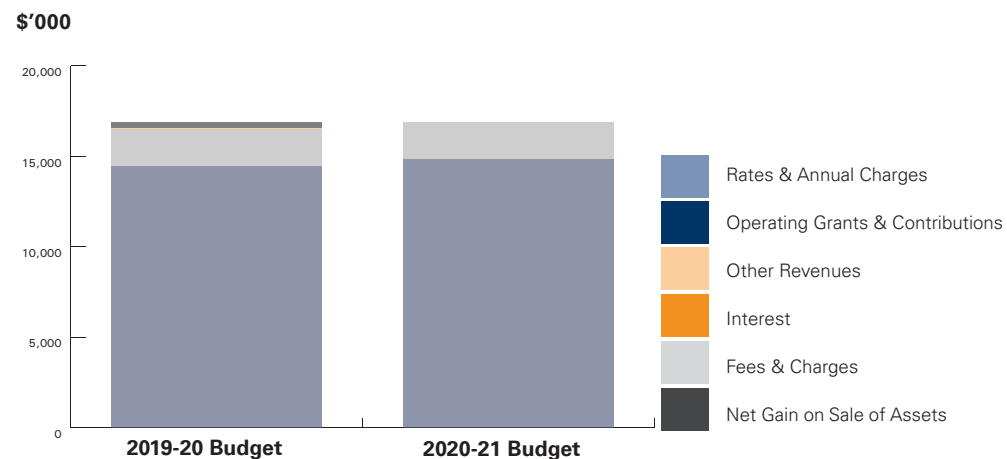
SUSTAINABLE USE OF RESOURCES

\$'000	2018/19 Budget	2019/20 Budget	2020/21 Budget
Operating Expenditure			
Employee Costs	4,176	4,213	4,526
Materials & Contracts	3,206	3,028	3,808
Borrowing Costs	0	0	0
Depreciation	88	88	88
Other Expenses	4,410	4,456	4,483
Net Loss on Sale of Assets	0	0	0
	11,880	11,786	12,905
Operating Income			
Rates & Annual Charges	14,145	14,449	14,854
Fees & Charges	1,984	2,053	2,094
Interest	0	0	0
Operating Grants & Contributions	0	0	47
Other Revenues	56	50	50
Net Gain on Sale of Assets	435	315	0
	16,621	16,868	17,045
Operating Result Surplus/(Deficit)			
	4,741	5,082	4,140
Capital Expenditure & Liability Reduction			
Capital Budget	1,694	1,546	585
Loan Principal Repayments	0	0	0
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	944	941	93
Capital Funding			
Capital Grants & Contributions	96	99	0
Transfers from Reserve	613	460	725
Net Internal Charges Expense/(Income)	4,114	4,582	4,721
LESS: Non cash items	222	241	198
Budget Result Surplus/(Deficit)	(1,080)	(1,214)	(336)

OPERATING EXPENDITURE



OPERATING INCOME





OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
Theme: A healthy environment						
Goal 8: Sustainable use of resources						
8.1 Reduce greenhouse gas emissions and ecological footprint						
	8.1.1 Provide policy and planning initiatives based on the principles of Ecologically Sustainable Development (ESD)		Manager Strategic Planning		2018-2022	
	8.1.2 Provide programs and projects to reduce local greenhouse gas emissions and ecological footprint		Manager Open Space & Trees		2018-2022	
		Provide programs and projects to reduce carbon emissions.	Team Leader Environment & Sustainability	Ongoing	2018-2022	
		Participate in and implement projects arising from the Three Council Regional Environment Program.	Team Leader Environment & Sustainability	Ongoing	2018-2022	ESAP
	8.1.3 Coordinate Council's Environmental Grants Program		Manager Open Space & Trees		2018-2022	
8.2 Monitor and strategically manage environmental risks and impacts of climate change						
	8.2.1 Participate in projects that respond to the effects of climate change, including the effects of sea level rise.		Manager Open Space & Trees		2018-2022	Biodiversity Conservation Strategy 2015-2025
		Develop Coastal Management Programs for the Woollahra LGA.	Team Leader Environment & Sustainability	Ongoing	2018-2022	
		Implement actions from the Biodiversity Conservation Strategy.	Team Leader Environment & Sustainability	Ongoing	2018-2022	Biodiversity Conservation Strategy 2015-2025



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
8.3 Encourage and assist our community to be leaders in waste management and resource recycling.						
	8.3.1 Encourage greater community participation in waste reduction, recycling and composting initiatives	<p>Carry out the household clean-up collection service.</p> <p>Participate in regional waste avoidance/reduction recycling projects.</p> <p>Encourage the recycling of E-Waste through our joint collections days with Waverley Council and the E-waste service</p> <p>Participate in National recycling week and Clean Up Australia Day.</p> <p>Encourage the recycling of organics through the 3 Council Compost Revolution.</p> <p>Encourage the reduction of waste disposal through events such as Second Hand Sunday and The Garage Sale Trail.</p>	Manager Civil Operations		2018-2022	
	8.3.2 Implement programs to educate the community including schools, residents, community groups, businesses and staff on reducing waste and litter and increasing re-use and recycling	<p>Carry out education programs to relevant stakeholders.</p>	Manager Civil Operations		2018-2022	



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
	8.3.3	Conduct cost effective and efficient waste collection and recycling to residents and businesses	Manager Civil Operations		2018-2022	
		Council continue to work with LGNSW and the SSROC Waste Strategy Committee on the development of a domestic market for recycling and encouragement of domestic processing capacity.	Manager Civil Operations	Ongoing	2018-2022	
	8.3.4	Conduct organics recycling services	Manager Civil Operations		2018-2022	
8.4 Reduce local water usage by Council and on private property						
	8.4.1	Encourage greater community participation in water savings initiatives	Manager Open Space & Trees		2018-2022	
	8.4.2	Implement the Environmental Education Program for each year	Manager Open Space & Trees		2018-2022	
	8.4.3	Educate the community to reduce use of potable water	Manager Open Space & Trees		2018-2022	
8.5 Promote and carry out water sensitive urban design						
	8.5.1	Integrate water sensitive urban design into local infrastructure and development.	Manager Open Space & Trees		2018-2022	

Theme: Local prosperity

Introduction

Local prosperity refers to how we support our local economy whilst balancing growth with business and tourism demands and community desires.

A prosperous community is one that has a strong economy but also one which is healthy and happy. A prosperous community is able to enjoy the lifestyle benefits of our harbour location and a wide variety of facilities and activities. It also enables fulfilment of family, community and leisure interests.

Woollahra is the location of some of Sydney's premier shopping precincts, such as Double Bay, Paddington and Queen Street. Set amid residences of great heritage value and adjoined by Sydney Harbour, open parks and tree-lined boulevards, our vibrant retail precincts present wonderful shopping and dining in the relaxed ambience of small villages. This provides many opportunities for prosperity and development of a robust local economy.

Set on Sydney Harbour, Woollahra is also a premier tourist area. From Watsons Bay to Paddington, the area is one of the most visited regions for overseas tourists to Sydney.

Council's contribution

Council aims to continue to enhance the vibrancy and attractiveness of our town centres and improve our understanding of the role tourism plays in the local economy.

To make this happen Council adopted comprehensive place plans for both Paddington and Double Bay. The plan for Double Bay is called the Double Bay Place Plan 2019-2023. This plan was prepared by Council through a working party during 2018-19 and adopted by Council on 25 March 2019. The plan for Paddington is called the Oxford Street & Paddington Place Plan 2019-2023. This plan was prepared by the Oxford Street Working Party and was adopted by Council on 27 May 2019. Our Delivery Program and Operational Plan commits to continuing to support the implementation of these two place plans which set out ambitious visions for the future of these centres. They contain a wide variety of strategies, actions and priorities to ensure that our centres continue to thrive and prosper.

These plans are a demonstration of how ongoing community engagement underpins the success of our integrated planning and reporting framework, which is continuously

informed by the development of more detailed strategic plans and policies.

The principles of place management, a process which focusses on the creation of vital public destinations. The place management approach is a much broader approach than one based on specific disciplines such as planning, urban design, social and cultural development. The Plans draw together all strategies and actions across all divisions of Council. They include actions aimed at improving the physical attractiveness of our centres as well as all the things that make a place successful being the interaction of activities, events, festivals, arts and cultural programs.

The working parties which were set up in 2014 to assist with the development of these plans are now focussed on implementation. They provide advice and assistance to Council in setting implementation priorities. Council also continues to work closely with and support our business organisations with funding and substantial in kind support. The implementation of our placemaking strategies will ensure that our centres remain prosperous with a vibrant economy and social life.





Theme: Local prosperity

Goal 9: Sustainable use of resources

Woollahra will maintain the diversity of our local economic base and encourage new business into the area that will enhance and positively impact on community life.

OUR KEY OPPORTUNITIES & CHALLENGES

Economy	Boosting local business and tourism whilst protecting neighbourhood amenity
Local business	Supporting local business
Retail business	Boosting rental occupancy rates and retail business
Tourism	Promoting and managing tourism needs

OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

- LGA Employment total by industry group
- Percentage of vacant shops
- Percentage increase in the net wealth of the local economy
- Percentage reduction/increase in wholesale and retail employment
- Rose Bay Carparks project
- Cross Street Cinema project
- Community satisfaction with Council's Local prosperity services.

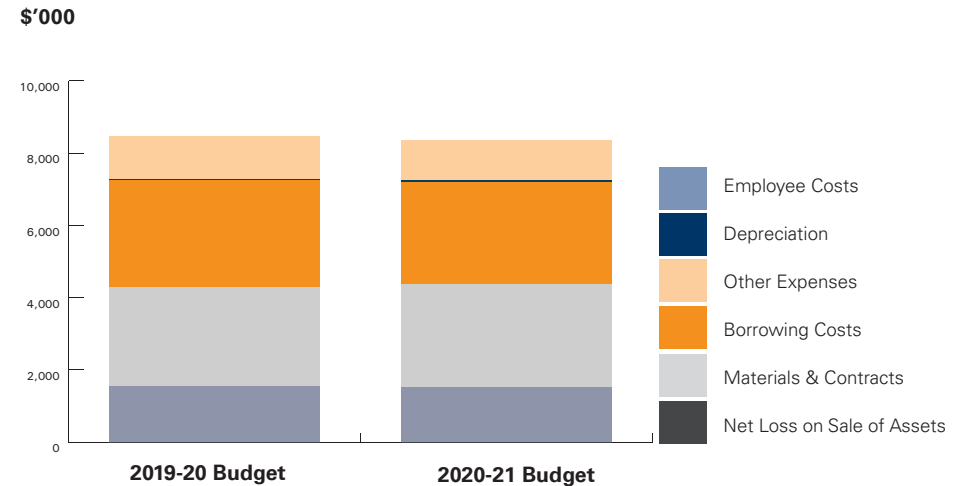


BUDGET – BY GOAL

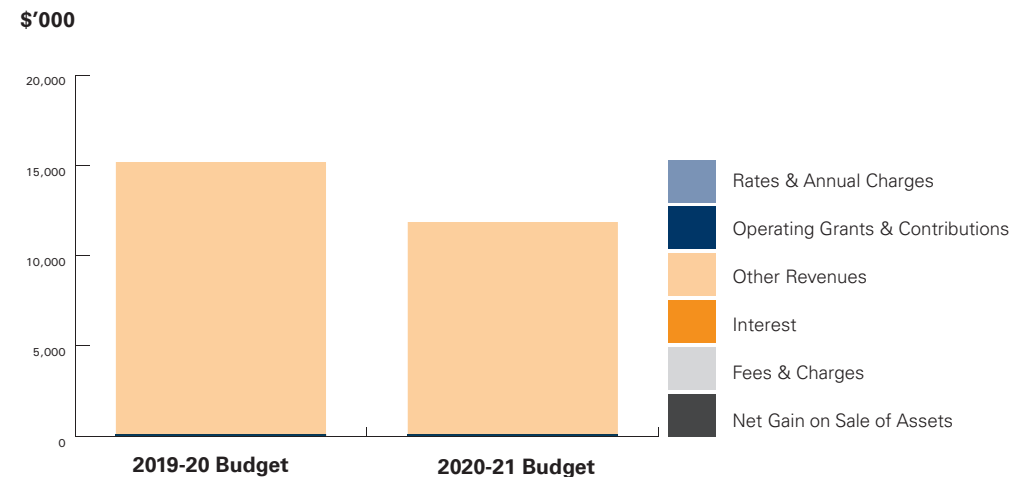
COMMUNITY FOCUSED ECONOMIC DEVELOPMENT

\$'000	2018/19 Budget	2019/20 Budget	2020/21 Budget
Operating Expenditure			
Employee Costs	1,492	1,536	1,508
Materials & Contracts	2,551	2,759	2,862
Borrowing Costs	3,048	2,949	2,829
Depreciation	52	52	52
Other Expenses	1,117	1,179	1,180
Net Loss on Sale of Assets	0	0	0
	8,260	8,475	8,430
Operating Income			
Rates & Annual Charges	(266)	(273)	(278)
Fees & Charges	13	7	7
Interest	0	0	0
Operating Grants & Contributions	114	98	81
Other Revenues	14,667	15,118	11,853
	14,528	14,950	11,662
Operating Result Surplus/(Deficit)	6,267	6,475	3,232
Capital Expenditure & Liability Reduction			
Capital Budget	192	151	636
Loan Principal Repayments	2,345	2,447	2,565
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	1,642	1,421	1,314
Capital Funding			
Capital Grants & Contributions	0	0	0
Transfers from Reserve	305	305	905
Net Internal Charges Expense/(Income)	206	238	241
LESS: Non cash items	(3,408)	(3,555)	(1,149)
Budget Result Surplus/(Deficit)	(1,221)	(1,032)	(1,768)

OPERATING EXPENDITURE



OPERATING INCOME





OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
Theme: Local prosperity						
Goal 9: Community focussed economic development						
9.1 Encourage vibrant and vital local suburbs, villages and neighbourhoods that support a healthy economy						
	9.1.1	Plan and implement strategies and initiatives to enhance natural landscapes and systems	Manager Open Space & Trees		2018-2022	
	9.1.2	Encourage economic development in business and retail centres	Director Planning & Development		2018-2022	Double Bay Place Plan 2019-2023, Paddington and Oxford Street Place Plan 2019-2023
		Undertake Oxford Street Paddington business management.	Director Planning & Development	Ongoing	2018-2022	Paddington and Oxford Street Place Plan 2019-2023
		Support the operation of the Paddington Business Partnership.	Director Planning & Development	Ongoing	2018-2022	Paddington and Oxford Street Place Plan 2019-2023
		Participate in and support the Small Business Friendly Councils Program	Manager Placemaking	Ongoing	2018-2022	
		Maintain an active placemaking program of events, activities and support for businesses.	Manager Placemaking	Ongoing	2018-2022	Double Bay Place Plan 2019-2023, Paddington and Oxford Street Place Plan 2019-2023
		Support the operation of the Sydney East Business Chamber.	Manager Placemaking	Ongoing	2018-2022	Double Bay Place Plan 2019-2023



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022		Operational Plan Action 2020/21	Implementation			
				Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
			Cross St Car Park redevelopment.	Manager Property & Projects	2024	2018-2024	
			Complete the second phase of the redevelopment of the Rose Bay public car park in Wilberforce Avenue. This phase of the project includes detailed design, community consultation / submission of DA and commencement of construction.	Manager Property & Projects	2022	2018-2022	
			Implement actions from the Waverley /Woollahra COVID Recovery Plan.	Director Planning & Development	Ongoing	2020-2022	
9.1 Encourage vibrant and vital local suburbs, villages and neighbourhoods that support a healthy economy							
	9.1.3	Manage and promote open space and foreshore areas with high visitation rates		Manager Open Space & Trees		2018-2022	
	9.1.4	Implement the strategies, priorities and actions for which the Council is responsible for in the Double Bay Place Plan		Manager Placemaking		2018-2022	Double Bay Place Plan 2019-2023,
	9.1.5	Implement actions and projects for Oxford Street and Paddington		Manager Placemaking		2018-2022	Paddington and Oxford Street Place Plan 2019-2023
9.2 Balance tourism demands with impacts on the community							
	9.2.1	Ensure planning for high profile tourism areas considers and protects residential amenity		Manager Strategic Planning		2018-2022	



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
9.3 Maintain a high quality public domain to support and promote local business						
	9.3.1	Provide services to meet community expectations in relation to the presentation of business centres and high profile areas	Manager Civil Operations		2018-2022	
	9.3.2	Provide street furniture maintenance services	Manager Property & Projects		2018-2022	



Theme: Community leadership and participation

Introduction

Our community expects ethical and inspired leadership from all levels of government with a genuine commitment to work together to make our community a better place to live. This includes providing our community with the opportunity to participate in decision-making on things that are important to us, such as infrastructure, transport, public services, facilities, financial management and service provision.

Through responsive community leadership we will demonstrate 'best practice' and work together to achieve a more sustainable Woollahra.

Council can improve community governance by empowering communities to actively engage in civic life, to be involved in the decision-making process and to take responsibility for identifying and providing solutions to their own concerns.

Transparency and accountability – knowing what is done, and why it is done – is extremely important to our community. Community confidence in these areas is achieved through having a strong and effective corporate governance framework of systems, policies and procedures that underpin everything we do as an organisation.

Council's contribution

Council is committed to the highest standards of corporate governance. We continually review our governance framework and systems to ensure integrity is maintained in all Council processes. This extends to the engagement of the community and participation of the community in developing plans or policies which inform Council's decision making. Council prepares and makes publications available of all meeting agendas, business papers and minutes to ensure all interested parties have readily available and timely access to information relating to Council decisions.

Council is a customer service organisation. Everything we do and how we do it shapes our customer service reputation. We understand that community needs are dynamic and that we need to continually evaluate service provision. We aim to meet the diverse needs of our customers by providing quality customer service that is friendly, helpful and professional.

Supporting the delivery of our external services to the Woollahra community are a range of internal corporate services, essential to the efficient running of our organisation. Our extensive network of information technology provides timely and accessible electronic data across all areas of Council and is the gateway for online communication and e-business transactions with Council. Council protects this information. Given the speed of change in technology, Council continues to develop IT and Digital strategies for the future and identify where technology can be used innovatively to improve planning, decision making and Council's service delivery.

Underpinning all of our operations is a highly skilled and dedicated workforce of approximately 410 full time equivalent staff across a broad range of professions, trades and operations. Council greatly values its employees and is committed to providing ongoing learning and development opportunities for all staff. We are also committed to fostering a workplace culture that is aligned with our corporate values.

Council maintains a strong financial position through the application of prudent financial management strategies and practices in order to protect community assets and facilitate the delivery of cost effective and efficient service to our community.

Council has established a strong business assurance framework and proactive risk management strategy through the development, implementation and maintenance of risk management systems across the organisation. The objectives of these strategies and systems are to provide stakeholders with confidence in our business operations and to minimise the incidence of personal injury or ill-health to employees and members of the public, damage to equipment and facilities, financial losses to the Council and public.



Theme: Community leadership and participation

Goal 10: Working together

Woollahra will be a place where residents are well informed and able to contribute to their community. Council will listen and respond to requests and concerns through open communication and engagement.

OUR KEY OPPORTUNITIES & CHALLENGES

Communication	Meeting the diverse communication requirements of the Woollahra community
Community engagement	Engaging the broader community in planning and decisions that affect the long term future of the Woollahra area
Responsive Council	Effectively responding to community needs
Strategic partnerships	Establishing partnerships and strengthening relationships with other levels of Government and community organisations

OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

- Level of community satisfaction with the way Council communicates with the community
- Level of community satisfaction with the way in which the community can engage in decision making
- Level of community satisfaction with the way Council consults with the community
- Level of community satisfaction with the level of information Council provides to the community
- Level of community satisfaction with Council’s responsiveness to the community.

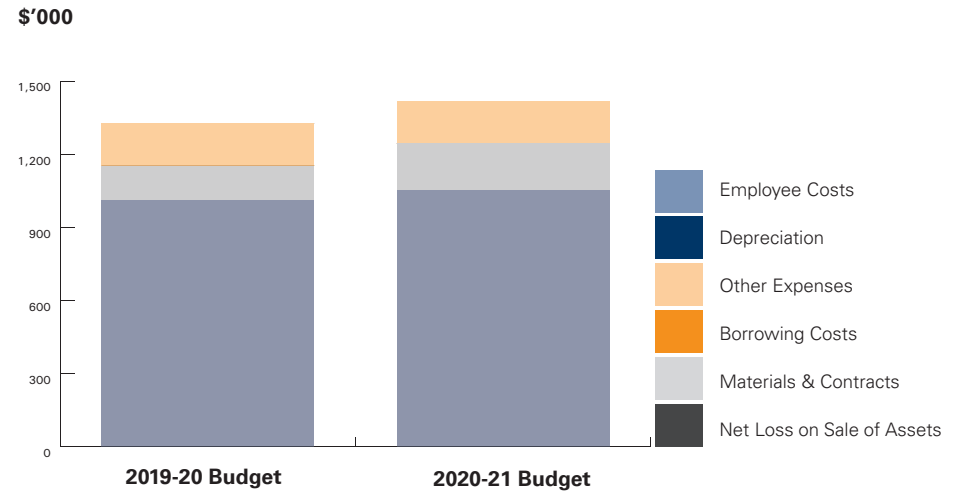


BUDGET – BY GOAL

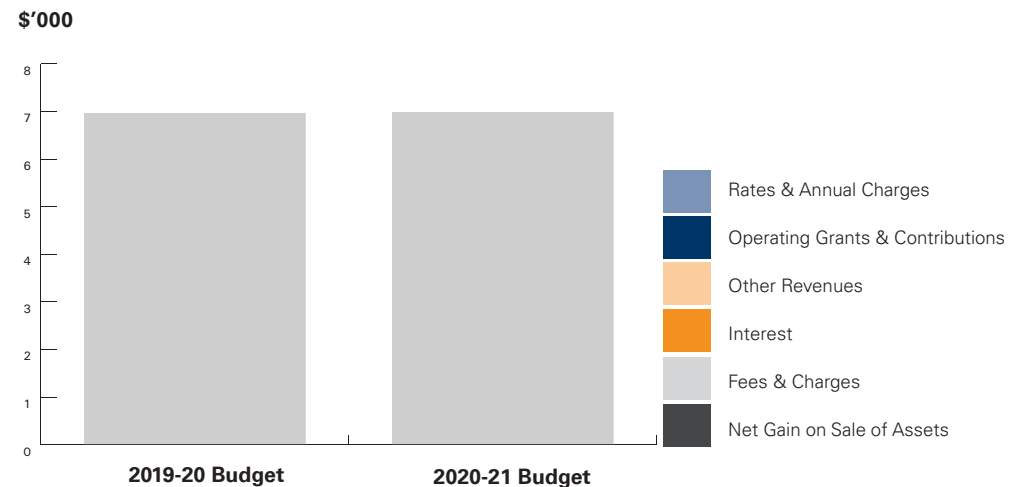
WORKING TOGETHER

\$'000	2018/19 Budget	2019/20 Budget	2020/21 Budget
Operating Expenditure			
Employee Costs	917	1,009	1,053
Materials & Contracts	137	143	192
Borrowing Costs	0	0	0
Depreciation	0	0	0
Other Expenses	146	174	179
Net Loss on Sale of Assets	0	0	0
	1,200	1,326	1,424
Operating Income			
Rates & Annual Charges	0	0	0
Fees & Charges	13	7	7
Interest	0	0	0
Operating Grants & Contributions	0	0	0
Other Revenues	1	0	0
	13	7	7
Operating Result Surplus/(Deficit)	(1,187)	(1,318)	(1,417)
Capital Expenditure & Liability Reduction			
Capital Budget	0	0	0
Loan Principal Repayments	0	0	0
Employee Entitlements paid on Termination	0	0	0
Transfers to Reserve	0	0	0
Capital Funding			
Capital Grants & Contributions	0	0	0
Transfers from Reserve	5	0	0
Net Internal Charges Expense/(Income)	(19)	(22)	(22)
LESS: Non cash items	21	22	22
Budget Result Surplus/(Deficit)	(1,143)	(1,274)	(1,372)

OPERATING EXPENDITURE



OPERATING INCOME





OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
Theme: Community leadership & participation						
Goal 10: Working together						
10.1 Improve communication with the community and increase awareness of Council's activities						
	10.1.1	Provide professional publications, promotional material and media releases	Manager Communications		2018-2022	
	10.1.2	Provide educational tours for school children and community groups on local government processes and Council's role in the community	Manager Communications		2018-2022	
10.2 Plan for the future for Woollahra						
	10.2.1	Maintain a long term Community Strategic Plan for Woollahra	Director Corporate Services		2018-2022	
		Integrate Council's community engagement to continuously inform Council's strategies and plans and to inform the Integrated Planning & Reporting Framework to guide decision making and updates to the Community Strategic Plan.	Chief Financial Officer	Ongoing	2018-2022	
10.3 Build and foster relationships, strategic networks and work collaboratively with all levels of government, non-government organisations, the private sector and community groups						
	10.3.1	Work closely with the Southern Sydney Regional Organisation of Councils and other appropriate regional bodies to improve service efficiency, effectiveness and to promote Council's position on matters of common interest	General Manager		2018-2022	



Theme: Community leadership and participation

Goal 11: Well managed Council

Woollahra Council will be open and accountable to all stakeholders, encourage participation in decision making and make decisions that are in the public interest. Through effective long term planning we will develop and implement strategies and ensure ongoing resources to fulfil long term community goals.

