

Delivery Program 2013–2017 & Operational Plan 2016/17



Adopted by Council on 27 June 2016

Delivery Program 2013—2017 & Operational Plan 2016/17



Delivery Program 2013 to 2017 & Operational Plan 2016/17

Adopted by Council on 27 June 2016

Woollahra Municipal Council

536 New South Head Road,
Double Bay NSW 2028

www.woollahra.nsw.gov.au

Tel: 02 9391 7000

Fax: 02 9391 7044

Email: records@woollahra.nsw.gov.au

Delivery Program 2013–2017 & Operational Plan 2016/17



Table of Contents

Message from the Mayor	6
Our Municipality	8
Our Community	9
Population Density	11
Access and Equity	12
Our Council	13
Our Values	14
Our Vision	15
Turning our vision into reality	16
The Future - things we value and want to see in our community	17
Our Councillors	18
Our Organisation	19
Contact Us	20
Our Integrated Planning Framework	21
What is the Delivery Program & Operational Plan	23
How will Council report on the progress of the Delivery Program & Operational Plan?	25
How to interpret the information contained within this plan	27
Planning hierarchy definitions	27
Consultation on the Delivery Program and Operational Plan	28

Delivery Program 2013–2017 & Operational Plan 2016/17



Local Government Reform	29
Statement of Revenue Policy	30
2016/17 Budget by Goal.....	30
2016/17 Budget Summary and Financial Information	32
Key Financial Indicators.....	36
Sale of Assets.....	37
Loan Borrowing	37
Schedule of Business for Commercial Activities.....	37
Schedule of Fees & Charges	37
Funding the Delivery Program and Operational Plan.....	38
Rating Structure 2016/17.....	39
Resourcing Strategy	41
Asset Management Plans (AMP).....	42
Long Term Financial Plan (LTFP).....	43
Workforce Management Plan (WMP).....	43
THEME: Community well-being	45
Goal 1: A connected and harmonious community.....	47
Goal 2: A supported community	52
Goal 3: A creative and vibrant community.....	57

Delivery Program 2013–2017 & Operational Plan 2016/17



THEME: Quality places and spaces	64
Goal 4: Well planned neighbourhoods.....	66
Goal 5: Livable places	73
Goal 6: Getting around	85
THEME: A healthy environment	91
Goal 7: Protecting our environment	93
Goal 8: Sustainable use of resources.....	97
THEME: Local prosperity	104
Goal 9: Community focused economic development	107
THEME: Community leadership and participation	112
Goal 10: Working together.....	115
Goal 11: Well managed council.....	119
Fees and Charges	129
References	198

Delivery Program 2013–2017 & Operational Plan 2016/17



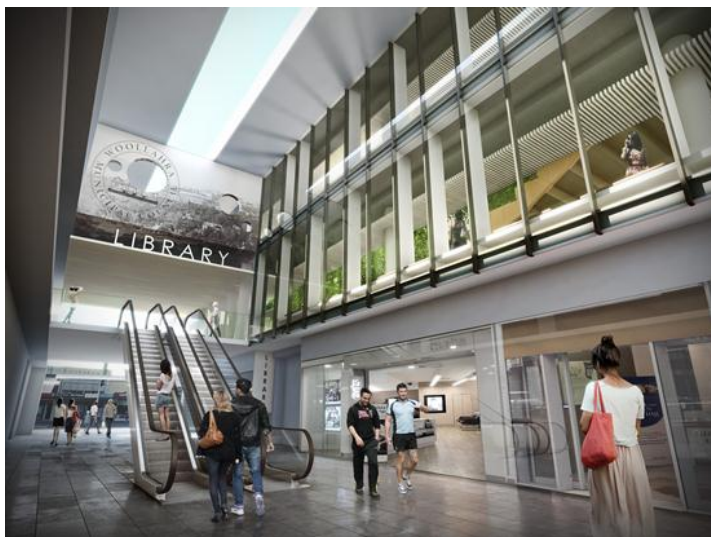
Message from the Mayor

I am pleased to present the fourth and final year of Woollahra Council's Delivery Program for 2013 to 2017 and the Operational Plan for 2016/17.

This document sets out our vision and our priorities for five main areas of responsibility and service provision, they are: community wellbeing, quality places and spaces, a healthy environment, local prosperity, community leadership and participation. It also presents Council's budget for 2016/17.

Stage one of the Kiaora Place development was completed in Double Bay 2014. Stage two, which delivers a public plaza and a new commercial and retail arcade opened in March 2016 and a state-of-the-art public library will open in late May 2016.

The development is the result of a successful public private partnership between Woolworths Ltd and Council and represents a substantial investment in the revitalisation of Double Bay.



Kiaora Place to feature a new three-storey state of the art public library, due for completion in May 2016.

Delivery Program 2013–2017 & Operational Plan 2016/17



Woollahra Council maintains its opposition to forced amalgamation. An amalgamation of Woollahra Council with neighbouring councils, Randwick and Waverley would result in a substantial rate increase for Woollahra residents and there is no evidence of benefits for our community.

The anticipated costs of amalgamation far outweigh the expected cost savings, with estimates of \$1.6M per year in benefits coming at a cost of \$7-17M per year. Despite the cost burden for Woollahra residents and widespread community opposition, the State Government seems set on its reform agenda and we expect a formal announcement on the issue in June 2016.

The 2016/17 Operational Plan includes continuing actions to progress implementation of a number of priority initiatives for Oxford Street and implementation of a number of strategies, priorities and actions contained in our new 'Double Bay Place Plan'. These provide a series of initiatives that will be undertaken by Council in collaboration with our business representative organisations to further improve the vitality and life of Oxford Street and Double Bay.

The 2016/17 budget includes an extensive \$18.7M capital works program, which allocates over \$6.5M to continue Council's commitment to infrastructure renewal. A further \$2.8M is directed towards enhancing our wonderful parks and open space, and \$1,050,000 is earmarked for streetscapes and commercial centres improvements.

Woollahra is one of the most beautiful municipalities in Sydney. Our proximity to Sydney Harbour, our history and heritage, combined with our open spaces and trees, our commercial centres and our geographic and urban design diversity, all combine to make Woollahra a unique place to live, work and visit.

We are pleased to provide an events program and a range of facilities that encourage and promote recreation, community engagement and participation.

For more information on our services and events please visit our website: www.woollahra.nsw.gov.au and subscribe to one of our many newsletters.

A handwritten signature in black ink, appearing to read 'Toni Zeltzer'.

Councillor Toni Zeltzer
Mayor of Woollahra

Delivery Program 2013–2017 & Operational Plan 2016/17



Our Municipality

Our area

The Woollahra Municipality is located in Sydney's eastern suburbs, approximately 5 kilometres from the Sydney GPO. Woollahra is bounded by Port Jackson (Sydney Harbour) in the north, the Waverley Council area in the east, Randwick City in the south and the City of Sydney in the west.

The Woollahra Municipal Council area includes the suburbs of Bellevue Hill, Darling Point, Double Bay, Edgecliff, Paddington (part), Point Piper, Rose Bay (part), Vaucluse (part), Watsons Bay and Woollahra.

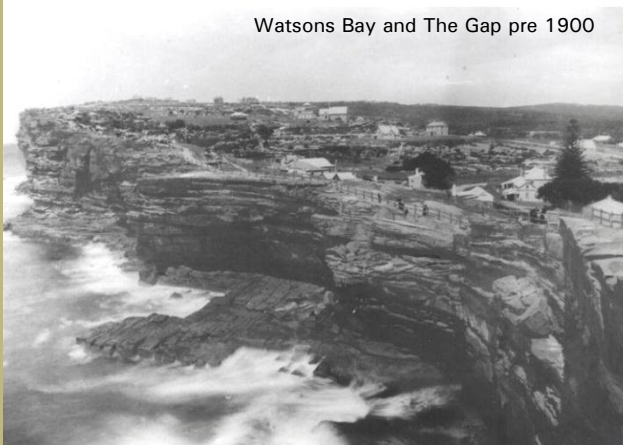
Major features of the Council area include Sydney Harbour National Park, Double Bay commercial centre, Paddington retail area, Rose Bay retail areas, Royal Sydney Golf Club, several private schools, Consulates and various parks and beaches.

Woollahra is an area steeped in natural beauty and heritage appealing to residents, visitors and tourists who enjoy its many parks, waterfront locations and historical buildings. Our community is culturally diverse, creative and well educated, featuring a skilled and varied business community.

Significant natural and cultural sites

The area is culturally and historically rich with many sites of Aboriginal significance, heritage conservation areas and items listed on the Register of the National Estate. Major natural features of our area include Sydney Harbour National Park and Gap Park, Watsons Bay. Woollahra's leafy harbourside parks and beaches are a major attraction for its community and visitors. Woollahra also has the greatest concentration of private galleries and major art auction houses in Australia.

Watsons Bay and The Gap pre 1900



Our History

The name 'Woollahra' is thought to be derived from an Aboriginal word meaning 'meeting ground'. The original custodians of Woollahra were the Cadigal and Birrabirragal Aboriginal people. European settlement dates from 1790, although development was minimal until the 1860s when the Woollahra district became a Local Government Area.

Woollahra largely developed as a residential locality. A few small local industries were established in Woollahra, Double Bay and Paddington, but with the gentrification of Paddington and Woollahra in the 1960s, most of these cottage industries had vanished by the end of the 20th century.

Woollahra's cultural heritage has been enriched by the influx of people from many different cultural backgrounds. Some of the influential immigrants to Woollahra have been the Chinese market gardeners, who leased land in Double Bay gully and Rose Bay in the 1880s; Portuguese whalers who settled at Watsons Bay in the 19th century, building a church and becoming a part of the village life, and Europeans who migrated after WW II and helped change commercial centres such as Double Bay.

Delivery Program 2013–2017 & Operational Plan 2016/17



Our people

In 2014 our population was estimated to be 58,619. We are mostly a community of families and young adults. We have a growing population of empty nesters and retirees as well as a growing number of couples with children. Residents from a diversity of cultural backgrounds live here. Some areas of Woollahra have a transient population, with over 50% of residents moving to the area since 2001.

How we live

In many suburbs, most of our housing is medium or high density with a sizeable proportion of people living in flats and about 50% of housing being single dwellings. In 2011, 32% of households in our area contained only one person, compared with 23% for Greater Sydney. The most dominant household size is two persons per household.

Our Community

The main demographics of our community are shown below.

These figures are taken from the 2011 Australian Bureau of Statistics data resources.



People

Population

56,986
(Est. 58,619 in 2014)

Median Age

38.2

Population Density

46.98 persons per
hectare



Economy

No. of Businesses

9,500

Building Approvals

221 private dwellings

Unemployment Rate

3.7%



Environment

Total Land Area

1,228 ha (12km²)

Residential Area

73% of Land Area

**Parkland &
'Other' Area**

21% Parkland
6% Other Uses



Industry

Registered Vehicles

31,120 Motor Vehicles

Main Employer

18.8% Professional
Scientific & Technical
Services

Delivery Program 2013–2017 & Operational Plan 2016/17



The Woollahra Local Government area encompasses a total land area of 12 square kilometres, including 18 kms of harbour foreshore and beaches, with a population density of 46.98 persons per hectare. Woollahra is home to 56,986 people, living in 25,875 dwellings. The area is predominately residential, with some commercial land use, parklands and military reserve.

(Source: Australian Bureau of Statistics data resources 2011).

Figures released by the Australian Taxation Office list suburbs in the Woollahra Local Government Area as ranking amongst the top average total income areas in NSW and Australia. Average total income in Rose Bay/Vaucluse/Watsons Bay (\$125,091) and Double Bay/Bellevue Hill (\$100,443) far exceed average total income for Greater Sydney (\$57,612), NSW (\$52,110), and Australia (\$51,923).

(Source: ABS Wage and Salary Earner Statistics for Small Areas, Time Series, 2005-06 to 2010-11 – Updated 20 December 2013).

Other interesting statistics about our community:

42% of employed persons are classified as professionals

Double Bay recorded the highest average income in NSW (2009/10)

The average household size is 2.3 people

32% of residents have lived in Woollahra Council Local Government Area (LGA) for less than 5 years

13% of the population speak a language other than English at home

21% of residents undertake voluntary work for organisations or groups

Woollahra LGA has a labour force of 27,562 people consisting of 49% male and 51% female workers

42% of the population were born overseas with almost 11% of the population born in North-West Europe

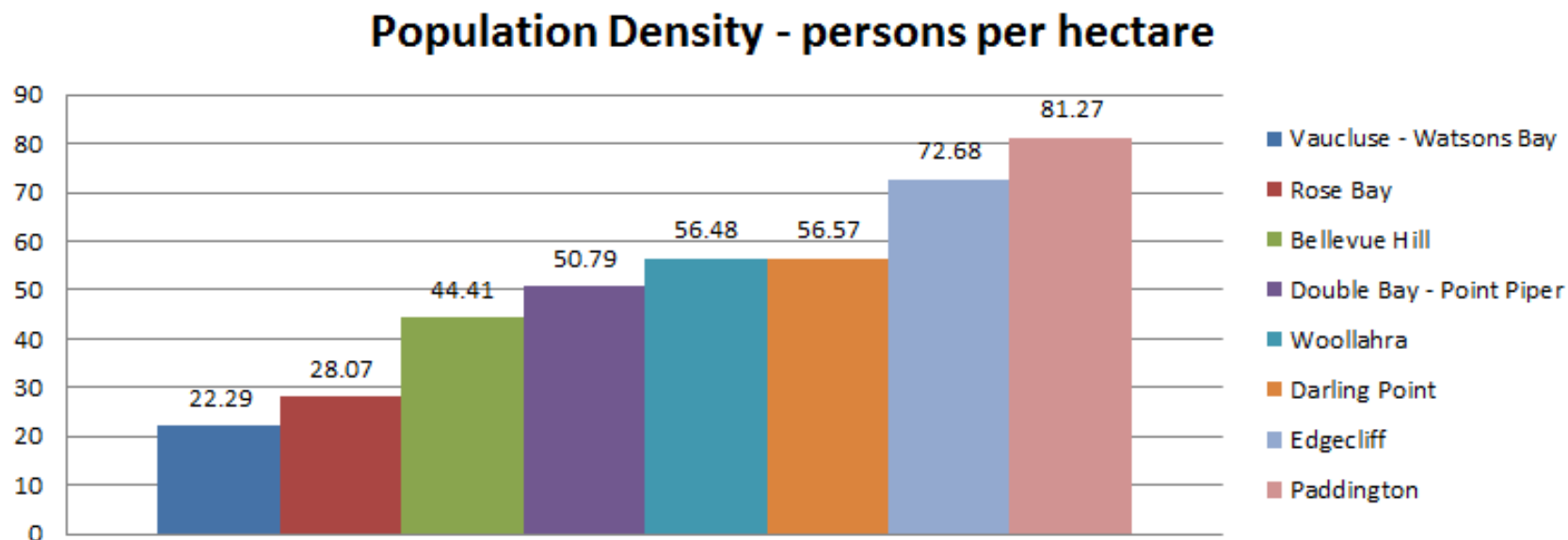
Delivery Program 2013–2017 & Operational Plan 2016/17



Population Density

In 2013, the population density in Woollahra Municipal Council area was 46.98 persons per hectare. This figure is high compared to Greater Western Sydney, which had a population density of 2.76 persons per hectare. The majority of this disparity is due to the large areas of non-residential land in the Greater Western Sydney area.

Population density for the Woollahra Municipal Council area ranges from a low of 22.29 persons per hectare in Vaucluse / Watsons Bay to a high of 81.27 persons per hectare in Paddington. The following chart illustrates the range in population density for the Woollahra Municipal Council area:



Delivery Program 2013–2017 & Operational Plan 2016/17

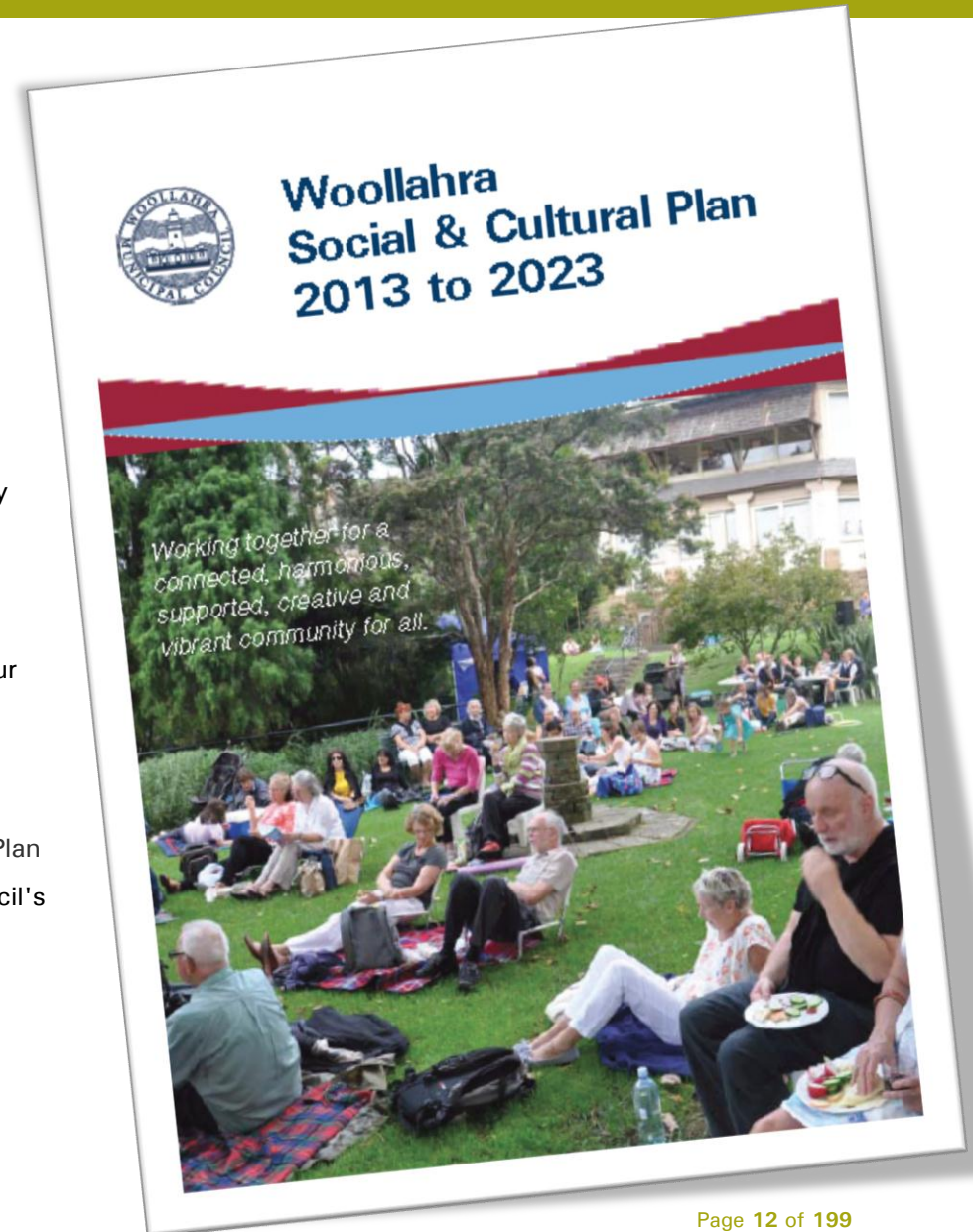


Access and Equity

Woollahra Council is committed to the principles of access and equity. We are continually working towards improving equal access to our programs, facilities and services to all who live, work and visit the area. Council undertakes community planning to enable a strategic and holistic approach to access and equity. These principles underpin this Delivery Program and Operational Plan. Particulars for each mandatory target group and the community as a whole are included under the relevant themes, predominantly under the theme of community well-being.

Council is committed to providing services and facilities in an accessible and equitable manner, which promote equal access to all and consider the needs of our diverse community.

The Social & Cultural Plan 2013 to 2023 equips Council with information on our community and identifies local community and cultural abilities and assets. The Plan describes a future for the Woollahra Local Government Area and represents Council's commitment to supporting the Woollahra community to achieve their social and cultural aspirations.



Delivery Program 2013–2017 & Operational Plan 2016/17



Our Council

The Woollahra Local Government Area is divided into five electoral wards:

- Bellevue Hill
- Cooper
- Double Bay
- Paddington
- Vaucluse.

Each ward is represented by three Councillors.

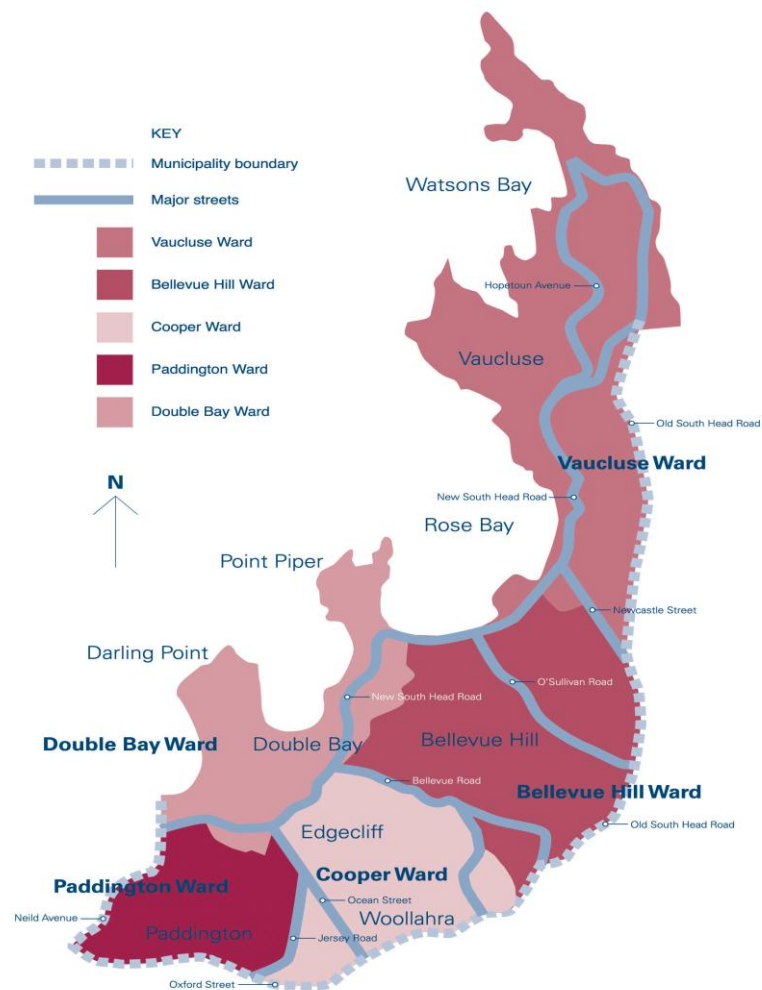
The Councillors meet each week at different Committees and twice a month in a full Council meeting, to consider reports presented to them by the Council staff. These meetings are open to the public.

Information on upcoming meetings is available on Council's website

www.woollahra.nsw.gov.au/council/meetings_and_committees

The formal Committee Structure of Council is supported by a range of Advisory Committees and Working Parties that provides a wider opportunity for community involvement in the Council decision making process.

Wards - Woollahra Local Government Area



Delivery Program 2013–2017 & Operational Plan 2016/17



Our Values

Woollahra Municipal Council is committed to the following values:

We value

Respect for people

Integrity and excellent performance

Professional, quality service

Open, accountable communication

Our commitments to the community

We will deliver seamless, responsive service to our community

We respect the rights of every customer to be treated fairly

We will keep our community informed about Council services and activities and encourage community feedback



Storytime at Watsons Bay Library

Parents and children are invited to

Knitting Circle:

Come along to Gads Tuesday afternoon

Tuesday 10 Nov
Tuesday, until further notice

Gads, 334 Edgecliff Rd



Rhyme Time at Double Bay Library

Rhyme Time is a fun and interactive program for children aged 0-2, and a great language and books program.

Tuesday 10 November 2016
Tuesday, until Tuesday 15 December

Double Bay Library, 548 New South Head Rd

Have your say

Public Exhibition - Draft Plan
Mayor, Deputy Mayor and Council Members
Submissions close: 4:30pm, Monday 14 November

News

Remembrance Day
As Australia commemorates the centenary of the end of the Great War at the Library's

Paddington Library Reopens

Paddington Library will be reopening to provide a new service to all our residents.

Woollahra in Spring

Woollahra Council is pleased to announce the start of the season and celebration of local arts and culture in the Double Bay area.

I WANT TO...

- Check clean-up dates
- Find a park or playground
- Get a parking permit
- Hire a hall or venue

- Make a payment
- Submit a DA
- View agendas and minutes
- Work at Council

OUR ONLINE SERVICES...

- Community information database
- Conveyancing certificates
- DA tracking
- Library catalogue and eServices
- Mapping system
- Rates notices

Delivery Program 2013–2017 & Operational Plan 2016/17



Our Vision

Our vision for the future and the guiding principles of our planning and policy decisions centre around five themes:

- Community well-being
- Quality places and spaces
- A healthy environment
- Local prosperity
- Community leadership and participation.

Woollahra is a wonderful place to work and live.

We will work together to enhance our harbourside location and achieve an outstanding environment, which is characterised by its natural beauty and distinctive and diverse residential, heritage and commercial areas.

The Council will support and promote active community participation to achieve a healthy social environment, appropriate cultural services and efficient infrastructure management.

We will continue to promote the unique and enviable richness and diversity of the Municipality and the Council's commitment to high standards and quality service for the benefit of the community.

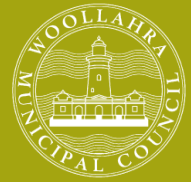
Our Vision Statement

Woollahra will be a great place to live, work and visit where places and spaces are safe, clean and well maintained.

Our community will offer a unique mix of urban villages with a good range of shops, services and facilities.

We will make the most of the natural beauty, leafy streetscapes, open spaces, views and proximity to the water and the city.