OUR KEY OPPORTUNITIES & CHALLENGES

Decision making	Effectively engaging, consulting and communicating with a changing community
Changing community expectations	Meeting the needs of increasing community expectations in the efficient and effective delivery of Council’s services and support functions
Business assurance	Effectively responding to community needs
Strategic partnerships	Establishing partnerships and strengthening relationships with other levels of Government and community organisations
Digital disruption and technological innovation	Effectively identify and manage risk and opportunities to improve Council’s services through adoption of digital and technology innovation, and effective management of data and systems

OUR PERFORMANCE MEASURES

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

- Level of overall community satisfaction rating as measured by a biannual Community Satisfaction Survey
- Level of community satisfaction with the way in which the community can engage in decision making
- Level of community satisfaction with Council’s long term vision and planning
- Long term financial sustainability of Council
- Overall community satisfaction with Council’s Well Managed Council services.

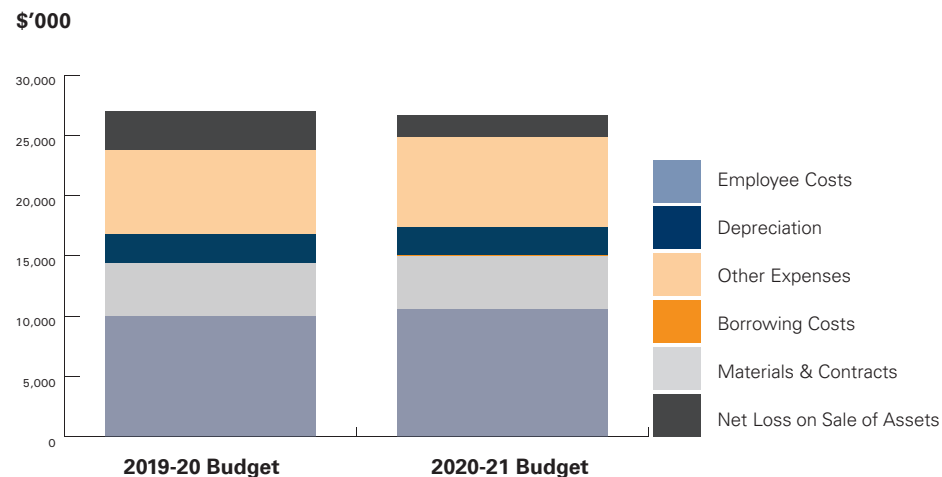


BUDGET – BY GOAL

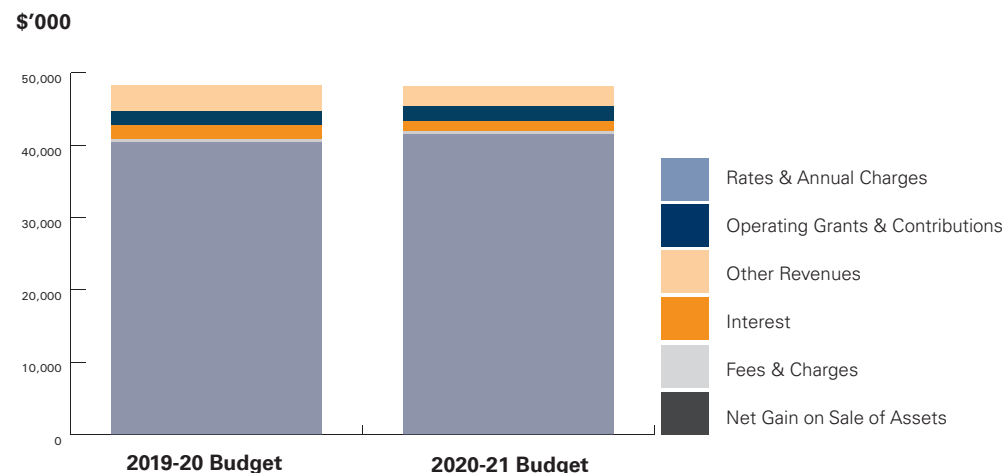
A WELL MANAGED COUNCIL

\$'000	2018/19 Budget	2019/20 Budget	2020/21 Budget
Operating Expenditure			
Employee Costs	9,586	9,998	10,579
Materials & Contracts	3,952	4,376	4,409
Borrowing Costs	72	61	49
Depreciation	2,329	2,329	2,375
Other Expenses	6,710	7,041	7,453
Net Loss on Sale of Assets	3,389	3,207	1,793
	26,037	27,011	26,658
Operating Income			
Rates & Annual Charges	39,367	40,459	41,605
Fees & Charges	238	314	385
Interest	1,903	2,056	1,293
Operating Grants & Contributions	1,849	1,843	2,069
Other Revenues	3,554	3,622	2,776
Net Gain on Sale of Assets	0	0	0
	46,910	48,295	48,128
Operating Result Surplus/(Deficit)	20,872	21,284	21,470
Capital Expenditure & Liability Reduction			
Capital Budget	3,243	2,176	3,243
Loan Principal Repayments	202	213	225
Employee Entitlements paid on Termination	405	405	416
Transfers to Reserve	7,317	7,636	7,720
Capital Funding			
Capital Grants & Contributions	2,500	2,700	2,700
Transfers from Reserve	837	848	2,207
Net Internal Charges Expense/(Income)	(4,629)	(4,802)	(4,896)
LESS: Non cash items	6,670	6,291	5,053
Budget Result Surplus/(Deficit)	24,341	25,495	24,723

OPERATING EXPENDITURE



OPERATING INCOME





OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation				
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy	
Theme: Community leadership & participation							
Goal 11: A well managed Council							
11.1 Facilitate community led decision-making that is open, honest and ethical and benefits the broad community							
	11.1.1	Undertake community consultation and engagement processes in Council decision-making and the delivery of projects	Implement the Community Engagement Strategy and embed new business processes to coordinate engagement activities across Council.	Manager Communications	Ongoing	2018-2022	Disability Inclusion Action Plan 2017
			Develop Council's on-line engagement presence and promote participation across the community.	Manager Communications	Ongoing	2018-2022	Disability Inclusion Action Plan 2017
	11.1.2	Provide organisational support systems that facilitate transparent and democratic decision-making		Manager Governance & Council Support		2018-2022	
			Provide ongoing reporting to Council and the community on matters arising from the State Government's review of the Local Government Act.	Director Corporate Services	Ongoing	2018-2022	
11.2 Develop and maintain effective reporting systems that enable Council to measure and report on performance							
	11.2.1	Ensure Council maintains a transparent and integrated planning and reporting framework that is legislatively compliant and facilitates effective decision-making		Chief Financial Officer		2018-2022	



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022		Operational Plan Action 2020/21	Implementation			
				Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
			Ensure compliance with the IP&R legislation and guidelines including planning for Council's 2017/21 End of Term Report, Community Strategic Plan update and new 2021/25 Delivery Program.	Chief Financial Officer	Ongoing	2018-2022	
			Review the Resourcing Strategy in conjunction with delivering the 2021-25 Delivery Program.	Chief Financial Officer	2020-2021	2018-2022	
	11.2.2	Ensure council maintains a strong governance framework by continually reviewing Council policies and procedures for adequacy and currency		Manager Governance & Council Support		2018-2022	
	11.2.3	Report regularly on Council's activities and achievements to the community		Manager Communications		2018-2022	
11.3 Maintain community access and effective participation in Council committees							
	11.3.1	Provide effective support to manage the efficient operation of Council and other Committee meetings		Manager Governance & Council Support		2018-2022	
	11.3.2	Encourage community representation on subject based sub-committees	Develop an induction program for newly elected and returning Councillors following the 2021 Local Government Elections.	Manager Governance & Council Support	2020-2021	2018-2022	
			Coordinate the review and update of Terms of Reference for sub-committees and working parties.	Manager Governance & Council Support	2020-2021	2018-2022	
11.4 Maintain Council's strong financial position							
	11.4.1	Effective management of Council's finances		Chief Financial Officer		2018-2022	



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022		Operational Plan Action 2020/21	Implementation			
				Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
	11.4.2	Manage the leasing and licensing of Council buildings		Manager Property & Projects		2018-2022	
	11.4.3	Implement the outcomes of the Community Facilities Study		Manager Property & Projects			
11.5 Deliver high quality services that meet customer expectations							
	11.5.1	Provide the best practice customer services in a timely and professional manner		Manager Customer Service		2018-2022	
	11.5.2	Provide for the effective planning and delivery of information technology services to enable efficient services to the community		Chief Information Officer			
			Review Council's 5 year Information Technology Strategy to ensure our electronic business systems continue to meet operational needs and community expectations.	Chief Information Officer	Ongoing	2018-2022	
			Expand the usage of the Woollahra App to incorporate service request functionality.	Chief Information Officer	2020-2021	2018-2022	



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
	11.5.3 Maintain a highly skilled, productive, committed and customer focused workforce	Continue to promote customer service excellence across all areas of Council's operations.	Manager Organisational Development & Human Resources	Ongoing	2018-2022	
		Promote and coordinate the Best Service Program as an integral part of council's approach to business, by strengthening the capacity of all departments to integrate continuous improvement techniques in their ongoing business operations.	Manager Organisational Development & Human Resources	Ongoing	2018-2022	Workforce Management Plan 2019-2023
		Ongoing monitoring and review of Council's Best People Program as part of our 4 Year Workforce Management Plan and promote initiatives in line with the plan's four objectives- Staff Engagement, Skills and Productivity, Best use of Resources and Corporate Brand.	Manager Organisational Development & Human Resources	Ongoing	2018-2022	Workforce Management Plan 2019-2023
		Implement Actions from the Woollahra COVID Recovery Plan.	General Manager	Ongoing	2020-2022	
	11.5.4 Implement and conduct a Service Delivery Review Program to identify improvements to services delivery, customer experience, develop performance measures to deliver value for money for our community	Director Corporate Services			2018-2022	



OPERATIONAL PLAN 2020/21

Strategies 2030	Delivery Program Priorities 2018-2022	Operational Plan Action 2020/21	Implementation			
			Responsible Person	Target Date	Delivery Program Years	IP&R - Related Plans, Strategies & Policy
11.6 Minimise risk for Council and the community						
11.6.1	Maintain a risk management framework that achieves best practice in managing risks associated with Council's business activities	Undertake a comprehensive review of the existing risk enterprise framework and introduce a new 5 Year Framework commencing 1 July 2020.	Manager Business Assurance & Risk			Business Assurance Framework
			Manager Business Assurance & Risk	2020-2021	2018-2022	Business Assurance Framework
11.6.2	Maintain a corporate wide Business Assurance Framework to manage our systems/processes and risks to improve and protect Council's current and future performance.		Manager Business Assurance & Risk			Business Assurance Framework

Financials





Capital Budget 2020/21

Project Name	Description of Works	Expenditure Budget \$	Capital Funding							Net Cost \$
			Sales	E&IRL	Stormwater Mgt Charge	Section 7.11	Section 7.12	Grants	Reserves	
Theme: Community wellbeing										
Goal 3 - A creative and vibrant community										
Library										
Books & audio visual		469,075	0	0	0	0	0	0	0	469,075
Total for Library Buildings		469,075	0	0	0	0	0	0	0	469,075
Library Buildings										
Kiaora Place	Carpet in children's area	40,000	0	0	0	0	0	0	-40,000	0
Kiaora Place	C-bus network lighting control system	6,000	0	0	0	0	0	0	-6,000	0
Total for Library Buildings		46,000	0	0	0	0	0	0	-46,000	0
Woollahra Gallery at Redeaf										
Furniture & Fittings		50,000	0	0	0	0	0	0	0	50,000
Total for Woollahra Gallery at Redeaf		50,000	0	0	0	0	0	0	0	50,000
Total for Goal 3: A creative and vibrant community		565,075	0	0	0	0	0	0	-46,000	519,075



CAPITAL BUDGET 2020/21

Project Name	Description of Works	Expenditure Budget \$	Capital Funding							Net Cost \$
			Sales	E&IRL	Stormwater Mgt Charge	Section 7.11	Section 7.12	Grants	Reserves	
Theme: Quality places and spaces										
Goal 5 - Liveable places										
Flood Plain Management										
Inlet Capacity Improvement of the stormwater system	Inlet Capacity Improvement of the stormwater system	55,000	0	0	-55,000	0	0	0	0	0
Total for Flood Plain Management		55,000	0	0	-55,000	0	0	0	0	0
Parks & Reserves										
Cooper Park Rehabilitation	Implementation of Cooper Park Water Management Plan	50,000	0	0	0	0	-50,000	0	0	0
Irrigation Renewal	Parsley Bay, Chiswick, McKell, Nursery	150,000	0	0	0	0	-150,000	0	0	0
Nursery Improvements	For volunteer projects	20,000	0	0	0	0	-20,000	0	0	0
Cooper Park Creek Wall	Final stage of creek wall along Tennis Courts	165,000	0	0	0	0	-165,000	0	0	0
Gibsons Beach Upgrade	Retaining wall and turf improvements	60,000	0	0	0	0	-60,000	0	0	0
Park Furniture	Renewal of various park furniture assets	150,000	0	0	0	0	-150,000	0	0	0
Tree Planting	Street tree and park tree planting	150,000	0	0	0	0	-150,000	0	0	0
Vaucluse War Memorial	Upgrade structures	46,000	0	0	0	0	-46,000	0	0	0
Rushcutters Bay Park Youth Recreation Facility	Construction of facility	900,000	0	0	0	0	-366,316	0	0	-533,684



CAPITAL BUDGET 2020/21

Project Name	Description of Works	Expenditure Budget \$	Capital Funding							Net Cost \$
			Sales	E&IRL	Stormwater Mgt Charge	Section 7.11	Section 7.12	Grants	Reserves	
Sayonara Slipway	Improvements	150,000	0	0	0	0	-150,000	0	0	0
Yarranabbe Park	Northern Plaza upgrade and harbour stairs	400,000	0	0	0	-19,951	-284,107	0	-95,942	0
Park & Venue Signage	New and renewal	100,000	0	0	0	0	-100,000	0	0	0
Rose Bay Activation – New South Head Road	Planters and street furniture/public art	150,000	0	0	0	0	-150,000	0	0	0
Total for Parks & Reserves		2,491,000	0	0	0	-19,951	-1,841,423	0	-629,626	0
Playgrounds										
Softfall Improvements	Renewals	100,000	0	0	0	0	-100,000	0	0	0
Playground Renewal	Plumb Reserve	250,000	0	0	0	0	-250,000	0	0	0
Fitness Station Renewal	Various upgrades	60,000	0	0	0	0	-60,000	0	0	0
Total for Playgrounds		410,000	0	0	0	0	-410,000	0	0	0
Sportsfields										
Major Turf Renovations	Various sportsfields	150,000	0	0	0	0	-150,000	0	0	0
Trumper Park Sightcreens	Replacement	60,000	0	0	0	0	-60,000	0	0	0
Total for Sportsfields		210,000	0	0	0	0	-210,000	0	0	0


CAPITAL BUDGET 2020/21

Project Name	Description of Works	Expenditure Budget \$	Capital Funding							Net Cost \$
			Sales	E&IRL	Stormwater Mgt Charge	Section 7.11	Section 7.12	Grants	Reserves	
Stormwater Levy Works										
Stormwater System Small Works	Multiple small jobs in stormwater system	211,000	0	0	-211,000	0	0	0	0	0
Condition assessment of the stormwater network	Condition assessment using CCTV works	50,000	0	0	-50,000	0	0	0	0	0
Rivers Street at Victoria Road Bellevue Hill	Pipe system extension	180,000	0	0	-180,000	0	0	0	0	0
Bunyula Road Bellevue Hill- New Pipe installation from O'Sullivan Road	New Pipe installation from O'Sullivan Road	130,000	0	0	-130,000	0	0	0	0	0
Total for Stormwater Levy Works		571,000	0	0	-571,000	0	0	0	0	0
Infrastructure Renewal Program										
Balfour Road Bellevue Hill, 60 Balfour Road to Balfour lane	Road Pavement, Kerb & Gutter Reconstruction and Stormwater upgrade	118,517	0	-118,517	0	0	0	0	0	0
Cooper Park Road btw Streatfield Road and 27 Cooper Park Road	Road Pavement and Kerb & Gutter Reconstruction	124,907	0	-124,907	0	0	0	0	0	0
Beresford Cres Bellevue Hill, 9 Beresford Cres to End	Road Pavement and Kerb & Gutter Reconstruction	72,385	0	-72,385	0	0	0	0	0	0
Boronia Road Bellevue Hill btw 67 and 35 Boronia Road	Road Pavement and Kerb & Gutter Reconstruction as needed	116,193	0	-116,193	0	0	0	0	0	0
Holdsworth Street Woollahra btw Queen Street and Morrell Street	Footpath and Kerb & Gutter Reconstruction	75,525	0	-75,525	0	0	0	0	0	0
Adelaide Street Woollahra btw Fletcher Street and Carroll Lane	Footpath and Kerb & Gutter Reconstruction	101,699	0	-101,669	0	0	0	0	0	0
Fullerton Street Woollahra btw Wellington Street and Trelawney Street	Road Pavement, Kerb & Gutter and Footpath Reconstruction	142,336	0	-142,336	0	0	0	0	0	0



CAPITAL BUDGET 2020/21

Project Name	Description of Works	Expenditure Budget \$	Capital Funding							Net Cost \$
			Sales	E&IRL	Stormwater Mgt Charge	Section 7.11	Section 7.12	Grants	Reserves	
Court Road Double Bay btw Manning Road and Kiaora Road	Road Pavement and Kerb & Gutter Reconstruction as needed	223,671	0	-223,671	0	0	0	0	0	0
Newland Street Woollahra btw Edgecliff Road and Grafton Street	Road Pavement Reconstruction	66,811	0	-66,811	0	0	0	0	0	0
Glendon Road Double Bay btw Carlotta Road to the End	Road Pavement, Kerb & Gutter Reconstruction and Stormwater upgrade	166,669	0	-101,669	-65,000	0	0	0	0	0
Ocean Avenue Double Bay btw Holt Street and New South Head Road	Road Pavement, Kerb & Gutter and Footpath Reconstruction	290,833	0	-95,000	0	0	0	-195,833	0	0
Wolseley Road Point Piper btw Wentworth Street and New South Head Road	Road Pavement, Footpath and Kerb & Gutter Reconstruction as needed	133,622	0	-133,622	0	0	0	0	0	0
Wunulla Road Point Piper btw Wyuna Road and New South Head Road	Road Pavement, Footpath and Kerb & Gutter Reconstruction as needed	92,954	0	-92,954	0	0	0	0	0	0
High Street Edgecliff btw Ocean Street and Thorne Street	Road Pavement, Footpath and Kerb & Gutter Reconstruction as needed	40,667	0	-40,667	0	0	0	0	0	0
Great Thorne Street Edgecliff btw Cameron Street and the End	Road Pavement and Footpath Reconstruction	81,335	0	-81,335	0	0	0	0	0	0
Thorne Street Edgecliff btw Cameron Street and Jersey Road	Road Pavement Resheeting	63,906	0	-63,906	0	0	0	0	0	0
Liverpool Street Paddington btw Gipps Street and 12 Liverpool Street	Road Pavement and Footpath Reconstruction	52,287	0	-52,287	0	0	0	0	0	0
Olive Street Paddington btw Ormond Street and Heeley Street	Road Pavement and Footpath Reconstruction	43,572	0	-43,572	0	0	0	0	0	0
Glenmore Road Paddington btw Ormond Street and 203 Glenmore Road	Road Pavement Resheeting	49,382	0	-49,382	0	0	0	0	0	0



CAPITAL BUDGET 2020/21

Project Name	Description of Works	Expenditure Budget \$	Capital Funding							Net Cost \$
			Sales	E&IRL	Stormwater Mgt Charge	Section 7.11	Section 7.12	Grants	Reserves	
Boundary Street Paddington btw Gosbell Street and Neild Avenue	Road Pavement Resheeting	69,716	0	-69,716	0	0	0	0	0	0
South Street Edgecliff, Glenmore Road to End	Road Pavement, Footpath and Kerb & Gutter Reconstruction as needed	87,145	0	-87,145	0	0	0	0	0	0
George Street Paddington btw Underwood Street and Oxford Street Stage 2	Road Pavement, Kerb & Gutter Reconstruction and Stormwater upgrade	174,289	0	-174,289	0	0	0	0	0	0
Vaucluse Road Vaucluse btw Gilliver Avenue and 45 Vaucluse Road	Road Pavement, Kerb & Gutter and Footpath Reconstruction	203,337	0	-203,337	0	0	0	0	0	0
Rawson Road Rose Bay btw New South Head Road and the End	Road Pavement, Footpath and Kerb & Gutter Reconstruction as needed	105,340	0	-105,340	0	0	0	0	0	0
The Crescent Vaucluse btw Hopetoun Avenue and Hopetoun Avenue	Road Pavement, Footpath and Kerb & Gutter Reconstruction incl Stormwater System Upgrade	264,339	0	-264,339	0	0	0	0	0	0
Minor Capital Works	Multiple small jobs	174,289	0	-174,289	0	0	0	0	0	0
Forward Design Works 2020/21	Multiple forward design jobs on future program of works	46,477	0	-46,477	0	0	0	0	0	0
Victoria Road Bellevue Hill btw Cranbrook Road and Ginahgulla Road	Road Pavement Resheeting	139,790	0	-28,467	0	0	0	-111,323	0	0
Sutherland Avenue Paddington btw Royston Street and Cecil Street	Road Pavement Resheeting	30,000	0	-8,714	0	0	0	-21,286	0	0
Mary Place Paddington btw Rowe Lane and 12 Mary Place	Road Pavement Resheeting	30,000	0	-8,714	0	0	0	-21,286	0	0
Vialoux Avenue Paddington btw Lawson Road and the End	Road Pavement, Footpath and Kerb & Gutter Reconstruction as needed	140,000	0	-19,105	0	0	0	-120,895	0	0


CAPITAL BUDGET 2020/21

Project Name	Description of Works	Expenditure Budget \$	Capital Funding						Net Cost \$	
			Sales	E&IRL	Stormwater Mgt Charge	Section 7.11	Section 7.12	Grants		Reserves
Retaining Wall Works	Retaining walls rehabilitation and Improvement works at multiple locations	232,386	0	-232,386	0	0	0	0	0	0
Parsley Bay Wharf rehabilitation works	Parsley Bay Wharf rehabilitation and improvement works	87,145	0	-87,145	0	0	0	0	0	0
Steyne Park Boat Ramp rehabilitation	Steyne Park Boat Ramp rehabilitation works	58,096	0	-58,096	0	0	0	0	0	0
Rose Bay Promenade Seawall Rehabilitation	Rose Bay Promenade Seawall Conservation Works	29,048	0	-29,048	0	0	0	0	0	0
Plan and control the Infrastructure Renewal Program	Staff Salary & Wages Capitalisation Across Program Area	91,792	0	-91,792	0	0	0	0	0	0
Carthona Avenue Point Piper	Road Pavement Resheeting	43,572	0	-43,572	0	0	0	0	0	0
Rush Street Woollahra	AC footpath Reconstruction at Rush Street Woollahra, from Moncur Street to Halls Lane	72,620	0	-72,620	0	0	0	0	0	0
Total for Infrastructure Renewal Program		4,136,622	0	-3,600,999	-65,000	0	0	-470,623	0	0
Parks / Ovals Buildings										
Christison Park	Asbestos conduits removal	15,000	0	0	0	0	0	0	-15,000	0
Croquet Club	External painting & repairs	50,000	0	0	0	0	0	0	-50,000	0
McKell Park Toilets	Install compliant toilets	10,000	0	0	0	0	0	0	-10,000	0
Sir David Martin Reserve Toilets	Refurbish toilets	90,000	0	0	0	0	0	0	-90,000	0
Total for Parks / Ovals Buildings		165,000	0	0	0	0	0	0	-165,000	0



CAPITAL BUDGET 2020/21

Project Name	Description of Works	Expenditure Budget \$	Capital Funding							Net Cost \$
			Sales	E&IRL	Stormwater Mgt Charge	Section 7.11	Section 7.12	Grants	Reserves	
Depots										
Fletcher St Depot	Install security cameras	15,000	0	0	0	0	0	0	-15,000	0
Total for Depots		15,000	0	0	0	0	0	0	-15,000	0
Community Facilities										
Hugh Latimer Centre	Roofing & Guttering	80,000	0	0	0	0	0	0	-80,000	0
Kindergarten	Refurbish Craft areas	15,000	0	0	0	0	0	0	-15,000	0
Cooper Park Community Hall	Design	20,000	0	0	0	0	0	0	-20,000	0
Sir David Martin Reserve - Cottage	Replace fencing	25,000	0	0	0	0	0	0	-25,000	0
Keyless entry system for two hired venues		20,000	0	0	0	0	0	0	-20,000	0
Total for Community Facilities		160,000	0	0	0	0	0	0	-160,000	0
Total for Goal 5: Liveable places		8,213,622	0	-3,600,999	-691,000	-19,951	-2,461,423	-470,623	-969,626	0



CAPITAL BUDGET 2020/21

Project Name	Description of Works	Expenditure Budget \$	Capital Funding							Net Cost \$
			Sales	E&IRL	Stormwater Mgt Charge	Section 7.11	Section 7.12	Grants	Reserves	
Theme: Quality places and spaces										
Goal 6 - Getting around										
Traffic Infrastructure										
Old South Head Road, Vaucluse, at Cambridge Avenue	Pedestrian Refuge Island	120,000	0	0	0	0	-120,000	0	0	0
Hopetoun Avenue, Vaucluse, at Wentworth Road	Pedestrian Refuge Island	120,000	0	0	0	0	-120,000	0	0	0
Glenmore Road, Paddington, at Liverpool Street	Kerb Extensions	80,000	0	0	0	0	-80,000	0	0	0
Victoria Road, Bellevue Hill, between Old South Head Road and Bellevue Park Road	Shared Path	20,000	0	0	0	0	-20,000	0	0	0
Gurner Street, Paddington (southern side near Norfolk Lane)	Bus Shelter	60,000	0	0	0	0	-60,000	0	0	0
O'Sullivan Road Cycleway- Design	Separated Cycleway Design	200,000	0	0	0	0	-200,000	0	0	0
Total for Traffic Infrastructure		600,000	0	0	0	0	-600,000	0	0	0
Total for Goal 6: Getting around		600,000	0	0	0	0	-600,000	0	0	0


CAPITAL BUDGET 2020/21

Project Name	Description of Works	Expenditure Budget \$	Capital Funding							Net Cost \$
			Sales	E&IRL	Stormwater Mgt Charge	Section 7.11	Section 7.12	Grants	Reserves	
Theme: A healthy environment										
Goal 8 - Sustainable use of resources										
Environmental Works Program										
Energy Conservation & Carbon Reduction	Various projects including 3 Council contribution	90,000	0	-90,000	0	0	0	0	0	0
BetterWaste & Recycling Fund	Grant from DPIE	0	0	0	0	0	0	0	0	0
Water Sensitive Urban Design- Investigation	Investigation	10,000	0	-10,000	0	0	0	0	0	0
Water Sensitive Urban Design- Construction	Construction	20,000	0	-20,000	0	0	0	0	0	0
Biodiversity Projects		25,000	0	-25,000	0	0	0	0	0	0
Cooper Park Rehabilitation	Actions from Cooper Park Water Management Plan	25,000	0	-25,000	0	0	0	0	0	0
Rose Bay Channel Naturalisation	Detailed modelling	30,000	0	-30,000	0	0	0	0	0	0
Kiaora Buildings Carbon Reduction	Solar installation	130,000	0	0	0	0	0	0	-130,000	0
Kiaora Buildings Energy Reduction	HVAC optimisation	150,000	0	0	0	0	0	0	-150,000	0
Electric Vehicles	Purchase of pool EV and E-bikes	55,000	0	-55,000	0	0	0	0	0	0
Climate Change Risk Assessment	Risk assessment and action plan	50,000	0	-50,000	0	0	0	0	0	0
Total for Environmental Works Program		585,000	0	-305,000	0	0	0	0	-280,000	0
Total for Goal 8: Sustainable use of resources		585,000	0	-305,000	0	0	0	0	-280,000	0



CAPITAL BUDGET 2020/21

Project Name	Description of Works	Expenditure Budget \$	Capital Funding							Net Cost \$
			Sales	E&IRL	Stormwater Mgt Charge	Section 7.11	Section 7.12	Grants	Reserves	
Theme: Local prosperity										
Goal 9 - Community focussed economic development										
Civil Operations										
Street Furniture		46,000	0	0	0	0	0	0	0	46,000
Total for Civil Operations		46,000	0	0	0	0	0	0	0	46,000
Streetscapes										
Plumer Road- Stage 2	Streetscape Upgrade of Plumer Road, Rose Bay	550,000	0	0	0	0	-300,000	0	-250,000	0
Total for Streetscapes		550,000	0	0	0	0	-300,000	0	-250,000	0
Commercial/Leased Properties										
Rushcutters Bay Kiosk	Replace gutters & downpipes	40,000	0	0	0	0	0	0	-40,000	0
Total for Commercial/Leased Properties		40,000	0	0	0	0	0	0	-40,000	0
Total for Goal 9: Community focussed economic development		636,000	0	0	0	0	-300,000	0	-290,000	46,000


CAPITAL BUDGET 2020/21

Project Name	Description of Works	Expenditure Budget \$	Capital Funding							Net Cost \$
			Sales	E&IRL	Stormwater Mgt Charge	Section 7.11	Section 7.12	Grants	Reserves	
Theme: Community leadership and participation										
Goal 11 - Well managed council										
Investment Properties										
Kiaora Place	Landscaping	26,000	0	0	0	0	0	0	-26,000	0
Kiaora Place	Awning replacement	5,000	0	0	0	0	0	0	-5,000	0
Kiaora Place	Arcade ledge bird proofing	35,000	0	0	0	0	0	0	-35,000	0
Kiaora Place	Roof top Car Park under shade sail LED lighting upgrade	15,000	0	0	0	0	0	0	-15,000	0
Total for Investment Properties		81,000	0	0	0	0	0	0	-81,000	0
Car Parks										
Cosmopolitan Centre	Install bird netting	15,000	0	0	0	0	0	0	-15,000	0
Essential Service Maintenance	Upgrade works	15,000	0	0	0	0	0	0	-15,000	0
Total for Car Parks		30,000	0	0	0	0	0	0	-30,000	0



CAPITAL BUDGET 2020/21

Project Name	Description of Works	Expenditure Budget \$	Capital Funding							Net Cost \$
			Sales	E&IRL	Stormwater Mgt Charge	Section 7.11	Section 7.12	Grants	Reserves	
Council Offices										
Regulatory Offices	Internal refurbishment	5,000	0	0	0	0	0	0	-5,000	0
Annexe	Upgrade Kitchens	15,000	0	0	0	0	0	0	-15,000	0
Redleaf	Replace fan motors, water valves & pumps	32,000	0	0	0	0	0	0	-32,000	0
Redleaf	Replacement of air handling units	10,000	0	0	0	0	0	0	-10,000	0
Redleaf	Internal refurbishment	200,000	0	0	0	0	0	0	-200,000	0
Redleaf	Kitchen Upgrades	45,000	0	0	0	0	0	0	-45,000	0
Property management system		100,000	0	0	0	0	0	0	-100,000	0
Disabled access		50,000	0	0	0	0	0	0	-50,000	0
Total for Council Offices		457,000	0	0	0	0	0	0	-457,000	0
Computers & Office Equipment										
PCs and laptops refresh	Replacement of PCs and laptops for staff	340,000	0	0	0	0	0	0	0	340,000
Servers and storage refresh	Replacement of all servers and data storage infrastructure	420,000	0	0	0	0	0	0	-269,019	150,981
Total for Computers & Office Equipment		760,000	0	0	0	0	0	0	-269,019	490,981



CAPITAL BUDGET 2020/21

Project Name	Description of Works	Expenditure Budget \$	Capital Funding						Net Cost \$	
			Sales	E&IRL	Stormwater Mgt Charge	Section 7.11	Section 7.12	Grants		Reserves
Plant & Vehicle Replacement										
Passenger Vehicles		848,200	-468,000	0	0	0	0	0	-29,600	350,600
Light Commercial Vehicles		30,000	0	0	0	0	0	0	0	30,000
Heavy Plant		1,025,500	-157,000	0	0	0	0	0	-444,000	424,500
Miscellaneous Plant		11,000	-300	0	0	0	0	0	0	10,700
Total for Plant & Vehicle Replacement		1,914,700	-625,300	0	0	0	0	0	-473,600	815,800
Total for Goal 11: Well managed council		3,242,700	-625,300	0	0	0	0	0	-1,310,619	1,306,781
TOTAL CAPITAL BUDGET		13,842,397	-625,300	-3,905,999	-691,000	-19,951	-3,361,423	-470,623	-2,896,246	1,871,856



Statement of Revenue Policy

The Statement of Revenue Policy includes:

- **Funding the Delivery Program and Operational Plan**
- **Rating Structure 2020/21 – Income by Category**
- **Rating Structure 2020/21 – Business Rate Sub Categories**
- **Other Funding Sources.**

Fees and Charges are detailed in the Fees and Charges schedules.



STATEMENT OF REVENUE POLICY

Funding the Delivery Program and Operational Plan

Council’s budget is comprised of the Operating Budget and the Capital Budget. The Operating Budget provides resources for the day-to-day service delivery of Council while the Capital Budget provides funding for new and renewal infrastructure projects as well as the routine replacement of capital items and equipment such as plant and vehicles, information technology and library books.

The 2020/21 Budget is predicated on the continuation and enhancement of all existing services as a fundamental principle.

In September 2019, the Independent Pricing and Regulatory Tribunal (IPART) announced the annual rate peg limit for 2020/21 of 2.6% which increases Council’s income by a total of \$1,132k over the 2019/20 rating base.

Rating Structure 2020/21 – Income by Category

Number of Rateable Assessments	26,330
Estimated Total Rate Income	\$41,200,181
Estimated Total Domestic Waste Management Charge	\$14,723,068
Estimated Stormwater Management Charges	\$489,500
Estimated Total Rates & Annual Charges	\$56,412,749
Annual Charges	
Stormwater Management Charges:	
Single residential dwelling	\$25.00
Residential strata unit	\$12.50
Business strata unit	\$5.00
Business property	\$25.00 per 350m ² (or part thereof) above 350m ² in land area
Domestic Waste Management Charge per residential service	\$536.65

STATEMENT OF REVENUE POLICY

Rating Structure 2020/21 – Business Rate Sub Category

The Rating Structures include the Business rate sub categories as shown in the Below table and the adjacent map.

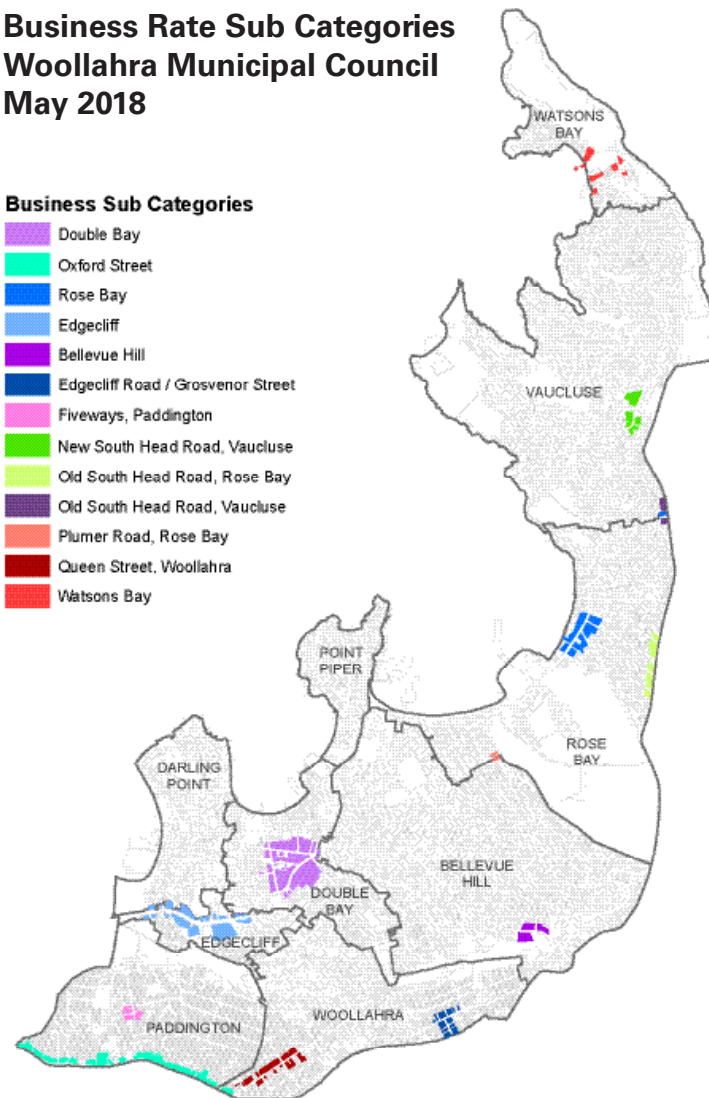
Business Rate Sub Category – Areas By Map

- Double Bay
- Bellevue Hill
- New South Head Road, Vaucluse
- Oxford Street
- Edgecliff Road / Grosvenor Street
- Old South Head Road, Rose Bay
- Rose Bay
- Fiveways, Paddington
- Plumer Road, Rose Bay
- Edgecliff
- Watsons Bay
- Queens Street, Woollahra
- Old South Head Road, Vaucluse

**Business Rate Sub Categories
Woollahra Municipal Council
May 2018**

Business Sub Categories

- Double Bay
- Oxford Street
- Rose Bay
- Edgecliff
- Bellevue Hill
- Edgecliff Road / Grosvenor Street
- Fiveways, Paddington
- New South Head Road, Vaucluse
- Old South Head Road, Rose Bay
- Old South Head Road, Vaucluse
- Plumer Road, Rose Bay
- Queen Street, Woollahra
- Watsons Bay





STATEMENT OF REVENUE POLICY

Rating Structure – 2020/21 Rating Year							
Rate Category	Method of Levying	Cents in the \$	Base Amount/ Minimum	Number of Assessments	Number of Mins	% of Mins	Yield \$
Ordinary Rate – Residential	Base Amount 50% Ad Valorem – 50%	0.043733	633.00	24,974			31,436,829
Ordinary Rate – Business	Ad Valorem – subject to a minimum	0.21540	659.25	453	158	34.9	1,440,150
Double Bay	Ad Valorem – subject to a minimum	0.25434	659.25	241	33	13.7	1,873,750
Oxford Street, Paddington	Ad Valorem – subject to a minimum	0.36340	659.25	189	6	3.2	895,677
Rose Bay (New South Head Road)	Ad Valorem – subject to a minimum	0.21280	659.25	74	5	6.8	311,366
Edgecliff	Ad Valorem – subject to a minimum	0.29790	659.25	180	83	46.1	408,785
Bellevue Hill	Ad Valorem – subject to a minimum	0.21520	659.25	26	12	46.2	33,172
Edgecliff / Grosvenor Streets, Woollahra	Ad Valorem – subject to a minimum	0.22310	659.25	35	3	8.6	96,236
Five Ways Paddington	Ad Valorem – subject to a minimum	0.18840	659.25	27	0	0.0	76,313
New South Head Road, Vaucluse	Ad Valorem – subject to a minimum	0.21920	659.25	22	7	31.8	48,468
Old South Head Road, Rose Bay	Ad Valorem – subject to a minimum	0.15640	659.25	18	1	5.6	72,175
Old South Head Road, Vaucluse	Ad Valorem – subject to a minimum	0.10950	659.25	9	6	66.7	15,525
Plumer Road, Rose Bay	Ad Valorem – subject to a minimum	0.21360	659.25	2	0	0.0	13,508
Queen Street, Woollahra	Ad Valorem – subject to a minimum	0.15720	659.25	63	3	4.8	244,842
Watsons Bay	Ad Valorem – subject to a minimum	0.19560	659.25	17	5	29.4	85,456
Special Rate – *H Environmental & Infrastructure Renewal Levy (All categories & sub-categories)	Base Amount 50% Ad Valorem – 50%	0.005754	83.70	26,330			4,390,657
Sub Total: Gross Rates Levy							41,442,909
Less: Pensioner Rates Rebate (Government)							135,000
Pensioner Rates Rebate (Council)							107,728
Total Net Rates Income							41,200,181

*H The Environmental and Infrastructure Levy is used to fund Council's Environmental Works and Infrastructure Renewal programs which benefit the local government area as a whole.

STATEMENT OF REVENUE POLICY

Other Funding Sources:

Sale of Assets

Council has reviewed its use and ownership of operational assets such as plant, equipment and vehicles. Routinely, as part of its cyclical plant and vehicle replacement, Council sells plant and vehicles after they have been replaced. From time to time Council also considers the sale of unmade roadway.

Loan Borrowing

There are no new loan borrowings proposed in the 2020/21 Operational Plan.

Schedule of Business for Commercial Activities

The Council undertakes some activities that are of a commercial nature. These activities include leasing of properties, commercial waste collection services, etc. However, these activities do not fall under the ambit of competitive neutrality guidelines. The Council has no Category One or Category Two businesses.

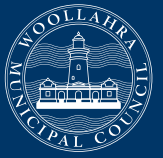
Schedule of Fees & Charges

For information regarding Council's adopted fees and charges including Council's pricing methodology for determining the prices of goods and services, refer to page 110.



Fees and Charges





Fees and Charges

The Fees and Charges Schedule sets the maximum price payable for any particular activity or service provided by Council.

Fees or Charges less than the maximum listed amount are either set by Council through a resolution or by the General Manager or Council Officers through delegated authority.

It is important to note that the Fees or Charges that appear in the following schedule can vary according to the type of activity or user.

For example, differential pricing exists for the users of community halls and open space. The basis for differentiation lies in the categories outlined in the Pricing Policy.

Pricing Policy

Four Pricing Categories are used in the 2020/21 Fees and Charges to ensure that the range of fees and charges reflect the cost of providing services to the Woollahra Community.

As a matter of policy, Council increases fees and charges each year by at least the CPI where practical unless it would have an adverse impact on forecast revenue or users' capacity to pay. Variations to this are reported to Council and determined.

Pricing Policy categories:

ST – Statutory

Statutory Pricing occurs if relevant acts and regulations enable Council to set a fee or charge, or the relevant acts and regulations prescribe a maximum fee for a particular activity.

These charges are legislated by the New South Wales Government across a range of activities and services provided by local government.

SUB – Subsidised

Under subsidised pricing, the price for service is set below the financial cost of providing that service.

COST – Cost Recovery

The fee or charge set under cost recovery pricing recovers for Council the cost of providing a service to the community.

FCR – Full Cost Recovery

Council sets the price for a service or activity to recover the cost of providing a service with a built-in rate of return on any asset being used or a mark-up for the service.