Delivery Program 2013—2017 & Operational Plan 2016/17



Turning our vision into reality

Together, Council and the community have contributed to the development of a long term vision for Woollahra through an inclusive community engagement process led by Council in 2009 and updated through further targeted community consultation in 2012. This has identified what is important to us and what we value about Woollahra as a place to live, work and visit. This community engagement informed the development of our community strategic plan, *Woollahra 2025 - our community, our place, our plan* as well as this Delivery Program 2013 to 2017 and Operational Plan 2016/17.

Our vision lies at the heart of Council's integrated planning process. It provides the foundation for what we see as Woollahra in 2025, delivering results we can all be proud of.



We will:

- prepare and implement a comprehensive and proactive planning program, which serves community needs and values and responds to regional and local issues;
- provide a clear strategic framework for Council issue-based activities, in support of community needs and values and the objectives of the organisation;
- co-ordinate the Council's planning and design functions, setting clear guidelines for Council activities as a service provider and regulator;
- liaise with and respond in a timely manner to internal and external customers and issues and provide a framework for prioritising action and allocating resources.

We are working hard to look after our customers, make improvements and track our performance

Delivery Program 2013–2017 & Operational Plan 2016/17



The Future - things we value and want to see in our community

Through our community engagement process we identified the things we value about Woollahra and want to see in our community in the future. Council has developed strategies to achieve the things we value and these are best reflected in the Goals referenced below.

Village Atmosphere (Goals 4 & 9)	Retention and enhancement of the village atmosphere throughout the area, offering a good range of shops and services. No inappropriate high rise and oversize development. Enhancement and revitalisation of our shopping areas.	Open space, local parks and leafy green streetscapes (Goals 5 & 7)	Well managed trees in streets and parks. Well maintained foreshores, beaches, parks, sports fields and recreation areas. Retention of bushland and bush regeneration. More local parks and green open spaces. Trees and leafy green streetscapes that are well maintained.
Improved infrastructure (Goals 5 & 6)	Renewed and upgraded infrastructure, especially footpaths, pedestrian ramps, kerb, guttering, stormwater drainage and local roads.	Community activities and facilities (Goals 1,2 & 3)	More community facilities, activities and events. More activities for young people. More children's play areas and playgrounds. Retention of library services.
Well maintained environment (Goal 5)	Good street cleaning, recycling and waste collection. A clean and well maintained environment.	Community safety (Goal 2)	A safe community. Low crime rates. Reduced graffiti.
Well planned neighbourhoods (Goal 4)	Protection of local history, heritage values and buildings. Quality design of new developments. Retention of local urban character. Sustainable development.	Environmental sustainability (Goals 7 & 8)	Increased environmental monitoring and protection. More environmentally sustainable initiatives. Reduced water pollution and improved stormwater drainage.
Location (Goal 6)	Good access to the city, harbour, beaches and facilities.	Council leadership (Goals 10 & 11)	Informed residents of Council activities. Responsive Council to the community. Opportunities for community involvement in Council decision making.
Traffic and transport (Goal 6)	Reduced traffic congestion. Improved parking. Good public transport. Good pedestrian and bicycling access.		

Delivery Program 2013–2017 & Operational Plan 2016/17



Our Councillors

Our community is usually represented by fifteen (15) Councillors, elected to Council for a four (4) year term. The next Local Government Election is currently scheduled for September 2016. There are five electoral wards, with three Councillors representing each Ward. The resignation of two Councillors sees 13 Councillors representing the community through to the next election.

Bellevue Hill Ward

Greg Levenston
COUNCILLOR

PHONE
0412 876 029
FAX
9391 7044
MAIL



C/- Council, PO Box 61, Double Bay NSW 1360
greg.levenston@woollahra.nsw.gov.au

Cooper Ward

Luise Elsing
COUNCILLOR

PHONE
0407 417 704
FAX
9391 7044
MAIL



C/- Council, PO Box 61, Double Bay NSW 1360
luise.elsing@woollahra.nsw.gov.au

Double Bay Ward

James Keulemans
COUNCILLOR

PHONE
0407 350 091
FAX
9391 7044
MAIL



C/- Council, PO Box 61, Double Bay NSW 1360
james.keulemans@woollahra.nsw.gov.au

Paddington Ward

Peter Cavanagh
COUNCILLOR

PHONE
0417 184 888
FAX
9391 7044
MAIL



C/- Council, PO Box 61, Double Bay NSW 1360
peter.cavanagh@woollahra.nsw.gov.au

Vaucluse Ward

Ted Bennett
COUNCILLOR

PHONE
0402 715 911
FAX
9391 7044
MAIL



PO Box 1224, Double Bay NSW 1360
ted.bennett@woollahra.nsw.gov.au

Andrew Petrie
COUNCILLOR

PHONE
9363 4440
FAX
9391 7044
MAIL



C/- Council, PO Box 61, Double Bay NSW 1360
andrew.petrie@woollahra.nsw.gov.au

Anthony Marano
COUNCILLOR

PHONE
0411 640 633
FAX
9391 7044
MAIL



C/- Council, PO Box 61, Double Bay NSW 1360
anthony.marano@woollahra.nsw.gov.au

Deborah Thomas
COUNCILLOR

PHONE
8021 9859
FAX
9391 7044
MAIL



C/- Council, PO Box 61, Double Bay NSW 1360
deborah.thomas@woollahra.nsw.gov.au

Matthew Robertson
COUNCILLOR

PHONE
0403 999 996
FAX
9391 7044
MAIL



C/- Council, PO Box 61, Double Bay NSW 1360
matthew.robertson@woollahra.nsw.gov.au

Susan Wynne
DEPUTY MAYOR

PHONE
0418 872 903
FAX
9391 7044
MAIL



C/- Council, PO Box 61, Double Bay NSW 1360
susan.wynne@woollahra.nsw.gov.au

Jeff Zulman
COUNCILLOR

PHONE
8005 0756
FAX
9363 5555
MAIL



C/- Council, PO Box 61, Double Bay NSW 1360
jeff.zulman@woollahra.nsw.gov.au

Katherine O'Regan
COUNCILLOR

PHONE
0419 411 801
FAX
9391 7044
MAIL



C/- Council, PO Box 61, Double Bay NSW 1360
katherine.oregan@woollahra.nsw.gov.au

Toni Zeltzer
MAYOR

PHONE
9391 7013
FAX
9391 7044
MAIL



C/- Council, PO Box 61, Double Bay NSW 1360
toni.zeltzer@woollahra.nsw.gov.au

Elena Wise
COUNCILLOR

RESIGNED
15 MAY 2015

Anthony Boskovitz
COUNCILLOR

RESIGNED
1 MAY 2015

Delivery Program 2013–2017 & Operational Plan 2016/17



Our Organisation

Our organisation is structured into four Divisions:

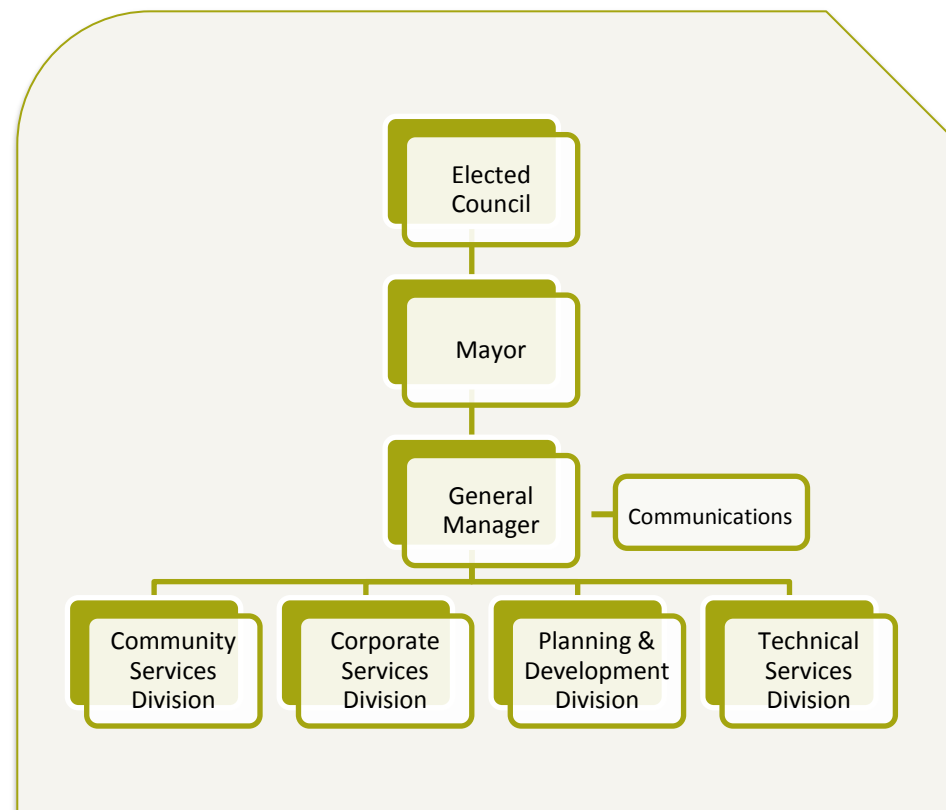
- Community Services
- Corporate Services
- Planning and Development
- Technical Services

There is also a Communications Department that reports directly to the General Manager.

Services we provide include:

- Asset management
- Capital works
- Community and cultural development
- Development assessment
- Environmental health and building control
- Recreation and open space management
- Urban planning

Internal services under the Corporate Services Division include Customer Services, Corporate Planning, Finance, Organisational Development and Human Resources, Business Assurance and Risk Management, Information Technology, Document Management and Governance.



Delivery Program 2013–2017 & Operational Plan 2016/17



Contact Us

Our Customer Service Officers can assist you with enquiries about our services and facilities.

Our objective is to provide quality service to all customers

Street address: Woollahra Municipal Council
536 New South Head Road
Double Bay NSW 2028

Postal address: PO Box 61
Double Bay NSW 1360
DX 3607 Double Bay

Opening hours: Monday to Friday, 8.00am - 4:30pm

Phone: (02) 9391 7000

Fax: (02) 9391 7044

Email: records@woollahra.nsw.gov.au

After hours service: (02) 9391 7000

Media enquiries: (02) 9391 7000

ABN: 32 218 483 245



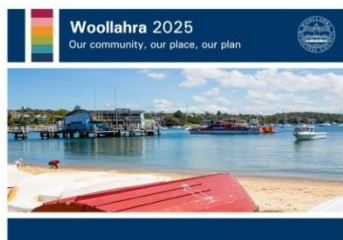
Delivery Program 2013–2017 & Operational Plan 2016/17



Our Integrated Planning Framework

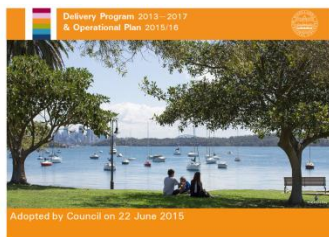
In October 2009, the NSW Government legislated a new integrated planning and reporting framework for local councils, requiring each council to develop a Community Strategic Plan, Delivery Program, Operational Plan and a Resourcing Strategy.

In response to the legislation, Woollahra Council has developed an Integrated Planning & Reporting Framework comprising our Community Strategic Plan and our combined Delivery Program and Operational Plan, all supported by our Resourcing Strategy. Our Annual Report is our report to the community on our achievements for the year. Each plan is connected, as shown in our Integrated Planning Framework on page 22.



Woollahra 2025 is our Community Strategic Plan that has been developed by Council in consultation with the Woollahra community.

It presents a long term vision for Woollahra and is structured around five (5) broad interrelated Themes, each of which is supported by a range of Goals and Strategies.



Our Delivery Program and Operational Plan identifies a number of Priorities and Actions in response to the Themes, Goals and Strategies identified in Woollahra 2025, to relay Council's commitment to the community over the four year term (2013 to 2017) of Council. Council has combined its four year Delivery Program and annual Operational Plan into one document for ease of reference.

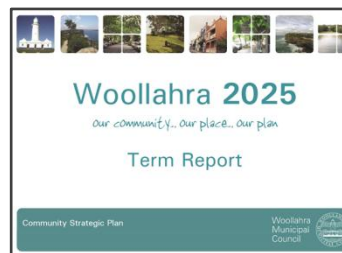
Quarterly progress reports are presented to the Council and community in relation to the Delivery Program and Operational Plan.



The Resourcing Strategy comprises Council's Asset Management Strategy, Long Term Financial Plan and Workforce Management Plan.



Our Annual Report provides a year in review and is prepared within five months of the end of each financial year in accordance with the requirements of the Local Government Act 1993.



Our End-of-Term Report provides an update to the Community regarding how Council is progressing towards achieving the objectives of the Community Strategic Plan. This report is prepared at the end of each four year Council electoral term.

Delivery Program 2013–2017 & Operational Plan 2016/17



Delivery Program 2013–2017 & Operational Plan 2016/17

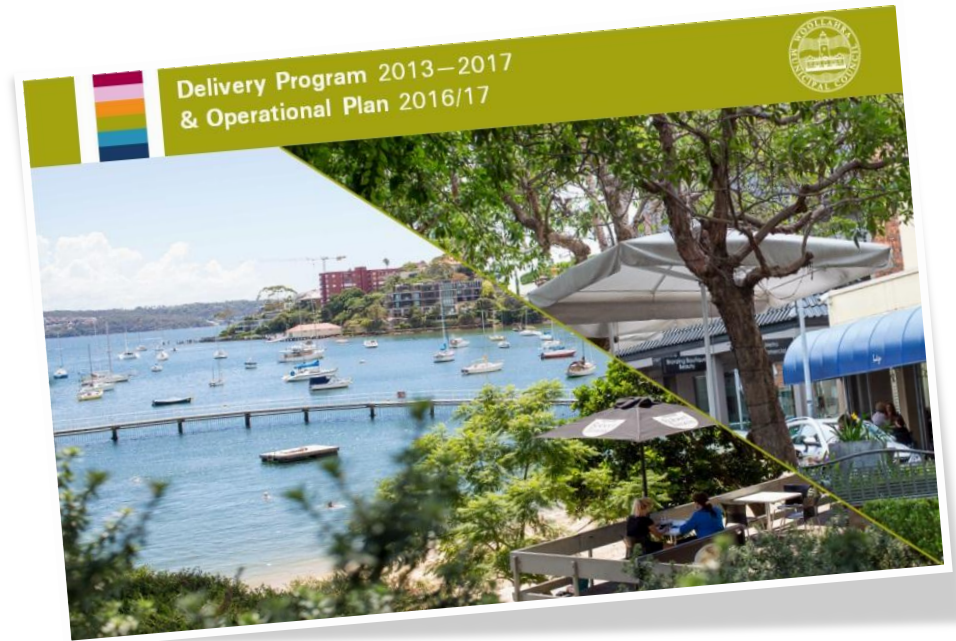


What is the Delivery Program & Operational Plan

Our Delivery Program describes how Council will work with our community to achieve community goals. It outlines the priorities Council will pursue to meet the goals and strategies outlined in the large range of supporting plans, strategies and policies adopted by Council. It is a statement of commitment to the community from the elected Council and identifies Council's priorities for its four year term (to September 2016).

This document incorporates Council's annual Operational Plan that describes the actions Council will undertake in 2016/17, it also contains financial information and the annual budget.

For ease of reference, Council has combined its Delivery Program and Operational Plan into a single document, updated annually.



Delivery Program 2013–2017 & Operational Plan 2016/17



The Delivery Program and Operational Plan is a practical working document that includes:

- A vision for our area
- Long term goals and strategies to achieve our vision (as informed by Woollahra 2025 – our community, our place, our plan)
- Council’s current contribution to the achievement of these goals and strategies
- Key priorities that Council will pursue in response to the strategies over the four year period, 2013 to 2017
- Actions to be undertaken in 2016/17 to support these priorities
- Performance indicators that will be used to determine the effectiveness of the Program
- Statement of Revenue Policy 2016/17
- Capital Works Program for 2016/17
- Operating Budget for 2016/17
- Adopted Fees and Charges for 2016/17



Murray Rose Pool Double Bay



Paddington Streetscape

Delivery Program 2013–2017 & Operational Plan 2016/17



How will Council report on the progress of the Delivery Program & Operational Plan?

The Local Government Act 1993 requires Council to report on the progress of its Delivery Program at least every six (6) months.

In response, and in order to ensure that Council's reporting to the community is transparent, timely and manageable, progress reports on the Delivery Program and Operational Plan are presented quarterly to the community for the end of September, December, March and June each year.

Under this reporting regime, the five (5) Themes and eleven (11) Goals from our Delivery Program and Operational Plan are reported to the most appropriate Standing Committees via the quarterly progress reporting. The four (4) year Priorities and one (1) year Actions contained in the Delivery Program and Operational Plan are presented by Theme, Goal and Strategy to the most relevant Standing Committee, being the Community & Environment Committee, the Corporate & Works Committee and the Urban Planning Committee.

These reports are designed to provide a snapshot to the community on the progress against the Priorities and Actions contained in the Delivery Program and Operational Plan.

In addition to the quarterly reports on the Priorities and Actions, a separate report on Council's adopted Capital Works Program is also considered by the Corporate & Works Committee. This report provides progress comments against the programmed works.

With regard to Council's Place Plan for Double Bay and quick wins and priority initiatives for Oxford Street Paddington, the Urban Planning Committee receives quarterly progress comments against adopted Place Plan Actions and Quick Wins.

Key performance indicators contained in the Delivery Program will be measured every four years and will coincide with the 'End-of-Term' Report.

Delivery Program 2013–2017 & Operational Plan 2016/17



The following table presents the Quarterly Reporting Structure to the relevant Council Committee.

Theme	Goal	Responsible Committee		
		Community & Environment	Corporate & Works	Urban Planning
Community well-being	Goal 1: A connected and harmonious community	✓		
	Goal 2: A supported community	✓		
	Goal 3: A creative and vibrant community	✓		
Quality places and spaces	Goal 4: Well planned neighbourhoods			✓
	Goal 5: Liveable places	✓		
	Goal 6: Getting around	✓		
A healthy environment	Goal 7: Protecting our environment	✓		
	Goal 8: Sustainable use of resources	✓		
Local prosperity	Goal 9: Community focused economic development			✓
Community leadership and participation	Goal 10: Working together		✓	
	Goal 11: A well managed Council		✓	



Delivery Program 2013–2017 & Operational Plan 2016/17



How to interpret the information contained within this plan

The Delivery Program 2013 to 2017 and Operational Plan 2016/17 is structured around the five (5) broad interrelated Themes.

Each broad theme is supported by a number of **Goals, Strategies, Priorities and Actions**.

Details of our **key challenges** in the future and **key performance indicators** are also outlined for each Goal.

Detailed budget information including Operating Expenditure, Operating Income, Capital Expenditure and Capital Funding is presented under each Goal.

Planning hierarchy definitions



Themes



Delivery Program 2013–2017 & Operational Plan 2016/17



Local Government Reform

In January this year the NSW Minister for Local Government referred a proposal to merge Woollahra, Randwick and Waverley Councils to the Office of Local Government for review and report. The Office of Local Government appointed Delegates to review all merger proposals and prepare a report. The Delegate appointed to report on the Woollahra, Randwick, Waverley merger proposal was Dr Robert Lang.

Dr Lang held local public hearings on 4 February at Club Rose Bay. These hearings were well attended by Woollahra residents who sent a consistent and strong message of vehement opposition to any forced merger proposal. Of the 105 speakers, 97 spoke against the proposal. This follows community survey results indicating more than 80% of Woollahra residents oppose a forced merger. In light of this strong community opposition, and having seen no evidence of local benefit from a forced merger, Council is continuing to fight the proposal.

Notwithstanding Council's uncertain future as a stand-alone organisation in the face of the Government's forced change agenda, we have prepared our Delivery Program 2013 to 2017 and 2016/17 Operational Plan and Budget. Consistent with guidance for councils subject to a merger proposal released by the State Government, our 2016/17 Operational Plan has been prepared on the basis of generally maintaining services and service levels in our 2015/16 Operational Plan.

Unfortunately it appears that the State is not listening to the Woollahra community's opposition and is determined to press on with its reform program. At the time of adopting this Delivery Program and Operational Plan, Council was awaiting judgement in its action in the Land and Environment Court against the Minister for Local Government and the Delegate. Council through its legal representatives, Speed and Stracey, attests that the State Government has failed to conduct a proper Public Inquiry in respect of its forced merger proposal. Council's legal action also highlights a failure by the State Government to release the full findings of its commissioned KPMG report on which the merger proposal has been based and what little has been shared was neither independent data or balanced, given no financial risks or disadvantages have been publicly disclosed.

Whilst we are disappointed we have had to spend public money on legal advice and challenges in order to bring the Government's attention to their own failings to meet the requirements of the *Local Government Act* there is conviction that Council has a responsibility to represent the sentiment of the community. There is a will to fight for the long history of this organisation, the strong identity of our community and the fact that we are financially fit as an independent organisation with the capacity and commitment to continue to serve our community, to listen, to respond, to continue to improve what we do and to keep the focus of local government local.

Woollahra Council supports local government reform but opposes amalgamation

Delivery Program 2013–2017 & Operational Plan 2016/17

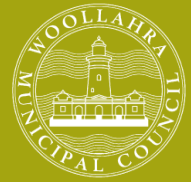


Statement of Revenue Policy

2016/17 Budget by Goal

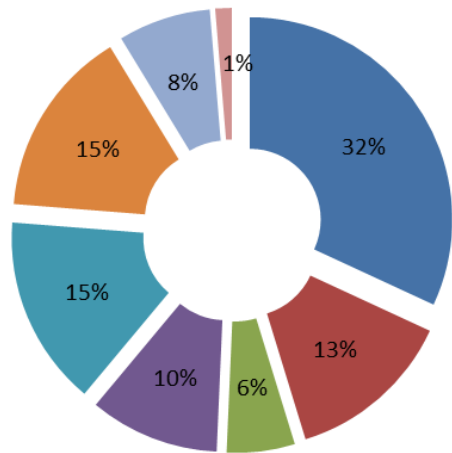
	Community well-being			Quality places and spaces			A healthy environment		Local Prosperity	Community leadership and participation		Council
	A connected and harmonious community	A supported community	A creative and vibrant community	Well planned neighbourhoods	Liveable places	Getting around	Protecting our environment	Sustainable use of resources	Community focused economic development	Working together	Well managed Council	Total Budget
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Expenditure												
Employee Costs	437	1,334	3,096	4,716	10,387	1,452	1,621	3,996	1,388	627	9,462	38,516
Materials & contracts	57	173	1,401	819	3,521	1,694	238	2,780	2,186	36	3,686	16,591
Borrowing Costs	0	0	0	0	0	0	0	0	3,249	0	212	3,462
Depreciation	0	8	718	0	9,319	333	26	85	29	0	2,140	12,658
Other Expenses	148	861	340	132	2,681	333	84	4,896	1,491	136	7,412	18,516
Net Loss on Sale of Assets	0	0	0	0	0	0	0	(399)	0	0	2,013	1,614
	642	2,376	5,555	5,668	25,909	3,813	1,969	11,357	8,344	799	24,924	91,356
Operating Income												
Rates & Annual Charges	0	0	(3)	0	14	(79)	0	13,855	(259)	0	37,860	51,388
Fees & Charges	1	859	69	2,603	1,570	3,092	140	2,001	8	8	310	10,660
Interest	0	0	0	0	0	0	0	0	0	0	1,906	1,906
Operating Grants & Contributions	17	197	397	0	506	43	30	30	145	0	1,797	3,161
Other Revenues	1	8	165	106	2,696	6,191	90	71	9,824	0	3,496	22,648
	18	1,064	628	2,709	4,787	9,247	260	15,956	9,718	8	45,368	89,763
Operating Result Surplus/(Deficit)	(624)	(1,312)	(4,927)	(2,959)	(21,122)	5,434	(1,709)	4,599	1,374	(791)	20,443	(1,593)
Capital Expenditure & Liability Reduction												
Capital Budget	0	0	1,309	0	10,621	2,810	0	1,475	610	0	1,889	18,714
Loan Principal Repayments	0	0	0	0	0	0	0	0	2,153	0	1,022	3,175
Employee Entitlements paid on Termination	0	0	0	0	0	0	0	0	0	0	395	395
Transfers to Reserve	0	27	0	0	0	0	0	854	1,944	0	6,476	9,301
Capital Funding												
Capital Grants & Contributions	0	0	0	0	1,204	80	0	156	0	0	1,800	3,240
Transfers from Reserve	8	80	1,142	0	7,195	2,060	140	700	743	0	1,071	13,139
Net Internal Charges Expense/(Income)	3	119	52	155	34	39	44	3,990	187	(16)	(4,607)	0
LESS: Non-cash Items	15	39	810	161	9,657	370	81	219	413	17	5,019	16,800
Budget Result Surplus/(Deficit)	(604)	(1,340)	(4,335)	(2,953)	(13,722)	5,096	(1,532)	(645)	(2,363)	(758)	23,157	0

Delivery Program 2013–2017 & Operational Plan 2016/17



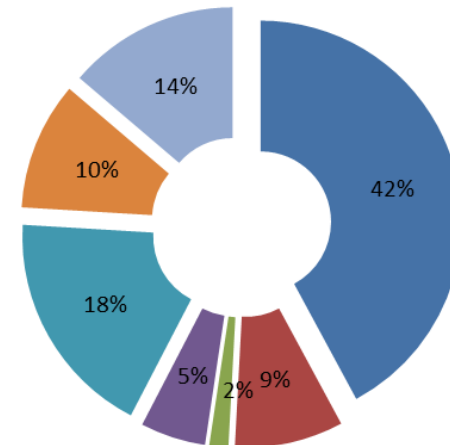
The charts below give a high level overview of the budget resources allocated in 2016/17:

2016/17 Budgeted Expenditure



- Employee Costs
- Materials & contracts
- Loan Repayments
- Depreciation
- Other Expenses
- Capital Budget
- Transfers to Reserve
- Loss on Sale of Assets