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Fees and Charges 2020/21

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ACTIVITY APPROVAL APPLICATIONS						
Local Government Act Activity Applications (other than where a specific fee is provided)	FCR	180.00	Exempt	180.00	per application per hour or part hour for assessment	A minimum fee of \$180 is payable up front. The total fee is calculated on the hourly rate and is payable before the release of any determination. Reduced activity application fees may be applied at the discretion of the General Manager for activities such as charity activities.
Charity Clothing Bin Application (s68C3 - Place a clothing bin in a public space)	SUB	40.00	Exempt	40.00	per application per hour or part hour for assessment	Applications only from charitable organisations for clothing bins located in Council Car Parks. Licence fee applies on approval (see Clothing Bins).
Local Government Activity Application (s68F7 - Use a standing vehicle or any article for the purpose of selling any article in a public place)	FCR	330.00	Exempt	330.00	per application	
Local Government Activity Application (s68C3 - Place a waste storage container in a public place)	FCR	1,790.00	Exempt	1,790.00	per application	This fee covers the application and the issue of an activity approval for a period of one year.
Local Government Activity Application (s68C3 - Place a waste storage container in a public place- per placement)	FCR	330.00	Exempt	330.00	per application	This fee covers the application and the issue of an activity approval for a maximum period of one week.
Local Government Activity Application (s68F1- Operate a public car park)	FCR	580.00 + 2.30 per parking space	Exempt	580.00 + 2.30 per parking space	580.00 + 2.30 per parking space	A Minimum fee of \$580 is payable up front. The total fee is calculated on the number of parking spaces and is payable before the release of any determination.
ANIMALS						
Animal Registration						
Animal Lifetime Registration (per dog/cat)						Fees as per Clause 18 of the Companion Animals Regulation 2018 & Companion Animals (Adjustable Fee Amounts) Notice.
Desexed Dog – By relevant age	ST	60.00	Exempt	60.00	per animal	Registration fee for a dog desexed by six months of age

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Desexed Dog- Pensioner Rate	ST	26.00	Exempt	26.00	per animal	Dog owned by an eligible pensioner and desexed by six months of age
Desexed Dog – Sold by pound/shelter	ST	30.00	Exempt	30.00	per animal	Desexed dog sold by an eligible pound/shelter
Complete or Desexed Dog – After relevant age	ST	216.00	Exempt	216.00	per animal	Combined registration fee and additional fee for a dog not desexed by six months of age
Complete Dog (not recommended)	ST	60.00	Exempt	60.00	per animal	Dog with written notification from a vet that it should not be desexed
Complete Dog – Recognised breeder	ST	60.00	Exempt	60.00	per animal	Dog not desexed and kept by a recognised breeder for breeding purposes
Dog-Working	ST	0.00	Exempt	0.00	per animal	Working dog
Dog – Service of the State	ST	0.00	Exempt	0.00	per animal	Dog in the service of the State, for example, a police dog
Assistance Animal	ST	0.00	Exempt	0.00	per animal	Animal under six months of age training to be an assistance animal, for example, a guide dog
Complete or Desexed Cat	ST	50.00	Exempt	50.00	per animal	Desexed or non-desexed cat
Cat – Pensioner Rate	ST	26.00	Exempt	26.00	per animal	Desexed cat owned by an eligible pensioner
Desexed Cat – Sold by pound/shelter	ST	25.00	Exempt	25.00	per animal	Desexed cat sold by an eligible pound/shelter
Complete Cat (not recommended)	ST	50.00	Exempt	50.00	per animal	Cat with written notification from a vet that it should not be desexed
Complete Cat – Recognised breeder	ST	50.00	Exempt	50.00	per animal	Cat not desexed and kept by a recognised breeder for breeding purposes
Undesexed Cat	ST	80.00	Exempt	80.00	per animal	Cat not desexed by 4 months of age. Note Permit Fee increases to \$97 including Late Fee
Dangerous Dog	ST	195.00	Exempt	195.00	per animal	Dog declared to be dangerous. Note Permit Fee increases to \$212 including Late Fee

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Restricted Dog	ST	195.00	Exempt	195.00	per animal	Dog declared to be a restricted breed or restricted by birth. Note Permit Fee increases to \$212 including Late Fee
CERTIFICATE APPLICATION FEES						
Complying Development Certificate	FCR	Calcalaton Examples: $LN(CV) \times CV^{0.412}$	10.0%	Calcalaton Examples: $LN(CV) \times CV^{0.412}$ plus 10.0% GST	per application	CV = Contract Value of work I = 0.412 LN = Natural Logarithm.
Minimum Charge	FCR	363.91	36.39	400.30	per application	The minimum charge is for works with an estimated value of works up to \$9,000. For works above this amount the fee is calculated on a sliding scale using the above formula.
\$50,000	FCR	954.45	95.45	1,049.90	per application	All Classifications of Building.
\$100,000	FCR	1,352.66	135.27	1,487.93	per application	All Classifications of Building.
\$150,000	FCR	1,656.18	165.62	1,821.80	per application	All Classifications of Building.
\$250,000	FCR	2,134.05	213.40	2,347.45	per application	All Classifications of Building.
\$500,000	FCR	3,001.85	300.19	3,302.04	per application	All Classifications of Building.
\$1,000,000	FCR	4,210.75	421.08	4,631.83	per application	All Classifications of Building.
\$2,000,000	FCR	5,891.63	589.16	6,480.79	per application	All Classifications of Building.
\$5,000,000	FCR	9,153.45	915.34	10,068.79	per application	All Classifications of Building.
Neighbour notification of applicable Complying Development Certificates	COST	136.00	Exempt	136.00	per applicable application	Charged on CDC's required to be notified to neighbouring residential occupiers pursuant to Clause 130AB of the Environmental Planning & Assessment Regulation 2000.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Construction Certificate	FCR	Calcalton Examples: $LN(CV) \times CV^{0.412}$	10.0%	Calcalton Examples: $LN(CV) \times CV^{0.412}$ plus 10.0% GST	per application	CV = Contract Value of work I = 0.412 LN = Natural Logarithm.
Minimum Charge	FCR	363.91	36.39	400.30	per application	The minimum charge is for works with an estimated value of works up to \$8,500. For works above this amount the fee is calculated on a sliding scale using the above formula.
\$50,000	FCR	954.45	95.45	1,049.90	per application	All Classifications of Building.
\$100,000	FCR	1,352.66	135.27	1,487.93	per application	All Classifications of Building.
\$150,000	FCR	1,656.18	165.62	1,821.80	per application	All Classifications of Building.
\$250,000	FCR	2,134.05	213.40	2,347.45	per application	All Classifications of Building.
\$500,000	FCR	3,001.85	300.19	3,302.04	per application	All Classifications of Building.
\$1,000,000	FCR	4,210.75	421.08	4,631.83	per application	All Classifications of Building.
\$2,000,000	FCR	5,891.63	589.16	6,480.79	per application	All Classifications of Building.
\$5,000,000	FCR	9,153.45	915.34	10,068.79	per application	All Classifications of Building.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Amendment of Complying Development or Construction Certificates	FCR	CV % of Original Fee <\$150,000 30% \$150,000 to \$500,000 25% \$500,001 to \$1 million 20% >\$1 Million 15%	10.0%	CV % of Original Fee <\$150,000 30% \$150,000 to \$500,000 25% \$500,001 to \$1 million 20% >\$1 Million 15% plus 10.0% GST	per application to amend a CDC or CC	CV= Contract Value Note: CDC or CC amendments are made by applying for a NEW certificate these fees apply where a CDC or CC has been issued for substantially the same development.
Compliance Certificates and Miscellaneous Building & Compliance Services	FCR	176.36	1764	194.00	per hour or part hour	Minimum Fee \$194.
Lodgement Fee- Complying Development Certificate Part 4A Certificate & Notice of Commencement.	ST	Clause 263 of the Environmental Planning & Assessment Regulation	Exempt	36.00	per lodgement	This fee applies to Certificates Issued by Council or Accredited Certifiers and is the maximum permissible by Clause 263(2) of the Environmental Planning & Assessment Regulation 2000.
Occupation Certificates	COST	Class Amount 1 &10 \$115 per SOU, 2 to 9 \$115 per 200m2	1764	194.00	per application	This fee only applies to developments where Council was appointed the PCA prior to formal PCA Service Agreement. SOU = Sole Occupancy Unit.
Strata Subdivision Certificate	FCR	\$1,225 + \$310 for each lot over two	Exempt	\$1,225 + \$310 for each lot over two		
Torrens Title Subdivision Certificate (Section 6.15 of EP&A Act)	FCR	\$1,225 + \$310 for each lot over two	Exempt	\$1,225 + \$310 for each lot over two		
Building Certificate Applications	ST	As per Clause 260 of the Environmental Planning & Assessment Regulation 2000	Exempt	250.00	per application	Minimum statutory charge per application per dwelling. Additional statutory charges apply for the assessment of building certificates for unauthorised work and/or for Class 2- 9 buildings with a floor area of 200m2 or more.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Building Certificate Reinspection Fee	ST	As per Clause 260 of the Environmental Planning & Assessment Regulation 2000	Exempt	90.00	per inspection	Minimum statutory charge per additional inspection.
File Retrieval Fee- per Building Certificate	COST	81.00	Exempt	81.00	per application	Charge associated with retrieving files from storage.
Planning Certificates						
Planning Certificates under s10.7(2)- EPA Act 1979	ST	53.00	Exempt	53.00	per certificate	One certificate for each allotment of land.
Planning Certificate under s10.7(5)- EPA Act 1979	ST	80.00	Exempt	80.00	per certificate	One certificate for each allotment of land.
Planning Certificates under s10.7(2) and s10.7(5)- EPA Act 1979	ST	133.00	Exempt	133.00	per certificate	One certificate for each allotment of land.
Planning Certificates under s10.7- EPA Act 1979- Expedites	COST	9750	Exempt	9750	per application	Expedite. One certificate for each allotment of land.
Rates Certificates						
Section 603 Certificates (LG Act 1993)	ST	85.00	Exempt	85.00	per certificate	One certificate for each allotment of land. NOTE: This fee is set at the maximum level recommended by the Office of Local Government each year. It will be varied as and when advice is received from the Office.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Section 603 Expedites (LG Act 1993)	COST	9750	Exempt	9750	per application	Expedite. One certificate for each allotment of land.
Orders and Notices Certificates						
Notices and orders certificate under s121ZP- EPA Act 1979	COST	10700	Exempt	10700	per certificate	Certificate for orders in force and outstanding notices. One certificate per allotment of land.
Notices and orders certificate under s121 ZP expedite - EPA Act	COST	9750	Exempt	9750	per application	Expedite. Certificate for orders in force and outstanding notices. One certificate per allotment of land.
Notices and orders certificate under s735A- Local Government Act 1993	COST	10700	Exempt	10700	per certificate	Certificate for outstanding notices (being a notice order direction and demand). One certificate per allotment of land.
Notices and orders certificate under s735A expedite- Local Government Act 1993	COST	9750	Exempt	9750	per application	Expedite. Certificate for outstanding notices (being a notice order direction and demand). One certificate per allotment of land.
Notices and orders certificate under s121ZP (EPA Act 1979) and s735A (Local Government Act 1993) (combined)	COST	190.00	Exempt	190.00	per certificate	Certificate for orders in force and outstanding notices. One certificate per allotment of land.
Notices and orders certificate under s121ZP (EPA Act 1979) and s735A (Local Government Act 1993) (combined). Expedite.	COST	95.00	Exempt	95.00	per application	Expedite. Certificate for orders in force and outstanding notices. One certificate per allotment of land.
Certificates for Section 735A (LG Act) and Section 121ZP (EP & A Act) plus outstanding orders notices and directions under the Food Act 1989 the Protection of the Environment Operations Act 1997 the Public Health Act 1991 the Roads Act 1993 and the Swimming Pools Act 1992 plus Outstanding Orders notices and directions that the Council may issue under other Acts.	COST	240.00	Exempt	240.00	per application	Certificate for orders in force and outstanding notices under the LG Act EPA Act and other Act. One certificate per allotment of land.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Certificate under Section 735A (LG Act 1993) and s121ZP (EPA Act) plus orders and directions in force and outstanding notices under the Food Act 1989 the Protection of the Environment Operations Act 1997 the Public Health Act 1991 the Roads Act 1993 and the Swimming Pools Act 1992 plus orders and directions in force and outstanding notices that the Council may issue under other Acts. Expedite.	COST	9750	Exempt	9750	per application	Expedite. Certificate for orders and directions in force and outstanding notices under LG Act the EPA Act 1979 and other Acts. One certificate for each allotment of land.
Other Certificates						
Section 88G Certificates (Conveyancing Act)	ST	10.00	Exempt	10.00	per certificate	Certificate of amount due under Sect 88G (fines due to Council in relation to failure to comply with positive covenants). Note: fee is \$35 if inspection is required.
CLOTHING BINS						
Charity Clothing Bin Application- (S68C3- Place a clothing bin in a public place)	COST	40.00	Exempt	40.00	per application per hour or part hour for assessment	Applications only from charitable organisations for clothing bins located in Council Car Parks.
Charity Clothing Bin Licences in approved locations	SUB	360.00	Exempt	360.00	per licence valid for 5yrs max.	A minimum fee of \$360.00 is payable up front. The fee is calculated on the hourly rate and is payable before the release of any legal agreement. Protracted negotiations over 5 hours will be charged at \$79 per hour.
COMMUNITY DEVELOPMENT						
Community Activities and Events Attendance fee (up to)	SUB	2727	2.73	30.00	per event	Fee up to \$30- partial cost recovery depending on scale & cost of event or program.
Mental Health First Aid manual	SUB	2727	2.73	30.00	per manual	Mental Health First Aid manual for Mental Health First Aid course.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
COMPLIANCE COST NOTICES - EP&A Act 1979						
Compliance Cost Notices issued under the Environmental Planning & Assessment Act 1979						
In respect of any costs or expenses relating to an investigation that leads to the giving of an order pursuant to the EP&A Act 1979	ST	1,000.00	Exempt	1,000.00	Per Order	Statutory fee as per Clause 281C of the Environmental Planning & Assessment Regulation 2000.
In respect of any costs or expenses relating to the preparation or serving of the notice of the intention to give an order pursuant to the EP&A Act 1979	ST	500.00	Exempt	500.00	Per Notice of Intention	Statutory fee as per Clause 281C of the Environmental Planning & Assessment Regulation 2000.
COUNCIL EVENTS						
Woollahra Small Sculpture Prize Entry Fee 2020 Calendar year	COST	40.91	4.09	45.00	Entry Fee	
Woollahra Small Sculpture Prize Entry Fee 2021 Calendar year	COST	45.45	4.55	50.00	Entry Fee	
COUNCIL REPORTS & DOCUMENTS						
File Retrieval Fee- per DA & Section 4.55 application	COST	81.00	Exempt	81.00	Per Application	Charge associated with retrieving files from storage.
File Retrieval Fee- per Building Certificate	COST	81.00	Exempt	81.00	Per Application	Charge associated with retrieving files from storage
Annual Report	COST	41.00	Exempt	41.00	per copy	Charge imposed to offset the cost of printing the document.
Delivery Program & Operational Plan	COST	41.00	Exempt	41.00	per copy	Charge imposed to offset the cost of printing the document.
Annual Agenda Printing Fee						Annual fee does not apply to local community organisations.
Woollahra Local Planning Panel (WLPP)	COST	960.00	Exempt	960.00	per year	Charge imposed to offset the cost of printing the document.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Application Assessment Panel (AAP)	COST	960.00	Exempt	960.00	per year	Charge imposed to offset the cost of printing the document.
Environmental Planning (EP)	COST	334.00	Exempt	334.00	per year	Charge imposed to offset the cost of printing the document.
Finance, Community & Services (FC&S)	COST	334.00	Exempt	334.00	per year	Charge imposed to offset the cost of printing the document.
Council (Ordinary and Extraordinary)	COST	334.00	Exempt	334.00	per year	Charge imposed to offset the cost of printing the document.
Government Information (Public Access) Act - GIPA Act						Charge imposed to offset the cost of printing the document.
Application fee for individuals about their personal affairs	ST	30.00	Exempt	30.00	per application	Includes 20 hours processing time.
Processing fee for individuals about their personal affairs	ST	30.00	Exempt	30.00	per hour	After 20 hours processing time.
Processing fee for applicant suffering financial hardship (e.g. pensioner, full time student or non-profit organisation)	ST	15.00	Exempt	15.00	per hour	
Application fee for all other requests	ST	30.00	Exempt	30.00	per application	Includes first hour of processing time.
Processing Fee for all other requests	ST	30.00	Exempt	30.00	per hour	Includes first hour of processing time.
Internal Review	ST	40.00	Exempt	40.00	per application	Internal review of Council's decision on a formal Government Information (Public Access) application.
Photocopying & Printing undertaken by Council Staff						
A4 pages (Black & White)	COST	1.18	0.12	1.30	per page	Charge imposed to offset the cost of printing the document (undertaken by Council Staff)
A3 pages (Black & White)	COST	2.00	0.20	2.20	per page	Charge imposed to offset the cost of printing the document (undertaken by Council Staff)

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
A4 pages (Colour)	COST	2.00	0.20	2.20	per page	Charge imposed to offset the cost of printing the document (undertaken by Council Staff)
A3 pages (Colour)	COST	4.00	0.40	4.40	per page	Charge imposed to offset the cost of printing the document (undertaken by Council Staff)
Plan Copying up to A1 size	COST	18.18	1.82	20.00	per page	Charge imposed to offset the cost of printing the document (undertaken by Council Staff)
Scanning undertaken by Council Staff						
A4	COST	0.64	0.06	0.70	per page	Charge imposed to offset the cost of scanning the document (undertaken by Council Staff)
A3	COST	1.91	0.19	2.10	per page	Charge imposed to offset the cost of scanning the document (undertaken by Council Staff)
Plan Scanning up to A1 size	COST	9.09	0.91	10.00	per page	Charge imposed to offset the cost of scanning the document (undertaken by Council Staff)
Storage Medium						
USB	COST	10.00	1.00	11.00	per USB	Charge imposed to offset the cost of supplying a USB
CD-Rom	COST	10.00	1.00	11.00	per CD-Rom	Charge imposed to offset the cost of supplying a CD Rom
Electronic Information Fees						
Subpoenas						
Documents Subpoenaed						
Compilation of Electronic Materials		40.91	4.09	45.00	per application	NEW FEE: Charge imposed to offset the cost of preparing/compiling files/documents.
First Hour Search Fee (Minimum Fee)	FCR	236.25	Exempt	236.25	1st Hour	Minimum charge for search of subpoenaed documents.
Provision of electronic information on USB or CD Rom-	COST	10.91	1.09	12.00	per USB or CD-Rom	NEW FEE: Charge imposed to offset the cost of supplying a USB / CD Rom

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Subsequent Search Fees	FCR	134.75	Exempt	134.75	Subsequent 1/2 Hour	
File Retrieval	COST	25.45	2.55	28.00	per file / part file	NEW FEE: Charge imposed to offset the cost of file retrieval from off-site storage
Documents Subpoenaed photocopying fees- A4	COST	1.25	Exempt	1.25	Per Copy	Fees charged by supplier.
Documents Subpoenaed photocopying fees- A2- A0	COST	17.75	Exempt	17.75	Per Copy	Fees charged by supplier.
File Retrieval Fees						
File Retrieval Fee- per file part	COST	28.15	Exempt	28.15	Per file part	Charge associated with retrieving a file from storage.
DEVELOPMENT APPLICATION FEES						
Heritage Works without Consent						
Application under clause 5.10(3) of Woollahra LEP 2014	COST	120.00	Exempt	120.00	per application	
Works including erection carrying out of work or demolition						
Up to \$5,000	ST	110.00	Exempt	110.00	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
\$5,001- Less than \$50,000	ST	\$170 + \$3 for each \$1,000 (or part of \$1,000)	Exempt	\$170 + \$3 for each \$1,000 (or part of \$1,000)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
\$50,001- \$250,000	ST	\$352 + \$3.64 for each \$1,000 (or part of \$1,000) over \$50,000 (Includes PlanFIRST Levy - 0.64xCost /\$1,000)	Exempt	\$352 + \$3.64 for each \$1,000 (or part of \$1,000) over \$50,000 (Includes PlanFIRST Levy - 0.64xCost /\$1,000)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
\$250,001- \$500,000	ST	\$1,160 + \$2.34 for each \$1,000 (or part of \$1,000) over \$250,000 (Includes PlanFIRST Levy - 0.64xCost /\$1,000)	Exempt	\$1,160 + \$2.34 for each \$1,000 (or part of \$1,000) over \$250,000 (Includes PlanFIRST Levy - 0.64xCost /\$1,000)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
\$500,001- \$1,000,000	ST	\$1,745 + \$1.64 for each \$1,000 (or part of \$1,000) over \$500,000 (Includes PlanFIRST Levy - 0.64xCost /\$1,000)	Exempt	\$1,745 + \$1.64 for each \$1,000 (or part of \$1,000) over \$500,000 (Includes PlanFIRST Levy - 0.64xCost /\$1,000)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
\$1,000,001- \$10,000,000	ST	\$2,615 + \$1.44 for each \$1,000 (or part of \$1,000) over \$1,000,000 (Includes PlanFIRST Levy - 0.64xCost /\$1,000)	Exempt	\$2,615 + \$1.44 for each \$1,000 (or part of \$1,000) over \$1,000,000 (Includes PlanFIRST Levy - 0.64xCost /\$1,000)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
More than \$10,000,000	ST	\$15,875 + \$1.19 for each \$1,000 (or part of \$1,000) over \$10,000,000 (Includes PlanFIRST Levy - 0.64xCost /\$1,000)	Exempt	\$15,875 + \$1.19 for each \$1,000 (or part of \$1,000) over \$10,000,000 (Includes PlanFIRST Levy - 0.64xCost /\$1,000)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
Advertising structures	ST	\$285 plus \$93 for each advertisement in excess of 1 or the fee calculated using the above table- whichever is the GREATER	Exempt	\$285 plus \$93 for each advertisement in excess of 1 or the fee calculated using the above table- whichever is the GREATER	per application	
New dwelling house with value not exceeding \$100,000	ST	\$455 (Includes PlanFIRST Levy of \$64.00)	Exempt	\$455 (Includes PlanFIRST Levy of \$64.00)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
Subdivisions						
Land Subdivision- involving the opening of a public road	ST	\$655 plus \$65 per additional lot	Exempt	\$655 plus \$65 per additional lot	per application	

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Land Subdivision- not opening a public road	ST	\$330 plus \$53 per additional lot	Exempt	\$330 plus \$53 per additional lot	per application	
Strata Title Subdivision	ST	\$330 plus \$65 per additional lot	Exempt	\$330 plus \$65 per additional lot	per application	
Development not involving erection of a building, carrying out of work, subdivision of land or demolition such as a change of use or the removal or pruning of a heritage tree	ST	285.00	Exempt	285.00	per application	
Additional fee - designated development	ST	\$920 plus fee calculated elsewhere	Exempt	\$920 plus fee calculated elsewhere	per application	
Additional fees - development requiring concurrence from another authority	ST	\$140 per concurrence authority	Exempt	\$140 per concurrence authority	per concurrence authority	
Concurrence fee payable to the concurrence authority	ST	\$320 per concurrence authority to be referred to the authority	Exempt	\$320 per concurrence authority to be referred to the authority	per concurrence	
Additional fees- integrated development	ST	\$140 per approval authority	Exempt	\$140 per approval authority	per approval authority	
Approval fees- integrated development	ST	\$320 per approval body to be referred to that approval authority	Exempt	\$320 per approval body to be referred to that approval authority	per approval authority	

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Note: Under Section 254 of the Environmental Planning & Assessment Regulation if two or more fees are applicable the maximum fee is the sum of those fees.						
Additional fees - advertising & neighbour notification						
- Applications less than \$100,000	ST	274.00	Exempt	274.00	per application	
- Applications \$100,000 to \$499,999	ST	475.00	Exempt	475.00	per application	
- Applications \$500,000 to \$749,999	ST	628.00	Exempt	628.00	per application	
- Applications \$750,000 or above	ST	985.00	Exempt	985.00	per application	
- Applications requiring extensive notification	ST	1,105.00	Exempt	1,105.00	per application	e.g. Development where impacts have the potential to affect the amenity of an entire neighbourhood or precinct.
- Designated Development	ST	2,220.00	Exempt	2,220.00	per application	
- Advertised Development	ST	1,105.00	Exempt	1,105.00	per application	
- Prohibited Development	ST	1,105.00	Exempt	1,105.00	per application	
File Retrieval Charge imposed on EVERY NEW DA & Section 4.55 lodged	COST	81.00	Exempt	81.00	per application	
Note: Flat rate charge for the retrieval of archival records to be used in the assessment of the application						

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Replacement Development Application Fee	COST	50% of the Original DA fee where the assessment report is in draft or in the opinion of Council the amendments are minor and will not require a substantial re-assessment. 75% of the Original DA fee where the assessment report has been completed and signed off but the application remains undetermined or in the opinion of Council the changes are such that will require substantial re-assessment	Exempt	50% of the Original DA fee where the assessment report is in draft or in the opinion of Council the amendments are minor and will not require a substantial re-assessment. 75% of the Original DA fee where the assessment report has been completed and signed off but the application remains undetermined or in the opinion of Council the changes are such that will require substantial re-assessment	per replacement application	Permitted under Clause 55 of the EP&A Regulation 2000 provides: "A development application may be amended or varied by the applicant (but only with the agreement of the consent authority) at any time before the application is determined". This fee applies to replacement development applications (clause 90 of EPA Reg 2000) applications lodged by the applicant and the fee depends upon the extent of assessment work already completed. This fee does not apply where Council has in writing requested the Applicant to amend the plans. This fee recognises that the original DA fee is often expended assessing applications later amended by applicants at their own initiative and more commonly when they become aware that the original DA may not receive favourable consideration. This fee is in addition to any additional advertising or integrated assessment fees that may be required.
PLUS: 1. Advertising & Neighbour Notification						
- Applications less than \$100,000	ST	274.00	Exempt	274.00	per replacement	
- Applications \$100,000 to \$499,999	ST	475.00	Exempt	475.00	per replacement	
- Applications \$500,000 to \$749,999	ST	628.00	Exempt	628.00	per replacement	

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
- Applications \$750,000 or above	ST	985.00	Exempt	985.00	per replacement	
- Applications requiring extensive notification	ST	1,105.00	Exempt	1,105.00	per replacement	
PLUS: 2. File Retrieval	COST	81.00	Exempt	81.00	per application	
Determinations and Decisions Subject to Review- Section 8.2 of the EP&A Act	ST	75% of the Original DA fee where the assessment report has been completed and signed off but the application remains undetermined	Exempt	75% of the Original DA fee where the assessment report has been completed and signed off but the application remains undetermined	per application	
Review of a DA that does not involve the erection of a building the carrying out of a work or the demolition of a work or building	ST	50% of the original DA fee	Exempt	50% of the original DA fee	per application	
Review of a DA that involves the erection of a dwelling house costing \$100,000 or less	ST	190.00	Exempt	190.00	per application	
All other Review Applications:						
Up to \$5,000	ST	55.00	Exempt	55.00	per application	
\$5,001- \$250,000	ST	\$85 + \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	Exempt	\$85 + \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	per application	
\$250,001- \$500,000	ST	\$500 + \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000	Exempt	\$500 + \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000	per application	

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
\$500,001- \$1,000,000	ST	\$712+ \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000	Exempt	\$712+ \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000	per application	
\$1,000,001- \$10,000,000	ST	\$987 + \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000	Exempt	\$987 + \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000	per application	
More than \$10,000,000	ST	\$4,737+ \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000	Exempt	\$4,737+ \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000	per application	
Advertising & Neighbour Notification as required under Determinations and Decisions Subject to Review - Section 8.2 of the EP&A Act						
- Applications less than \$100,000	ST	274.00	Exempt	274.00	per application	
- Applications \$100,000 to \$499,999	ST	475.00	Exempt	475.00	per application	
- Applications \$500,000 or above	ST	693.60	Exempt	693.60	per application	
PLUS: 1. File Retrieval	COST	81.00	Exempt	81.00	per application	
Request for Review of Decision to Reject a Development Application under Section 8.2 of the EP&A Act						

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
up to \$100,000	ST	55.00	Exempt	55.00	per application	
\$100,001- \$1,000,000	ST	150.00	Exempt	150.00	per application	
more than \$1,000,001	ST	250.00	Exempt	250.00	per application	
Request for review of modification applications under s8.2	ST	50% of the original fee	Exempt	50% of the original fee	per application	
Additional fee where the application under s8.2 required notification or advertising						
- Applications less than \$100,000	ST	274.00	Exempt	274.00	per application	
- Applications \$100,000 to \$499,999	ST	475.00	Exempt	475.00	per application	
- Applications \$500,000 to \$749,999	ST	628.00	Exempt	628.00	per application	
- Applications \$750,000 or above	ST	985.00	Exempt	985.00	per application	
- Applications requiring extensive notification	ST	1,105.00	Exempt	1,105.00	per application	
DA Modification - Section 4.55 of EP&A Act						
Section 4.55 (2) General Modifications:						
If the original DA fee was less than \$100	ST	50% of original DA fee	Exempt	50% of original DA fee	per application	
If original DA fee was \$100 or more,						
where the original DA did not involve the erection of a building the carrying out of a work or the demolition of a work or building	ST	50% of original DA fee	Exempt	50% of original DA fee	per application	
where the original DA involves the erection of a dwelling house costing \$100,000 or less	ST	190.00	Exempt	190.00	per application	
modification applications in respect to any other development,						

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Up to \$5,000	ST	56.00	Exempt	56.00	per application	
\$5,001- \$250,000	ST	\$85 + \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	Exempt	\$85 + \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	per application	
\$250,001- \$500,000	ST	\$500 + \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000	Exempt	\$500 + \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000	per application	
\$500,001- \$1,000,000	ST	\$712+ \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000	Exempt	\$712+ \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000	per application	
\$1,000,001- \$10,000,000	ST	\$987 + \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000	Exempt	\$987 + \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000	per application	
More than \$10,000,000	ST	\$4,737+ \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000	Exempt	\$4,737+ \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000	per application	
Additional fee where Section 4.55 application requires advertising and neighbour notification						
- Applications less than \$100,000	ST	274.00	Exempt	274.00	per application	
- Applications \$100,000 to \$499,999	ST	475.00	Exempt	475.00	per application	
- Applications \$500,000 or above	ST	693.60	Exempt	693.60	per application	
PLUS: 1. File Retrieval	COST	81.00	Exempt	81.00	per application	

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Section 4.55 (1A) - Modifications involving minimal environmental impact (Planning Officer to determine)	ST	\$645 or 50% of the original DA fee whichever is the LESSER	Exempt	\$645 or 50% of the original DA fee whichever is the LESSER	per application	
PLUS: 1. Advertising & Neighbour notification	ST	274.00	Exempt	274.00	per application	
PLUS: 2. File Retrieval	COST	81.00	Exempt	81.00	per application	
Formal Pre-Lodgement of DA Advice Service						
Alterations & additions up to 50% envelope change, or development proposals not requiring works such as change of use	SUB	520.19	52.09	573.00	per meeting	
New dwellings	SUB	1,040.91	104.09	1,145.00	per meeting	
New Residential Flat Buildings and commercial development	SUB	2,287.27	228.73	2,516.00	per meeting	
External Access Consultants Fee	COST	Quoted Consultant Fee	Exempt	Quoted Consultant Fee	Per application	Applicants that submit a claim under the Access DCP for exceptional circumstances.
DA History/Property Enquiry (requires a written response)	COST	177.00	Exempt	177.00	per hour or part hour	A Minimum fee of \$177 is payable up front. The total fee is calculated on the hourly rate and is payable before the release of any documents the property history report.
Plan Perusal						
Application	COST	28.50	Exempt	28.50	per plan	
File Retrieval per application	COST	81.00	Exempt	81.00	per application	
DINGHY STORAGE						
Residents one year hire	COST	118.18	11.82	130.00	One Year	Hire of dinghy storage facility or designated storage area.
Non Residents one year hire	COST	213.64	21.36	235.00	One Year	

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
DOCUMENTS PLANS & MAPS						
Local Environmental Plans (LEPs)						
Woollahra Local Environmental Plan 1995						
Written instrument	COST	19.50	Exempt	19.50	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Woollahra Local Environmental Plan 2014						
Written instrument	COST	22.50	Exempt	22.50	per plan	
Development Control Plans						
Paddington Heritage Conservation Area DCP 2007	COST	48.00	Exempt	48.00	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Residential DCP 2003	COST	81.50	Exempt	81.50	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Rose Bay Centre DCP	COST	81.50	Exempt	81.50	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Double Bay Centre DCP	COST	55.50	Exempt	55.50	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Edgecliff Commercial Centre DCP	COST	19.50	Exempt	19.50	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Watsons Bay DCP	COST	58.75	Exempt	58.75	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Woollahra HCA DCP	COST	58.75	Exempt	58.75	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Woollahra DCP 2015	COST	55.50	Exempt	55.50	per plan	
Neighbourhood Centres DCP	COST	54.50	Exempt	54.50	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Parking DCP	COST	20.00	Exempt	20.00	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Urban Design Study/Public Domain Improvement Program						
Rose Bay Centre	COST	57.00	Exempt	57.00	per plan	
Double Bay Centre	COST	57.00	Exempt	57.00	per plan	
Development Contributions Plan (Section 7.12 EPA Act)						
Woollahra Section 94A Development Contributions Plan 2005	COST	24.25	Exempt	24.25	per plan	
Contribution Plans (Section 7.11 EPA Act)						
Woollahra Section 94 Contributions Plan 2002	COST	24.25	Exempt	24.25	per plan	
PDF Maps-Woollahra LEP						
Aerial Photography Map (Colour Print)						
A0	COST	65.60	Exempt	65.60	per page	
A1	COST	34.90	Exempt	34.90	per page	
A2	COST	19.60	Exempt	19.60	per page	
A3	COST	7.60	Exempt	7.60	per page	
A4	COST	3.90	Exempt	3.90	per page	

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Cadastral Mapbooks						
A3 Cadastral Mapbook	COST	159.20	Exempt	159.20	per mapbook	Scale approximately 1:2,750.
A3 Cadastral Mapbook single page	COST	3.90	Exempt	3.90	per page	Scale approximately 1:2,750.
A2 Cadastral Mapbook	COST	507.00	Exempt	507.00	per mapbook	Scale approximately 1:2,000.
A2 Cadastral Mapbook single page	COST	12.05	Exempt	12.05	per page	Scale approximately 1:2,000.
Basic Map (Colour Print)						
A0	COST	34.90	Exempt	34.90	per page	
A1	COST	19.60	Exempt	19.60	per page	
A2	COST	12.05	Exempt	12.05	per page	
A3	COST	3.90	Exempt	3.90	per page	
A4	COST	1.95	Exempt	1.95	per page	

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
LEP Maps (Land use, height...etc)						
A0 Whole of LGA Map	COST	34.90	Exempt	34.90	per page	Cost per map.
A1 Whole of LGA Map	COST	19.60	Exempt	19.60	per page	Cost per map.
A2 Whole of LGA Map	COST	12.05	Exempt	12.05	per page	Cost per map.
A3 Grid Mapbook	COST	204.00	Exempt	204.00	per mapbook	Includes complete published map series (bound & covered).
Customised Maps						
Customised Maps (size A0 A1 A2 A3 & A4)	FCR	166.50	Exempt	166.50	per hour	Per hour additional to printing cost (minimum 1/2 hour charge).
ENVIRONMENTAL ENFORCEMENT						
Environmental Enforcement Levy (Compliance Levy)	SUB	0.1% (0.001) x estimated cost of works. Minimum levy \$80, Maximum levy \$6,000	Exempt	0.1% (0.001) x estimated cost of works. Minimum levy \$80, Maximum levy \$6,000	per application	To be levied on every NEW development application (also applicable if no work is proposed by the development application). Will partly offset the costs associated with providing Council's regulatory services relating to certification and other post development investigations.
FILMING AND STILL PHOTOGRAPHY						
Filming on Council property including roads and parks						
No Application Fee- non-refundable Ultra Low Impact	ST	Nil				No Application Fee (Ultra Low Impact) Consideration based on: No more than 10 crew; No disruption is caused to Council's stakeholder retailers or motorists or other events in the vicinity of the activities; Activities are contained to footways or public open space areas only; Public safety is maintained at all times during the conduct of the activities; Vehicles associated with the conduct of the activities are legally parked at all times and not driven onto footways parks or plaza areas. Supporting documentation required.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Application Fee- non-refundable Low Impact	ST	150.00	Exempt	150.00	per application	Application Fee non refundable (Low Impact) Consideration based on: 11 to 25 crew, No more than 4 trucks / vans; No construction; Minimal equipment / lighting; Small or no unit base required, 1 to 2 locations. Supporting documentation required.
Application Fee- non-refundable Medium Impact	ST	300.00	Exempt	300.00	per application	Application Fee non refundable (Medium Impact). Consideration based on: 26 to 50 crew; No more than 10 trucks / vans; Some construction; Equipment used eg. dolly cranes jibs etc; Unit base required, No more than 4 locations. Supporting documentation required.
Application Fee- non-refundable High Impact	ST	500.00	Exempt	500.00	per application	Application Fee non refundable (High Impact). Consideration based on: > 50 crew; > 10 trucks / vans; Significant construction; Extensive Equipment; Large unit base required; > 4 locations. Supporting documentation required.
Parking Plans and / or Unit Base	ST	150.00	Exempt	150.00	per application	All filming on private property must comply with SEPP4. Council is required to approve parking plans and / or unit base for any production filming on private property or areas not controlled by Council.
Catering in a public park	SUB	6700	6.36	70.00	per hour	Greater than 20 crew and cast members.
Traffic Control Assessment- Low (Stop/Go traffic control on local or Council managed road)	ST	100.00	Exempt	100.00	per plan	Stop/Go traffic control on local or Council managed road. Police consultation and Traffic Management Plan required.
Traffic Control Assessment- Medium (Stop/Go traffic control on multi-lane or state road)	ST	300.00	Exempt	300.00	per plan	Stop/Go traffic control on multi-lane or state road. Police and RTA consultation and Traffic Management Plan required.
Amendment to application	ST	75% of application fee (non refundable)	Exempt	75% of application fee (non refundable)		An additional 75% of the application fee will apply if: 1. a major revision arises where significant changes occur in the timing and nature of the filming activity, and 2. where this could seriously disrupt arrangements made by surrounding businesses and resident's in anticipation of the filming activity, or 3. where the approval required the consideration of a number of new matters by Council.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Bond		\$500.00 to \$5,000.00	Exempt	\$500.00 to \$5,000.00	per application	Bond (refundable) required as per Council discretion and depending on location nature of plant and equipment and the size of the shoot. Bond for Traffic Management is subject to quotation.
Signage Bond		100.00	Exempt	100.00	per sign	Bond refundable. Council reserves the right to withhold the bond.
Still Photography						
Still Photography Lodgement Fee	SUB	175.00	Exempt	175.00	per application	To be paid prior to assessment of application.
Bond		570.00	Exempt	570.00	per application	Bond taken depending on location nature of plant & equipment and the size of the shoot.
Late Fee (less than 7 working days notice)	SUB	175.00	Exempt	175.00	per application	
Late Fee (less than 3 working days notice)	SUB	255.00	Exempt	255.00	per application	
Cancellation Fee	SUB	175.00	Exempt	175.00	per application	
NSW & Australia Tourist Commission/SBS/ABC	SUB	100% of the lodgement fee and 25% of the scheduled location fee	Exempt	100% of the lodgement fee and 25% of the scheduled location fee		Supporting documents required.
Community Service/Announce/Non-profit/Children's TV/Public Health Issues/Non-profit Documentaries/News/Current Affairs	SUB	All fees waived, no lodgement fee	Exempt	All fees waived, no lodgement fee		Supporting documents required.
Cable TV News and documentaries only	SUB	100% of the lodgement fee and 25% of the scheduled location fee	Exempt	100% of the lodgement fee and 25% of the scheduled location fee		Supporting documents required.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Students						
Student Lodgement fee (under 4 hrs)	SUB	Waive fee	Exempt	Waive fee		Supporting documents required. Maximum 30 students on location at any one time.
Student Lodgement fee (over 4 hrs)	SUB	Waive fee	Exempt	Waive fee		
Location Fees						
Location Fees Commercial Companies	SUB	175.00	Exempt	175.00	per hour	
FIRE SAFETY						
Annual Fire Safety Certificates Lodgement	FCR	96.00	Exempt	96.00	per lodgement	This fee applies to each Annual Fire Safety Statement Lodged.
FITNESS TRAINING						
Commercial Fitness Training	SUB	209.09	20.91	230.00	per year per site	Commercial Fitness Training
FOOD & HEALTH PREMISES						
Annual Administration Charge per premises	FCR	130.00	Exempt	130.00	charge per registered food premises per year	Annual Administration Charge levied under Clause 15 of the Food Regulation 2015. Charge is for maintenance of required register and routine reporting of Council's activities to the NSW Food Authority. Fee does not apply to a food business that operates for the sole purpose of raising funds for a community or charitable cause.
Food Premises Inspection Charge						
Inspections up to 30 Minutes in duration (including travelling)	FCR	92.00	Exempt	92.00	per inspection up to 30 mins	Inspections up to 30min in duration (including travel time).
Inspections over 30 minutes duration (including travelling)	FCR	182.00	Exempt	182.00	per hour or part hour over 30 mins	Inspections over 30min in duration (including travel time).

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Health Premises Inspection Charge						
Inspections up to 30 minutes in duration (including travelling)	FCR	92.00	Exempt	92.00	per inspection up to 30 mins	Including but not limited to hairdressers barbers beauty salon skin penetration or other premises regulated by legislation. Inspections up to 30min in duration (including travel time).
Inspections over 30 minutes duration (including travelling)	FCR	182.00	Exempt	182.00	per hour or part hour over 30 mins	Inspections over 30min in duration (including travel time).
GRAFFITI REMOVAL						
Request for Council to remove graffiti from private property	COST	Cost	10.0%	Cost plus 10.0%		Graffiti removed free of charge if accessible from a public place. At Council's discretion a quote may be provided for removal of graffiti inside private property where graffiti is not accessible from a public place.
HOARDING FEES						
Hoardings other structures or works application fee section 138 Road Act 1993- (erect a structure or carry out a work in on or over a public road)	FCR	194.00	Exempt	194.00	per application per hour or part hour for assessment	A Minimum fee of \$194.00 is payable up front. The total fee is calculated on the hourly rate and is payable before the release of any determination.
Hoarding Rent- section 223 Roads Act 1993	FCR	9.50	Exempt	9.50	per square metre/week	
HOUSE RENUMBERING						
House Renumbering Application Fee	FCR	823.00	Exempt	823.00	per application	Applications to change the street number of a house. Council will if it favourably considers the application issue Order 8 under section 124 of the Local Government Act 1993. The fee covers the administrative costs involved in assessing the application.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
House Renumbering Approval Fee	FCR	823.00	Exempt	823.00	per approval	Covers the administrative costs involved in effecting the re-numbering changes including the process of notifying the relevant public authorities (such as Water Board Energy Australia Post Office Land Titles).
IMPOUNDING						
Impounding						Sale of impounded items at public auction
Articles Miscellaneous- Small	FCR	80.00	Exempt	80.00	per item	
Articles Miscellaneous- Large	FCR	300.00	Exempt	300.00	per item	
Shopping Trolley	FCR	80.00	Exempt	80.00	per item	
Signs	FCR	80.00	Exempt	80.00	per item	
Vehicles & Waste Storage Containers	FCR	300.00	Exempt	300.00	per item	
Pound Storage						
Large Article	FCR	46.00	Exempt	46.00	per day or part day	
Small Article	FCR	19.00	Exempt	19.00	per day or part day	
Shopping Trolley	FCR	19.00	Exempt	19.00	per day or part day	
Sign	FCR	19.00	Exempt	19.00	per day or part day	
Vehicles & Waste Storage Containers	COST	Cost	10.0%	Cost plus 10.0%		Charges imposed directly from Pickles Auction- Direct Cost Recovery via the sale of abandoned articles via public auction.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
INSPECTION FEES						
Building Inspections (Pre July 1998 DA & BA and additional inspections under PCA Agreement)	SUB	176.36	1764	194.00	per inspection	This fee applies to each inspection required by pre-1/7/98 BA conditions or additional inspections under PCA Agreement.
Inspection & Miscellaneous Service Fee- Inspections investigations assessment and reporting by Environmental Health Officers Fire Safety Officers Building Surveyors Compliance Officers Rangers Parking Officers under any Act that Council may time to time enforce. Includes inspection of food shops health premises and cooling towers	FCR	176.36	1764	194.00	per hour or part hour	A Minimum fee of \$194 is payable up front. The total fee is calculated on the hourly rate and is payable before the release of any documents. Inspections may include but are not limited to building fire safety places of shared accommodation public car parks food premises hairdressers beauty salons mortuaries skin penetration premises public swimming pools systems subject to legionella regulations.
Boarding House inspection fees pursuant to the Boarding Houses Act 2012	FCR	176.36	1764	194.00	per hour or part hour	A minimum fee of \$194 per hour, or part thereof, is to be paid to undertake statutory boarding house inspections.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
LAND AND PROPERTY						
Leases Licences Encroachments and other Property transactions	COST	The fees are based on the estimated average processing time for each transaction / application and is payable before the release of any legal agreement. All legal and valuation costs pertaining to the transaction / application are payable by the applicant. Protracted negotiations over 5 hours will have an additional charge of \$79 per hour	10.0%	The fees are based on the estimated average processing time for each transaction / application and is payable before the release of any legal agreement. All legal and valuation costs pertaining to the transaction / application are payable by the applicant. Protracted negotiations over 5 hours will have an additional charge of \$79 per hour plus 10.0%		The fees below are based on the estimated average processing time for each transaction / application and is payable before the release of any legal agreement. All legal and valuation costs pertaining to the transaction / application are payable by the applicant. Protracted negotiations over 5 hours will have an additional charge of \$79 per hour.
Rent for Leases & Licences	COST	Rent based upon market rate	10.0%	Rent based upon market rate plus 10.0%	per square metre	Rents are determined by valuation.
Minor legal transactions/transfers	FCR	90.00	9.00	99.00	per application	This fee is to cover costs for minor legal and/or property transactions that require staff to provide letters or property related research on behalf of private parties. A minimum fee of \$99 is payable up front.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Application to formalise an existing encroachment on Council land (by creation of Easement or Positive Covenant or Lease etc)	FCR	341.82	34.18	376.00	per application	A Minimum fee of \$376.00 is payable up front.
LIBRARY SERVICES						
Non-Commercial Local History Research	COST	44.00	Exempt	44.00	per hour	For non-commercial research enquiries. \$44 per hour or part there of.
Commercial Local History Research	COST	68.00	Exempt	68.00	per hour	For commercial research enquiries, \$68 per hour or part there of.
Local History Research File Retrieval	SUB	15.45	1.55	17.00	per file part	Charge associated with retrieving a file from storage.
Digital Image File	COST	40.00	Exempt	40.00	Plus Item Cost	This is a service fee which is charged in addition to the actual cost of reproduction for each item.
Local History Events and Activities	COST	45.55	4.55	50.00	Maximum \$50.00 per activity or event	Fee will vary. Up to a maximum of \$50.00 per event or activity.
Photocopying Fees						
A3	COST	0.41	0.04	0.45	per copy	There are four copiers at Woollahra Library. Paddington and Watsons Bay Libraries have one copier at each service point. Woollahra and Paddington Libraries provide colour copying.
A4	COST	0.23	0.02	0.25	per copy	
A3 Colour	COST	2.18	0.22	2.40	per copy	
A4 Colour	COST	1.09	0.11	1.20	per copy	
Scanning	COST	0.09	0.01	0.10	per scan	

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Replacement Borrower's Card	COST	4.50	Exempt	4.50	per card	
USB Stick	COST	9.36	0.94	10.30	per item	
Library Bag	COST	4.73	0.47	5.20	per item	
3D Printer						
3D Printer Fee	FCR	\$10 usage fee per item plus 0.20c per gram	10.0%	\$10 usage fee per item plus 0.20c per gram plus 10.0% GST	\$10 usage fee per item plus 0.20c per gram	\$10 usage fee per item plus the weight of the item charged at 0.20c per gram with the minimum weight charge 0.40c.
Reservations						
Pensioners / Seniors Card / Child	COST	1.50	Exempt	1.50	per item	
Adult	COST	3.00	Exempt	3.00	per item	
Fines						
Overdue Books	COST	0.30	Exempt	0.30	per day	Maximum overdue fee \$12.50 per item.
Overdue Fast Read service books	COST	1.00	Exempt	1.00	per day	Maximum overdue fee \$20.00.
Lost Items (or damaged beyond repair)						
Damaged barcode / RFID tags	COST	2.00	Exempt	2.00	per item	

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
- Minimum charges:						
Adult Non-Fiction Books	COST	12.50 plus cost of item	Exempt	12.50 plus cost of item	Plus Item Cost	Replacement cost of item plus \$12.50 processing fee.
Adult Fiction Books	COST	12.50 plus cost of item	Exempt	12.50 plus cost of item	Plus Item Cost	Replacement cost of item plus \$12.50 processing fee.
Junior Books	COST	12.50 plus cost of item	Exempt	12.50 plus cost of item	Plus Item Cost	Replacement cost of item plus \$12.50 processing fee.
DVDs	COST	12.50 plus cost of item	Exempt	12.50 plus cost of item	Plus Item Cost	Replacement cost of item plus \$12.50 processing fee.
Magazines	COST		Exempt		Plus Item Cost	Replacement cost of item plus \$12.50 processing fee.
Children and Young Adult Activities	COST	45.45	4.55	50.00	Maximum \$50.00 per activity	Fee will vary. Up to a maximum of \$50.00 per activity.
Adult Activities	COST	45.45	4.55	50.00	Maximum \$50.00 per activity.	Fee will vary. Up to a maximum of \$50.00 per activity.
Digital Literary Award						
Competition Entry Fee	COST	10.91	1.09	12.00	per entry	
Writers & Readers						
Writers & Readers Entry Fee	COST	11.36	1.14	12.50	per entry	
Inter-Library Loan (outside Public Library Network)	COST	15.00	1.50	16.50	per item	This is a set cost recovery charge which has been passed on by the lending library.
Inter-Library Loan- Public Libraries- Adults	COST	2.73	0.27	3.00	per item	
Inter-Library Loan- Public Libraries- Seniors/Pens/Child	COST	1.36	0.14	1.50	per item	