2016/17 Budgeted Income & Funding



- Rates & Annual Charges
- Fees & Charges
- Interest
- Grants & Contributions
- Other Revenues
- Trasfers from Reserve
- Non-cash Items

Delivery Program 2013–2017 & Operational Plan 2016/17



2016/17 Budget Summary and Financial Information

INCOME STATEMENT	ORIGINAL BUDGET			
	2013/14	2014/15	2015/16	2016/17
Income from Continuing Operations				
Rates & Annual Charges	46,739	48,413	49,998	51,388
Fees & Charges	9,955	10,174	9,855	10,660
Interest	1,971	2,464	2,107	1,906
Other Operating Revenues	13,458	17,084	22,317	22,647
Operating Grants & Contributions	2,166	3,443	3,568	3,161
Capital Grants & Contributions	2,654	2,062	3,350	3,240
Other Income				
Net Gain on Sale of Assets	0	4,936	0	0
TOTAL INCOME	76,944	88,577	91,195	93,002
Expenses from Continuing Operations				
Employee Costs	33,840	35,209	36,915	38,516
Borrowing Costs (Interest)	1,495	4,797	6,334	3,462
Materials & Contracts	14,569	15,477	15,113	16,591
Depreciation	10,315	10,719	10,054	12,658
Other Operating Expenses	16,008	17,040	17,645	18,515
Net Loss on Sale of Assets	390	0	1,471	1,614
TOTAL EXPENSES	76,616	83,243	87,532	91,356
OPERATING RESULT FROM CONTINUING OPERATIONS	327	5,334	3,664	1,646
NET OPERATING RESULT BEFORE CAPITAL GRANTS & CONTRIBUTIONS	(2,327)	3,272	314	(1,593)

Delivery Program 2013–2017 & Operational Plan 2016/17



BALANCE SHEET	ORIGINAL BUDGET			
	2013/14	2014/15	2015/16	2016/17
ASSETS				
Current Assets				
Cash & Investments	30,578	59,870	39,181	49,892
Receivables	5,200	5,150	43,780	5,100
Inventories & Other Assets	220	220	168	312
Other	941	941	175	1,280
	36,938	66,181	83,304	56,584
Non-Current Assets				
Receivables	101	101	104	79
Inventories & Other Assets	-	705	794	1,954
Investment Properties	74,343	98,204	120,235	129,744
Property, Plant & Equipment	637,966	621,188	600,758	656,150
	712,410	720,198	721,890	787,927
TOTAL ASSETS	749,348	786,379	805,194	844,511
LIABILITIES				
Current Liabilities				
Payables	18,666	18,666	20,397	18,000
Interest Bearing Liabilities	1,254	2,198	2,851	3,351
Provisions	9,763	10,534	11,871	12,351
	29,683	31,398	35,119	33,702
Non-Current Liabilities				
Interest Bearing Liabilities	63,115	93,041	89,825	66,983
Provisions	705	760	234	192
	63,820	93,801	90,059	67,175
TOTAL LIABILITIES	95,503	125,199	125,177	100,877
NET ASSETS	655,845	661,179	680,017	743,634
EQUITY				
Opening Equity	501,935	502,262	506,160	510,917
Change in Net Assets	327	5,334	3,664	1,646
Asset Revaluation Reserves	91,799	91,799	108,409	231,071
Closing Equity	655,845	661,179	680,017	743,634

Delivery Program 2013–2017 & Operational Plan 2016/17



CASH FLOW STATEMENT	ORIGINAL BUDGET			
	2013/14	2014/15	2015/16	2016/17
<i>Cash Flows from operating activities</i>				
<u>Receipts</u>				
Rates & Annual charges	46,648	48,283	49,974	51,228
Fees & Charges	10,150	10,785	6,983	14,317
Interest	2,072	2,454	2,102	1,906
Grants & Contributions	5,405	5,921	7,437	6,848
Other	17,265	18,536	27,407	25,194
<u>Payments</u>				
Employee Costs	(33,097)	(34,375)	(36,164)	(37,709)
Materials & Contracts	(14,489)	(17,029)	(16,635)	(25,973)
Interest	(1,501)	(4,800)	(6,341)	(3,462)
Other	(17,240)	(18,744)	(19,410)	(20,367)
Net Cash provided (or used in) Operating Activities	15,212	11,030	15,354	11,982
<i>Cash Flows from investing activities</i>				
<u>Receipts</u>				
Sale of Assets	1,318	53,141	1,064	1,973
Net Sales/(Purchases) of Investment Securities				
Net Movement in Investments on hand				
<u>Payments</u>				
Purchase of assets	(78,846)	(65,748)	(51,207)	(18,636)
Net Movement in Investments on hand				
Net Cash provided (or used in) Investing Activities	(77,528)	(12,607)	(50,142)	(16,663)
<i>Cash Flows from financing activities</i>				
<u>Receipts</u>				
Proceeds from loans	60,350	32,124	18,500	-
<u>Payments</u>				
Repayment of loans	(1,016)	(1,254)	(2,445)	(3,175)
Net Cash provided (or used in) Financing Activities	59,334	30,870	16,055	(3,175)
Net Increase/(Decrease) in Cash & Investments	(2,982)	29,293	(18,734)	(7,856)
PLUS: Cash & Investments – beginning of the year	33,560	30,578	57,915	57,749
Cash & Investments – end of year	30,578	59,870	39,181	49,892

Delivery Program 2013–2017 & Operational Plan 2016/17



Restricted Reserves	ORIGINAL BUDGET			
	2013/14	2014/15	2015/16	2016/17
	Balance	Balance	Balance	Balance
External Restrictions				
Section 94 Contributions	2,949	1,639	1,575	1,791
Section 94A Contributions	288	299	368	228
Unexpended Grants	53	53	65	12
Environmental & Infrastructure Levy	14	14	40	2
Stormwater Levy	10	14	11	3
Domestic Waste Management	1,272	1,389	1,167	1,759
	4,587	3,408	3,226	3,795
Internal Restrictions				
Employee Leave Entitlements	1,139	1,139	1,688	2,585
Deposits & Bonds	8,775	8,775	9,816	11,825
Plant Replacement	311	311	243	291
Property	12,788	42,730	41,529	18,998
Open Space & Community Facilities	-	-	8,760	3,900
Kiaora Place	-	283	-	1,881
Election	88	175	263	-
Other	966	1,053	8,630	8,601
	24,068	54,467	70,929	48,081
	28,655	57,875	74,155	51,876

Delivery Program 2013–2017 & Operational Plan 2016/17



Key Financial Indicators

Ratio	Purpose	Benchmark	ACTUAL		FORECASTS	
			2013/14	2014/15	2015/16	2016/17
Operating Performance Ratio	Operating Performance Ratio is an indication of continued capacity to meet on-going expenditure requirements.	Greater than or equal to break-even	-2.78%	7.67%	1.31%	0.02%
Own Source Revenue Ratio	Own source revenue measures the degree of reliance on external funding sources. Financial flexibility increases as the level of own source revenue increases.	Greater than 60%	92.38%	92.54%	91.70%	93.10%
Unrestricted Current Ratio	To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.	Greater than or equal to 1.5 : 1	7.12 : 1	4.37 : 1	3.16:1	3.75:1
Debt Service Cover Ratio	To assess the availability of operating cash to service debt including interest, principal and lease payments.	Greater than or equal to 2.00	5.25	3.56	0.24	2.43
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.	Less than 5.00%	4.55%	3.94%	3.90%	3.80%
Cash Expense Cover Ratio	Indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflows.	Greater than or equal to 3 months	4.92	14.30	4.54	6.62
Building, Infrastructure & Other Structures Renewal Ratio	Represents the replacement or refurbishment of existing assets to equivalent capacity or performance (as opposed to new assets or increasing performance or capacity of existing assets). Ratio compares the proportion spent on infrastructure asset renewals and assets deterioration.	Greater than or equal to 100%	89.61%	125.53%	141.17%	83.68%
Infrastructure Backlog Ratio	Indicates the proportion of backlog against the total value of Council's infrastructure assets. Measures the extent to which asset renewal is required to maintain or improve service delivery in a sustainable way.	Less than 2%	1.4%	1.3%	1.2%	1.3%
Asset Maintenance Ratio	Reflects the actual asset maintenance expenditure relative to the required asset maintenance.	Greater than 1.00	0.95	1.03	1.12	1.10
Capital Expenditure Ratio	Extent Council is expending its asset base through capital expenditure on both new assets and the replacement and renewal of existing assets.	Greater than 1.1	0.89	3.52	1.77	1.26

Delivery Program 2013–2017 & Operational Plan 2016/17



Sale of Assets

Council has reviewed its use and ownership of operational assets such as plant, equipment and vehicles. Routinely, as part of its cyclical plant and vehicle replacement, Council sells plant and vehicles after they have been replaced. From time to time Council also considers the sale of unmade roadway.

Loan Borrowing

There are no new loan borrowings proposed in the 2016/17 Operational Plan.

Schedule of Business for Commercial Activities

The Council undertakes some activities that are of a commercial nature. These activities include leasing of properties, commercial waste collection services, etc. However, these activities do not fall under the ambit of competitive neutrality guidelines. The Council has no Category One or Category Two businesses.

Schedule of Fees & Charges

For information regarding Council's adopted fees and charges including Council's pricing methodology for determining the prices of goods and services, refer to page 128.

Delivery Program 2013–2017 & Operational Plan 2016/17



Funding the Delivery Program and Operational Plan

Council's budget is comprised of the Operating Budget and the Capital Budget. The Operating Budget provides resources for the day-to-day service delivery of Council while the Capital Budget provides funding for new and renewal infrastructure projects as well as the routine replacement of capital items and equipment such as plant and vehicles, information technology and library books.

The 2016/17 Budget is predicated on the continuation and enhancement of all existing services as a fundamental principle.

In December 2015, the Independent Pricing and Regulatory Tribunal (IPART) announced the annual rate peg limit for 2016/17 of 1.8%.

The rate peg limit is made up of:

The increase in the Local Government Cost Index in the year to September 2015	1.78%
LESS: Productivity factor <small>(IPART determined the change in productivity (-0.5%) is not material and have made it zero for 2016/17)</small>	0.00%
PLUS: Rounding	0.02%
Rate Peg	1.80%

Council has resolved to take up the full 1.8% increase to provide additional income to fund the continuing provision of its services and capital works programs. The 1.80% increase in rates will increase Council's income by a total of \$675k over 2015/16.

Delivery Program 2013–2017 & Operational Plan 2016/17



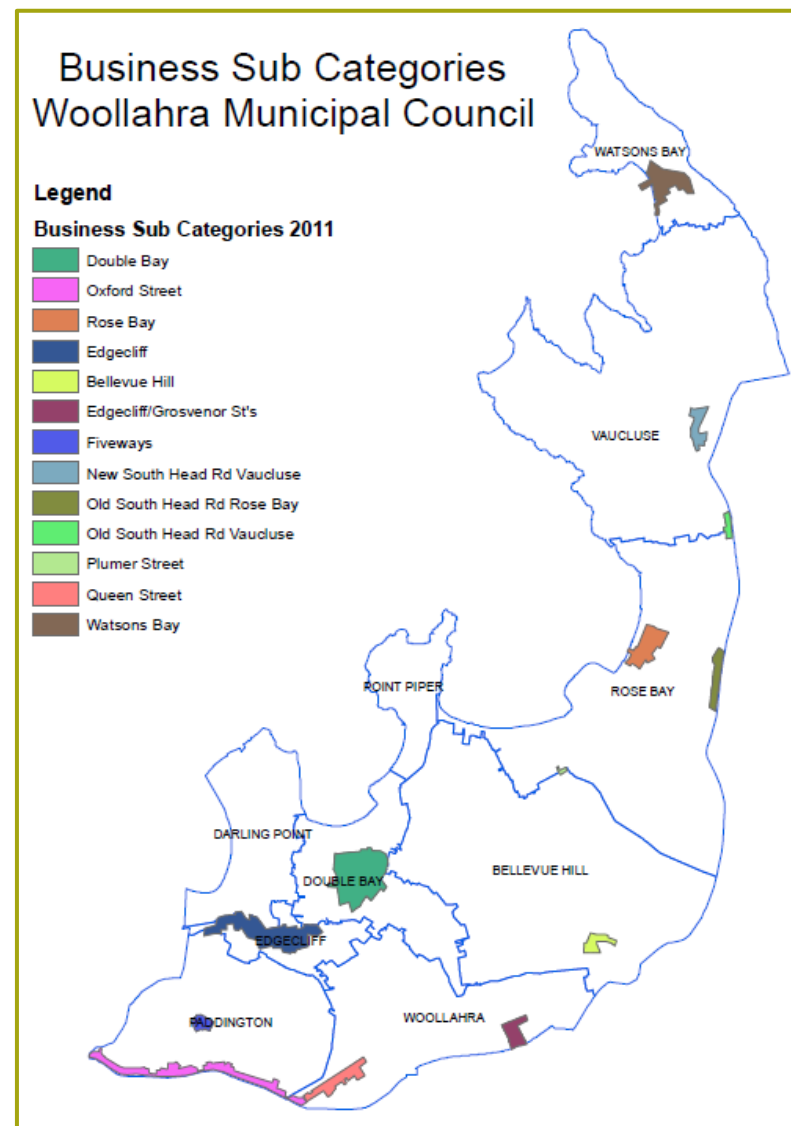
Rating Structure 2016/17

The Rating Structures set out below include the Business sub categories of:

- Double Bay
- Oxford Street
- Rose Bay
- Edgecliff
- Bellevue Hill
- Edgecliff Road / Grosvenor Street
- Fiveways, Paddington
- New South Head Road, Vaucluse
- Old South Head Road, Rose Bay
- Old South Head Road, Vaucluse
- Plumer Road, Rose Bay
- Queen Street, Woollahra
- Watsons Bay

The locations of each of these sub categories are shown on the adjacent map.

Number of Rateable Assessments	25,941
Estimated Total Rate Income	\$37,754,175
Estimated Total Domestic Waste Management Charge	\$12,826,873
Estimated Stormwater Management Charges	\$485,000
Estimated Total Rates & Annual Charges	\$51,047,709
Annual Charges	
Stormwater Management Charges:	
Single residential dwelling	\$25.00
Residential strata unit	\$12.50
Business strata unit	\$5.00
Business property	\$25.00 per 350m ² (or part thereof above 350m ² in land area)
Domestic Waste Management Charge per residential service	\$503.30



Delivery Program 2013–2017 & Operational Plan 2016/17



Rating Structure – 2016/17 Rating Year

Rate Category	Method of Levying Rate	Cents in the \$	Base Amount / Minimum	Number of Assessments	Number of Mins	% of Mins	Yield \$
Ordinary Rate – Residential	Base Amount 50% Ad Valorem - 50%	0.04597	581.65	24,517			28,575,974
Ordinary Rate – Business	Ad Valorem – subject to a minimum	0.2332	602.55	486	170	35.0	1,370,080
Business Sub Categories:							
Double Bay	Ad Valorem – subject to a minimum	0.3672	602.55	241	31	12.9	1,687,798
Oxford Street, Paddington	Ad Valorem – subject to a minimum	0.3916	602.55	206	12	5.8	841,117
Rose Bay (New South Head Road)	Ad Valorem – subject to a minimum	0.2850	602.55	76	5	6.6	276,003
Edgecliff	Ad Valorem – subject to a minimum	0.3470	602.55	168	65	38.7	376,296
Bellevue Hill	Ad Valorem – subject to a minimum	0.2625	602.55	34	16	47.1	34,312
Edgecliff / Grosvenor Streets, Woollahra	Ad Valorem – subject to a minimum	0.2630	602.55	35	4	11.4	86,038
Five Ways Paddington	Ad Valorem – subject to a minimum	0.2300	602.55	27	0	0.0	67,491
New South Head Road, Vaucluse	Ad Valorem – subject to a minimum	0.2750	602.55	25	6	24.0	46,330
Old South Head Road, Rose Bay	Ad Valorem – subject to a minimum	0.1710	602.55	22	1	4.5	73,475
Old South Head Road, Vaucluse	Ad Valorem – subject to a minimum	0.1200	602.55	14	3	21.4	15,428
Plumer Road, Rose Bay	Ad Valorem – subject to a minimum	0.2600	602.55	3	0	0.0	12,344
Queen Street, Woollahra	Ad Valorem – subject to a minimum	0.1660	602.55	69	3	4.3	215,306
Watsons Bay	Ad Valorem – subject to a minimum	0.2100	602.55	18	5	27.8	78,865
Special Rate – *Environmental & Infrastructure Renewal Levy (All categories & sub-categories)	Base Amount 50% Ad Valorem - 50%	0.006095	76.90	25,941			3,997,318
Sub Total: Gross Rates Levy							37,754,175
Less: Pensioner Rates Rebate (Government)							250,000
Pensioner Rates Rebate (Council)							119,109
Total: Net Rates Income							37,385,066

*The Environmental and Infrastructure Levy is used to fund Council's Environmental Works and Infrastructure Renewal programs which benefit the local government area as a whole.

Delivery Program 2013–2017 & Operational Plan 2016/17



Resourcing Strategy

Council's Resourcing Strategy supports our community's long term aspirations and helps Council to determine what is achievable in the four year Delivery Program, what the priorities are and how programs will be scheduled and resourced. Council does this by identifying the time, money, assets and people required to successfully delivery these aspirations.

The Resourcing Strategy consists of three components:

Asset Management Plans
Long Term Financial Plan
Workforce Management Plan



The Resourcing Strategy is available on Council's website at:
www.woollahra.nsw.gov.au/council/council_structure/integrated_planning_and_reporting/resourcing_strategy

Delivery Program 2013–2017 & Operational Plan 2016/17



Asset Management Plans (AMP)

Council is committed to applying best practice asset management across all areas of Council. This includes ensuring assets are planned, created, operated, maintained, renewed and disposed of in accordance with Council's priorities for service delivery.

Council has in place an Asset Steering Committee to assist with these processes. We recognise the importance of asset management planning in delivering agreed levels of service to the community.

Council's infrastructure and building assets combined have a gross value of about \$751 million which includes: roads, bridges, footpaths, bulk earthworks, drainage, pools, open space and recreational assets and buildings.



AMPs were reviewed and updated during 2014/15 with changes reflected in our Long Term Financial Plan and Delivery Program and Operational Plan.

The management of assets is principally addressed under Goal 5: Liveable places and is also represented within Goal 4: Well planned neighbourhoods, Goal 6: Getting around, Goal 7: Protecting the environment, Goal 8: Sustainable use of resources, Goal 9: Community focused economic development and Goal 11: Well managed Council, but also arises in other Goals throughout the Delivery Program.

Council's asset management documents include: the *Asset Management Strategy*, *Council Buildings Asset Management Plan*; *Land Improvement Asset Management Plan*; *Stormwater Asset Management Plan* and the *Transport Asset Management Plan*.

Delivery Program 2013–2017 & Operational Plan 2016/17



Long Term Financial Plan (LTFP)

At the heart of the integrated planning and reporting framework is planning for a sustainable future. Financial sustainability is a key contributor to Council's overall sustainability. Council's aim is to develop a sustainability model that seeks to balance the achievement of the community's aspirations with the required funding while ensuring Council maintains its strong financial position.

The LTFP continually evolves as circumstances change and decisions are made. It is updated regularly to inform and be informed by strategic decisions of Council. In turn, financial impacts are reflected in quarterly reviews of the annual budget, Delivery Program and Operational Plan reviews.

The LTFP has been independently assessed by NSW Treasury Corporation (TCorp) who endorsed Woollahra Council as being financially sustainable.

The LTFP references and responds to feedback we receive from regular community surveys.

Workforce Management Plan (WMP)

The function of the WMP is to formulate and structure people programs to achieve the higher strategic imperatives of Woollahra 2025. The plan describes how we intend to build and maintain our people, culture and skills at Council. The intention is to achieve a situation where our resources provide Council with the skills and commitment to provide the best possible outcomes for our community.

The WMP is updated annually after each department undertakes workforce planning in consultation with the Organisational Development and Human Resources department. The process is also informed by and informs the Delivery Program and Operational Plan and the LTFP.

The Workforce Management Plan primarily supports Goal 11: Well managed Council, although it is Council's staff that coordinate or deliver the full range of its services detailed throughout the Delivery Program.



Delivery Program 2013–2017
& Operational Plan 2016/17



THEME: Community well-being

Delivery Program 2013–2017 & Operational Plan 2016/17



THEME: Community well-being

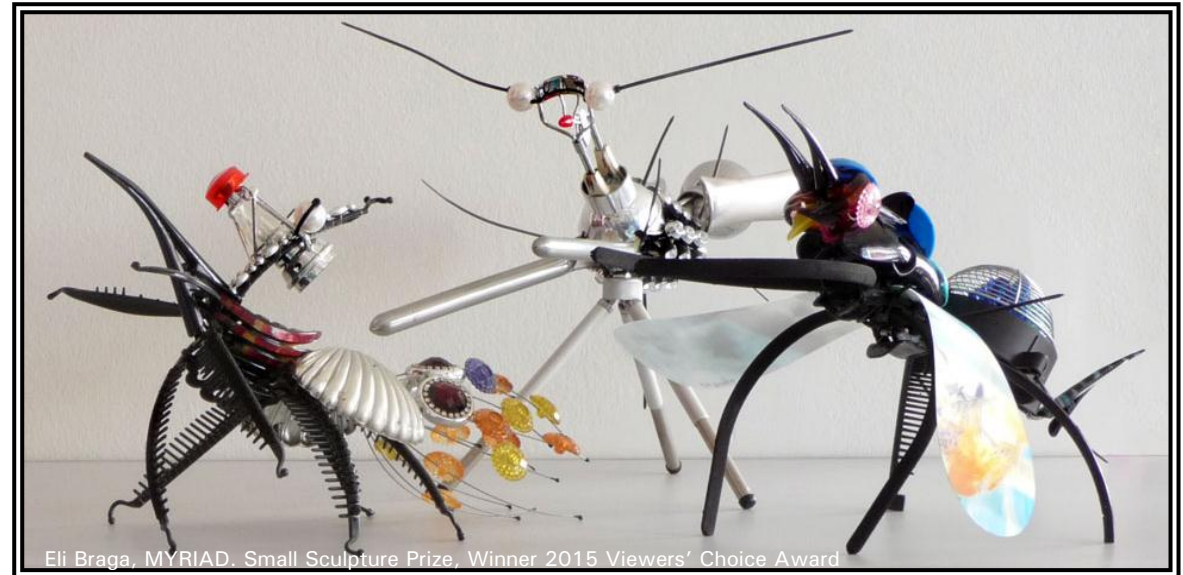
Introduction

Our community well-being is dependent on our social connections and our sense of community. Building community harmony is about having a sense of belonging and feeling welcomed. People do not exist in isolation. Strong networks including families, neighbourhoods, community groups, cultural organisations, churches, government agencies and businesses are essential building blocks of our community. Community well-being is influenced by participation in community, cultural and recreational activities, access to facilities and community information. The health of residents and access to essential social services is also important to ensure community health and safety.

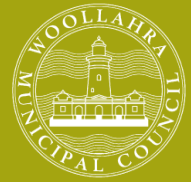
Council's contribution

Council's contribution to community well-being is made through the planning, facilitation and provision of appropriate community and cultural services and facilities throughout the Municipality. As a Council we also have a role to work in partnership with our community to support local neighbourhood networks and to facilitate local participation and engagement. This is demonstrated through the annual grants program and the provision of subsidised venue hire.

Council manages the Woollahra Preschool and coordinates a number of committees that encourage resident participation, such as the Woollahra Small Sculpture Prize Committee and Community Safety Committees.



Delivery Program 2013–2017 & Operational Plan 2016/17



Continued recognition of the traditional custodians of the land is demonstrated through participation in a regional forum of Councils that work together to raise awareness and celebration of Aboriginal and Torres Strait Islander heritage.

Woollahra is an area rich in cultural activity with a large percentage of residents expressing an interest in creativity, cultural events and programs. Council plays a cultural developmental role and hosts valuable initiatives such as the Writers & Readers Program, an Artist in Residence scheme, the Youth Photographic Award and Film Prize, the Woollahra Small Sculpture Prize, Public Art Programs and the Tea Topics talk series. We will continue to develop new cultural programs, community and cultural opportunities to meet community needs. Council also supports the Woollahra Public Art Trust in its goal to place artworks in the area for the benefit and enjoyment of residents and visitors.

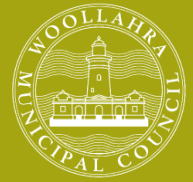
Council provides a Library Service at Double Bay, Paddington and Watsons Bay. Within the Kiaora Place Development at Double Bay, a new state of the art Library with exciting new programs and services will be open in the Autumn of 2016. The new library will operate over three levels, be fully accessible to all members of the community and include the Local History Service.

In addition to its role as a community builder and planner, Council also protects public health and well-being and provides services including food safety, public health, microbial control, swimming pool safety, environmental pollution control and childhood immunisation.



Artists Impression of Double Bay Library

Delivery Program 2013–2017 & Operational Plan 2016/17



THEME: Community well-being

Goal 1: A connected and harmonious community

Woollahra will be a community where people care for each other, have a sense of belonging and can contribute meaningfully to their local community and neighbourhood through participation in community life.

Our key challenges

Resident movements	Building lasting communities and communicating with a transient population.
Diverse community	Communicating and engaging with a culturally diverse community.
Library and Information Service	Engaging and connecting with time poor residents.
Community Information	Meeting high expectations and demand for access to information.
Aboriginal heritage	Improving the knowledge and appreciation of Aboriginal heritage.

Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

Community capacity survey, conducted every four years.

Community satisfaction with community information provided by Council.

Amount of community information provided by Council.