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
PARKS AND RESERVES						
Park Bookings						
Inspection / Event Supervision Fee	FCR	200.00	20.00	220.00	per hour	Minimum charge of 1 hour.
Hire Fees - Ceremonies						
Ceremonies (Wedding Naming Christening Wakes etc)						
1-50 people	SUB	213.64	21.36	235.00	first hour	The booking fee does not grant exclusive use of the park. Includes bridal photography.
51-100 people	SUB	381.82	38.18	420.00	first hour	The booking fee does not grant exclusive use of the park. Includes bridal photography.
101 plus people	SUB	454.55	45.45	500.00	first hour	The booking fee does not grant exclusive use of the park. Guest numbers are limited to 120 at most venues. Includes bridal photography.
Additional hourly fee	SUB	109.09	10.91	120.00	each additional hour	Maximum of 3 hours.
Cancellation Fee						
- 2 weeks notice provided	COST	88.18	8.82	97.00	per use	Hire fees will be refunded less the cancellation fee if the applicant gives Council at least 2 weeks notice.
- Less than 2 weeks notice provided	COST	Full Hire Fee				No hire fees will be refunded if the applicant gives less than 2 weeks notice.
McKell Park Event Bond		250.00	Exempt	250.00	Per Event	
Wet Weather Retention	COST	88.18	8.82	97.00	per use	Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Hire Fees - Corporate Social Events (corporate picnics / BBQ / teambuilding)						
1- 50 people	SUB	90.91	9.09	100.00	per hour	The booking does not grant exclusive use of the park.
51- 100 people	SUB	122.73	12.27	135.00	per hour	The booking does not grant exclusive use of the park.
Corporate Event Bond		500.00	Exempt	500.00		Refundable in full after inspection and any damage paid for.
Hire fees - Corporate Events (promotions events for greater than 100 guests and sit down style functions up to 50)						
Corporate Events Fee (promotions events for greater than 100 guests and sit down style functions up to 50) Fee	SUB	240.91	24.09	265.00	per hour	The booking does not grant exclusive use of the park. A maximum of 50 guests at the sit down style function. Special Event bins must be purchased for this style of event.
Corporate Event Bond		500.00	Exempt	500.00		Refundable in full after inspection or any damage paid for.
Cancellation Fee						
- 2 weeks notice provided	COST	88.18	8.82	97.00	per use	Hire fees will be refunded less the cancellation fee if the applicant gives Council at least 2 weeks notice.
- Less than 2 weeks notice provided	COST	Full Hire Fee				No hire fees will be refunded if the applicant gives less than 2 weeks notice.
Wet Weather Retention						
	COST	88.18	8.82	97.00		Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Hire Fees - Social Events						
Social Events (Picnics Birthdays Reunions Family Gatherings)						The booking fee does not grant exclusive use of the park.
1- 20 people	SUB	No charge				Bookings not required for groups under 20 people
1- 50 people	SUB	63.64	6.36	70.00	per hour	
51- 100 people	SUB	88.18	8.82	97.00	per hour	
Cancellation Fee						
101 plus people (Social)	SUB	122.73	12.27	135.00	per use	NEW FEE
- 2 weeks notice provided	COST	49.09	4.91	54.00	per use	Hire fees will be refunded less the cancellation fee if the applicant gives Council at least 2 weeks notice.
- Less than 2 weeks notice provided	COST	Full Hire Fee				No hire fees will be refunded if the applicant gives less than 2 weeks notice.
Wet Weather Retention	COST	49.09	4.91	54.00	per use	Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.
Amusement Devices (Jumping Castles Rides Blow-up Items Sumo Wrestling) and Kindy Farms						
Amusement Device less than 50m2	FCR	60.00	Exempt	60.00	per item / amusement	If the footprint of the amusement device is less than 50m2.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Amusement Device greater than 50m2	FCR	115.00	Exempt	115.00	per item / amusement	If the footprint of the amusement device is greater than 50m2. Potential impacts will be assessed prior to approval - price on application.
Bond		100.00	Exempt	100.00	per use	Refundable in full after inspection or any damage paid for.
Marquees & Fete Stalls						
Marquee less than 50m2	SUB	Nil	Exempt	Nil	per use	If the footprint of the marquee is less than 50m2 there is no charge. Park Hire fee additional.
Marquee between 51m2- 100m2	SUB	59.09	5.91	65.00	per item	If the footprint of the marquee is between 51m2- 100m2 the fee applies. Marquees over 100m2 will not be permitted. Park hire fee additional.
Bond		100.00	Exempt	100.00	per use	Refundable in full after inspection or any damage paid for.
Sports Fields Bookings						
Cricket (Turf)						
Cricket (Turf) Summer Hire for Trumper Oval	SUB	936.36	93.64	1,030.00	per day hire	Available Sunday only.
Seasons Cricket (Turf) at Trumper Park- Summer Season only	SUB	590.91	59.09	650.00	per day hire	Minimum 10 bookings per annum to qualify as a seasonal hirer. Applications to be made in writing. Seasonal hire- 50% of total amount to be paid prior to the commencement of the season. Balance to be paid in full within 14 days of commencement of season. All Schools within the Council area are not charged for the use of fields within school hours.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Cricket (Synthetic)						
Woollahra Oval 2 Woollahra Oval 3 Christison Park Steyne Park Lough Playing Fields Rushcutters Bay Park Cooper Park	SUB	63.64	6.36	70.00	per field per hour	
Cancellation Fee						
- 2 weeks notice provided	COST	49.09	4.91	54.00	per use	
- Less than 2 weeks notice provided	COST	Full Hire Fee				No hire fees will be refunded if the applicant gives less than 2 weeks notice.
Wet Weather Retention	COST	49.09	4.91	54.00	per use	Refunds for casual hirers only does not apply to seasonal hirers. Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.
Andrew Petrie Oval - Synthetic Sportsfield						
Hire Fee- Standard	FCR	190.91	19.09	210.00	per hour	
Hire Fee- Community/ Not for profit	SUB	95.45	9.55	105.00	per hour	
Cancellation Fee						
- 2 weeks notice provided	COST	49.09	4.91	54.00	per use	
- Less than 2 weeks notice provided	COST	Full Hire Fee				No hire fees will be refunded if the applicant gives less than 2 weeks notice.
Wet Weather Retention	COST	49.09	4.91	54.00	per use	Refund only applicable in certain circumstances. Refer to hiring agreement for details.
Hire Fees - All Other Sports e.g. Soccer AFL Rugby League Lacrosse Athletics etc.						

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Trumper Park Woollahra Oval 2 Woollahra Oval 3 Lyne Park Cooper Park Lough Playing Fields Christison Park Rushcutters Bay Park Steyne Park	SUB	63.64	6.36	70.00	per field per hour	Minimum 1 hr booking.
Cancellation Fee						
- 2 weeks notice provided	COST	49.09	4.91	54.00	per use	
- Less than 2 weeks notice provided	COST	Full Hire Cost				No hire fees will be refunded if the applicant gives less than 2 weeks notice.
Wet Weather Retention	SUB	49.09	4.91	54.00	per use	Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.
Lighting or Electricity	COST	15.45	1.55	1700	per hour	Charge in addition to hiring fees.
Key Deposit		125.00	Exempt	125.00	Per key	Maximum 4 keys per Club or Organisation per season.
Goal post installation (out of season)	COST	331.82	33.18	365.00	per field	Cost per installation and removal.
Line marking (out of season)	COST	372.73	37.27	410.00	per field per hour	Line marking. Does not include the Synthetic Grass Field.
Bond temporary use of portable football goals Andrew Petrie Oval		500.00	Exempt	500.00		Not required for season hirers*
Parking on Reserves						
Line Marking on Andrew Petrie Oval	FCR	\$500.00-\$2,000.00			POA	Price on Application
Parking on Reserves (subject to Council approval)	SUB	3,316.36	313.64	3,450.00	per use	Maximum 300 cars per day.
Use of Change Rooms Community/Not for Profit	SUB	31.82	3.18	35.00		Fee per use
Bond		12,200.00	Exempt	12,200.00	per use	Refundable deposit after inspection by Council officer or any damage paid for.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Use of Canteen Corporate Rate		63.64	6.36	70.00	per use	In addition to park hire fees
Use of Canteen Community/NFP	SUB	31.82	3.18	35.00	per use	In addition to park hire
Use of Change Room Corporate Rate		63.64	6.36	70.00	per use	In addition to Park Hire Fee
Bond- Use of Canteen		150.00- 300.00	Exempt	150.00- 300.00		
Access through public open space for construction and/ or occupation of public open space						
Bond		500.00- 5,000.00	Exempt	500.00- 50,000.00		Assessed based on the potential impact on the Reserve of the works being undertaken and the period for which access is required.
Application Fee (Access and Occupation)	COST	140.00	Exempt	140.00	per application	
Vehicles & other machinery (e.g. forklifts bobcats trucks).	SUB	105.00	Exempt	105.00	per half day (up to 4 hours)	Per vehicle in the public open space
Vehicle Access Rate- full day	SUB	180.00	Exempt	180.00	per full day	
Vehicle Access Rate- weekly	SUB	515.00	Exempt	515.00	per week	
Vehicle Access Bond		1,000.00- 1,500.00	Exempt	1,000.00- 1,500.00	per use	Assessed based on the potential impact on the Reserve of the works being undertaken and the period for which access is required.
Non-vehicular access - half day	SUB	85.00	Exempt	85.00		
Non-vehicular access - full day	SUB	135.00	Exempt	135.00	per full day	
Non-vehicular access - weekly	SUB	415.00	Exempt	415.00	per week	

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Erection of Hoarding / Scaffolding / Construction Compound	SUB	8.00	Exempt	8.00	area occupied (per m2) x fee x weeks	Erection of hoarding / scaffolding / construction compound associated with works on privately owned land. Assessed based on the potential impact on the Reserve of the works being undertaken and the period for which occupation in the Reserve is required.
Gate Opening Service to Parks & Facilities such as Sir David Martin Reserve Marina and hardstand	COST	80.00	Exempt	80.00	per use	To cover cost of security service opening and closing.
PAYMENT CHARGES						
Dishonoured Cheque Administration Fee (inclusive of bank charges)	FCR	39.09	3.91	43.00	per cheque	
Returned Direct Debit Administration Fee (inclusive of bank charges)	FCR	30.91	3.09	34.00	per transaction	
Credit Card Usage Fee- where the underlying fee or charge is a taxable supply (i.e. includes GST)	COST	0.5% of the transaction amount	10.0%	0.5% of the transaction amount plus 10.0% GST	per transaction	The fee applies to the use of any credit card for making payment to Council for a fee or charge that attracts GST (a taxable supply). At the time of making payment 0.5% will be added to the amount due.
Credit Card Usage Fee- where the underlying fee or charge is not a taxable supply (i.e. does not include GST)	COST	0.55% of the transaction amount	Exempt	0.55% of the transaction amount	per transaction	The fee applies to the use of any credit card for making payment to Council for a fee or charge that does not attract GST. At the time of making payment 0.55% will be added to the amount due.
Interest on Overdue Rates & Annual Charges (July-December 2019)	ST	0% per annum on the overdue amount	Exempt	0% per annum on the overdue amount		This is the maximum amount of interest as advised by the Minister for Local Government under Section 566(3) of the Local Government Act 1993. If it is varied after the adoption of the Fees & Charges the new maximum interest rate will be applied.
Interest on Overdue Rates & Annual Charges (January 2020-June 2020)	ST	7% per annum on the overdue amount	Exempt	7% per annum on the overdue amount		This is the maximum amount of interest as advised by the Minister for Local Government under Section 566(3) of the Local Government Act 1993. If it is varied after the adoption of the Fees & Charges the new maximum interest rate will be applied.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
PCA SERVICE FEES						
Principal Certifying Authority Service Agreement (CV)	FCR	Calclaton: $\text{LN}(\text{CV}) \times \text{CV}^1$	10.0%	Calclaton: $\text{LN}(\text{CV}) \times \text{CV}^1$ plus 10.0% GST	per agreement	CV = Contract Value of work $I = 0.432 \text{ LN} = \text{Natural Logarithm}$.
Minimum Charge		543.04	54.30	597.34	per agreement	The minimum charge is for works with an estimated value of works up to \$14,000. For works above this amount the fee is calculated on a sliding scale using the above formula.
\$50,000	FCR	1,184.63	118.46	1,303.09	per agreement	All Classifications of Building.
\$100,000	FCR	1,702.90	170.29	1,873.19	per agreement	All Classifications of Building.
\$150,000	FCR	2,100.15	210.01	2,310.16	per agreement	All Classifications of Building.
\$250,000	FCR	2,736.30	273.63	3,009.93	per agreement	All Classifications of Building.
\$500,000	FCR	3,902.74	390.27	4,293.01	per agreement	All Classifications of Building.
\$1,000,000	FCR	5,550.85	555.09	6,105.94	per agreement	All Classifications of Building.
\$2,000,000	FCR	7,875.11	787.51	8,662.62	per agreement	All Classifications of Building.
\$5,000,000	FCR	12,461.31	1,246.13	13,707.44	per agreement	All Classifications of Building.
Principal Certifying Authority Service Agreement entered into retrospectively	FCR	25% loading to be applied to the standard PCA fees when Council is retrospectively appointed as the PCA	10.0%	25% loading to be applied to the standard PCA fees when Council is retrospectively appointed as the PCA plus 10.0% GST		If Council is appointed as the PCA once work has commenced or at the conclusion of a project a loading is to be applied to cover the additional work that is likely to be required. In these circumstances Council cannot decline appointment.
PLANNING REQUESTS						
Request for planning control changes						

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Pre-application consultation service	COST	2,720.00	Exempt	2,720.00	per request	Service for attending meeting, assessing information and providing written response. Additional fee \$640.50 for further meetings.
Pre-application consultation service- subsequent meetings	COST	685.00	Exempt	685.00	per meeting	
Minor planning proposal						
Stage 1- up to gateway determination	COST	17,176.00	Exempt	17,176.00	per proposal	All steps up to and including submission of planning proposal to Department of Planning & Environment for gateway determination if endorsed by Council. May include changes to Woollahra DCP 2015.
Stage 2- post gateway determination	COST	8,640.00	Exempt	8,640.00	per proposal	All steps up to publications of the amending LEP subject to Council support. May include changes to Woollahra DCP 2015.
Major planning proposal						
Stage 1- up to gateway determination	COST	41,770.00	Exempt	41,770.00	per proposal	All steps up to and including submission of planning proposal to Department of Planning & Environment for gateway determination if endorsed by Council. May include changes to Woollahra DCP 2015.
Stage 2- post gateway determination	COST	24,930.00	Exempt	24,930.00	per proposal	All steps up to publications of the amending LEP subject to Council support. May include changes to Woollahra DCP 2015.
Additional fees and charges						
Consultants engaged by Council	COST	At cost plus 10% administration charge	10.0%	At cost plus 10% administration charge plus 10.0% GST		Independent advice to Council provided by specialists.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Public hearing	COST	At cost plus 10% administration charge	10.0%	At cost plus 10% administration charge plus 10.0% GST		Mandatory for reclassification of land. Hearing conducted and reported by independent consultant.
Unforseen tasks	COST	285.00	Exempt	285.00	per hour	Various tasks and functions
PRESCHOOL						
2021 Preschool fee- children aged 4 by 31 July 2020 (up to)	COST	70.00	Exempt	70.00	per day per child	Fee for 2021 Calendar Year- may be further reduced depending on NSW government subsidy.
2020 Preschool fee- children aged 4 by 31 July 2019 (up to)	COST	67.00	Exempt	67.00	per day per child	Fee for 2020 Calendar Year- may be further reduced depending on NSW government subsidy.
2021 Preschool fee- children aged 4 after 31 July 2020 (up to)	COST	88.00	Exempt	88.00	per day per child	Fee for 2021 Calendar Year- may be further reduced depending on NSW government subsidy.
2020 Preschool fee- children aged 4 after 31 July 2019 (up to)	COST	83.00	Exempt	83.00	per day per child	Fee for 2020 Calendar Year- may be further reduced depending on NSW government subsidy.
2021 Preschool fee- reduced rate for eligible families (up to)	COST	15.00	Exempt	15.00	per day per child	Fee for 2021 Calendar Year.
2020 Preschool fee- reduced rate for eligible families (up to)	COST	15.00	Exempt	15.00	per day per child	Fee for 2020 Calendar Year.
Entertainment Fee- 2020	COST	36.36	3.64	40.00	per term per child	Fee for 2020 Calendar year.
Entertainment Fee- 2021	COST	40.91	4.09	45.00	per term per child	Fee for 2021 Calendar Year.
Wait List Fee- 2020	COST	41.82	4.18	46.00	per child	Fee for 2020 Calendar Year.
Wait List Fee- 2021	COST	45.45	4.55	50.00	per child	Fee for 2021 Calendar Year.
Excursions- 2020 (up to)	COST	18.18	1.82	20.00	per excursion	Fee for 2020 Calendar Year.
Excursions- 2021 (up to)	COST	22.73	2.27	25.00	per excursion	Fee for 2021 Calendar Year.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Hats- 2020	COST	20.00	2.00	22.00	per hat	Fee for 2020 Calendar Year.
Hats- 2021	COST	20.00	2.00	22.00	per hat	Fee for 2021 Calendar Year.
Bond- 2020		300.00	Exempt	300.00	booking	Fee for 2020 Calendar Year- refundable for starters at end of attendance with adequate notice/non-refundable for non-starters.
Bond- 2021		300.00	Exempt	300.00	booking	Fee for 2021 Calendar Year- refundable for starters at end of attendance with adequate notice/non-refundable for non-starters.
2020 and 2021 Enrolment Fee (non-refundable)	COST	90.91	9.09	100.00	per child	Fee for 2020 and 2021 for new children only
Late Fee- 2020 calendar year- per 15 minutes or part thereof	COST	20.91	2.09	23.00	Each 15 minutes or part thereof	Fee for 2020 Calendar Year.
Late Fee- 2021 calendar year- per 15 minutes or part thereof	COST	22.73	2.27	25.00	Each 15 minutes or part thereof	Fee for 2021 Calendar year
Roads & Local Govt Fees						
S138 Additional Fees						
ROADS AND FOOTPATHS						
Deposit Administration Fee	COST	202.00	Exempt	202.00	per deposit	
NOTE: for large restorations a further discounted restoration fee may be negotiated with Council's Manager Civil Operations						
Road and Footpath Restoration						
Road Opening Administration Fee for restorations to be carried out by Utility Authorities or their nominated contractors	FCR	120.35	Exempt	120.35		\$120.35 per restoration up to 10m2 plus \$10.00 per 1m2 thereafter.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Road Opening Permit Administration Fee for restorations to be carried out by Council or its contractors	FCR	362.00	Exempt	362.00	per permit	Equivalent to 1.5 hours processing time including 3 inspections (at \$198.00 per hour) plus application fee of \$65.00. Additional charges at \$198.00 per hour or part hour for inspection and supervision in excess of 1.5 hours. Minimum charge is the Permit Administration Fee plus restoration charge (below) for 1m ² of the surface type to be opened.
Restorations Charges (m²) - see below:						
Road Pavements: 10% discount >50m²						
Road Pavements						
Asphalt (50mm) on Concrete base (200mm) [Dowelled and Reinforced] (m ²)	FCR	778.74	Exempt	778.74	per square metre	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip, place min. 100mm DGB 20 over existing sub grade to construct 200mm thick reinforced (SL82) 40 MPa concrete slab with 16mm dowel expansion/ construction joints, Supply and lay 30mm AC10 as specified including application of tack coat.
Asphaltic concrete on road base (m ²) wearing course only 50mm AC 10	FCR	341.05	Exempt	341.05	per square metre	Includes all required traffic control and site establishment costs. Saw cut or mill to min depth 50mm. compact subgrade, supply and compact road base (DGB 20) and 50mm AC 10 or AC14 as specified.
Concrete 200mm[dowelled and reinforced] (m ²)	FCR	580.70	Exempt	580.70	per square metre	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip, place min. 100mm DGB 20 over existing sub grade to construct 200mm thick reinforced (SL82) 40 MPa concrete slab with 16mm dowel expansion/ construction joints.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Footpaths: 10% discount >50m²						
Asphalt 50mm on 75mm concrete base(m ²)	FCR	372.88	Exempt	372.88	per square metre	Includes excavation, removal and disposal of waste to an approved tip, place min. 50mm DGB 20 over existing base and placement of mastic joints. 75 mm thick with 20MPa concrete and 40mm AC5 surface.
Asphalt 25mm on road base (m ²)	FCR	200.18	Exempt	200.18	per square metre	Saw cut or mill to min depth 40mm. Excavate dispose of material by Contractor's plant to a tip site arranged by the Contractor, compact sub grade, supply and compact base layer (DGB 20) and 40mm AC5 surface.
Concrete 75mm (m ²)	FCR	219.99	Exempt	219.99	per square metre	Includes excavation, removal and disposal of waste to an approved tip, place min. 50mm DGB 20 over existing base and placement of mastic joints. 75 mm thick with 20MPa concrete and broom finish.
Concrete 75mm (m ²) Paddington Mix Concrete	FCR	368.67	Exempt	368.67	per square metre	Concrete footpaths in the Paddington Heritage DCP area must be restored using Paddington Mix washed concrete finish. Includes excavation, removal and disposal of waste to an approved tip, place min. 50mm DGB 20 over existing base and placement of mastic joints. 75 mm thick "Paddington Mix Concrete" washed finished with 20MPa concrete.
Pavers 25mm sand bedding and 100mm DGB 20 (m ²)	FCR	404.74	Exempt	404.74	per square metre	An additional cost will be charged for the supply of replacement paving at cost. Includes delivery of pavers to site from Council Depot. Excavate, remove spoil to an approved tip by Contractor's plant, supply and place sand bed to depth of 35 mm, Work as per pattern drawing supplied by the Council, or to a nominated existing pattern, and fill gaps with Sydney sand (supplied by the contractor).

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Pavers on 25mm sand bedding and Concrete Basecourse (m2)	FCR	404.74	Exempt	404.74	per square metre	An additional cost will be charged for the supply of replacement paving at cost. Reconstruct the concrete base (100mm thick) and dowel to existing with 16mm diameter hot dipped galvanised dowels x 400mm long at 1000mm centres. Includes delivery to site from Council Depot by Contractor. Supply and place cement sand bed to depth of 20mm, Work as per pattern drawing supplied by the Council, or to a nominated existing pattern and fill gaps with cement/sand mix. Supply of 20 MPa concrete, dowels, cement/sand mix, and mastic joint by contractor.
Kerb Access Ramp (0.6m wings) Black Oxide Concrete	FCR	1,701.47	Exempt	1,701.47	per item	Price to restore kerb access ramp to meet required Australian Standard. Includes excavation, removal and disposal of waste to an approved tip, place min. 50mm DGB 20 over existing base and placement of mastic joints. All materials including 20 Mpa black oxide coloured concrete.
Kerb Access Ramp (1.2m wings) Black Oxide Concrete	FCR	1,967.65	Exempt	1,967.65	per item	Price to restore kerb access ramp to meet required Australian Standard. Includes excavation, removal and disposal of waste to an approved tip, place min. 50mm DGB 20 over existing base and placement of mastic joints. All materials including 20 Mpa black oxide coloured concrete.
Grass verge- including approved turf and soil (m2)	FCR	60.55	Exempt	60.55	per square metre	Includes establishment and maintenance as per Councils specification. 3 months of watering to establish. Establish grass verge matching the existing adjacent species.
Vehicular Driveways: 10% discount >50m2						
Concrete residential driveway (100mm) (m2)	FCR	236.49	Exempt	236.49	per square metre	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip, place min. 100mm DGB 20 over existing base and placement of mastic joints. All materials shall be supplied by the Contractor. 100 mm thick residential driveway with 32 MPa concrete and broom finish.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Concrete commercial driveway (150mm reinforced) (m2)	FCR	333.30	Exempt	333.30	per square metre	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip, place min. 100mm DGB 20 over existing base and placement of mastic joints. All materials shall be supplied by the Contractor. 150 mm thick with one (1) layer of SL72 fabric (heavy duty driveways only) with 32MPa concrete and broom finish.
Asphalt driveway includes concrete base (125mm) (m2)	FCR	337.71	Exempt	337.71	per square metre	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip, place min. 100mm DGB 20 over existing base and placement of mastic joints. All materials shall be supplied by the Contractor. 100 mm thick residential driveway with 32 MPa concrete with AC10 wearing course surface.
Other Works: 10% discount >50m2 or >50m						
Concrete kerb & gutter or Driveway Layback (lineal m)	FCR	372.88	Exempt	372.88	Lineal m	Includes saw cutting road, excavation, removal and disposal of waste to an approved tip, place min. 100mm 5MPa concrete lean-mix sub-base over existing sub grade, placement of mastic joints, laybacks, and connect house stormwater outlets (min. 1m length of 90mm UPVC/ connection). All materials including 25Mpa concrete, cement/sand slurry, mastic joints and stormwater outlets shall be supplied by Contractor. The rate includes laybacks and restoration of the adjoining road pavement matching the existing road pavement material.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Kerb only (lineal m) or Gutter only (lineal m)	FCR	268.32	Exempt	268.32	lineal m	Includes saw cutting road, excavation, removal and disposal of waste to an approved tip, place min. 100mm 5MPa concrete lean-mix sub-base over existing sub grade, placement of mastic joints, laybacks, and connect house stormwater outlets (min. 1m length of 90mm UPVC/ connection). All materials including 25Mpa concrete, cement/sand slurry, mastic joints and stormwater outlets shall be supplied by Contractor. The rate includes laybacks and restoration of the adjoining road pavement matching the existing road pavement material.
Concrete Dish Crossings (lineal m)	FCR	506.00	Exempt	506.00	lineal m	Includes saw cutting road, excavation, removal and disposal of waste to an approved tip, place min. 100mm 5MPa concrete lean-mix sub-base over existing sub grade, placement of mastic joints, restoration of adjacent road pavement matching the existing road pavement material, Supply of SL82 mesh, 200mm thick concrete, and 40 MPa @ 28 days concrete.
Kerb outlet (100mm pipe) (item)	FCR	239.81	Exempt	239.81	per item	For non standard pit sizes or different sized lintels and all other stormwater pipe connections Council will provide a cost estimate. Excavate (in all materials able to be excavated with a hydraulic excavator) with maximum depth to invert of proposed pipe of 1.2m, haulage & disposal of excavated material, supply & lay UPVC, supply and compact all backfill (sand to within 300mm finished surface and then 250mm DGB 20- recycled), and temporary surface restoration with cold mix. Final restoration to use relevant rates.
Gully Pits Inlets (item)	FCR	4,991.32	Exempt	4,991.32	per item	For non standard pit sizes or different sized lintels and all other stormwater pipe connections Council will provide a cost estimate. Including inlet channel, supply & place lintel and grate (Class C), pour 1m kerb and gutter either end of lintel & around grate. 25 MPa concrete shall be supplied by Contractor. Construction of a new kerb inlet pit, Price is valid for a pit up to 1.8m deep, price for pits of greater depth shall be negotiated.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Saw Cutting (lineal m) - up to 75mm thick	FCR	60.55	Exempt	60.55	lineal m	Includes establishment fee.
Saw Cutting greater than 75mm thick	FCR	80.26	Exempt	80.26	lineal m	Includes establishment fee.
Infrastructure security deposit						Depending on the circumstances a security deposit equal to the estimated value of the works may be required.
Construction Management Plan Review						
Application & Processing Fee	FCR	618.00	Exempt	618.00	per application	Equivalent to 3 hours processing time (at \$206 per hour).
Additional Assessment and/or Review	FCR	206.00	Exempt	206.00	per hour	Any additional time (over three hours) to be charged at \$206 per hour.
Resubmission Fee	FCR	412.00	Exempt	412.00	per resubmitted application	Equivalent to 2 hours processing time (at \$206 per hour). This is where an application must significantly revise their CMP and it requires reassessment.
Fast Track Application Fee (<2 weeks notice given)	FCR	412.00	Exempt	412.00	per fast track application	Additional fee (on top of CMP application fee) to fast track application with less than 2 weeks notice given. Equivalent to 2 hour processing time (at \$206 per hour). Any additional time to be charged at \$206 per hour.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Use of Footways						
Footway Dining Application Fee (Section 125 Roads Act 1993)						TBC- Subject to report to Council
Rent for Footway Dining						TBC- Subject to report to Council
Display of Goods on Footpath- Application Fee (Section 68 Local Government Act 1993)	FCR	170.00	Exempt	170.00	per application	A Minimum fee of \$170 is payable up front.
Rent for Display of Goods	FCR	rent based on commercial centre sqm rate	10.0%	rent based on commercial centre sqm rate plus 10.0% GST	per square metre	Darling Point Bellevue Hill and Vaucluse \$510; Paddington \$540; Edgecliff \$552; Rose Bay \$574; Watsons Bay and Woollahra \$597; Double Bay \$617 (All rates per square metre excluding GST)
Lease/Licence to occupy unused roadway (Section 153 Roads Act 1993) or land above or below a road (Section 149)- Application fee under Section 223	FCR	807.27	80.73	888.00	per application	A Minimum fee of \$888 is payable up front.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Damage Security Deposit						
Security Deposit for damage to Council infrastructure resulting from development, including Complying Development Certificates. Works up to \$50,000		2,499.00	Exempt	2,499.00	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.
Security Deposit for damage to Council infrastructure resulting from development, including Complying Development Certificates. Works \$50,000- \$100,000		4,997.00	Exempt	4,997.00	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.
Security Deposit for damage to Council infrastructure resulting from development, including Complying Development Certificates. Works over \$100,000		4,802.00 plus 234.00 per 10,000.00 estimated cost	Exempt	4,802.00 plus 234.00 per 10,000.00 estimated cost	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.
Sec 138 damage/ infrastructure bond		5,000.00 to 15,000.00 variable			per driveway	Refundable following appropriate driveway works.
Security Deposit Bond for Street Name Inlay Preservation		2,000.00	Exempt	2,000.00	per application	NEW FEE- Refundable following completion of works and no damage to existing Street Name Inlays to Council's satisfaction. Bond will not be returned should Council's Street Name Inlays be damaged and funds will be used for repair/ reinstatement.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Construction Management Plans						
Application & Processing Fee	COST	436.36	43.64	480.00	2 hours (minimum)	Equivalent to 2 hours processing time (at \$206 per hour) plus application fee of \$67. Cancellation fee is calculated as the application fee of \$65 plus any processing time completed at the time of cancellation.
Additional Inspection and/or Processing	COST	187.27	18.73	206.00	per hour	Additional charges at \$206 per hour or part hour for assessment inspection and supervision in excess of 2 hours.
Modification or extension of a Section 138 Road Act Approval	COST	412.00	Exempt	412.00	2 hours (minimum)	\$202 per hour processing time with a minimum charge of 2 hours. Any additional time to be charged at \$206 per hour.
Damage Security Deposit. Works up to \$50,000		2,499.00	Exempt	2,499.00	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.
Damage Security Deposit. Works \$50,000- \$100,000		4,997.00	Exempt	4,997.00	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.
Damage Security Deposit. Works over \$100,000		4,802.00 plus 228.00 per 10,000.00 estimated cost	Exempt	4,802.00 plus 228.00 per 10,000.00 estimated cost	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.
Stand Plant on roadway						
Permit to Stand Plant- per day	FCR	377.00	Exempt	377.00	per day	Applications are charged at \$369 per application for the first day and \$206 per day or part day for consecutive days thereafter. For non-consecutive days a new application and permit is required for each day.
Permit to Stand Plant- per day or part day fee	FCR	206.00	Exempt	206.00	per day or part day	Equivalent to 1 hour processing time (at \$206 per hour). Any additional time to be charged at \$206 per hour.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Fast Track Application Fee (<48 hours notice given)	FCR	412.00	Exempt	412.00	per fast track application	Additional fee (on top of Permit to Stand Plant fee) to fast track application with less than 48 hours notice given. Equivalent to 2 hours processing time (at \$206 per hour). Any additional time to be charged at \$206 per hour.
Consecutive day- per day or part day	FCR	206.00	Exempt	206.00	per day or part day	Equivalent to 1 hour processing time (at \$206 per hour). Any additional time to be charged at \$206 per hour.
Metered parking bay (additional)	FCR	100.00	Exempt	100.00	per space per day or part day if not available to public	
Change of date fee	FCR	206.00	Exempt	206.00	per date change	Equivalent to 1 hour processing time (at \$206 per hour). Any additional time to be charged at \$206 per hour.
Temporary road closure (>48 hours notice given) in conjunction with stand plant (additional)	FCR	206.00	Exempt	206.00	per application	Equivalent to 1 hour processing time (at \$206 per hour). Any additional time to be charged at \$206 per hour.
Temporary road closure (<48 hours notice given) in conjunction with stand plant (additional)	FCR	412.00	Exempt	412.00	per fast track application	Equivalent to 1 hour processing time (at \$206 per hour). Any additional time to be charged at \$206 per hour.
Application to carry out activities in a Public Road	FCR	376.00	Exempt	376.00	per day	Applications are charged at \$376 per application for the first day and \$206 per day or part day for consecutive days thereafter. For non-consecutive days a new application and permit is required for each day.
Application processing fee for works on roadways and Council property requiring Roads Act approval, including footpaths, driveway crossings, stormwater, kerb and gutter and retaining walls.	COST	480.00	Exempt	480.00	2 hours (minimum)	Equivalent to 2 hours processing time including 3 inspections (at \$206 per hour) plus application fee of \$67. Cancellation fee is calculated as the application fee of \$67 plus any inspections completed at the time of cancellation.
Additional Inspection and/or Processing	COST	206.00	Exempt	206.00	per hour	Additional charges at \$206 per hour or part hour for assessment inspection and supervision in excess of 2 hours.
Fast Track Application Fee for works on roadways and Council property requiring Roads Act approval, including footpaths, driveway crossings, stormwater, kerb and gutter and retaining walls (<5 working days notice given).	COST	893.00	Exempt	893.00	per fast track application	Additional 2 hours (at \$206 per hour) for fast tracking. PLUS Equivalent to 2 hours processing time including 3 inspections (at \$206 per hour) plus application fee of \$67. Any additional time to be charged at \$206 per hour.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
ROCK ANCHORS						
Application & Processing Fee	FCR	480.00	Exempt	480.00	2 hours (minimum)	Equivalent to 2 hours processing time (at \$206 per hour) plus application fee of \$67. Additional charges at \$206 per hour or part hour for assessment inspection and supervision in excess of 2 hours.
Temporary Rock Anchor- Non Refundable Damage Deposit	COST	84700	Exempt	84700	per anchor	
Performance Security Deposit- Refundable		6,033.00	Exempt	6,033.00	per anchor	Refundable following removal of Temporary Rock Anchor and reinstatement of road assets to Council's satisfaction. Minimum bond \$50,000.
SCULPTURE SALES						
Art Sale Commissions @ 25%			Exempt		at 25% of Art Sale	
STORMWATER MANAGEMENT CHARGE						
Single residential dwelling	ST	25.00	Exempt	25.00		
Residential strata unit	ST	12.50	Exempt	12.50		
Business strata	ST	5.00	Exempt	5.00		
Business properties	ST	\$25.00 plus \$25.00 for each 350 square metres (or part thereof) above 350 square metres in land area	Exempt	\$25.00 plus \$25.00 for each 350 square metres (or part thereof) above 350 square metres in land area		

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
SWIMMING POOLS						
Swimming Pool Act- Exemption Application (Sections 22 & Clause 13)	ST	250.00	Exempt	250.00	per application or certificate	Statutory maximum fee as per Clause 13 of the Swimming Pools Regulation 2018.
Swimming Pool Inspections						
First Inspection	ST	150.00	Exempt	150.00	per inspection	Maximum fee permissible pursuant to Clause 19 of the Swimming Pools Regulation 2018.
Second and subsequent Inspections	ST	100.00	Exempt	100.00	per inspection	Maximum fee permissible pursuant to Clause 19 of the Swimming Pools Regulation 2018.
Swimming Pool Registration fee	ST	10.00	Exempt	10.00	per pool	Pursuant to Clause 25 of the Swimming Pools Regulation 2018, the maximum fee that can be charged for recording a pool on the Swimming Pool Register on behalf of the pool owner.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
TRAFFIC AND PARKING						
Traffic Signs & Lines Requests						
Installation of clearance linemarking to driveway	COST	166.00	Exempt	166.00	per driveway	
Installation of parking signs (at applicant's request and expense)	COST	221.00	Exempt	221.00	per sign	
Disabled Parking - late renewal fee	COST	103.00	Exempt	103.00	per application	Renewal may be applied for free of charge one month before the end of the 12 month period. The \$103 fee will be charged if renewal is applied for after this. This charge relates to actual costs and additional administration costs involved. Signs will be removed when no renewal is applied for.
Work Zone						
Application Fee	COST	419.00	Exempt	419.00	per application	Any additional time (over one hour) to be charged at \$206 per hour.
Weekly occupation fee- residential	FCR	50.00	Exempt	50.00	per metre of kerbside per week	In residential areas. (Minimum 6 metres).
Weekly occupation fee- residential. Angle Parking rate	FCR	98.00	Exempt	98.00	per metre of kerbside per week	In residential areas. Equivalent square metre rate for angle parking.
Weekly occupation fee- non-residential. Parallel Parking rate	FCR	83.00	Exempt	83.00	per metre of kerbside per week	In non-residential areas.
Weekly occupation fee- non-residential. Angle Parking rate	FCR	168.00	Exempt	168.00	per metre of kerbside per week	In non-residential areas. Equivalent square metre rate for angle parking.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Weekly occupation fee- non-residential in area with parking meters (Parking Meter Fee 1). Parallel Parking rate.	FCR	122.00	Exempt	122.00	per metre of kerbside per week	Based on non-residential fee plus compensation for loss of meter revenue in Parking Meter Fee 1 areas.
Weekly occupation fee- non-residential in area with parking meters (Parking Meter Fee 1). Angle Parking rate.	FCR	255.00	Exempt	255.00	per metre of kerbside per week	Based on non-residential fee plus compensation for loss of meter revenue in Parking Meter Fee 1 areas. Equivalent square metre rate for angle parking.
Weekly occupation fee- non-residential in area with parking meters (Parking Meter Fee 2). Parallel Parking rate.	FCR	117.00	Exempt	117.00	per metre of kerbside per week	Based on non-residential fee plus compensation for loss of meter revenue in Parking Meter Fee 2 areas.
Weekly occupation fee- non-residential in area with parking meters (Parking Meter Fee 2). Angle Parking rate.	FCR	238.00	Exempt	238.00	per metre of kerbside per week	Based on non-residential fee plus compensation for loss of meter revenue in Parking Meter Fee 2 areas. Equivalent square metre rate for angle parking.
Alteration/Reinstatement of signage	COST	220.00	Exempt	220.00	per sign	Charge based on alteration to signs at the request of the applicant or as a result of reactivation of expired Work Zone.
Heavy Vehicle Route Assessment						
Application & Processing Fee	ST	72.00	Exempt	72.00	per application	Heavy Vehicle National Law means that Council may have to undertake heavy vehicle route assessments. The maximum fee Council may charge is \$72.
Special Events & Road Closures						
Traffic Management Plan Review	FCR	412.00	Exempt	412.00	per TMP review	Equivalent to 2 hour processing time (at \$206 per hour). Cancellation fee is calculated as any processing time completed at the time of cancellation.
Additional Assessment & / or Review	FCR	206.00	Exempt	206.00	per hour	Additional charges at \$206 per hour or part hour for assessment or review in excess of 2 hours.
Fast Track Application Fee (<48 hours notice given)	FCR	206.00	Exempt	206.00	per fast track application	Additional fee (on top of Work Zone fee) to fast track application with less than 48 hours notice given. Equivalent to 1 hour processing time (at \$206 per hour). Any additional time to be charged at \$206 per hour.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Bond		500.00-20,000.00	Exempt	500.00-20,000.00	per event	Refundable Bond against damage to Council assets required at Council's discretion depending on the category location and extent of the event.
Resident Parking Permits						
1st Permit	COST	64.00	Exempt	64.00		
1st Permit (Pensioner Price)	SUB	28.50	Exempt	28.50		
2nd Permit	COST	136.00	Exempt	136.00		
2nd Permit (Pensioner Price)	SUB	57.00	Exempt	57.00		
Replacement Permit	COST	27.00	Exempt	27.00		
Parking Meters						
Parking Meter Fee- Central areas Oxford Street Paddington and Double Bay Commercial Centre	FCR	4.64	0.46	5.10	per hour	Standard Fee.
Parking Meter Fee- Outer areas Oxford Street Paddington and Double Bay Commercial Centre	FCR	4.00	0.40	4.40	per hour	Reduced fee for some of the lesser used parking spaces in both Double Bay and Paddington.
Visitor Parking Permits						
Pack of five (5) permits	COST	16.00	Exempt	16.00		
Pack of ten (10) permits	COST	32.00	Exempt	32.00		
Pack of twenty five (25) permits	COST	78.50	Exempt	78.50		

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Car Share Parking Permits						
Car Share Parking Permit	COST	136.00	Exempt	136.00	per year	
Car Share Parking Permit- low emission vehicle	SUB	68.00	Exempt	68.00	per year	
Car Share Parking Permit- electric vehicle	SUB	20.00	Exempt	20.00	per year	
TREES						
Tree - View or Solar Access Pruning Request						
Application for View or Solar Access Pruning	COST	260.00	Exempt	260.00	per application	
Request for View or Solar Access Pruning	COST	Cost	10.0%	Cost plus 10.0% GST	As per contractors quote	The contractors quote will be specific for each job and may require different teams, equipment and traffic control depending on the location and complexity.
Vegetation encroaching on public access						
Fee for pruning	FCR	280.00	Exempt	280.00	per hour	Applies if a property owner does not prune encroaching vegetation on request by Council
Tree Preservation Order (TPO) Application						
Application for Pruning or Removal- 1 tree	SUB	77.50	Exempt	77.50	1 Tree	
Application for Pruning or Removal- Additional Tree(s)	SUB	28.50	Exempt	28.50	Per additional tree	Fee charged for each consecutive tree inspected.
Request for review of TPO Determination	SUB	50% of the original Application Fee	Exempt	50% of the original Application Fee		
Tree Inspection	FCR	209.00	Exempt	209.00	per inspection	

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
VENUE HIRE						
Woollahra Gallery at Redleaf						
Gallery 1 Hire Educational Institution	SUB	727.27	72.73	800.00	per week	NEW FEE
Galleries 2,3,4 Educational Institution	SUB	363.64	36.36	400.00	per gallery per week	NEW FEE
All Galleries booked (1,2,3 and 4) Educational Institution	SUB	1,818.18	181.82	2,000.00	per week	NEW FEE
Gallery1 Community Org/ Group Exh/ Indiv Artist	SUB	545.45	54.55	600.00	per week	NEW FEE
Galleries 2,3,4 Community Org/ Group Exh/ Indiv Artist	SUB	227.27	22.73	250.00	per gallery per week	NEW FEE
All Galleries booked (1,2,3 and 4) Community Org/ Group Exh/ Indiv	SUB	1,227.27	122.73	1,350.00	per week	NEW FEE
Additional Cleaning Monday- Friday (in addition to standard schedule)	COST	54.55	5.45	60.00		NEW FEE
Additional Cleaning weekend (in addition to standard schedule)	COST	127.27	12.73	140.00		NEW FEE
Bond	COST	272.73	27.27	300.00		NEW FEE
Cancellation Fee more than 60 days	COST				50% of hire fee	NEW FEE
Cancellation Fee less than 60 days	COST				full hire fee	NEW FEE
Corporate & Commercial	COST				Fee on application	NEW FEE

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Cross St Studio One						
Children's Party Session up to 3.5 hrs	FCR	131.82	13.18	145.00	per session	Maximum of 3.5 hours.
Community/Arts/Recreation- per hour	COST	34.55	3.45	38.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation- per exercise session	COST	51.82	5.18	57.00	per session	Maximum of 1.5 hours.
Community/Arts/Recreation- per 6 hours	COST	138.18	13.82	152.00	per 6 hours	Maximum of 6 hours.
Community Group Not for Profit- per hour (min 2 hrs)	SUB	30.00	3.00	33.00	per hour	Minimum of 2 hours.
Community Group Not for Profit- per 6 hours	COST	120.00	12.00	132.00	per 6 hours	Maximum of 6 hours.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	Minimum 1.5 hours.
Private- per hour	FCR	87.27	8.73	96.00	per hour	Minimum of 2 hours.
Private- per 6 hours	FCR	349.09	34.91	384.00	per 6 hours	Maximum of 6 hours.
Additional cleaning- Monday- Friday	COST	54.55	5.45	60.00		Cleaning in addition to standard schedule.
Additional cleaning- Weekend	SUB	127.27	12.73	140.00		Cleaning in addition to standard schedule.
Bond		175.00	Exempt	175.00		
Cancellation Fee	COST	50.00	5.00	55.00		