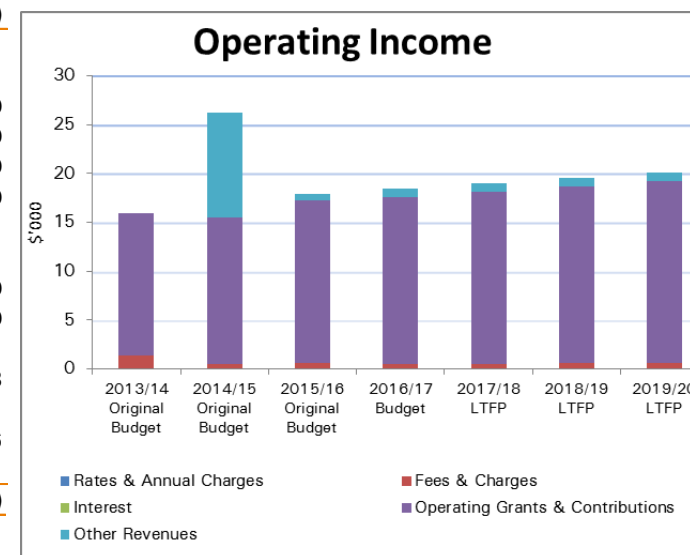
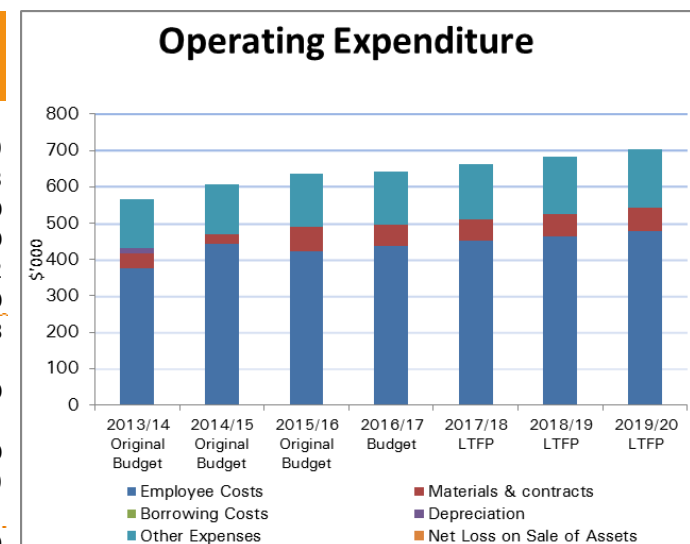


Delivery Program 2013–2017 & Operational Plan 2016/17



Goal 1: A connected and harmonious community – Budget details

	2013/14	2014/15	2015/16	2016/17 Budget	LTFP = Long Term Financial Plan		
	Original Budget	Original Budget	Original Budget		2017/18 LTFP	2018/19 LTFP	2019/20 LTFP
Operating Expenditure							
Employee Costs	377	444	422	437	450	464	479
Materials & contracts	40	26	67	57	59	61	63
Borrowing Costs	0	0	0	0	0	0	0
Depreciation	14	0	0	0	0	0	0
Other Expenses	135	138	145	148	153	157	162
Net Loss on Sale of Assets	0	0	0	0	0	0	0
	565	607	635	642	662	682	703
Operating Income							
Rates & Annual Charges	0	0	0	0	0	0	0
Fees & Charges	1	0	1	1	1	1	1
Interest	0	0	0	0	0	0	0
Operating Grants & Contributions	15	15	17	17	18	18	19
Other Revenues	0	11	1	1	1	1	1
	16	26	18	18	19	20	20
Operating Result Surplus/(Deficit)	(550)	(581)	(617)	(624)	(643)	(663)	(683)
Capital Expenditure & Liability Reduction							
Capital Budget	0	0	11	0	0	0	0
Loan Principal Repayments	0	0	0	0	0	0	0
Employee Entitlements paid on Termination	0	0	0	0	0	0	0
Transfers to Reserve	0	0	0	0	0	0	0
Capital Funding							
Capital Grants & Contributions	0	0	0	0	0	0	0
Transfers from Reserve	0	0	0	8	8	0	0
Net Internal Charges Expense/(Income)	3	3	3	3	3	3	3
LESS: Non-cash Items	14	0	0	15	15	16	16
Budget Result Surplus/(Deficit)	(539)	(585)	(630)	(604)	(623)	(650)	(670)



Delivery Program 2013–2017 & Operational Plan 2016/17



THEME: Community well-being

Goal 1: A connected and harmonious community

Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
1.1 Further foster and build community partnerships and networks.	1.1.1	Promote and facilitate community participation and partnerships.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Facilitate the International Women's Day event.	Manager Community Development	Completed by 31/03/2017	✓	✓	✓	✓
		Provide grants to community organisations to support community and cultural services and activities.	Manager Community Development	Completed by 30/06/2017		✓	✓	✓
	1.1.2	Continue to work in partnership with Holdsworth Community Centre and Services (HCC&S).	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
	1.1.3	Work collaboratively with other government and non-government local, regional and State organisations.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Implement cultural initiatives identified in the Double Bay Place Plan and the Oxford Street Place Plan, in collaboration with local businesses.	Cultural Development Coordinator	Completed by 30/06/2017			✓	✓
1.2 Increase engagement in community activities.	1.2.1	Provide and facilitate a range of community projects and programs.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
	1.2.2	Provide access to multipurpose and flexible meeting places within improved community facilities and libraries.	Manager Community Development	Annual progress report	✓	✓	✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
	1.2.3	Develop, support and promote activities that encourage cohesive neighbourhoods.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
	1.2.4	Provide support for volunteers.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Manage the Library volunteer program to support the operations of the new Double Bay Library and Paddington Library.	Manager Library & Information Services	Completed by 30/06/2017			✓	
1.3	1.3.1	Improve access to information. Provide high quality information to promote community organisations, events, services and activities.	Marketing & Projects Coordinator	Quarterly progress report	✓	✓	✓	✓
1.4	1.4.1	Encourage respect and support for social and cultural diversity and inclusion. Encourage and promote inclusive multicultural and cross-cultural events and activities.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Plan for and undertake Cultural Day celebrations	Manager Community Development	Completed by 30/06/2017			✓	✓
	1.4.2	Recognise and promote reconciliation.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Conduct Reconciliation and NAIDOC week activities.	Manager Community Development	Completed by 30/06/2017	✓	✓	✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
	1.4.3	Operational Plan Actions 2016/17						
	1.4.3	Encourage good citizenship.	Manager Communications	Quarterly progress report	✓	✓	✓	✓
		Conduct the annual Woollahra Citizenship Awards.	Manager Community Development	Completed by 30/03/2017	✓	✓	✓	✓

THEME: Community well-being

Goal 2: A supported community

Woollahra will be a place where people have access to a range of effective and diverse social services and programs that meet the changing needs of our community.

Our key challenges

Population Changes	Working with ageing population to foster a strong, happy and supported community.
Declining volunteers	Attracting and retaining volunteers to maintain community services and recreational activities.
Independent living	Providing sufficient support services for older people and people with special needs.
Increasing carers	Providing adequate support for the increasing number of carers in our community.
Children's services	Providing adequate children's services and facilities, particularly for children under 2 years.
Sport and recreation	Meeting increased demand for sport and recreation programs and social activities.
Community safety	Addressing community safety concerns, including anti-social behaviour, graffiti and stealing from property.
A place for young people	Including young people in the planning of community activities and facilities.

Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

Community capacity survey, conducted every four years.

Community satisfaction with services for seniors and people with special needs.

Community satisfaction with services for children and families.

Community satisfaction with perceptions of safety in the community.

Level of local crime.

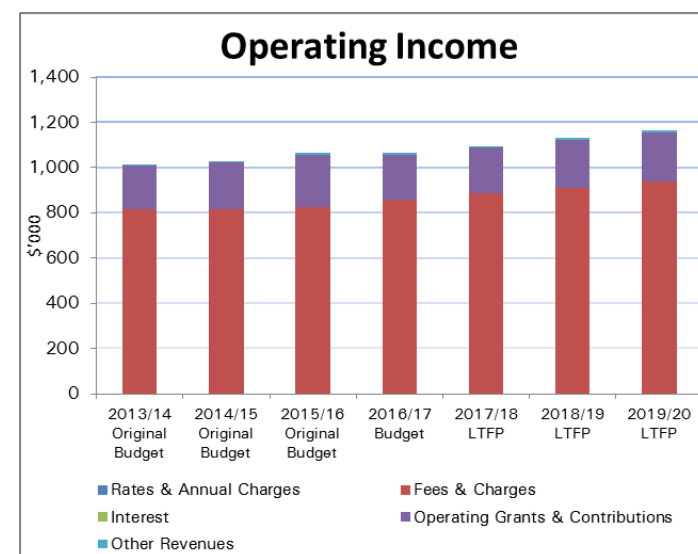
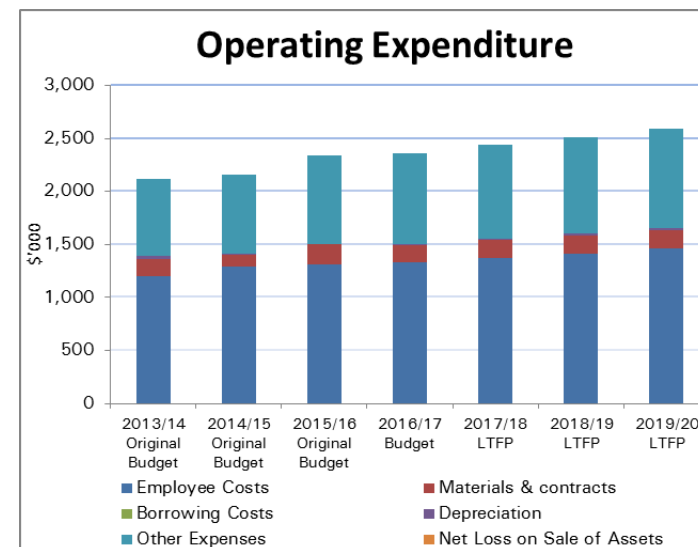


Delivery Program 2013–2017 & Operational Plan 2016/17



Goal 2: A supported community – Budget details

	2013/14	2014/15	2015/16	2016/17	LTFP = Long Term Financial Plan		
	Original Budget	Original Budget	Original Budget		2017/18 LTFP	2018/19 LTFP	2019/20 LTFP
Operating Expenditure							
Employee Costs	1,203	1,288	1,314	1,334	1,375	1,418	1,461
Materials & contracts	160	113	186	173	166	171	176
Borrowing Costs	0	0	0	0	0	0	0
Depreciation	30	9	0	8	10	11	12
Other Expenses	730	749	845	861	887	914	941
Net Loss on Sale of Assets	0	0	0	0	0	0	0
	2,123	2,158	2,345	2,376	2,438	2,514	2,591
Operating Income							
Rates & Annual Charges	0	0	0	0	0	0	0
Fees & Charges	816	814	826	859	885	912	940
Interest	0	0	0	0	0	0	0
Operating Grants & Contributions	194	210	229	197	203	209	216
Other Revenues	3	6	8	8	8	8	9
	1,012	1,030	1,064	1,064	1,096	1,130	1,164
Operating Result Surplus/(Deficit)	(1,111)	(1,128)	(1,281)	(1,312)	(1,342)	(1,384)	(1,427)
Capital Expenditure & Liability Reduction							
Capital Budget	0	0	0	0	0	0	0
Loan Principal Repayments	0	0	0	0	0	0	0
Employee Entitlements paid on Termination	0	0	0	0	0	0	0
Transfers to Reserve	34	17	33	27	28	29	30
Capital Funding							
Capital Grants & Contributions	0	0	0	0	0	0	0
Transfers from Reserve	0	0	0	80	80	0	0
Net Internal Charges Expense/(Income)	114	115	118	119	123	127	130
LESS: Non-cash Items	30	9	0	39	42	44	45
Budget Result Surplus/(Deficit)	(1,229)	(1,251)	(1,432)	(1,340)	(1,371)	(1,496)	(1,542)



Delivery Program 2013–2017 & Operational Plan 2016/17



THEME: Community well-being

Goal 2: A supported community

Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
2.1 Increase access to services and information to support the community.	2.1.1	Encourage and promote increased provision of children’s services.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Manage the Woollahra Preschool Service.	Manager Community Development	Completed by 30/06/2017	✓	✓	✓	✓
		Monitor and report on growth in operating child care places across Woollahra Municipality.	Manager Community Development	Completed by 30/06/2017		✓	✓	✓
	2.1.2	Fund Holdsworth Community Centre and Services (HCC&S) to provide appropriate services for the Woollahra community.	Director Community Services	Quarterly progress report	✓	✓	✓	✓
	2.1.3	Provide information and resources to support families.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
2.2 Support opportunities to participate in active and healthy recreational activities.	2.2.1	Promote healthy recreational activities to residents.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
	2.2.2	Encourage and support increased recreation programs for people with limited mobility.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
2.3 Encourage independent living for older people and people with special needs.	2.3.1	Encourage services and support for older people and people with special needs to live independently.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Report on findings from review of provision and availability of supported accommodation and services for seniors and people with disabilities.	Manager Community Development	Completed by 30/12/2016				✓
		Develop a Disability Inclusion Action Plan in consultation with people with disabilities, their carers, service providers and the wider community.	Manager Community Development	Completed by 30/06/2017				✓
	2.3.2	Encourage increased supported accommodation and community transport to be located in the Woollahra Local Government Area (LGA).	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
2.4 Protect the health and well-being of residents and visitors to our area.	2.4.1	Manage the Public Health and Safety Program, the Childhood Immunisations Program, and the Pollution Control Program.	Manager Compliance	Quarterly progress report	✓	✓	✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
	2.4.2	Promote healthy lifestyles to support good physical and mental health.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Provide Skill Up sessions that focus on physical health and mental well-being.	Manager Community Development	Completed by 30/06/2017				✓
	2.4.3	Work in partnership with groups and organisations to reduce suicide.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
2.5 Improve community safety and reduce crime in Woollahra.	2.5.1	Work with local communities to promote local community safety.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Plan activities and events to raise awareness about domestic violence.	Manager Community Development	Completed by 30/06/2017				✓
2.6 Increase opportunities for young people.	2.6.1	Support programs and spaces for young people.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Celebrate Youth Week.	Manager Community Development	Completed by 1/05/2017		✓	✓	✓
		Develop and implement a responsive library program for young people.	Manager Library & Information Services	Completed by 30/06/2017				✓

THEME: Community well-being

Goal 3: A creative and vibrant community

Woollahra will be a place where people of all ages and backgrounds have access to lifelong opportunities, cultural and community activities. We will support local creativity pursuits and creative talents.

Our key challenges

Cultural activities	Meeting demands for increased arts and cultural activities.
Artists	Supporting local artists to engage with our community.
Partnerships	Supporting and maintaining partnerships within our large number of cultural industries.
Cultural hubs	Providing facilities that encourage cultural and community services and activities.
Local history and heritage	Retaining and celebrating local history and heritage.
Library Services	Providing library facilities, programs and services that encourage increased participation, opportunities for learning and respond to increasing demands for technology.

Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

Community capacity survey, conducted every four years.

Community satisfaction with community information provided by Council.

Amount of community information provided by Council.

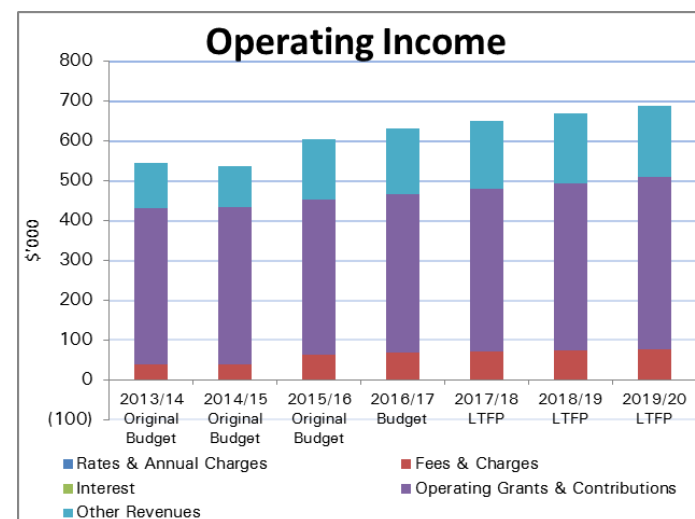
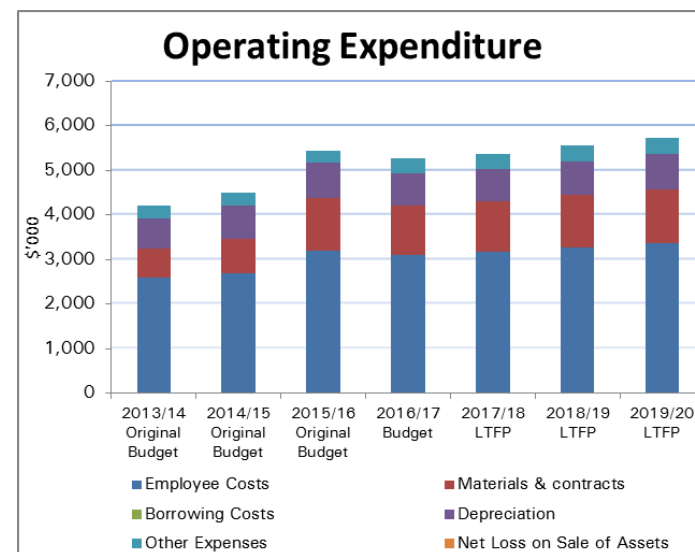


Delivery Program 2013–2017 & Operational Plan 2016/17



Goal 3: A creative and vibrant community – Budget details

	2013/14	2014/15	2015/16	2016/17 Budget	LTFFP = Long Term Financial Plan		
	Original Budget	Original Budget	Original Budget		2017/18 LTFFP	2018/19 LTFFP	2019/20 LTFFP
Operating Expenditure							
Employee Costs	2,593	2,698	3,204	3,096	3,167	3,264	3,364
Materials & contracts	664	764	1,169	1,401	1,144	1,179	1,215
Borrowing Costs	0	0	0	0	0	0	0
Depreciation	667	761	811	718	712	748	792
Other Expenses	287	285	252	340	351	361	372
Net Loss on Sale of Assets	0	0	0	0	0	0	0
	4,211	4,507	5,436	5,555	5,374	5,552	5,742
Operating Income							
Rates & Annual Charges	(2)	(2)	(2)	(3)	(3)	(3)	(3)
Fees & Charges	37	39	62	69	71	73	76
Interest	0	0	0	0	0	0	0
Operating Grants & Contributions	394	394	389	397	408	421	433
Other Revenues	113	102	153	165	170	175	181
	542	533	602	628	647	667	687
Operating Result Surplus/(Deficit)	(3,669)	(3,974)	(4,834)	(4,927)	(4,727)	(4,885)	(5,056)
Capital Expenditure & Liability Reduction							
Capital Budget	491	351	465	1,309	483	498	513
Loan Principal Repayments	0	0	0	0	0	0	0
Employee Entitlements paid on Termination	0	0	0	0	0	0	0
Transfers to Reserve	0	100	0	0	0	0	0
Capital Funding							
Capital Grants & Contributions	0	0	0	0	0	0	0
Transfers from Reserve	0	0	0	1,142	12	0	0
Net Internal Charges Expense/(Income)	44	51	54	52	53	55	56
LESS: Non-cash Items	667	761	811	810	807	846	892
Budget Result Surplus/(Deficit)	(3,536)	(3,714)	(4,542)	(4,335)	(4,444)	(4,592)	(4,733)



Delivery Program 2013–2017 & Operational Plan 2016/17



THEME: Community well-being

Goal 3: A creative and vibrant community

Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
3.1 Preserve and promote local history and heritage.	3.1.1	Collect local history and heritage information and improve its accessibility to the public.	Manager Library & Information Services	Quarterly progress report	✓	✓	✓	✓
		Continue to develop the Local History program within the new Double Bay Library	Manager Library & Information Services	Completed by 30/06/2017			✓	✓
		Improve accessibility and preservation of the Local History collection through the continuation of the digital archive project.	Manager Library & Information Services	Completed by 30/06/2017			✓	✓
		Launch the Discover Your Local History series.	Library Community Programs Team Leader	Completed by 30/09/2016				✓
3.2 Support the celebration of local people, places and cultural heritage.	3.2.1	Provide, support and promote community cultural celebrations, programs and venues.	Cultural Development Coordinator	Quarterly progress report	✓	✓	✓	✓
		Provide grants to cultural organisations to support cultural celebrations and activities.	Cultural Development Coordinator	Completed by 30/06/2017	✓	✓	✓	✓
		Implement the Woollahra Digital Literary Award.	Manager Library & Information Services	Completed by 31/12/2016		✓	✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
		Deliver a program of entertaining events and activities in the new Double Bay Library to increase cultural activity in Double Bay.	Manager Library & Information Services	Completed by 30/06/2017			✓	✓
		Develop partnerships with businesses and other groups to maximise use of the new Double Bay Library.	Manager Library & Information Services	Completed by 30/06/2017			✓	✓
		Provide a program of learning and networking opportunities for the local business community.	Manager Library & Information Services	Completed by 30/06/2017				✓
	3.2.2	Support opportunities for appreciation and promotion of local Aboriginal and Torres Strait Islander cultural and natural heritage.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Report on research and review of Aboriginal and Torres Strait Islander Protocols.	Manager Community Development	Completed by 30/12/2016				✓
3.3 Provide innovative and enhanced library services that encourage lifelong learning.	3.3.1	Provide a high quality library and information service for the Woollahra community.	Manager Library & Information Services	Quarterly progress report	✓	✓	✓	✓
		Report and review the benchmarks determined by the new Double Bay Library Operational Plan on a quarterly basis.	Manager Library & Information Services	Completed by 30/06/2017				✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
3.4 Support and promote arts, artists and cultural development within the local community.	3.4.1	Provide support for, and promotion of, accessible local arts and cultural activities.	Cultural Development Coordinator	Quarterly progress report	✓	✓	✓	✓
		Implement an annual Artist in Residence Program for the Woollahra area and facilitate the completion of the artists' community engagement projects.	Cultural Development Coordinator	Completed by 31/12/2016	✓	✓	✓	✓
		Continue investigation of a community art gallery at St Brigid's as part of the redevelopment of the whole facility.	Cultural Development Coordinator	Quarterly progress report			✓	✓
		Implement the 2016 Youth Photographic Award and Film Prize.	Public Art & Cultural Development Officer	Completed by 31/12/2016		✓	✓	✓
	Develop and implement a mural program for the Woollahra area.	Cultural Development Coordinator	Completed by 30/06/2017				✓	
	3.4.2	Produce the Woollahra Small Sculpture Prize (WSSP).	Cultural Development Coordinator	Quarterly progress report	✓	✓	✓	✓
3.5 Improve the accessibility of arts to the broader community.	3.5.1	Coordinate public art and public art opportunities across the Local Government Area (LGA).	Public Art & Cultural Development Officer	Quarterly progress report	✓	✓	✓	✓
		Administer the Public Art Trust to encourage philanthropy in relation to public art in the Municipality.	Public Art & Cultural Development Officer	Completed by 30/06/2017	✓	✓	✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Details of specific capital works projects Council is proposing to undertake in 2016/17 in supporting the strategic Theme/Goal of **A creative and vibrant community** are detailed below.

Project	Description of project or works	2016/17 Capital Budget	CAPITAL FUNDING			Net Cost Funded from Operating Budget
			<i>E&IRL</i>	<i>Stormwater Management Charge</i>	<i>Grants / Section 94A and Reserves</i>	
		\$	\$	\$	\$	\$
950 - Libraries						
Library Books and audio visual		370,870	0	0	0	370,870
Total for Libraries		370,870	0	0	0	370,870
953 - Paddington Library						
Library Books and audio visual		97,710	0	0	0	97,710
Total for Paddington Library		97,710	0	0	0	97,710
988 – Library Buildings						
St Brigid’s	Installation of lift, replace roof, air conditioning and exterior infill panels, install Building Occupant Warning System.	590,000	0	0	590,000	0
St Brigid’s	Provision for progressing the redevelopment/re-use of St Brigid’s	250,000	0	0	250,000	0
Total for Library Buildings		840,000	0	0	840,000	0
Total for GOAL 3: A creative and vibrant community		1,308,580	0	0	840,000	468,580

Delivery Program 2013–2017
& Operational Plan 2016/17



THEME: Quality places and spaces

Delivery Program 2013–2017 & Operational Plan 2016/17

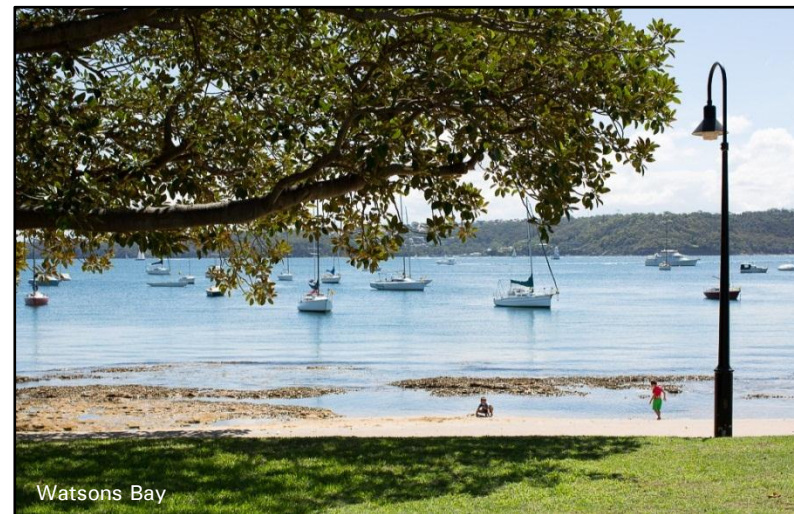


THEME: Quality places and spaces

Introduction

Woollahra has a unique and distinctive natural and built environment. Its landform includes the prominent cliff faces of Watsons Bay, low lying harbour foreshore areas and land that rises to a ridgeline along Old South Head Road and Oxford Street. The area is distinctly urban in character and is one of Australia's most prestigious residential locations. It is substantially residential, intermixed with shopping centres of various sizes, large and small recreational and open space areas and large private schools.