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Rose Bay Cottage						
Under 5 years Birthday Parties	COST	122.73	12.27	135.00	per session	Maximum of 3.5 hours.
Community/Arts/Recreation - Per hour (min 2 hours)	COST	31.82	3.18	35.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation - Per exercise session	SUB	47.73	4.77	52.50	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - Per 6 hours	COST	127.27	12.73	140.00	per 6 hours	Maximum of 6 hours.
Community Group Not for Profit- Per hour (min 2 hours)	SUB	19.09	1.91	21.00	per hour	Minimum of 2 hours.
Community Group Not for Profit- Per 6 hours	SUB	76.36	7.64	84.00	per 6 hours	Maximum of 6 hours.
Playgroups- per hour	SUB	7.27	0.73	8.00	per hour	Minimum of 2 hours.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	Minimum 1.5 hours.
Private- per hour	FCR	60.91	6.09	67.00	per hour	Minimum of 2 hours.
Private- per 6 hours	FCR	243.64	24.36	268.00	per 6 hours	Maximum of 6 hours.
Additional cleaning- Monday- Friday	COST	54.55	5.45	60.00		Cleaning in addition to standard schedule.
Additional cleaning-Weekend	SUB	127.27	12.73	140.00		Cleaning in addition to standard schedule.
Bond		175.00	Exempt	175.00		
Cancellation Fee	COST	50.00	5.00	55.00		
Amusement Device less than 50m2	FCR	53.94	5.36	59.00	per session	With venue hire.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Cooper Park Community Hall						
Children's Parties (under 12 years)	COST	144.55	14.45	159.00	per session	Maximum of 3.5 hours.
Community/Arts/Recreation - Per hour (min 2 hours)	COST	40.91	4.09	45.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation - Per exercise session	COST	61.36	6.14	67.50	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - Per 6 hours	COST	163.64	16.36	180.00	per 6 hours	Maximum of 6 hours.
Community Group Not for Profit- Per hour (min 2 hours)	SUB	33.64	3.36	37.00	per hour	Minimum of 2 hours.
Community Group Not for Profit- Per 6 hours	SUB	134.55	13.45	148.00	per 6 hours	Maximum of 6 hours.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	Minimum 1.5 hours.
Private- per hour (min 2 hrs)	FCR	100.00	10.00	110.00	per hour	Minimum of 2 hours.
Private- per 6 hours	FCR	400.00	40.00	440.00	per 6 hours	Maximum of 6 hours.
Additional Cleaning- Monday- Friday	COST	54.55	5.45	60.00		Cleaning in addition to standard schedule.
Additional Cleaning-Weekend	SUB	127.27	12.73	140.00		Cleaning in addition to standard schedule.
Bond- Youth & Adult Parties		350.00	Exempt	350.00		
Bond- Children's Parties & all other activities		175.00	Exempt	175.00		
Cancellation Fee	COST	50.00	5.00	55.00		
Amusement Device less than 50m2	FCR	53.64	5.36	59.00	per session	With venue hire.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
The Gunyah						
Single Room Hire						
Children's Parties (Under 12)- Per Room	COST	144.55	14.45	159.00	per session	Maximum of 3.5 hours.
Community/Arts/Recreation - Per hour (min 2 hours)	COST	40.91	4.09	45.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation - Per exercise session	COST	61.36	6.14	67.50	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - Per Room Per 6 hours	COST	163.64	16.36	180.00	per 6 hours	Maximum of 6 hours.
Community Group Not for Profit- Per hour (min 2 hours)	SUB	33.64	3.36	37.00	per hour	Minimum of 2 hours.
Community Group Not for Profit- Per Room Per 6 hours	SUB	134.55	13.45	148.00	per 6 hours	Maximum of 6 hours.
Private- per hour (min 2 hrs)	FCR	100.00	10.00	110.00	per hour	Minimum of 2 hours.
Private- per room 6 hours	FCR	400.00	40.00	440.00	per 6 hours	Maximum of 6 hours.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	Minimum 1.5 hours.
Total Venue Hire - 2 Rooms						
Children's Parties (Under 12)-Total Venue (2 rooms)	COST	209.09	20.91	230.00	per session	Maximum of 3.5 hours.
Community/Arts/Recreation - Total Venue Per hour	COST	61.82	6.18	68.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation - Total Venue Per exercise session	COST	92.73	9.27	102.00	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - Total Venue Per 6 hours	COST	247.27	24.73	272.00	per 6 hours	Maximum of 6 hours.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Community/Arts/Recreation- Per hour- for Ballet Class (reduced hire space)	COST	52.73	5.27	58.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation- Per exercise session- for Ballet Class (reduced hire space)	COST	79.09	7.91	87.00	per session	Maximum of 1.5 hours.
Community/Arts/Recreation- Per 6 hours- for Ballet Class (reduced hire space)	COST	210.91	21.09	232.00	per 6 hours	Maximum of 6 hours.
Community Group Not for Profit- Total Venue Per hour	SUB	46.36	4.64	51.00	per hour	Minimum of 2 hours.
Community Group Not for Profit- Total Venue Per 6 hours	SUB	185.45	18.55	204.00	per 6 hours	Maximum of 6 hours.
Private- total venue per hour	FCR	149.09	14.91	164.00	per hour	Minimum of 2 hours.
Private- total venue per 6 hours	FCR	596.36	59.64	656.00	per 6 hours	Maximum of 6 hours.
Single Room & Total Venue Hire						
Additional cleaning- Monday- Friday	COST	54.55	5.45	60.00		Cleaning in addition to standard schedule.
Additional Cleaning-Weekend	SUB	127.27	12.73	140.00		Cleaning in addition to standard schedule.
Bond- Youth & Adult Parties		350.00	Exempt	350.00		
Bond- Children's Parties & all other activities		175.00	Exempt	175.00		
Cancellation Fee	COST	50.00	5.00	55.00		
Amusement Device less than 50m2	FCR	53.64	5.36	59.00		With venue hire.
Vaocluse Bowling Club						
Private Function- per hour	FCR	167.27	16.73	184.00	per hour	Minimum of 2 hours.
Private Function- 6 hours	FCR	669.09	66.91	736.00	per 6 hours	Maximum of 6 hours.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Community/Arts/Recreation - Per hour (min 2 hours)	COST	41.82	4.18	46.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation - Per exercise session	COST	62.73	6.27	69.00	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - Per 6 hours	COST	167.27	16.73	184.00	per 6 hours	Maximum of 6 hours.
Community Group Not for Profit- Per hour (min 2 hours)	SUB	37.27	3.73	41.00	per hour	Minimum of 2 hours.
Community Group Not for Profit- Per 6 hours	SUB	149.09	14.91	164.00	per 6 hours	Maximum of 6 hours.
Daytime function in conjunction with use of bowling greens - per hour	FCR	100.00	10.00	110.00	per hour	Minimum of 2 hours.
Daytime function in conjunction with use of bowling greens- 6 hours	FCR	400.00	40.00	440.00	per 6 hours	Maximum of 6 hours.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	Minimum 1.5 hours.
Additional cleaning- Monday- Friday	COST	54.55	5.45	60.00		Cleaning in addition to standard schedule.
Additional Cleaning-Weekend	SUB	127.27	12.73	140.00		Cleaning in addition to standard schedule.
Bond		410.00	Exempt	410.00		
Cancellation Fee	COST	50.00	5.00	55.00		
The Drill Hall						
Commercial usage (film shoots etc) - Per 6 hours	FCR	920.91	92.09	1,013.00	per 6 hours	Maximum of 6 hours.
Community/Arts/Recreation- Per hour	COST	57.27	5.73	63.00	per hour	Minimum of 2 hours.
Community/Art/Recreation- Per exercise	SUB	85.91	8.59	94.50	per 1.5 hour	Maximum of 1.5 hour.
Community/Arts/Recreation- Per 6 hours	COST	229.09	22.91	252.00	per 6 hours	Maximum of 6 hours.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Rehearsal Session- Per Day	COST	220.00	22.00	242.00	per day	Maximum of 12 hours.
Rehearsal Session- Per Week	COST	923.64	92.36	1,016.00	per week	5- 7 consecutive days.
Community Group, Not for Profit- Per hour	COST	39.09	3.91	43.00	per hour	Minimum 2 hours.
Community Groups Not for Profit- Per 6 hours	SUB	156.36	15.64	172.00	per 6 hours	Maximum of 6 hours.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	
Additional cleaning- Monday- Friday	COST	54.55	5.45	60.00		Cleaning in addition to standard schedule.
Additional Cleaning-Weekend	SUB	127.27	12.73	140.00		Cleaning in addition to standard schedule.
Bond		500.00	Exempt	500.00		
Cancellation Fee	COST	50.00	5.00	55.00		
The Drill Hall - 'Studio'						
Commercial usage (film shoots etc) - Per 6 hours	FCR	395.45	39.55	435.00	per 6 hours	Maximum of 6 hours.
Community/Arts/Recreation- Per Hour	COST	40.91	4.09	45.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation- Per exercise session	COST	61.36	6.14	67.50	per session	Maximum of 1.5 hours.
Community/Arts/Recreation- Per 6 hours	COST	163.64	16.36	180.00	per 6 hours	Maximum of 6 hours.
Rehearsal Session (3 hours for a minimum of 5 sessions)	COST	59.55	5.95	65.50	per session	Not for profit amateur companies only.
Rehearsal / Performance Development- Per day	COST	197.27	19.73	217.00	per day	Maximum of 12 hours.
Rehearsal / Performance Development- Per week	COST	828.18	82.82	911.00	per week	5- 7 consecutive days.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Community Groups Not for Profit- Per hour	SUB	33.64	3.36	37.00	per hour	Minimum of 2 hours.
Community Groups Not for Profit- Per 6 hours	SUB	134.55	13.45	148.00	per 6 hours	Maximum of 6 hours.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	
Additional cleaning- Monday- Friday	COST	54.55	5.45	60.00		Cleaning in addition to standard schedule.
Additional Cleaning-Weekend	SUB	127.27	12.73	140.00		Cleaning in addition to standard schedule.
Bond		200.00	Exempt	200.00		per cupboard per term (quarter) or part thereof.
Cancellation Fee	COST	50.00	5.00	55.00		
Canonbury Cottage						
Community/Arts/Recreation - Per hour (min 2 hours)	COST	31.82	3.18	35.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation - Per exercise session	COST	47.73	4.77	52.50	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - Per 6 hours	COST	127.27	12.73	140.00	per 6 hours	Maximum of 6 hours.
Community Group Not for Profit- Per hour (min 2 hours)	SUB	20.00	2.00	22.00	per hour	Minimum of 2 hours.
Community Group Not for Profit- Per 6 hours	SUB	80.00	8.00	88.00	per 6 hours	Maximum of 6 hours.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	Minimum of 1.5 hours.
Private- per hour	FCR	88.64	8.86	97.50	per hour	Minimum of 2 hours.
Private- per 6 hours	FCR	354.55	35.45	390.00	per 6 hours	Maximum of 6 hours.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Community/Art/Recreation- Per day (upstairs offices)	COST	27.73	2.77	30.50	per day	Maximum of 12 hours.
Community/Art/Recreation- Per week (small upstairs office)	COST	103.18	10.32	113.50	5-7 consecutive days	5-7 consecutive days.
Community/Art/Recreation- Per week (large upstairs office)	COST	135.45	13.55	149.00	5-7 consecutive days	5-7 consecutive days.
Ceremonies- weddings naming christening wakes etc.	FCR	133.64	13.36	147.00	per hour	Minimum of 2 hours.
Social Events- picnics birthdays reunions family gathering	FCR	74.55	7.45	82.00	per hour	Minimum of 2 hours.
Additional cleaning- Monday- Friday	COST	54.55	5.45	60.00		Cleaning in addition to standard schedule.
Additional Cleaning-Weekend	SUB	127.27	12.73	140.00		Cleaning in addition to standard schedule.
Bond		175.00	Exempt	175.00		
Cancellation Fee	COST	50.00	5.00	55.00		
* Note - Additional charges apply for temporary amusement devices						Refer to Parks & Reserves- Amusement Devices for charges.
EJWard						
Under 12 years- Birthday Parties	COST	122.73	12.27	135.00	per session	Maximum of 3.5 hours.
Community/Arts/Recreation- Per hour	COST	31.82	3.18	35.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation- Per exercise session	COST	47.73	4.77	52.50	per session	Maximum of 1.5 hours.
Community/Arts/Recreation- Per 6 hours	COST	127.27	12.73	140.00	per 6 hours	Maximum of 6 hours.
Community Group, Not for Profit- Per hour	COST	24.09	2.41	26.50	per hour	Minimum of 2 hours.
Community Group, Not for Profit- Per 6 hours	COST	96.36	9.64	106.00	per 6 hours	Maximum 6 hours.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Community/Arts Groups- Per hour (upstairs offices only)	COST	12.27	1.23	13.50	per hour	Minimum of 2 hours.
Community/Arts Groups- Per day (upstairs offices only)	COST	61.36	6.14	67.50	per day	Maximum 12 hours.
Community/Arts Groups- Per week (upstairs offices only)	COST	190.91	19.09	210.00	5-7 consecutive days	5-7 consecutive days.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	1.5 hours minimum.
Private- per hour	COST	47.27	4.73	52.00	per hour	Minimum of 2 hours.
Private- Per 6 hours	COST	189.09	18.91	208.00	per 6 hours	Maximum of 6 hours.
Additional cleaning- Monday- Friday	COST	54.55	5.45	60.00		Cleaning in addition to standard schedule.
Additional Cleaning-Weekend	SUB	127.27	12.73	140.00		Cleaning in addition to standard schedule.
Bond		175.00	Exempt	175.00		
Cancellation fee	COST	50.00	5.00	55.00		
The Bay Room - Cosmopolitan						
Private- per hour (min 2 hrs)	FCR	105.45	10.55	116.00	per hour	Minimum of 2 hours.
Private- per 6 hours	FCR	421.82	42.18	464.00	per 6 hours	Maximum of 6 hours.
Community/Arts/Recreation - Per hour (min 2 hours)	COST	40.91	4.09	45.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation - Per exercise session	COST	61.36	6.14	67.50	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - Per 6 hours	COST	163.64	16.36	180.00	per 6 hours	Maximum of 6 hours.
Community Group Not for Profit- Per hour (min 2 hours)	SUB	33.64	3.36	37.00	per hour	Minimum of 2 hours.
Community Group Not for Profit- Per 6 hours	SUB	134.55	13.45	148.00	per 6 hours	Maximum of 6 hours.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Large room 5/6- Private- per 6 hours	FCR	363.64	36.36	400.00	per 6 hours	NEW FEE: Maximum of 6 hours.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	Minimum of 1.5 hours.
Projector hire- daily rate	COST	45.45	4.55	50.00	per day	Minimum of 1 day.
Projector hire- weekly rate	COST	181.82	18.18	200.00	per week	Minimum of 1 week.
Additional cleaning- Monday- Friday	COST	54.55	5.45	60.00		Cleaning in addition to standard schedule.
Additional Cleaning-Weekend	SUB	127.27	12.73	140.00		Cleaning in addition to standard schedule.
Bond		200.00	Exempt	200.00		
Cancellation Fee	COST	50.00	5.00	55.00		
Sherbrooke Hall						
Children's Parties (under 12 years)	COST	144.55	14.45	159.00	per session	Maximum of 3.5 hours.
Community/Arts/Recreation - Per hour (min 2 hours)	COST	40.91	4.09	45.00	per hour	Minimum of 2 hours.
Community/Arts/Recreation - Per exercise session	COST	61.36	6.14	67.50	per session	Maximum of 1.5 hours.
Community/Arts/Recreation - Per 6 hours	COST	163.64	16.36	180.00	per 6 hours	Maximum of 6 hours.
Community Group Not for Profit- Per hour (min 2 hours)	SUB	33.64	3.36	37.00	per hour	Minimum of 2 hours.
Community Group Not for Profit- Per 6 hours	SUB	134.55	13.45	148.00	per 6 hours	Maximum of 6 hours.
Drug and Alcohol Programs	SUB	13.64	1.36	15.00	per hour	Minimum 1.5 hours.
Private- per hour (min 2 hrs)	FCR	100.00	10.00	110.00	per hour	Minimum of 2 hours.
Private- per 6 hours	FCR	400.00	40.00	440.00	per 6 hours	Maximum of 6 hours.
Cancellation Fee	COST	50.00	5.00	55.00		

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Additional Cleaning- Monday- Friday	COST	54.55	5.45	60.00		Cleaning in addition to standard schedule.
Additional Cleaning-Weekend	SUB	127.27	12.73	140.00		Cleaning in addition to standard schedule.
Bond- Youth & Adult Parties		350.00	Exempt	350.00		
Bond- Children's Parties & all other activities		175.00	Exempt	175.00		
All Venues with Lockers						
Storage locker hire- small	COST	45.45	4.55	50.00	per hiring term	
Storage locker hire- medium	COST	59.09	5.91	65.00	per hiring term	
Storage locker hire- large	COST	72.73	7.27	80.00	per hiring term	
Woollahra Gallery at Redleaf Lower Ground hire spaces						
Small room 1- Community Group, Not for Profit- per hour (min 2 hrs)	SUB	19.09	1.91	21.00	per hour	NEW FEE: Minimum of 2 hours.
Small room 1- Community Group, Not for Profit- per 6 hours	SUB	76.36	7.64	84.00	per 6 hours	NEW FEE: Maximum of 6 hours.
Small room 1- Community/Arts/Recreation- per hour (min 2 hrs)	COST	31.82	3.18	35.00	per hour	NEW FEE: Minimum of 2 hours.
Small room 1- Community/Arts/Recreation- per 6 hours	COST	127.27	12.73	140.00	per 6 hours	NEW FEE: Maximum of 6 hours.
Small room 1- Private- per hour (min 2hrs)	FCR	54.55	5.45	60.00	per hour	NEW FEE: Minimum of 2 hours.
Small room 1- Private- per 6 hours	FCR	218.18	21.82	240.00	per 6 hours	NEW FEE: Maximum of 6 hours.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Large room 5/6- Community Group, Not for Profit- per hour (min 2 hrs)	SUB	24.09	2.41	26.50	per hour	NEW FEE: Minimum of 2 hours.
Large room 5/6- Community Group, Not for Profit- per 6 hours	SUB	96.36	9.64	106.00	per 6 hours	NEW FEE: Maximum of 6 hours.
Large room 5/6- Community/Arts/Recreation- per hour (min 2 hrs)	COST	31.82	3.18	35.00	per hour	NEW FEE: Minimum of 2 hours.
Large room 5/6- Community/Arts/Recreation- per session	COST	47.73	4.77	52.50	per session	NEW FEE: Maximum of 1.5 hours.
Large room 5/6- Community/Arts/Recreation- per 6 hours	COST	127.27	12.73	140.00	per 6 hours	NEW FEE: Maximum of 6 hours.
Large room 5/6- Private- per hour (min 2 hrs)	FCR	90.91	9.09	100.00	per hour	NEW FEE: Minimum of 2 hours.
Large room 5/6 - Birthday Parties (under 12 years)	FCR	122.73	12.27	135.00	per session	NEW FEE: Maximum 3.5 hours.
Verandah- Community Group, Not for Profit- per hour (min 2 hrs)	SUB	24.09	2.41	26.50	per hour	NEW FEE: Minimum of 2 hours.
Verandah- Community Group, Not for Profit- per 6 hours	SUB	96.36	9.64	106.00	per 6 hours	NEW FEE: Maximum of 6 hours.
Verandah- Community/Arts/Recreation- per hour (min 2 hrs)	COST	31.82	3.18	35.00	per hour	NEW FEE: Minimum of 2 hours.
Verandah- Community/Arts/Recreation- per session	COST	47.73	4.77	52.50	per session	NEW FEE: Maximum of 1.5 hours.
Verandah- Community/Arts/Recreation- per 6 hours	COST	127.27	12.73	140.00	per 6 hours	NEW FEE: Maximum of 6 hours.
Verandah- Private- per hour (min 2hrs)	FCR	90.91	9.09	100.00	per hour	NEW FEE: Minimum of 2 hours.
Verandah- Private- per 6 hours	FCR	363.64	36.36	400.00	per 6 hours	NEW FEE: Maximum of 6 hours.
Verandah- Birthday Parties (under 12 years)	FCR	122.73	12.27	135.00	per session	NEW FEE: Maximum 3.5 hours.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
All ground floor hire spaces- 10% of room hire cost						
Additional Cleaning- Monday- Friday	COST	54.55	5.45	60.00		NEW FEE: Cleaning in addition to standard schedule
Additional Cleaning-Weekend	SUB	127.27	12.73	140.00		NEW FEE: Cleaning in addition to standard schedule
Bond		200.00	Exempt	200.00		
Cancellation fee	COST	55.00	5.00	55.00		
Woollahra Library						
Event Space- Room 1- Commercial/Business	COST	68.18	6.82	75.00	per hour	Now contains technology use within standard booking fee which improves customer service and provides clearer fee structure for the public.
Event Space- Room 1- Not for Profit/Community	SUB	34.09	3.41	37.50	per hour	Now contains technology use within standard booking fee which improves customer service and provides clearer fee structure for the public.
Event Space- Room 2- Commercial/Business	COST	68.18	6.82	75.00	per hour	Now contains technology use within standard booking fee which improves customer service and provides clearer fee structure for the public.
Event Space- Room 2- Not for Profit/Community	SUB	34.09	3.41	37.50	per hour	Now contains technology use within standard booking fee which improves customer service and provides clearer fee structure for the public.
Event Space- Room 1 & 2- Commercial/Business	COST	109.09	10.91	120.00	per hour	Fee is for booking of both rooms in one booking.
Event Space- Room 1 & 2 - Not for Profit/ Community	SUB	54.55	5.45	60.00	per hour	Fee is for booking of both rooms in one booking.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Technology Room- Commercial/Business	COST	68.18	6.82	75.00	per hour	Now contains technology use within standard booking fee which improves customer service and provides clearer fee structure for the public.
Technology Room- Not for Profit/Community	SUB	34.09	3.41	37.50	per hour	Now contains technology use within standard booking fee which improves customer service and provides clearer fee structure for the public.
Bond for use of kitchenette in Event Space		100.00	Exempt	100.00	per hire	Refundable on completion of use.
Balcony Hire- Not for profit		13.64	1.36	15.00	per hour	
Balcony Hire- Commercial		27.27	2.73	30.00	per hour	
WASTE SERVICES						
Domestic Waste Management Charge (includes Domestic Waste Green Waste Clean Up and Recycling Collections)	COST	536.65	Exempt	536.65	per year	This charge is calculated based on the 'Reasonable Cost' of providing the service.
Domestic Waste- Additional 120L bin. Additional Service Charge	COST	670.80	Exempt	670.80	per year	
Domestic Waste- Upgrade bin to 140L. Additional Service Charge	COST	554.25	Exempt	554.25	per year	
Green Waste- Additional Service Charge	COST	357.70	Exempt	357.70	per year	
Bin Repair or NEW Part:			Exempt			
Lid	COST	29.17	Exempt	29.17	per part	
Wheel	COST	16.44	Exempt	16.44	per part	
Axle	COST	21.53	Exempt	21.53	per part	

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Bin Supply or replacement						
240 litre	COST	103.67	Exempt	103.67	per bin	
140 litre	COST	93.53	Exempt	93.53	per bin	
120 litre	COST	90.17	Exempt	90.17	per bin	
55 litre	COST	21.53	Exempt	21.53	per bin	
Recycling Crate	COST	15.64	Exempt	15.64	per crate	
Domestic Waste Carry Out Service						
55 litre (normally twice weekly service)	SUB	1.51	Exempt	1.51	per service	
120 litre (normally once weekly service)	SUB	2.97	Exempt	2.97	per service	
140 litre (normally once weekly service)	SUB	2.97	Exempt	2.97	per service	
240 litre (normally once weekly service)	SUB	4.42	Exempt	4.42	per service	
Special Events						
Bins for Special Events						
- Administration Pick up & delivery fee (1- 5 bins)	FCR	85.13	8.51	93.64	per event	
- Administration Pick up & delivery fee (> 5 bins)	FCR	108.05	10.81	118.86	per event	
- Bin Fee	FCR	22.70	2.27	24.97	per 240l bin	
Garden Refuse Greencart Service Excess	COST	11.44	Exempt	11.44	per bin	Per extra bin-To be imposed by the purchase of excess garbage stickers.
55 litre organics bin with lid	COST	46.82	Exempt	46.82	per bin	Available for organics collection service.

Fees and Charges 2020/21

Fee / Charge	Pricing Policy Ref.	Fee / Charge	GST	Fee / Charge	Fee Unit Rate	Supplementary Information
Composting						
Worm Farm	SUB	17.93	1.79	19.72	per farm	
Worms (500)	SUB	8.46	0.85	9.31		
Worms (1000)	SUB	15.09	1.51	16.60		
Compost Bin (220L)	SUB	9.41	0.94	10.35	per bin	
Compost Stirrer	SUB	3.74	0.37	4.11	per stirrer	
Booked Household Goods Collection (e.g. Coffee table clothes dryer microwave lounge wardrobe hot water service refrigerator washing machine bed mattress)	FCR	48.45	Exempt	48.45	per item	
WATER SYSTEMS REGISTRATION						
Registration of water-cooling & warm water systems	FCR	96.00	Exempt	96.00	per lodgement	
Inspections up to 30 Minutes in duration (including travelling)	FCR	94.00	Exempt	94.00	per inspection	
Inspections over 30 Minutes in duration (including travelling)	FCR	182.00	Exempt	182.00	per inspection	

Delivery Program 2018 – 2022 & Operational Plan 2020 – 2021

Adopted 22 June 2020



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