Maintaining local character and amenity is important to Council and the community and urban planning plays a vital role in retaining this residential amenity. Planning, providing and maintaining public places and spaces are of paramount importance to the Woollahra community. Access to these places and spaces is vital in maintaining a liveable and convenient place to live, work and visit.



Council's contribution

Council will continue to work to keep our area unique and beautiful and ensure that areas of special character and of heritage significance are protected and enhanced. Protection of important local characteristics and residential amenity, together with the maintenance of housing choice and the promotion of sustainable development, are key objectives of our planning strategy.

We are also focused on ensuring that the design and amenity of our important public spaces are significantly improved, that we progressively maintain our roads, footpaths, drains, pollution traps, seawalls and retaining walls and that we respond promptly to customer requests for repairs and maintenance.

Delivery Program 2013–2017 & Operational Plan 2016/17



Following substantial work over the last few years, two new documents containing Council's main planning policies were introduced. In March 2015 Woollahra Local Environmental Plan 2014, which applies to the whole Municipality, commenced operation. The new LEP contains land uses zones and development controls for buildings and land. It also provides protection for Municipality's many heritage items, heritage conservation areas and trees.

In March 2015, Woollahra Development Control Plan 2015 was introduced in conjunction with Woollahra LEP 2014. The DCP consolidates the previous suite of DCPs applying the Municipality. The new DCP provides detailed planning and building design guidelines for new development and for alterations and additions.

The Great Sydney Commission is currently preparing a set of plans for the six districts identified in the new Sydney metropolitan plan called *A Plan for Growing Sydney*. Woollahra is located within the Central District and will be involved with the preparation and implementation of the plan.

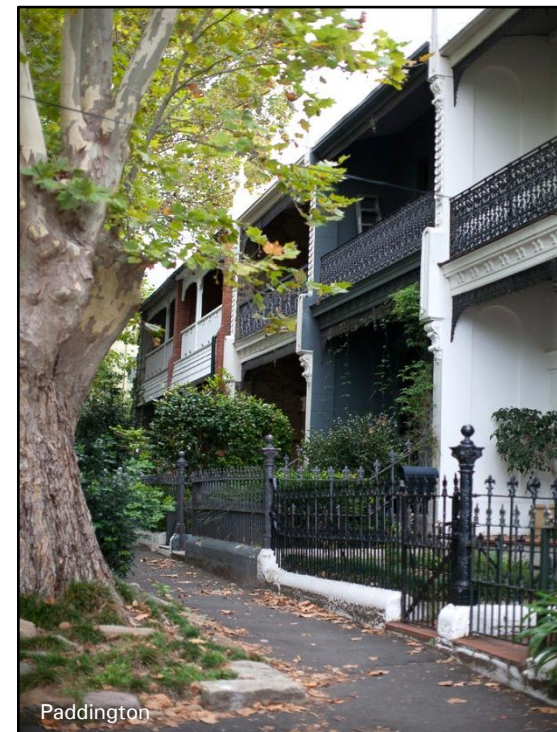
With regard to our infrastructure, we conduct systematic condition surveys which provide detailed information on the state of our roads, footpaths, kerbs and gutters, which we progressively update. From this, we develop a rolling five year capital renewal program, the Woollahra Infrastructure Renewal Strategy, to keep our roads, footpaths and drainage infrastructure in good condition.

Traffic congestion is a problem and public transport services are not adequate. Consequently, we are focusing on managing parking availability, introducing traffic calming measures, encouraging increased use of public transport and enhancing facilities for increased walking and cycling. We will continue to implement the Woollahra Traffic and Transport Strategy and the Woollahra Bike Strategy.

Our local law enforcement officers, called Rangers, provide a variety of enforcement services to ensure the safety and amenity of our public places. We will continue to manage our significant parks and sports fields to provide improved amenities and to enable access by a diverse range of users.

Finally, we provide a suite of multi-purpose community facilities for our diverse and changing community. Improved accessibility to these facilities will continue.

Of particular importance to the community is access to library facilities that support their high interest in learning and cultural pursuits. The new public library in Double Bay is scheduled for completion in the Autumn of 2016.



THEME: Quality places and spaces

Goal 4: Well planned neighbourhoods

Woollahra will have well planned, high quality and sustainable building development that respects and enhances our environment and heritage. It will complement and retain local character of our suburbs, villages and neighbourhoods and provide access to a range of housing options.

Our key challenges

Development	Protecting our environment from high rise and inappropriate oversized development while balancing the pressure for new housing and jobs.
Sustainability	Encouraging and supporting sustainable development.
Increased housing	Responding to the increased housing targets set by the State Government.
Housing choice	Providing a diverse range of housing choices to meet the variety of household types, income and lifestyles.
Protection of urban character	Maintaining our mostly low rise, mixed urban form, vibrant villages, architecture and heritage. Balancing the protection of the leafy character of the area with achieving development demand.
Vibrant villages	Enhance and revitalise the village atmosphere of our shopping areas, providing convenient and easy access to a range of shops and facilities.

Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

Community satisfaction with the built environment and convenience of getting around, measured every four years.

Delivery of strategies, priorities and actions contained in place plans within agreed timeframes.

Community satisfaction with Council’s planning and policy framework.

Diversity of housing stock in the Local Government Area.

Community satisfaction with level and type of development.

Evidence of business centre revitalisation.

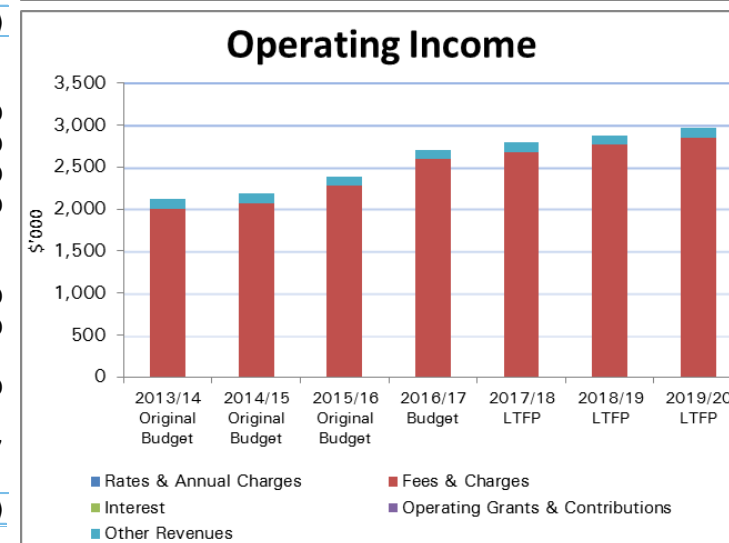
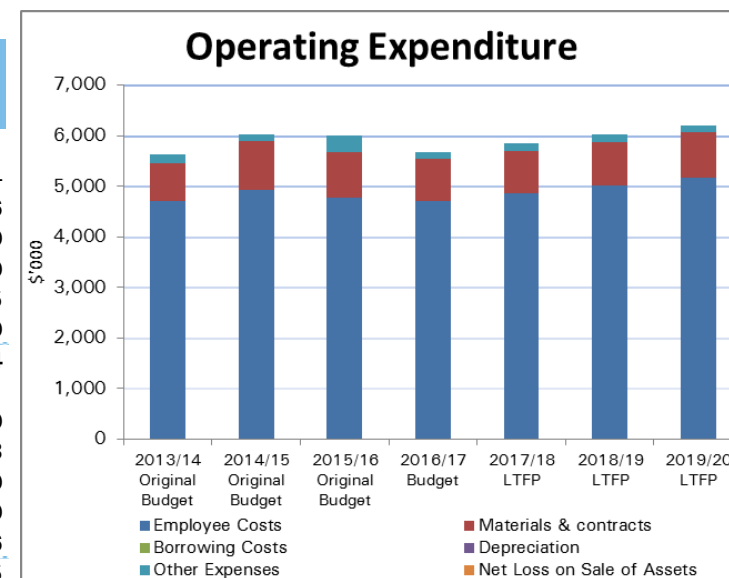


Delivery Program 2013–2017 & Operational Plan 2016/17



Goal 4: Well planned neighbourhoods – Budget details

	2013/14 Original Budget	2014/15 Original Budget	2015/16 Original Budget	2016/17 Budget	LTFP = Long 2017/18 LTFP	Term Financial 2018/19 LTFP	Plan 2019/20 LTFP
Operating Expenditure							
Employee Costs	4,708	4,936	4,777	4,716	4,861	5,010	5,164
Materials & contracts	739	964	888	819	844	869	896
Borrowing Costs	0	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0	0
Other Expenses	187	133	344	132	136	140	145
Net Loss on Sale of Assets	0	0	0	0	0	0	0
	5,634	6,034	6,010	5,668	5,841	6,020	6,204
Operating Income							
Rates & Annual Charges	0	0	0	0	0	0	0
Fees & Charges	1,998	2,072	2,278	2,603	2,682	2,764	2,848
Interest	0	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0	0
Other Revenues	120	120	108	106	109	113	116
	2,118	2,193	2,386	2,709	2,792	2,877	2,965
Operating Result Surplus/(Deficit)	(3,516)	(3,841)	(3,624)	(2,959)	(3,050)	(3,143)	(3,240)
Capital Expenditure & Liability Reduction							
Capital Budget	0	0	0	0	0	0	0
Loan Principal Repayments	0	0	0	0	0	0	0
Employee Entitlements paid on Termination	0	0	0	0	0	0	0
Transfers to Reserve	0	0	0	0	0	0	0
Capital Funding							
Capital Grants & Contributions	0	0	0	0	0	0	0
Transfers from Reserve	0	0	0	0	0	0	0
Net Internal Charges Expense/(Income)	171	173	172	155	160	165	170
LESS: Non-cash Items	0	0	0	161	166	172	177
Budget Result Surplus/(Deficit)	(3,687)	(4,013)	(3,796)	(2,953)	(3,043)	(3,136)	(3,232)



Delivery Program 2013–2017 & Operational Plan 2016/17



THEME: Quality places and spaces

Goal 4: Well planned neighbourhoods

Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
4.1 Encourage and ensure high quality planning and urban design outcomes.	4.1.1	Provide an environment planning and compliance framework for managing and controlling land development.	Manager Strategic Planning	Quarterly progress report	✓	✓	✓	✓
		Residential opportunity site identification and review.	Manager Strategic Planning	Completed by 30/06/2017		✓	✓	✓
		Amend car parking chapter of Woollahra DCP 2015 in response to recommendations from car parking generation rate review.	Manager Strategic Planning	Completed by 30/06/2017		✓	✓	✓
		Reclassification of Council lands, Dumaresq Road, Rose Bay and Dunara Gardens, Point Piper.	Manager Strategic Planning	Completed by 30/06/2017		✓	✓	✓
		Deferred matters from Woollahra LEP 2014.	Manager Strategic Planning	Completed by 30/06/2017		✓	✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
	Operational Plan Actions 2016/17							
	<p>Prepare a report to the Urban Planning Committee on the options available for amending Council's planning controls and other requirements for subdivision so that in addition to meeting minimum allotment sizes and objectives for those standards, consideration be given to: 1. the nature of proposed development which may be carried out on the subdivided lots, including its scale, form and intensity, and 2. the possible impacts of that proposed development. [Refer NOM 08/04/2013].</p>		Manager Strategic Planning	Completed by 30/06/2017				✓
	<p>Review the White City DCP</p>		Manager Strategic Planning	Completed by 30/06/2017				✓
	<p>Prepare a planning proposal for 30 Alma Street, Paddington, for the purpose of removing the height controls.</p>		Manager Strategic Planning	Completed by 30/06/2017				✓
	<p>Car parking generation rate review.</p>		Manager Strategic Planning	Completed by 30/06/2017				✓
	<p>Review particular planning controls in Woollahra DCP 2015 and Woollahra LEP 2014 in regard to building envelopes, minimum lot widths, residential car parking rates and excavation (CM 27/04/2015 and NOM 10/08/2015).</p>		Manager Strategic Planning	Completed by 30/06/2017				✓
	<p>Planning proposal for 80-84 and 90 New South Head Road, Edgecliff (CM 22/06/2015).</p>		Manager Strategic Planning	Completed by 30/06/2017				✓

Delivery Program 2013–2017 & Operational Plan 2016/17



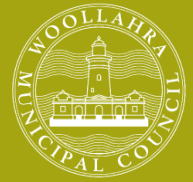
Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
		Review planning controls for the Edgecliff Commercial Centre corridor (CM 16/11/2015).	Manager Strategic Planning	Completed by 30/06/2017				✓
		Planning proposal for 374 and 376-382 New South Head Road, Double Bay.	Manager Strategic Planning	Completed by 30/06/2017				✓
	4.1.2	Deliver high quality and timely development assessment.	Manager Development Control	Quarterly progress report	✓	✓	✓	✓
		Ensure Council's work policies facilitate the assessment of applications in a professional and thorough manner and deliver efficient processing times.	Manager Development Control	Completed by 30/06/2017	✓	✓	✓	✓
4.2	Promote sustainable design in future private and public development.	4.2.1 Prepare planning documents that embrace sustainability principles.	Manager Strategic Planning	Quarterly progress report	✓	✓	✓	✓
4.3	Protect local heritage and residential amenity, including protection of significant architecture and the natural environment.	4.3.1 Develop policies, including a Heritage Item Register and a Significant Tree Register, to maintain cultural and natural heritage items.	Manager Strategic Planning	Quarterly progress report	✓	✓	✓	✓
		Carry out a study of hotels in Paddington to determine and establish more specific conservation controls.	Manager Strategic Planning	Completed by 30/06/2017			✓	✓
		Review potential Wilkinson buildings.	Manager Strategic Planning	Completed by 30/06/2017			✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
		Prepare a planning proposal to list the collection of 493 street name inlays as items of local heritage significance.	Manager Strategic Planning	Completed by 30/06/2017	✓	✓	✓	✓
		Prepare a report on future heritage listing of Arts and Crafts buildings and inter-war residential flat buildings.	Manager Strategic Planning	Completed by 30/06/2017			✓	✓
		Complete the listing of the White City Site as a local heritage item, as may be determined by Council.	Manager Strategic Planning	Completed by 30/06/2017			✓	✓
		Planning proposal to list 48 Duxford Street Paddington as a local heritage item (CM 16/11/2015).	Manager Strategic Planning	Completed by 30/06/2017				✓
		Planning proposal to list Yarrabee Park and Rushcutters Bay Park seawalls as a local heritage item (CM 14/12/2015)	Manager Strategic Planning	Completed by 30/06/2017				✓
4.4 Encourage diversity in housing choice to suit a changing population.	4.4.1	Ensure Council's planning documents support housing diversity.	Manager Strategic Planning	Quarterly progress report	✓	✓	✓	✓
		Double Bay Place Plan – review Woollahra LEP 2014 and Woollahra DCP 2015 in regard to recommendations from Double Bay Centre Housing Economic Study.	Manager Strategic Planning	Completed by 30/06/2016			✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
4.5 Support and enhance the form and function of the local village atmosphere.	4.5.1	Ensure Council’s planning strategies and controls support and promote appropriate development and activities in business centres. See Actions under Goal 9	Director Planning & Development	Quarterly progress report	✓	✓	✓	✓
	4.5.2	Ensure that upgrades to infrastructure reinforce the distinctive character of local precincts.	Director Technical Services	Quarterly progress report	✓	✓	✓	✓

THEME: Quality places and spaces

Goal 5: Livable places

Woollahra will be a community with accessible, integrated and well maintained public places and open spaces. We will have clean and well maintained infrastructure and community facilities. It will be a safe and attractive place with high quality public and private facilities and amenities.

Our key challenges

Community and recreation facilities	<p>Providing accessible community and sporting facilities, public places and open spaces.</p> <p>Providing opportunities for children’s play and youth activities.</p> <p>Overcoming the limitations of the physical environments of our libraries, community facilities and providing facilities that meet the needs of our community.</p>
Ageing infrastructure	Maintaining, renewing and upgrading ageing infrastructure, especially roads, footpaths, stormwater drainage and seawalls.
Increased housing	Responding to the increased housing targets set by the State Government.
Natural areas and vegetation	<p>Preserving and improving access to natural areas.</p> <p>Protecting street trees, streetscapes and canopies in an urban environment with development pressures.</p>
Flooding	Managing the impacts of local flooding.

Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

Community satisfaction with the built environment and convenience of getting around, measured every four years.
Percentage of accessible community facilities.

Community satisfaction with the number and type of community facilities provided by Council.
Usage levels of Council’s facilities, parks and open spaces.

Community satisfaction with access to parks, foreshores and open space.
Community satisfaction with the condition of roads and infrastructure.

Percentage of each class of infrastructure renewed or upgraded: roads, footpaths, streetscapes, drainage and seawalls.

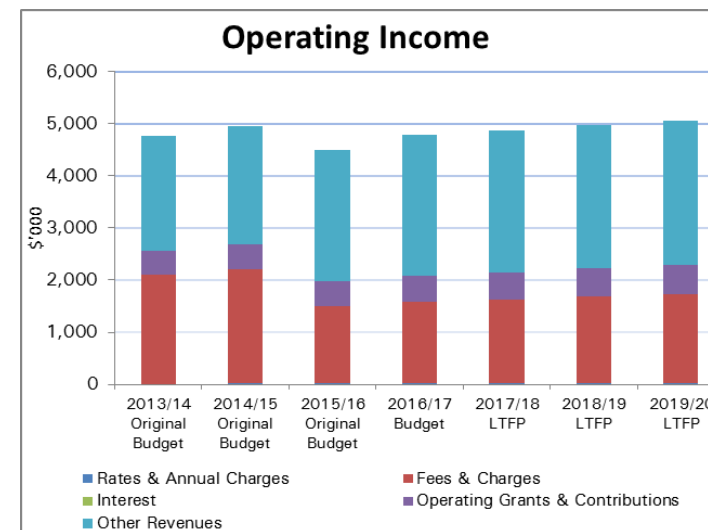
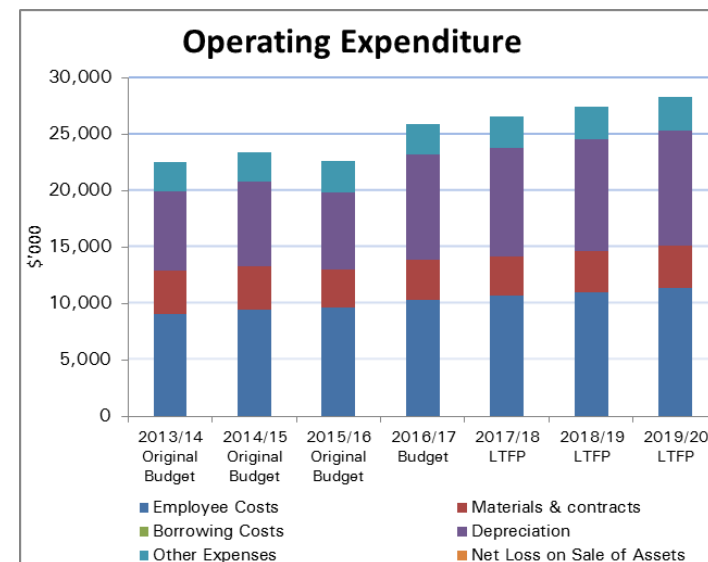


Delivery Program 2013–2017 & Operational Plan 2016/17



Goal 5: Liveable places – Budget details

	2013/14	2014/15	2015/16	2016/17 Budget	LTFP = Long Term Financial Plan		
	Original Budget	Original Budget	Original Budget		2017/18 LTFP	2018/19 LTFP	2019/20 LTFP
Operating Expenditure							
Employee Costs	9,074	9,499	9,709	10,387	10,704	11,031	11,368
Materials & contracts	3,894	3,862	3,308	3,521	3,525	3,632	3,742
Borrowing Costs	0	0	0	0	0	0	0
Depreciation	7,000	7,509	6,888	9,319	9,556	9,900	10,255
Other Expenses	2,538	2,539	2,765	2,681	2,763	2,846	2,933
Net Loss on Sale of Assets	0	0	0	0	0	0	0
	22,506	23,409	22,669	25,909	26,548	27,409	28,298
Operating Income							
Rates & Annual Charges	10	13	12	14	15	15	16
Fees & Charges	2,103	2,201	1,488	1,570	1,618	1,668	1,719
Interest	0	0	0	0	0	0	0
Operating Grants & Contributions	459	474	475	506	521	537	553
Other Revenues	2,196	2,276	2,517	2,696	2,722	2,749	2,777
	4,768	4,964	4,491	4,787	4,877	4,969	5,065
Operating Result Surplus/(Deficit)	(17,738)	(18,445)	(18,178)	(21,122)	(21,671)	(22,440)	(23,233)
Capital Expenditure & Liability Reduction							
Capital Budget	7,472	11,224	9,996	10,621	12,790	12,668	12,582
Loan Principal Repayments	0	0	0	0	0	0	0
Employee Entitlements paid on Termination	0	0	0	0	0	0	0
Transfers to Reserve	0	0	0	0	0	0	0
Capital Funding							
Capital Grants & Contributions	525	522	1,658	1,204	839	839	839
Transfers from Reserve	5,906	9,971	6,424	7,195	9,728	9,509	9,323
Net Internal Charges Expense/(Income)	247	202	165	34	35	36	38
LESS: Non-cash Items	7,000	7,509	6,888	9,657	9,904	10,258	10,625
Budget Result Surplus/(Deficit)	(12,026)	(11,869)	(13,369)	(13,722)	(14,026)	(14,538)	(15,066)



Delivery Program 2013–2017 & Operational Plan 2016/17



THEME: Quality places and spaces

Goal 5: Liveable places

Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
5.1 Enhance local community, cultural and recreation facilities to become more attractive, integrated, and accessible.	5.1.1	Plan for community, cultural and recreational facilities to ensure they reflect community needs and aspirations.	Director Community Services	Quarterly progress report	✓	✓	✓	✓
		Progress actions of the Property Asset Working Party decisions for community facilities.	Manager Community Development	Completed by 30/06/2017	✓	✓	✓	✓
		Finalise the transfer of the collection from the Local History Centre.	Manager Library & Information Services	Completed by 30/06/2017			✓	✓
	5.1.2	Consider issues of access and disability in all designs for infrastructure renewal.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
	5.1.3	Implement a prioritised program of capital improvements to community and recreation facilities.	Manager Property & Projects	Implement the funded Community Facilities and Recreation Facilities Capital Works Program by 30/06/2017	✓	✓	✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
5.2 Provide and maintain safe, clean, serviceable public infrastructure including roads, footpaths, bicycle facilities, parks, open spaces, stormwater drains and seawalls.	5.2.1	Implement the infrastructure maintenance programs for all classes of public infrastructure.	Manager Civil Operations	Quarterly progress report	✓	✓	✓	✓
		Implement the infrastructure maintenance programs including restoration following utility works.	Manager Civil Operations	Completed by 30/06/2017	✓	✓	✓	✓
		Undertake scheduled maintenance and cleaning of stormwater pits and pipes, and stormwater quality improvement devices.	Manager Civil Operations	Completed by 30/06/2017	✓	✓	✓	✓
		Undertake scheduled cleaning of smart poles, parking meters and new paved areas within all business centres and cleaning of porous inlets in Rose Bay.	Manager Civil Operations	Completed by 30/06/2017	✓	✓	✓	✓
	5.2.2	Undertake regular reviews of street lighting.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
5.3 Provide attractive, accessible, connected and safe parks, sportsgrounds, foreshore areas and other public spaces.	5.3.1	Ensure Plans of Management for public open spaces are updated periodically and reflect community needs and aspirations.	Manager Open Space & Trees	Quarterly progress report and reports for individual Plans of Management	✓	✓	✓	✓
		Review and update Plans of Management for Lyne Park and Christison Park pending resolution from Crown Lands.	Team Leader Open Space & Rec Planning	Completed by 30/06/2017	✓	✓	✓	✓
		Finalise the Recreational Needs Analysis and advertise to the community	Team Leader Open Space & Rec Planning	Completed by 30/06/2017	✓	✓	✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



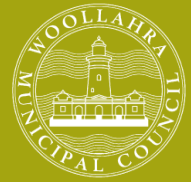
Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
5.4 Protect trees, streetscapes and landscapes.	5.3.2	Implement a prioritised program of capital improvements to public open spaces.	Manager Open Space & Trees	Quarterly progress reports	✓	✓	✓	✓
		Implement the funded Public Open Space Capital Works Program in line with the Parks Asset Management Plan.	Manager Open Space & Trees	Completed by 30/06/2017	✓	✓	✓	✓
		Progress the Installation of a synthetic field at Woollahra No.1 for sporting and community use.	Manager Open Space & Trees	Completed by 30/06/2017			✓	✓
	5.3.3	Complete annual maintenance programs for public spaces.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
		Implement maintenance programs with up to date schedules to ensure proper servicing and improvement for public open spaces.	Coordinator Assets & Park Maintenance	Completed by 30/06/2017	✓	✓	✓	✓
	5.3.4	Support and promote public safety in public open spaces through local law enforcement officers.	Manager Compliance	Complete funded actions by 30/06/2017	✓	✓	✓	✓
	5.3.5	Provide lifeguard services to Camp Cove Beach.	Manager Compliance	Quarterly progress report	✓	✓	✓	✓
5.4.1	Implement adopted policy for public and private tree management throughout Woollahra.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓	
	Tree asset inspections to include live data capabilities to improve tree data collection.	Coordinator Tree Maintenance	Completed by 30/06/2017				✓	

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
5.5 Enhance the physical environment of our local suburbs, neighbourhoods and town centres.	5.5.1	Maintain and improve accessibility to public places for all user groups.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
5.6 Reduce impacts of local flooding and improve floodplain risk management.	5.6.1	Develop and implement a five year capital renewal program for stormwater drainage infrastructure and Environmental Works Program for water quality improvements.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
		Implement the Stormwater Capital Works Program.	Manager Engineering Services	Completed by 30/06/2017	✓	✓	✓	✓
	5.6.2	Develop a Floodplain Risk Management Plan for the various catchments in Woollahra.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	
5.7 Renew and upgrade ageing infrastructure including roads, footpaths, stormwater drains and seawalls.	5.7.1	Complete annual condition surveys and prepare 5 year and annual Capital Works Program for all classes of public infrastructure.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
	5.7.2	Implement the Infrastructure Capital Works Programs for renewal for all classes of public infrastructure.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
		Implement the Infrastructure Renewal Capital Works Program.	Manager Engineering Services	Completed by 30/06/2017	✓	✓	✓	✓



Delivery Program 2013–2017 & Operational Plan 2016/17



Details of specific capital works projects Council is proposing to undertake in 2016/17 in supporting the strategic Goal of **Liveable places** are detailed below.

Project	Description of project or works	2016/17 Capital Budget	E&IRL	CAPITAL FUNDING			Net Cost Funded from Operating Budget
				Stormwater Management Charge	Grants / Section 94 and 94A	Reserves	
		\$	\$	\$	\$	\$	\$
935 - Flood Plain Management							
Inlet Capacity Program	Upgrading various inlets and pits across the municipality	30,000	0	15,000	0	0	15,000
Vaucluse Flood Study	Flood Study for the entire Vaucluse Area	100,000	0	0	70,000	0	30,000
Total for Flood Plain Management		130,000	0	15,000	70,000	0	45,000
938 – Open Space Capital Works Project Management							
POS Project management		150,000	0	0	150,000	0	0
Total for Open Space Capital Works Project Management		150,000	0	0	150,000	0	0
939 - Parks & Reserves							
Park Furniture roll-out		40,000	0	0	40,000	0	0
Bore Water Upgrades		30,000	0	0	30,000	0	0
Irrigation Replacements		50,000	0	0	50,000	0	0
Park Lighting Replacements		60,000	0	0	60,000	0	0
Fitness Station Replacement		40,000	0	0	40,000	0	0
Yarranabbe Park Plan of Management	Actions from PoM	100,000	0	0	100,000	0	0
Rose Bay Pedestrian Trail	Stage 3	300,000	0	0	300,000	0	0
Cooper Park Pathways	Stage 3	300,000	0	0	0	300,000	0
Park & Street Tree Planting		90,000	0	0	90,000	0	0
Tree Surrounds upgrades		75,000	0	0	0	75,000	0
Johnstons Lookout	Major Landscaping	50,000	0	0	50,000	0	0
Cooper Park Amphitheatre	Major Landscaping	100,000	0	0	100,000	0	0
Cooper Park Community Garden	Investigation and Landscaping	20,000	0	0	20,000	0	0
Chiswick Gardens Boundary Walls		75,000	0	0	75,000	0	0

Delivery Program 2013–2017 & Operational Plan 2016/17



Project	Description of project or works	2016/17 Capital Budget	E&IRL	CAPITAL FUNDING			Net Cost Funded from Operating Budget
				Stormwater Management Charge	Grants / Section 94 and 94A	Reserves	
		\$	\$	\$	\$	\$	\$
Rushcutters Bay Park Youth Skate Facility		700,000	0	0	350,000	350,000	0
Gap Park Self Harm Minimisation		50,000	0	0	50,000	0	0
Redevelopment of Guilfoyle Park Plaza		300,000	0	0	0	300,000	0
Total for Parks & Reserves		2,380,000	0	0	1,355,000	1,025,000	0
941 - Playgrounds							
Playground Replacement	Parsley Bay	100,000	0	0	100,000	0	0
Softfall Renewal	Trumper Park / Parsley Bay	30,000	0	0	30,000	0	0
Foster Park Playground	Install shade structure following the required removal of mature shade trees	30,000	0	0	0	0	30,000
Total for Playgrounds		160,000	0	0	130,000	0	30,000
942 - Sportsfields							
Turf renovation	Steyne Park	75,000	0	0	75,000	0	0
Floodlights Upgrade		20,000	0	0	20,000	0	0
Total for Sportsfields		95,000	0	0	95,000	0	0
984 - Parks / Ovals Buildings							
Lough Playing Fields	Upgrade amenities - re-tile, replace partitions, showers, fittings, urinals and lighting	80,000	0	0	80,000	0	0
Christison Park	Upgrade electricals	15,000	0	0	0	0	15,000
Total for Parks / Ovals Buildings		95,000	0	0	80,000	0	15,000
987 - Community Facilities							
Rose Bay Cottage	Upgrade electricals	5,000	0	0	0	0	5,000
Cooper Park Community Hall	Upgrade electricals	10,000	0	0	0	0	10,000
Gaden Reserve	Replace air conditioning	25,000	0	0	0	0	25,000
Cannonbury Cottage	Replace ceilings	10,000	0	0	0	0	10,000

Delivery Program 2013–2017 & Operational Plan 2016/17



Project	Description of project or works	2016/17 Capital Budget	E&IRL	CAPITAL FUNDING			Net Cost Funded from Operating Budget
				Stormwater Management Charge	Grants / Section 94 and 94A	Reserves	
		\$	\$	\$	\$	\$	\$
Cannonbury Cottage	Upgrade electricals	10,000	0	0	0	0	10,000
E J Ward Centre	Install cupboards	18,000	0	0	0	0	18,000
Sherbrooke Hall	Refurbishment of interiors	25,000	0	0	0	0	25,000
Preschool	Replace air conditioning	20,000	0	0	15,000	0	5,000
Holdsworth Street Community Centre	Replace ground and Level 1 eaves	35,000	0	0	0	0	35,000
Holdsworth Street Community Centre	Replace lining at side of stairs	5,000	0	0	0	0	5,000
Holdsworth Street Community Centre	Replace toilets	20,000	0	0	0	0	20,000
Sir David Martin Reserve - Drill Hall & Sail Loft	Replace floor coverings	10,000	0	0	0	0	10,000
Cross Street Community Centre	Replace hot water systems	5,000	0	0	0	0	5,000
Total for Community Facilities		198,000	0	0	15,000	0	183,000
968 - Stormwater Levy Works							
Small stormwater works		130,000	0	130,000	0	0	0
Condition assessment for the stormwater network		50,000	0	50,000	0	0	0
The Crescent, Vaucluse	Pit upgrade - Stage 3	50,000	0	50,000	0	0	0
Bellevue Road Conduit Scheme Stage 2	Carlotta Road Pipe System	100,000		100,000			
Harris Street, Paddington	Pit upgrade - Stage 3	100,000		100,000			
Trumper Park at Cecil Street Stage 1	Design Only	30,000		30,000			
Watsons Bay Flood Diversion Wall Stage 1	Design Only	20,000		20,000			
Total for Stormwater Levy Works		480,000	0	480,000	0	0	0
969 – Infrastructure Renewal Program							
Plan and control the infrastructure Renewal program	Staff Salary & Wages capitalised	158,000	102,794	0	0	0	55,206
Design Infrastructure in advance	Design of selected renewal projects in 2017/2018	80,000	52,047	0	0	0	27,953
Minor Capital Works	Various Road Infrastructure Renewal	200,000	130,118	0	0	0	69,882

Delivery Program 2013–2017 & Operational Plan 2016/17



Project	Description of project or works	2016/17 Capital Budget	E&IRL	CAPITAL FUNDING			Net Cost Funded from Operating Budget
				Stormwater Management Charge	Grants / Section 94 and 94A	Reserves	
		\$	\$	\$	\$	\$	\$
Hargrave Ln Paddington Elizabeth St to Taylor St	Pavement Resheeting and Gutter	90,000	24,230	0	52,757	0	13,013
Elizabeth Lane Paddington (off Harris Street)	Pavement Resheeting and Gutter and 35m of dish drain	65,000	17,500	0	38,102	0	9,398
Cascade Street b/w Windor St and Paddington Ln, Paddington	Pavement Resheeting and footpath work	90,000	24,230	0	52,757	0	13,013
Sutherland Avenue b/w Cascade St and Elizabeth St	Pavement Resheeting	35,000	9,423	0	20,516	0	5,061
Attunga Street Woollahra, Edgecliff Road to the top end	Road Pavement Reconstruction	82,387	22,181	0	48,294	0	11,912
Henrietta Street (West) Double Bay, Cooper St to Holt St	Road Pavement, concrete footpath& Gutter Reconstruction, and stormwater upgrade	240,000	64,614	0	140,685	0	34,701
Victoria Road at Bellevue Road junction	Ac Pavement Resheeting,FP and Kerb and gutter	175,000	47,115	0	102,582	0	25,303
Fisher Avenue Vacluse	Pavement Resheeting	210,000	56,537	0	123,099	0	30,364
Bellevue Park Road	Road pavement resheeting	140,000	37,691	0	82,066	0	20,243
O'sullivan Road kerb and gutter from Plumer Rd towards 81	Pavement and Kerb and gutter Works	120,000	52,047	0	40,000	0	27,953
New South Head Road, Victoria Road to Norwich Road - Stage 4	FP Reconstruction as required	110,000	71,565	0	0	0	38,435
Victoria Road, Bellevue Hill, No.141_ 145 Victoria Road	Road Pavement Resheeting including 50% heavy patch	40,000	26,024	0	0	0	13,976
Ginahgulla Road, Faifax Road to 18 Ginahgulla Road	Road pavement, Kerb and Gutter, & FP Reconstruction as required	145,000	94,336	0	0	0	50,664
Kent Road, Rose Bay from Golf course entrance to the end	Road pavement, Kerb and Gutter, & FP Reconstruction as required	380,000	247,225	0	0	0	132,775
Queen Street footpath between Holdsworth St and Alton St	Footpath Works	70,000	45,541	0	0	0	24,459
Wallaroy Road, Edgecliff Road to Weerona Ave	Road Pavement reconstruction,FP,KG	165,000	107,348	0	0	0	57,652
Edgecliff Road, Woollahra, Leswell St to Wallis St, Footpath, Kerb & Gutter and Road Pavement Work	Footpath reconstruction, Kerb and Concrete Pavement Work	110,000	71,565	0	0	0	38,435
Rosemont Ave Woollahra Stage 3, Trelawney St to Edgecliff Road	Road Pavement, footpath & 40% of sand stone KG reconstruction_stage 2	395,000	256,984	0	0	0	138,016

Delivery Program 2013–2017 & Operational Plan 2016/17



Project	Description of project or works	2016/17 Capital Budget	E&IRL	CAPITAL FUNDING			Net Cost Funded from Operating Budget
				Stormwater Management Charge	Grants / Section 94 and 94A	Reserves	
		\$	\$	\$	\$	\$	\$
Marathon Road (Both Sides) Darling Point, Darling Point Rd to end, Marathan lane full length, Marathan Ave Rp, FP and KG	Road Pavement Reconstruction, FP , Kerb & gutter(s/s) + con as required + SW upgrade, Marathan Ave KG, FP & RP, Stairs repairs	300,000	195,178	0	0	0	104,822
Wyuna Rd 8 Wuyuna Rd to Wunulla Rd , Point piper	Road pavement resheeting and gutter reconstruction	135,000	87,830	0	0	0	47,170
Wentworth Street Point Piper - Stage 2, wolsley Road to 17, Wentworth St	Kerb and gutter realignment, Pavement resheeting_stage 2	310,000	201,684	0	0	0	108,316
Darling Point Road, Darling Point, Eastbourne Road to 125, Darling point Road	FP and road pavement resheeting	150,000	97,589	0	0	0	52,411
Ocean Ave, Double Bay b/w Cooper St and Guilfoyle Avenue	Pavement Resheeting (Mostly shoulder) and footpath	138,000	0	0	138,000	0	0
Sutherland St, Paddington, Jersey rd to Elizabeth St	KG and Footpath reconstruction_stage 1	240,000	156,142	0	0	0	83,858
Paddington Street, Paddington 115 Paddington st to and Jersey Street	Footpath work	220,000	143,130	0	0	0	76,870
Underwood St, George St to Jersey Road _stage 4 incl George St and McGarvie Street	Footpath reconstruction and KG work required and tree planting	215,000	139,877	0	0	0	75,123
Cutler footway and bridge repair works with Sydney City Council		125,000	81,324	0	0	0	43,676
Bell Street	Road Pavement Reconstruction, Footpath and kerb and gutter	210,000	136,624	0	0	0	73,376
Derby Street b/w Cambridge Avenue and OSH Road	Road Pavement Resheeting, footpath & Kg as required	400,000	260,237	0	0	0	139,763
Kings Road, Vaucluse, Village High Road to Macquarie Road	Kerb and gutter and Pavement reconstruction and stormwater pipe relining	280,000	182,166	0	0	0	97,834
Lyne Park Seawall - Stage 3	Seawall Reconstruction	560,000	182,166	0	280,000	0	97,834
General retaining wall repairs works		200,000	130,119	0	0	0	69,881
Total for Infrastructure Renewal Program		6,583,387	3,555,181	0	1,118,858	0	1,909,348
Total for GOAL 5: Liveable places		10,271,387	3,555,181	495,000	3,013,858	1,025,000	2,182,348

THEME: Quality places and spaces

Goal 6: Getting around

Woollahra will be a place where it is easy to get around, easy to access our foreshore, our recreation facilities, our green open space and our public and private institutions. We will also have easy access to the city and its wide range of services and facilities, and be able to access public transport, walking and cycling routes within our area.

Our key challenges

Traffic congestion	Responding to pressures resulting from increased development, increased car ownership and the resulting noise and traffic congestion.
Parking	Providing parking in high density neighbourhoods and shopping centres.
Roads and footpaths	Planning for accessible pedestrian and bicycling friendly road and footpath networks.
Road safety	Improving safety for all classes of road users, particularly pedestrian and cyclist safety due to speeding.
Transport	Promoting improved public and community transport.

Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

- Community satisfaction with the built environment and convenience of getting around, measured every four years.
- Community satisfaction with the convenience of community and public transport.
- Community satisfaction with local traffic.
- Community satisfaction with footpaths and bicycle paths.
- Levels of car ownership.

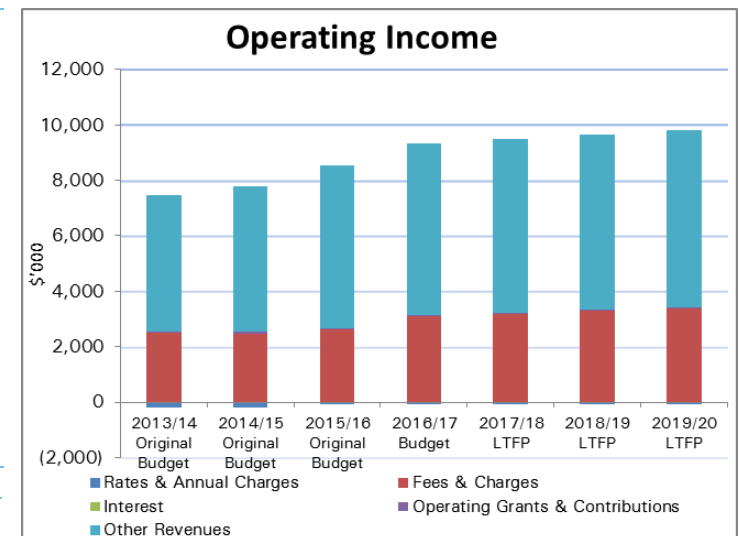
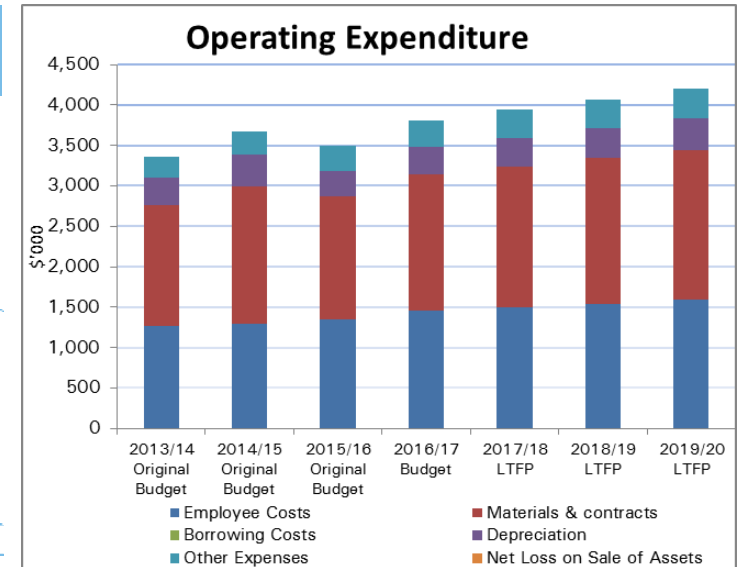


Delivery Program 2013–2017 & Operational Plan 2016/17



Goal 6 : Getting around – Budget details

	2013/14 Original Budget	2014/15 Original Budget	2015/16 Original Budget	2016/17 Budget	LTFP = Long 2017/18 LTFP	Term Financial 2018/19 LTFP	al Plan 2019/20 LTFP
Operating Expenditure							
Employee Costs	1,266	1,300	1,344	1,452	1,497	1,543	1,590
Materials & contracts	1,502	1,696	1,531	1,694	1,745	1,798	1,853
Borrowing Costs	0	0	0	0	0	0	0
Depreciation	338	387	305	333	352	370	389
Other Expenses	248	287	318	333	343	354	365
Net Loss on Sale of Assets	0	0	0	0	0	0	0
	3,354	3,670	3,499	3,813	3,938	4,064	4,196
Operating Income							
Rates & Annual Charges	(189)	(185)	(67)	(79)	(81)	(84)	(87)
Fees & Charges	2,497	2,482	2,615	3,092	3,186	3,284	3,384
Interest	0	0	0	0	0	0	0
Operating Grants & Contributions	43	43	43	43	44	46	47
Other Revenues	4,918	5,280	5,887	6,191	6,249	6,310	6,372
	7,269	7,620	8,478	9,247	9,399	9,555	9,716
Operating Result Surplus/(Deficit)	3,915	3,951	4,979	5,434	5,461	5,491	5,520
Capital Expenditure & Liability Reduction							
Capital Budget	1,377	773	1,336	2,810	618	637	656
Loan Principal Repayments	0	0	0	0	0	0	0
Employee Entitlements paid on Termination	0	0	0	0	0	0	0
Transfers to Reserve	0	0	0	0	0	0	0
Capital Funding							
Capital Grants & Contributions	32	40	36	80	80	80	80
Transfers from Reserve	727	0	683	2,060	0	0	0
Net Internal Charges Expense/(Income)	47	46	41	39	40	41	42
LESS: Non-cash Items	338	387	305	370	390	409	429
Budget Result Surplus/(Deficit)	3,588	3,558	4,627	5,096	5,273	5,302	5,331



Delivery Program 2013–2017 & Operational Plan 2016/17



THEME: Quality places and space

Goal 6: Getting around

Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
6.1 Facilitate an improved network of accessible and safe alternate transport options.	6.1.1	Provide for sustainable, safe convenient and efficient local movement of pedestrians and vehicle.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
		Implement projects arising from recommendations of the Woollahra Local Traffic Committee (LTC).	Manager Engineering Services	Completed by 30/06/2017	✓	✓	✓	✓
	6.1.2	Convene and service the Woollahra Local Traffic Committee and implement actions arising from this Committee's recommendations as adopted by Council.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
6.2 Improve the management of public parking on-street and off-street.	6.2.1	Maintain public parking infrastructure and parking across the municipality.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
		Review of parking restrictions, including resident parking areas.	Manager Engineering Services	Completed by 30/06/2017		✓	✓	✓
	6.2.2	Provide parking enforcement services.	Manager Compliance	Quarterly progress report	✓	✓	✓	✓
6.3 Promote provision of better, more integrated public and community transport.	6.3.1	Provide services and programs to support improved and accessible public transport.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
	6.3.2	Maintain and upgrade where possible, public transport facilities.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
	6.3.3	Contract Holdsworth Community Centre and Services to conduct individual and community transport services throughout the Municipality.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
6.4 Reduce traffic congestion, noise and speeding.	6.4.1	Reduce vehicle speed and traffic congestion through the introduction of traffic management facilities.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
		Implement the annual Traffic Capital Works Program.	Manager Capital Projects	Completed by 30/06/2017	✓	✓	✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Details of specific capital works projects Council is proposing to undertake in 2016/17 in supporting the strategic Goal of **Getting around** are detailed below.

Project	Description of project or works	2016/17 Capital Budget	CAPITAL FUNDING			Net Cost Funded from Operating Budget
			<i>E&IRL</i>	<i>Grants / Section 94 and 94A</i>	<i>Reserves</i>	
		\$	\$	\$	\$	\$
933 - Traffic Infrastructure						
Edgecliff Road at Wellington Street, Woollahra	LATM - Pedestrian refuge and on-street cycle lane upgrade	75,000	0	37,500	0	37,500
Bellevue Road at Rivers Street, Bellevue Hill	LATM - Pedestrian refuge and on-street cycle lane upgrade	60,000	0	30,000	0	30,000
Bellevue Road at Rosslyn Street, Bellevue Hill	LATM - Concrete dividing strip to improve on-road cycling lane safety and access	25,000	0	12,500	0	12,500
Edgecliff Road at Bathurst Street, Woollahra	Pedestrian improvements at roundabout	25,000	0	0	0	25,000
Norwich Road at Old South Head Road, Rose Bay	Pedestrian refuge	75,000	0	0	0	75,000
Norwich Lane, Rose Bay	Shared Zone	25,000	0	0	0	25,000
Victoria Road between New South Head Road and Rose Bay Avenue, Bellevue Hill	Raise existing pedestrian crossing (zebra)	20,000	0	0	0	20,000
Halls Lane, Woollahra	Shared Zone	60,000	0	0	0	60,000
Ocean Street between Greenoaks Avenue and Guilfoyle Avenue, Double Bay	Pedestrian refuge	75,000	0	0	0	75,000
Spencer Lane, Rose Bay	Shared Zone	100,000	0	0	0	100,000
Epping Road, Double Bay	Traffic calming chicanes	70,000	0	0	0	70,000
Darling Point Road at Mitchell Road, Darling Point	Pedestrian refuge reconstruction	60,000	0	0	0	60,000
Total for Traffic Infrastructure		670,000	0	80,000	0	590,000
989 – Car Parks						
Cosmopolitan Centre Car Park	Upgrade lighting	40,000	0	0	0	40,000
Cross Street Car Park	Provision to progress the redevelopment of the car park	1,000,000	0	0	1,000,000	0
Rose Bay Car Parks	Provision to progress the redevelopment of the car park	750,000	0	0	750,000	0
Total for Car Parks		1,790,000	0	0	0	40,000
Total for GOAL 6: Getting around		2,460,000	0	80,000	1,750,000	630,000

**Delivery Program 2013–2017
& Operational Plan 2016/17**



THEME: A healthy environment

Delivery Program 2013–2017 & Operational Plan 2016/17



THEME: A healthy environment

Introduction

Woollahra has 18km of harbour foreshore, consisting of rocky headlands, coastal cliffs and beaches. There are approximately 88 hectares of bushland in Woollahra with six vegetation communities, containing more than 400 plant species including three endangered plant species. Seven vulnerable fauna species have also been recorded in the Woollahra area.

The Woollahra Local Government Area drains into two water catchment areas; Port Jackson South Catchment (95%) drains to Sydney Harbour and the Sydney Coastal Catchment (remaining 5%) drains to the Tasman Sea. There are four significant waterways within the Municipality; Parsley Creek, Cooper Park Creek, Vaucluse Creek and Rose Bay Creek.

A healthy environment underpins the prosperity of our area and it must be considered in everything we do. This means healthy ecosystems with clean air, clean land and clean waterways. To maintain a healthy environment, Woollahra must head towards sustainable water management, efficient buildings and a reduction in waste and emissions.

Council's contribution

Council has significantly reduced its own water and energy usage in recent years, and will encourage the community to do likewise. Water usage by Woollahra residents has traditionally been higher than the Sydney average. Water and energy in Woollahra needs to be carefully managed into the future to ensure sustainable use. Integrating the principles of sustainability into property and land management practices is vital to effectively addressing the pressures impacting on our environment.



Bush Regeneration

Delivery Program 2013–2017 & Operational Plan 2016/17



Council is committed to improving native bushland through a bush regeneration program, the implementation of a tree management policy and managing tree preservation orders for trees on private and public land. Council provides waste management services, where we are aiming to reduce disposal of waste to landfill and encourage recycling. We conduct community education programs across a number of environmental areas, notably waste reduction, recycling, sustainable living and water quality improvement.

Woollahra Council has adopted an Environmental Sustainability Action Plan (ESAP) which is reported on annually.

To effectively track sustainability and environment progress, Council has developed targets across five sectors; Water, Biodiversity, Energy, Transport and Waste.

Each year Council will report on the progress towards reaching these environmental targets in our annual report.

Council's most recent ESAP is available on Council's website at:

[www.woollahra.nsw.gov.au/ data/assets/pdf file/0007/124864/Wooll ESAP 013proofweb.pdf](http://www.woollahra.nsw.gov.au/data/assets/pdf_file/0007/124864/Wooll ESAP 013proofweb.pdf)



THEME: A healthy environment

Goal 7: Protecting our environment

Woollahra will be a place where the natural environment will be protected and conserved from adverse impacts, to preserve our vegetation and wildlife habitats.

Our key challenges

Environmental impacts	Minimising impacts of development and land use on the environment.
Biodiversity	Improving biodiversity and protecting threatened species.
Bushland	Preserving and regenerating bushland areas, to help protect, conserve and enhance our native species of flora and fauna.
Pollution	Reducing water pollution.



Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

Community satisfaction with the natural environment, measured every four years.

Woollahra Local Government Area carbon footprint.

Community satisfaction with bushland and foreshore areas.

Water quality.

Percentage of regenerated native bushland.

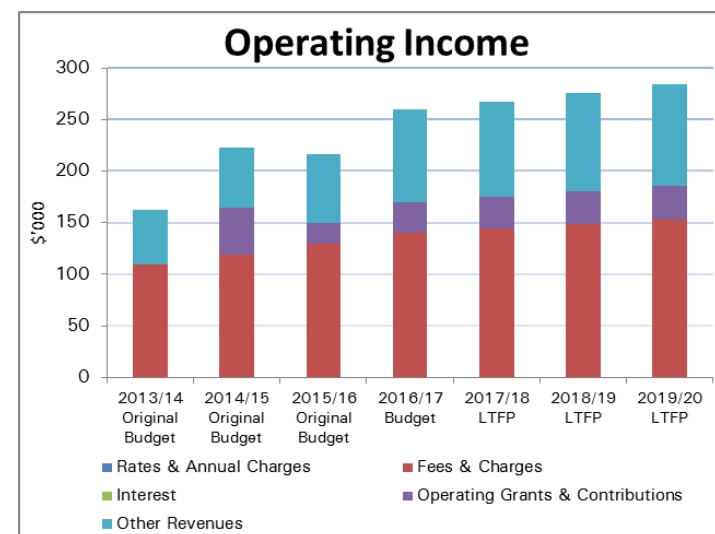
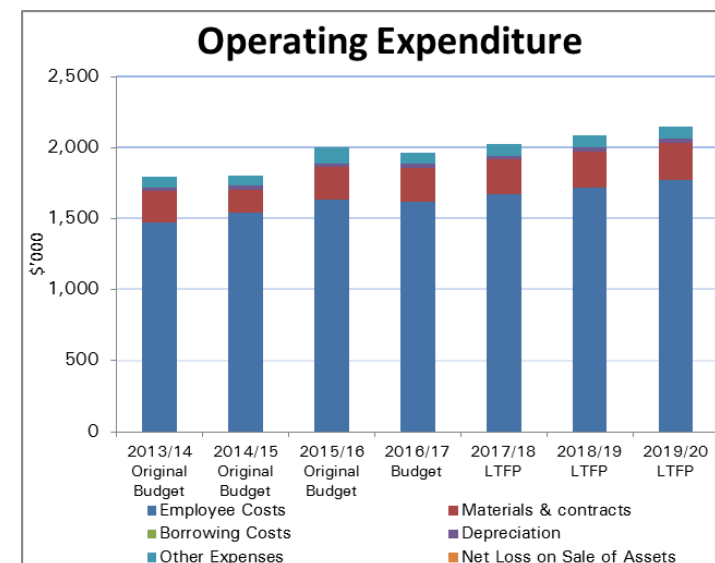


Delivery Program 2013–2017 & Operational Plan 2016/17



Goal 7: Protecting our environment – Budget details

	2013/14 Original Budget	2014/15 Original Budget	2015/16 Original Budget	2016/17 Budget	LTFP = Long Term Financial Plan 2017/18 LTFP	2018/19 LTFP	2019/20 LTFP
Operating Expenditure							
Employee Costs	1,472	1,543	1,632	1,621	1,670	1,721	1,773
Materials & contracts	222	163	233	238	246	253	261
Borrowing Costs	0	0	0	0	0	0	0
Depreciation	25	25	25	26	26	27	28
Other Expenses	81	72	117	84	86	89	91
Net Loss on Sale of Assets	0	0	0	0	0	0	0
	1,800	1,804	2,007	1,969	2,028	2,089	2,153
Operating Income							
Rates & Annual Charges	0	0	0	0	0	0	0
Fees & Charges	110	119	130	140	144	148	153
Interest	0	0	0	0	0	0	0
Operating Grants & Contributions	0	45	20	30	31	31	32
Other Revenues	52	59	67	90	93	96	99
	162	223	217	260	268	276	284
Operating Result Surplus/(Deficit)	(1,638)	(1,580)	(1,790)	(1,709)	(1,760)	(1,814)	(1,869)
Capital Expenditure & Liability Reduction							
Capital Budget	0	0	0	0	0	0	0
Loan Principal Repayments	0	0	0	0	0	0	0
Employee Entitlements paid on Termination	0	0	0	0	0	0	0
Transfers to Reserve	0	0	0	0	0	0	0
Capital Funding							
Capital Grants & Contributions	0	0	0	0	0	0	0
Transfers from Reserve	19	0	0	140	145	149	154
Net Internal Charges Expense/(Income)	45	49	46	44	45	47	48
LESS: Non-cash Items	25	25	25	81	83	86	89
Budget Result Surplus/(Deficit)	(1,639)	(1,605)	(1,812)	(1,532)	(1,578)	(1,625)	(1,674)



Delivery Program 2013–2017 & Operational Plan 2016/17



THEME: A healthy environment

Goal 7: Protecting our environment

Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
7.1 Protect natural landscapes, systems and biodiversity.	7.1.1	Plan and implement strategies and initiatives to enhance natural landscapes and systems.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
	7.1.2	Implement a prioritised program of capital improvements to natural areas.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
	7.1.3	Educate and partner with the community on the protection of natural areas and waterways, including Bushcare.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
	7.1.4	Provide scheduled tree maintenance programs and services and respond to customer needs.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
7.2 Preserve and restore bushland areas and create wildlife corridor plantings.	7.2.1	Continue the implementation of the Greenweb Street Tree Strategy.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
		Implement street tree planting projects in line with Council's Conservation Biodiversity Strategy and Greenweb.	Manager Open Space & Trees	Completed by 30/06/2017	✓	✓	✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
7.3 Support cleaner, healthier waterways including improved water quality and healthy water catchments, creeks and harbour.	7.3.1	Implement a five year Capital Renewal Program for stormwater drainage infrastructure and Environmental Works Program for water quality improvement.	Manager Capital Projects	Quarterly progress report	✓	✓	✓	✓
		Implement the funded Environmental Works Program for drainage infrastructure.	Manager Capital Projects	Completed by 30/06/2017	✓	✓	✓	✓
	7.3.2	Undertake water quality monitoring for public waterways.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
	7.3.3	Provide street cleaning services to prevent litter and dirt entering the stormwater drainage system.	Manager Civil Operations	Quarterly progress report	✓	✓	✓	✓
	7.3.4	Implement the Stormwater Asset Management Plan.	Manager Capital Projects	Quarterly progress report	✓	✓	✓	✓
		Implement the funded Stormwater Works Program.	Manager Capital Projects	Completed by 30/06/2017	✓	✓	✓	✓

THEME: A healthy environment

Goal 8: Sustainable use of resources

Woollahra will reduce energy and water use, reduce emissions and develop adaptation actions that will reduce the impacts of climate change. We will minimise waste generation and encourage resources recycling.

Our key challenges

Energy and emissions	Reducing our greenhouse gas emissions.
Climate change	Minimising the impacts of climate change, including sea level rise.
Waste disposal	Reducing the generation of waste and the disposal of waste to landfill sites as they reach capacity.
Water	Reducing water usage and maximising reuse of water.
Government leadership	Working with all levels of government to manage the impacts of climate change.

Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

Community satisfaction with the natural environment, measured every four years.

Woollahra Local Government Area carbon footprint.

Percentage of reduction in potable water usage.

Percentages of waste going to land fill.

Percentage of resource recovery of waste.

Meeting Resource NSW and associated waste reduction targets.

Percentage of electricity used coming from renewable energy.

Meeting Council's adopted carbon footprint goals.

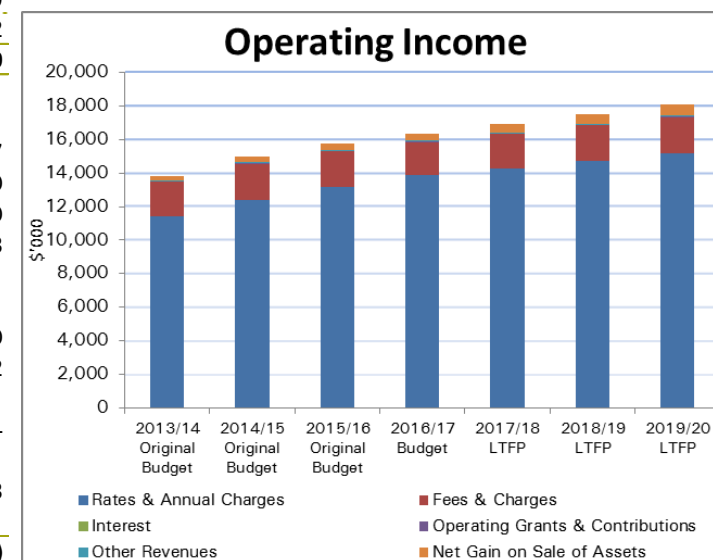
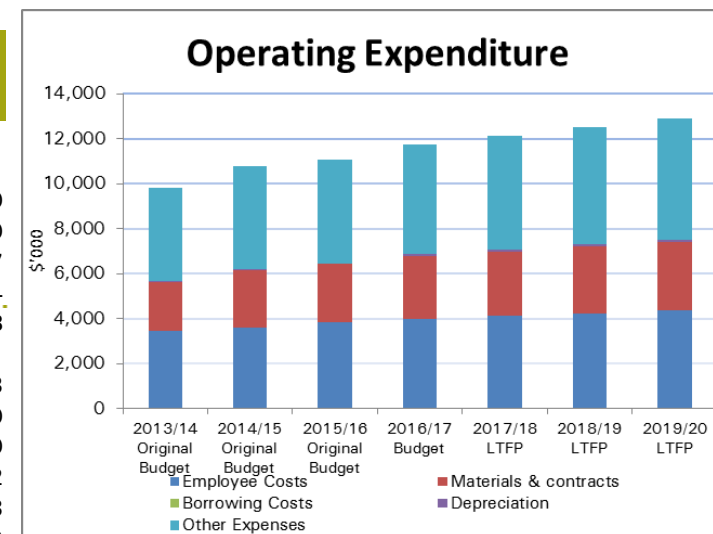


Delivery Program 2013–2017 & Operational Plan 2016/17



Goal 8: Sustainable use of resources – Budget details

	2013/14 Original Budget	2014/15 Original Budget	2015/16 Original Budget	2016/17 Budget	LTFP = Long Term Financial Plan 2017/18 LTFP	2018/19 LTFP	2019/20 LTFP
Operating Expenditure							
Employee Costs	3,462	3,603	3,813	3,996	4,117	4,242	4,371
Materials & contracts	2,151	2,530	2,617	2,780	2,864	2,951	3,040
Borrowing Costs	0	0	0	0	0	0	0
Depreciation	46	46	0	85	95	101	107
Other Expenses	4,162	4,582	4,634	4,896	5,044	5,197	5,354
	9,821	10,761	11,064	11,757	12,120	12,491	12,873
Operating Income							
Rates & Annual Charges	11,428	12,390	13,153	13,855	14,278	14,713	15,163
Fees & Charges	2,043	2,166	2,146	2,001	2,062	2,125	2,190
Interest	0	0	0	0	0	0	0
Operating Grants & Contributions	0	45	20	30	31	31	32
Other Revenues	77	62	64	71	73	75	78
Net Gain on Sale of Assets	292	353	352	399	469	596	619
	13,840	15,016	15,735	16,356	16,912	17,541	18,082
Operating Result Surplus/(Deficit)	4,019	4,256	4,671	4,599	4,792	5,051	5,209
Capital Expenditure & Liability Reduction							
Capital Budget	1,388	5,394	1,598	1,475	1,454	1,458	1,427
Loan Principal Repayments	0	0	0	0	0	0	0
Employee Entitlements paid on Termination	0	0	0	0	0	0	0
Transfers to Reserve	842	850	856	854	879	906	933
Capital Funding							
Capital Grants & Contributions	120	0	157	156	0	0	0
Transfers from Reserve	514	4,708	731	700	601	495	572
Net Internal Charges Expense/(Income)	3,137	3,245	3,729	3,990	4,111	4,235	4,364
LESS: Non-cash Items	124	132	0	219	233	243	253
Budget Result Surplus/(Deficit)	(590)	(393)	(624)	(645)	(818)	(810)	(689)



Delivery Program 2013–2017 & Operational Plan 2016/17



THEME : A healthy environment

Goal 8: Sustainable use of resources

Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
8.1 Reduce greenhouse gas emissions and ecological footprint.	8.1.1	Provide policy and planning initiatives based on the principles of Ecologically Sustainable Development (ESD).	Manager Strategic Planning	Quarterly progress report	✓	✓	✓	✓
	8.1.2	Provide programs and projects to reduce local greenhouse gas emissions and ecological footprint.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
		Provide programs and projects to reduce local greenhouse gas emissions and ecological footprint.	Manager Civil Operations	Completed by 30/06/2017	✓	✓	✓	✓
		Participate in and implement projects arising from the Three Council Ecological Footprint Project.	Team Leader Environment & Sustainability	Completed by 30/06/2017	✓	✓	✓	✓
8.1.3	Coordinate Council's Environmental Grants Program.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓	
8.2 Monitor and strategically manage environmental risks and impacts of climate change.	8.2.1	Participate in projects that respond to the effects of climate change, including the effects of sea level rise.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
		Develop Stage 2 of the Coastal Zone Management Plan.	Team Leader Environment & Sustainability	Completed by 30/06/2017				✓
		Implement actions from the Biodiversity Conservation Strategy	Team Leader Environment & Sustainability	Completed by 30/06/2017				✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
8.3 Encourage and assist our community to be leaders in waste management and resource recycling.	8.3.1	Encourage greater community participation in waste reduction, recycling and composting initiatives.	Manager Civil Operations	Quarterly progress report	✓	✓	✓	✓
		Carry out the household clean-up collection service.	Manager Civil Operations	Completed by 30/06/2017	✓	✓	✓	✓
		Participate in the regional waste avoidance/reduction recycling projects.	Manager Civil Operations	Completed by 30/06/2017	✓	✓	✓	✓
	8.3.2	Implement programs to educate the community including schools, residents, community groups, businesses and staff on reducing waste and litter and increasing re-use and recycling.	Manager Civil Operations	Quarterly progress report	✓	✓	✓	✓
		Carry out education programs to relevant stakeholders.	Manager Civil Operations	Completed by 30/06/2017	✓	✓	✓	✓
	8.3.3	Conduct cost effective and efficient waste collection and recycling to residents and businesses.	Manager Civil Operations	Quarterly progress report	✓	✓	✓	✓
	8.3.4	Conduct organic recycling services.	Manager Civil Operations	Quarterly progress report	✓	✓	✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
8.4 Reduce local water usage by Council and on private property.	8.4.1	Encourage greater community participation in water savings initiatives.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
	8.4.2	Implement the Environmental Education Program for each year.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
	8.4.3	Educate the community to reduce use of potable water.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
8.5 Promote and carry out water sensitive urban design.	8.5.1	Integrate water sensitive urban design into local infrastructure and development.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓



Delivery Program 2013–2017 & Operational Plan 2016/17



Details of specific capital works projects Council is proposing to undertake in 2016/17 in supporting the strategic Goal of **Sustainable use of resources** are detailed below.

Project	Description of project or works	2016/17 Capital Budget	CAPITAL FUNDING				Net Cost Funded from Operating Budget
			<i>E&IRL</i>	<i>Stormwater Management Charge</i>	<i>Grants / Section 94 and 94A</i>	<i>Reserves</i>	
		\$	\$	\$	\$	\$	\$
910 – Waste Services							
Recycling Bins		285,000	0	0	0	285,000	0
Total for Waste Services		285,000	0	0	0	285,000	0
959 - Environmental Works Program							
Stormwater Harvesting - Design & Investigation		20,000	20,000	0	0	0	0
Better Waste & Recycling Fund		156,000	0	0	156,000	0	0
Energy Conservation & Carbon Reduction Projects		40,000	40,000	0	0	0	0
Stormwater Harvesting - Construction		40,000	40,000	0	0	0	0
Water Sensitive Urban Design - Investigation		10,000	10,000	0	0	0	0
Water Sensitive -Implementation		40,000	40,000	0	0	0	0
Biodiversity Projects		10,000	10,000	0	0	0	0
Total for Environmental Works Program		316,000	160,000	0	156,000	0	0
Total for Goal 8: Sustainable use of resources		601,000	160,000	0	156,000	285,000	0

Delivery Program 2013–2017 & Operational Plan 2016/17



THEME: Local prosperity

Delivery Program 2013–2017 & Operational Plan 2016/17



THEME: Local prosperity

Introduction

Local prosperity refers to how we will support our local economy whilst balancing growth with business and tourism demands, and community desires. A prosperous community is one that provides a strong economic base while also providing for the lifestyle benefits that we all enjoy. While economic security is important, there needs to be a balance to enable the fulfilment of family, community and leisure interests.

We have a relatively stable local economy. Woollahra is the location of some of Sydney's premier shopping precincts, such as Double Bay, Paddington and Queen Street. Set amid residences of great heritage value and adjoined by Sydney Harbour, open parks and tree-lined boulevards, the vibrant retail precincts present wonderful shopping and dining in the relaxed ambience of small villages. This provides many opportunities for prosperity and development of a robust local economy.

Set on Sydney Harbour, Woollahra is also a premier tourist area. From Watsons Bay to Paddington, the area is one of the most visited regions for overseas tourists to Sydney.



Delivery Program 2013–2017 & Operational Plan 2016/17



Council's contribution

Council aims to improve and promote our town centres, improve our understanding of tourism trends and the role tourism plays in the local economy.

We will improve accessibility to and around our key economic activity centres.

We support the key commercial areas of Double Bay and Oxford Street, Paddington. In December 2014, Council adopted the Double Bay Place Plan.

The Double Bay Place Plan introduces a new management approach based on the principles of place management, a process which focusses on the creation of vital public destinations. The place management approach is a much broader approach than one based on specific disciplines such as planning, urban design, social and cultural development. The Double Bay Place Plan therefore draws together all strategies and actions across all divisions of Council. It includes actions aimed at improving the physical attractiveness of the centre as well as all the things that make a place successful being the interaction of activities, events, festivals, arts and cultural programs which attract people.

Council resolved in April 2013 to establish the Oxford Street Working Party for the purpose of assisting with the revitalisation and reinvention of Oxford Street, Paddington. In August 2014 Council

resolved to support the new vision statement for Oxford Street and the program of 'quick wins' contained in the Village Well Report. Further work will be undertaken in 2016/17 to complete an implementation strategy relating to the 'quick wins' and 'priority initiatives' arising from Council's consideration of a placemaking roadmap report prepared by Village Well. In working with businesses and organisations operating in this field we are mindful of our respective responsibilities to ensure that tourism is sensitive to the environment and not unnecessarily intrusive in a social sense.



Delivery Program 2013–2017 & Operational Plan 2016/17



Kiaora Place Development

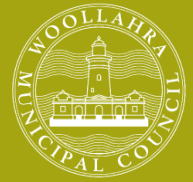
Kiaora Place, a public private partnership between Council and Woolworths has been completed. Stage one, along Kiaora Lane and Kiaora Road, includes speciality food and retailing outlets, a childcare centre and Woolworths' supermarket. It also includes a 442 space car park.

The second and final stage includes the new state-of-the-art Double Bay Library. The library will be located over three levels. With its 'garden within a library' concept, it will become a community focal point and the Council's flagship in the Double Bay shopping precinct. Stage two features a substantial arcade connection between New South Head Road and Kiaora Lane and a new public plaza as well as additional retail and commercial space. This has been the prime impetus towards the revitalisation of Double Bay.

For further information, visit www.woollahra.nsw.gov.au/kiaoralands



Delivery Program 2013–2017 & Operational Plan 2016/17



THEME: Local prosperity

Goal 9: Community focused economic development

Woollahra will maintain the diversity of our local economic base and encourage new business into the area that will enhance and positively impact on community life.

Our key challenges

Economy	Boosting local business and tourism whilst protecting neighbourhood amenity.
Local business	Supporting local business.
Retail business	Boosting rental occupancy rates and retail business.
Tourism	Promoting and managing tourism needs.

Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

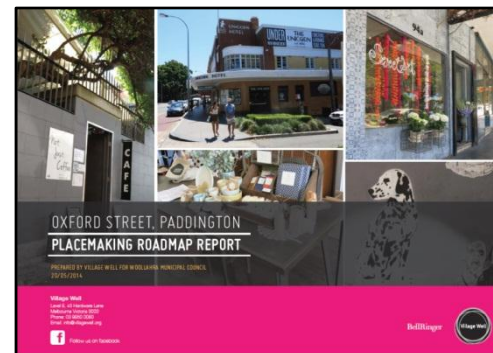
Employment figures.

Vacancy rates.

Commercial vacancy rates.

Pedestrian counts.

Trader and customer surveys.

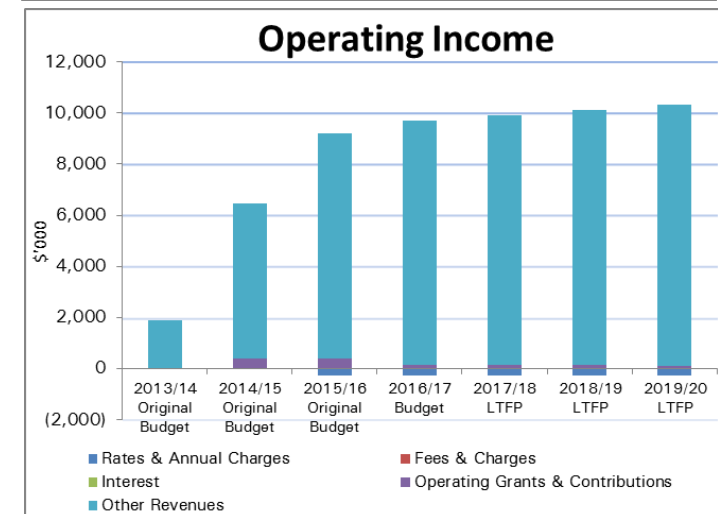
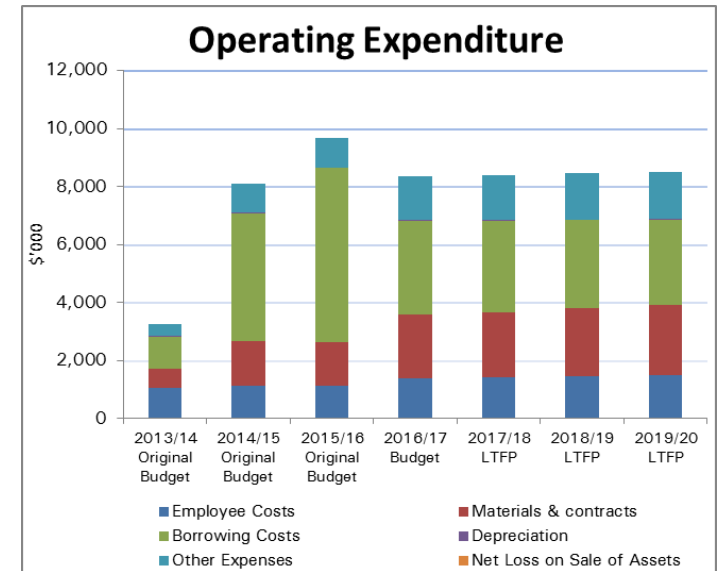


Delivery Program 2013–2017 & Operational Plan 2016/17



Goal 9: Community focused economic development – Budget details

	2013/14 Original Budget	2014/15 Original Budget	2015/16 Original Budget	2016/17 Budget	LTFP = Long Term Financial Plan 2017/18 LTFP	2018/19 LTFP	2019/20 LTFP
Operating Expenditure							
Employee Costs	1,043	1,132	1,130	1,388	1,430	1,474	1,519
Materials & contracts	685	1,544	1,504	2,186	2,252	2,320	2,390
Borrowing Costs	1,099	4,394	6,027	3,249	3,151	3,048	2,949
Depreciation	46	48	2	29	30	31	33
Other Expenses	377	985	1,032	1,491	1,537	1,583	1,631
Net Loss on Sale of Assets	0	0	0	0	0	0	0
	3,250	8,103	9,696	8,344	8,399	8,456	8,522
Operating Income							
Rates & Annual Charges	(8)	(9)	(258)	(259)	(267)	(276)	(285)
Fees & Charges	0	3	4	8	8	8	9
Interest	0	0	0	0	0	0	0
Operating Grants & Contributions	0	400	400	145	130	114	98
Other Revenues	1,870	6,044	8,805	9,824	9,755	9,984	10,222
	1,862	6,438	8,951	9,718	9,626	9,831	10,044
Operating Result Surplus/(Deficit)	(1,388)	(1,665)	(744)	1,374	1,226	1,374	1,522
Capital Expenditure & Liability Reduction							
Capital Budget	59,913	4,151	35,800	610	634	1,388	1,595
Loan Principal Repayments	0	0	1,097	2,153	2,250	2,345	2,447
Employee Entitlements paid on Termination	0	0	0	0	0	0	0
Transfers to Reserve	0	283	650	1,944	1,500	1,633	1,760
Capital Funding							
Capital Grants & Contributions	150	0	0	0	0	0	0
Transfers from Reserve	59,618	4,435	36,243	743	275	275	275
Net Internal Charges Expense/(Income)	60	39	42	187	193	199	205
LESS: Non-cash Items	46	(407)	(558)	413	427	443	460
Budget Result Surplus/(Deficit)	(1,547)	(2,110)	(2,648)	(2,363)	(2,647)	(3,471)	(3,750)



Delivery Program 2013–2017 & Operational Plan 2016/17



THEME: Local prosperity

Goal 9: Community focused economic development

Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
9.1 Encourage vibrant and vital local suburbs, villages and neighbourhoods that support a healthy economy.	9.1.1	Provide optimal parking to local residents and commercial centres and monitor parking meters.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
	9.1.2	Encourage economic development in business and retail centres.	Director Planning & Development	Quarterly progress report	✓	✓	✓	✓
		Participate in and support the operation of the Double Bay Chamber of Commerce.	Director Planning & Development	Completed by 30/06/2017	✓	✓	✓	✓
		Undertake Oxford Street Paddington business management.	Director Planning & Development	Completed by 30/06/2017				✓
		Support the operation of the Paddington Business Partnership.	Director Planning & Development	Completed by 30/06/2017	✓	✓	✓	✓
		Progress the Cross Street Cinema Project.	Manager Placemaking	Quarterly progress report			✓	✓
	9.1.3	Carry out urban design studies for areas, precincts and sites.	Director Planning & Development	Quarterly progress report	✓	✓	✓	✓
	9.1.4	Manage and promote open space and foreshore areas with high visitation rates.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
	9.1.5	Implement the strategies, priorities and actions for which the Council is responsible for in the Double Bay Place Plan.	Manager Placemaking	Quarterly progress report		✓	✓	✓
	9.1.6	Finalise and implement a work program of quick wins and priority initiatives arising from the Oxford Street Placemaking Roadmap Report.	Manager Placemaking	Quarterly Progress Report		✓	✓	✓
9.2	Balance tourism demands with impacts on the community.	9.2.1	Ensure planning for high profile tourism areas considers and protects residential amenity.	Manager Strategic Planning	Quarterly progress report	✓	✓	✓
9.3	Maintain a high quality public domain to support and promote local business.	9.3.1	Provide services to meet community expectations in relation to the presentation of business centres and high profile areas.	Manager Civil Operations	Quarterly progress report	✓	✓	✓
		9.3.2	Provide street furniture maintenance services.	Manager Property & Projects	Quarterly progress report	✓	✓	✓
			Implement the funded Streetscapes Capital Works Program.	Manager Capital Projects	Completed by 30/06/2017	✓	✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Details of specific capital works projects Council is proposing to undertake in 2016/17 in supporting the strategic Goal **Community focused economic development** are detailed below.

Project	Description of project or works	2016/17 Capital Budget	CAPITAL FUNDING				Net Cost Funded from Operating Budget
			<i>E&IRL</i>	<i>Grants / Section 94 and 94A</i>	<i>Loans</i>	<i>Reserves</i>	
		\$	\$	\$	\$	\$	\$
915 - Business Centres							
Street furniture		54,700	0	0	0	0	54,700
Total for Business Centres		54,700	0	0	0	0	54,700
945 - Streetscapes							
Bus Shelter Replacement Program		50,000	0	0	0	0	50,000
Queen Street, Woollahra	Seats.	70,000	0	0	0	0	70,000
Queen Street, Woollahra	Masterplan implementation	300,000	0	0	0	300,000	0
New South Head Road, Edgecliff	Streetscape upgrade Stage 3.	230,000	0	230,000	0	0	0
Double Bay Business Centre	CCTV installation	400,000	0	0	0	400,000	0
Total for Streetscapes		1,050,000	0	230,000	0	700,000	120,000
982 - Commercial / Leased Properties							
Cooper Park Garage	Upgrade electricals	10,000	0	0	0	0	10,000
RANSA	Upgrade electricals	20,000	0	0	0	0	20,000
Parsley Bay Kiosk & Residence	Replace hot water systems	5,000	0	0	0	0	5,000
Parsley Bay Kiosk & Residence	Floor coverings	20,000	0	0	0	0	20,000
Cooper Park Residence	Replace kitchen joinery	25,000	0	0	0	0	25,000
Cooper Park Tennis Courts	Upgrade toilets	80,000	0	80,000	0	0	0
Woollahra Golf Club	Upgrade electricals	25,000	0	0	0	0	25,000
Redleaf Kiosk	Upgrade roofing	20,000	0	0	0	0	20,000
Total for Commercial / Leased Properties		205,000	0	80,000	0	0	125,000
Total for GOAL 9: Community focused economic development		1,009,700	0	310,000	0	400,000	299,700

Delivery Program 2013–2017
& Operational Plan 2016/17



THEME: Community leadership and participation

Delivery Program 2013–2017 & Operational Plan 2016/17



THEME: Community leadership and participation

Introduction

We expect ethical and inspired leadership from all levels of government with a genuine commitment to work together to make our community a better place to live. This includes the opportunity to participate in decision-making on things that are important to us, such as infrastructure, transport, public services, facilities, financial management and service provision.

Through responsive community leadership we will demonstrate 'best practice' and work together to achieve a more sustainable Woollahra.

Council can improve community governance by empowering communities to actively engage in civic life, to be involved in the decision-making process and to take responsibility for identifying and providing solutions to their own concerns.

Transparency and accountability - knowing what is done, and why it is done - is extremely important to our community. Community confidence in these areas is achieved through having a strong and effective corporate governance framework of systems, policies and procedures that underpin everything an organisation does.

Council's contribution

Council is committed to the highest standards of corporate governance. We continually review our governance framework and systems to ensure integrity is maintained in all Council's processes. This extends to the preparation and publication of all meeting agendas, business papers and minutes to ensure all interested parties have readily available and timely access to information relating to Council decisions.

Meetings and committees

Upcoming meetings calendar

Schedule of Council and Committee meetings for the current and future weeks.

Agendas and minutes

Current and archived agendas, reports and minutes.

Council meetings

Members of the public are welcome to attend Council meetings held on the 2nd and 4th Monday of every month. Find out about the meeting and its procedures.

Committees

There are five formal committees of Council that meet regularly to discuss a range of issues, applications and proposals. Council also has an Application Assessment Panel and convenes meetings of the Woollahra Local Traffic Committee.

Working parties and sub-committees

Councillors, Council staff and community representatives are involved in a range of working parties and sub-committees that meet to discuss a range of community issues and projects.

Having your say at meetings

Guidelines for making an address to Council meetings (public forum) and Committee meetings.

Code of Meeting Practice

All Council and standing Committee meetings are convened and conducted in accordance with the adopted Code of Meeting Practice.

Councillor Voting Register on planning matters

Council maintains a register that records which Councillors voted for and against each planning decision.

Delivery Program 2013–2017 & Operational Plan 2016/17



Council is a customer service organisation. Everything we do and how we do it shapes our customer service reputation. We understand that community needs are dynamic and that we need to continually evaluate service provision. We aim to meet the diverse needs of our customers by providing quality customer service that is friendly, helpful and professional.

Supporting the delivery of our external services to the Woollahra community are a range of internal corporate services, essential to the efficient running of our organisation. Our extensive network of information technology provides timely and accessible electronic data across all areas of Council and is the gateway for online communication and e-business transactions with Council.

Underpinning all of our operations is a highly skilled and dedicated workforce of approximately 380 full time equivalent staff across a broad range of professions, trades and operations. Council greatly values its employees and is committed to providing ongoing learning and development opportunities for all staff. We are also committed to fostering a workplace culture that is aligned with our corporate values.

Council maintains a strong financial position through the application of prudent financial management strategies and practices in order to protect community assets and facilitate the delivery of cost effective and efficient service to our community.

Council has established a strong business assurance framework and proactive risk management strategy through the development, implementation and maintenance of risk management systems across the organisation. The objectives of these strategies and systems are to provide stakeholders with confidence in our business operations and to minimise the incidence of personal injury or ill-health to employees and members of the public, damage to equipment and facilities, financial losses to the Council and public.

THEME: Community leadership and participation

Goal 10: Working together

Woollahra will be a place where residents are well informed and able to contribute to their community. Council will listen and respond to requests and concerns through open communication and engagement.

Our key challenges

Communication	Meeting the diverse communication requirements of the Woollahra community.
Community engagement	Engaging the broader community in planning and decisions that affect the long term future of the Woollahra area.
Responsive council	Effectively responding to community needs.
Strategic partnerships	Establishing partnerships and strengthening relationships with other levels of Government and community organisations.

Performance indicators

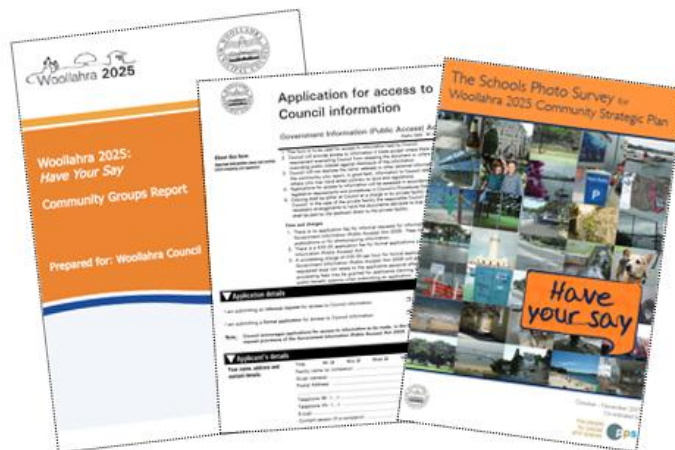
We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

Community satisfaction with Council leadership and service provision, measured through periodic community satisfaction surveys.

Community satisfaction levels with Council communication processes.

Level of community requests answered within service standards.

Level of community engagement in decision-making.

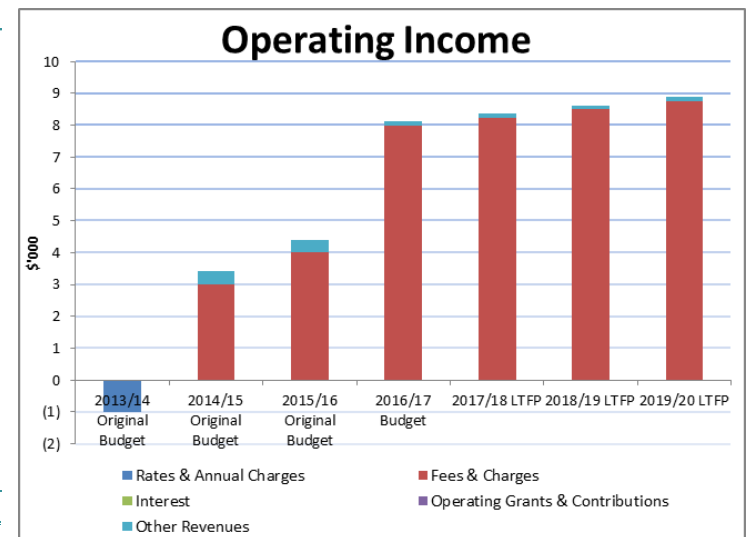
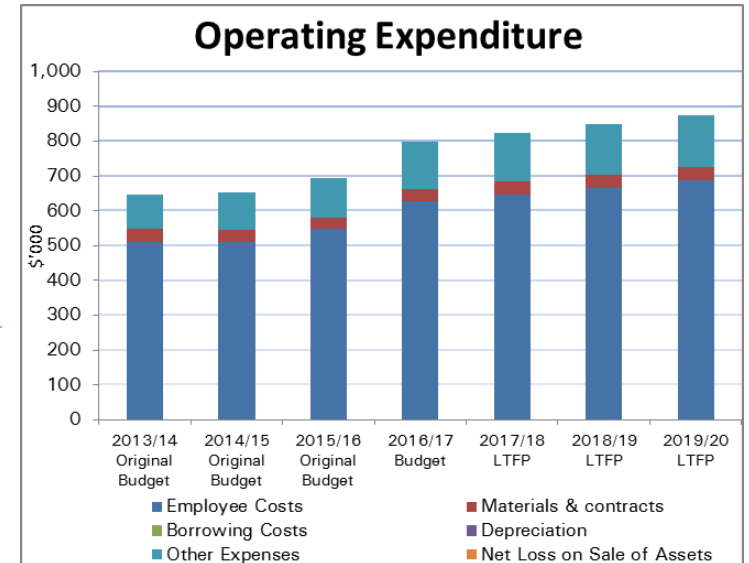


Delivery Program 2013–2017 & Operational Plan 2016/17



Goal 10: Working together – Budget details

	2013/14	2014/15	2015/16	2016/17 Budget	LTFP = Long Term Financial Plan		
	Original Budget	Original Budget	Original Budget		2017/18 LTFP	2018/19 LTFP	2019/20 LTFP
Operating Expenditure							
Employee Costs	510	509	547	627	647	667	687
Materials & contracts	37	37	34	36	37	38	39
Borrowing Costs	0	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0	0
Other Expenses	98	107	112	136	140	144	149
Net Loss on Sale of Assets	0	0	0	0	0	0	0
	645	653	693	799	824	849	875
Operating Income							
Rates & Annual Charges	(1)	0	0	0	0	0	0
Fees & Charges	0	3	4	8	8	8	9
Interest	0	0	0	0	0	0	0
Operating Grants & Contributions	0	0	0	0	0	0	0
Other Revenues	0	0	0	0	0	0	0
	(1)	3	4	8	8	9	9
Operating Result Surplus/(Deficit)	(646)	(649)	(689)	(791)	(815)	(840)	(866)
Capital Expenditure & Liability Reduction							
Capital Budget	0	0	0	0	0	0	0
Loan Principal Repayments	0	0	0	0	0	0	0
Employee Entitlements paid on Termination	0	0	0	0	0	0	0
Transfers to Reserve	0	0	0	0	0	0	0
Capital Funding							
Capital Grants & Contributions	0	0	0	0	0	0	0
Transfers from Reserve	0	0	0	0	0	0	0
Net Internal Charges Expense/(Income)	(5)	(6)	(15)	(16)	(16)	(17)	(17)
LESS: Non-cash Items	0	0	0	17	17	18	18
Budget Result Surplus/(Deficit)	(641)	(644)	(674)	(758)	(782)	(806)	(830)



Delivery Program 2013–2017 & Operational Plan 2016/17



THEME: Community leadership and participation

Goal 10: Working together

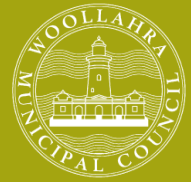
Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
10.1 Improve communication with the community and increase awareness of Council's activities.	10.1.1	Provide professional publications, promotional material and media releases.	Manager Communications	Quarterly progress report	✓	✓	✓	✓
	10.1.2	Provide educational tours for school children and community groups on local government processes and Council's role in the community.	Manager Communications	Quarterly progress report	✓	✓	✓	✓
10.2 Plan for the future for Woollahra.	10.2.1	Maintain a long term Community Strategic Plan for Woollahra.	Director Corporate Services	Quarterly progress report	✓	✓	✓	✓
		Provide timely reports to Council and the Community on developments arising from the State Government's Local Government Reform program that impact Council's long term community and strategic planning processes.	Director Corporate Services	Ongoing			✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
10.3 Build and foster relationships, strategic networks and work collaboratively with all levels of government, non-government organisations, the private sector and community groups.	10.3.1	Work closely with the Southern Sydney Regional Organisation of Councils (SSROC) and other appropriate regional bodies to improve service efficiency and effectiveness and to promote Council's position on matters of common interest.	General Manager	Quarterly progress report	✓	✓	✓	✓
		Continue to actively contribute to the effective operations of SSROC.	Director Corporate Services	Ongoing	✓	✓	✓	✓
		Report to Council on any implications on the operations of SSROC arising from the State Government's Local Government Reform Program.	Director Corporate Services	Ongoing			✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



THEME: Community leadership and participation

Goal 11: Well managed council

Woollahra Council will be open and accountable to all stakeholders, encourage participation in decision making and make decisions that are in the public interest. Through effective long term planning we will develop and implement strategies and ensure ongoing resources to fulfil long term community goals.

Our key challenges

Decision making	Effectively engaging, consulting and communicating with a changing community.
Policies and strategies	Maintaining effective, up to date strategies, policies, systems and processes to deliver cost effective and efficient service to our community.
Business assurance	Effectively responding to community needs.
Strategic partnerships	Establishing partnerships and strengthening relationships with other levels of Government and community organisations.

Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators:

Community satisfaction with Council leadership and service provision, measured through periodic community satisfaction surveys.

Comparative result in Office of Local Government and NSW Treasury Corporation financial sustainability indicators.

Comparative results in Local Government Professionals Australia (LGPA) Good Governance Health Check.

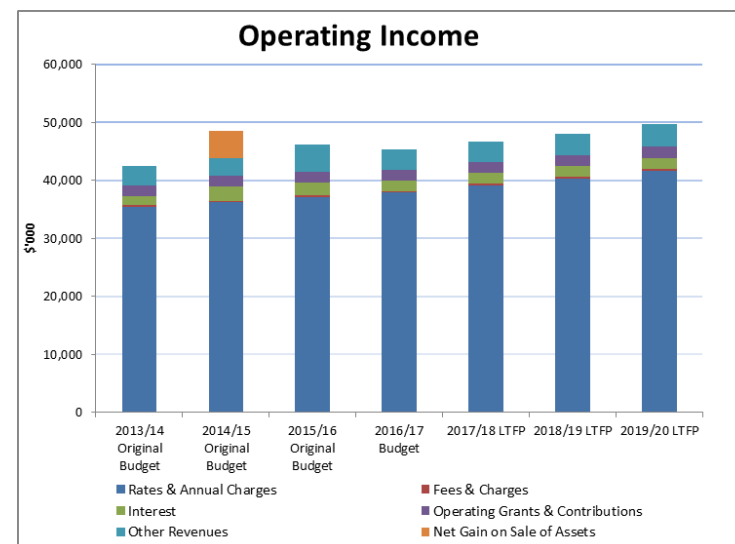
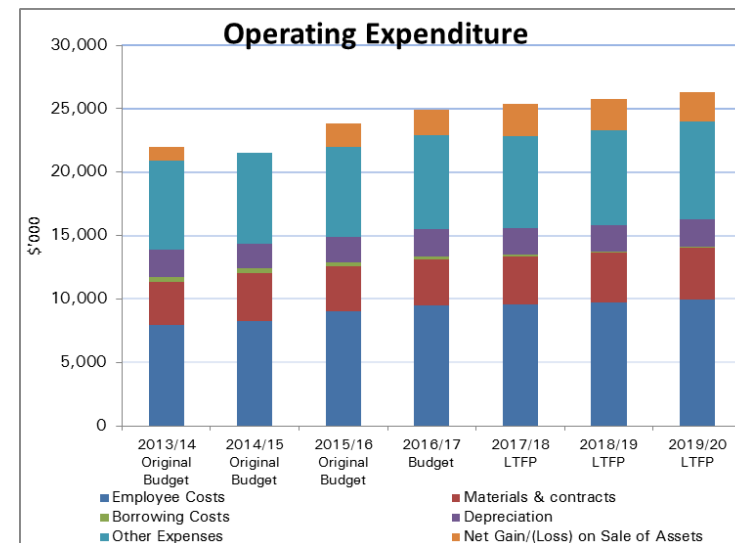


Delivery Program 2013–2017 & Operational Plan 2016/17



Goal 11: Well managed Council – Budget details

	2013/14 Original Budget	2014/15 Original Budget	2015/16 Original Budget	2016/17 Budget	LTFP = Long Term Financial Plan 2017/18 LTFP	2018/19 LTFP	2019/20 LTFP
Operating Expenditure							
Employee Costs	7,963	8,258	9,022	9,462	9,566	9,763	9,968
Materials & contracts	3,357	3,779	3,575	3,686	3,797	3,912	4,086
Borrowing Costs	397	403	306	212	133	72	61
Depreciation	2,160	1,935	2,023	2,140	2,098	2,098	2,197
Other Expenses	7,069	7,164	7,082	7,412	7,263	7,483	7,710
Net Gain/(Loss) on Sale of Assets	1,044	0	1,823	2,013	2,534	2,420	2,296
	21,989	21,538	23,831	24,924	25,392	25,748	26,317
Operating Income							
Rates & Annual Charges	35,433	36,206	37,160	37,860	39,079	40,337	41,636
Fees & Charges	250	273	301	310	319	329	339
Interest	1,634	2,464	2,107	1,906	1,887	1,822	1,900
Operating Grants & Contributions	1,732	1,817	1,976	1,797	1,843	1,892	1,941
Other Revenues	3,404	3,124	4,707	3,496	3,603	3,712	3,826
Net Gain on Sale of Assets	0	4,583	0	0	0	0	0
	42,453	43,884	46,251	45,368	46,730	48,092	49,642
Operating Result Surplus/(Deficit)	20,464	22,345	22,420	20,443	21,338	22,344	23,325
Capital Expenditure & Liability Reduction							
Capital Budget	1,880	44,104	2,022	1,889	1,506	1,931	1,877
Loan Principal Repayments	1,016	1,254	1,348	1,022	1,101	202	213
Employee Entitlements paid on Termination	395	395	395	395	407	420	433
Transfers to Reserve	6,049	57,830	6,574	6,476	6,577	6,712	6,862
Capital Funding							
Capital Grants & Contributions	1,625	1,500	1,500	1,800	1,800	1,800	1,800
Transfers from Reserve	263	42,868	1,282	1,071	160	363	363
Net Internal Charges Expense/(Income)	(3,862)	(3,917)	(4,355)	(4,607)	(4,746)	(4,890)	(5,038)
LESS: Non-cash Items	4,999	51,017	5,697	5,019	5,612	5,696	5,714
Budget Result Surplus/(Deficit)	21,873	18,064	24,915	23,157	24,065	25,827	26,856



Delivery Program 2013–2017 & Operational Plan 2016/17



THEME: Community leadership and participation

Goal 11: Well managed Council

Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
11.1 Facilitate community led decision-making that is open, honest, and ethical and benefits the broad community.	11.1.1	Undertake community consultation and engagement process in Council decision-making and the delivery of projects.	Manager Communications	Quarterly progress report	✓	✓	✓	✓
	11.1.2	Provide organisational support systems that facilitate transparent and democratic decision-making.	Manager Governance & Council Support	Quarterly progress report	✓	✓	✓	✓
		Provide ongoing reporting to Council and the community on matters arising from the State Government's review of the Local Government Act.	Director Corporate Services	Completed by 30/06/2017			✓	✓
		Report to Council on matters arising from IPART's review of Rating legislation.	Director Corporate Services	Completed by 30/06/2017				✓
11.2 Develop and maintain effective reporting systems that enable Council to measure and report on performance.	11.2.1	Ensure Council maintains a transparent and integrated planning and reporting framework that is legislatively compliant and facilitates effective decision-making.	Director Corporate Services	Quarterly progress report	✓	✓	✓	✓
		Monitor Council's compliance with the Integrated Planning & Reporting legislation having regard to the State Government's Local Government Reform Program and review of the Local Government Act.	Chief Financial Officer	Completed by 30/06/2017	✓	✓	✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
	11.2.2	Ensure Council maintains a strong governance framework by continually reviewing Council policies and procedures for adequacy and currency.	Manager Governance & Corporate Support	Quarterly progress report	✓	✓	✓	✓
		Monitor any developments arising from the State Government's response to the Local Government Review Panel's recommendation for mandatory professional development for Councillors.	Manager Governance & Corporate Support	Completed by 30/06/2017			✓	✓
		Conduct an updated internal review of Council's policies, procedures and processes against the Office of Local Government's promoting better practice self-assessment checklist.	Manager Governance & Corporate Support	Completed by 30/06/2017			✓	✓
	11.2.3	Report regularly on Council's activities and achievements to the community.	Manager Communications	Quarterly progress report	✓	✓	✓	✓
11.3	Maintain community access and effective participation in Council committees.	11.3.1	Provide effective support to manage the efficient operation of Council and other Committee meetings.	Manager Governance & Corporate Support	Quarterly progress report	✓	✓	✓
		11.3.2	Encourage community representation on subject based sub-committees.	Manager Governance & Corporate Support	Quarterly progress report	✓	✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
11.4 Maintain Council's strong financial position.	11.4.1	Effective management of Council's finances.	Chief Financial Officer	Quarterly progress report	✓	✓	✓	✓
	11.4.2	Manage the leasing and licensing of Council buildings.	Manager Property & Projects	Quarterly progress report	✓	✓	✓	✓
	11.4.3	Implement the outcomes of the Property Assets Study.	Manager Property & Projects	Quarterly progress report	✓	✓	✓	✓
		Undertake the second phase of the redevelopment of the Rose Bay public car parks in Wilberforce Avenue and Ian Street. This phase of the project includes detailed design, review of planning controls, community consultation and commencement of procurement.	Manager Property & Projects	Completed by 30/06/2017			✓	✓
		Undertake the second phase of the St Brigids redevelopment. This phase of the project includes implementing the outcomes of the Expression of Interest process for the downstairs restaurant/function space and finalisation of options for the upstairs gallery/cultural space.	Manager Property & Projects	Completed by 30/06/2017			✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
11.5 Deliver high quality services that meet customer expectations.	11.5.1	Provide the best practice customer services in a timely and professional manner.	Executive Coordinator Customer Information	Quarterly progress report	✓	✓	✓	✓
		Investigate opportunities to provide Council-wide customer service response at the new Double Bay Library.	Executive Coordinator Customer Information	Progress report by 31/12/2016				✓
	11.5.2	Provide for the effective planning and delivery of information technology services to enable efficient services to the community.	Chief Information Officer	Quarterly progress report	✓	✓	✓	✓
		Review Council's five year Information Technology Strategy to ensure our electronic business systems continue to meet operational needs and community expectations.	Chief Information Officer	Completed by 30/06/2017			✓	✓
		Continued staged implementation of Council's EDRMS to integrate with other corporate systems.	Chief Information Officer	Completed by 30/06/2017		✓	✓	✓
	11.5.3	Maintain a highly skilled, productive, committed and customer focused workforce.	Manager Organisational Development & Human Resources	Quarterly progress report	✓	✓	✓	✓
		Continue to promote customer service excellence across all areas of Council's operations.	Executive Coordinator Customer Information	Completed by 30/06/2017	✓	✓	✓	✓

Delivery Program 2013–2017 & Operational Plan 2016/17



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2016/17						
		<p>Coordinate the Best Service Program as an integral part of council's approach to business, by strengthening the capacity of all departments to integrate continuous improvement techniques in their ongoing business operations.</p> <p>Ongoing monitoring and review of Council's Best People Program as part of our 4 Year Workforce Management Plan and promote initiatives in line with the plan's four objectives - Staff Engagement, Skills and Productivity, Best use of Resources and Corporate Brand.</p>	<p>Manager Organisational Development & Human Resources</p> <p>Manager Organisational Development & Human Resources</p>	<p>Completed by 30/06/2017</p> <p>Completed by 30/06/2017</p>	✓	✓	✓	✓
11.6 Minimise risk for Council and the community.	11.6.1	Maintain a risk management framework that achieves best practice in managing risks associated with Council's business activities.	Manager Business Assurance & Risk	Quarterly progress report	✓	✓	✓	✓
	11.6.2	Maintain a corporate wide Business Assurance Framework to manage our systems/processes and risks to improve and protect Council's current and future performance.	Director Corporate Service	Quarterly progress report	✓	✓	✓	✓
		Ongoing monitoring of the implementation of Council's rolling three year internal audit program and annual internal audit plan in consultation with the Audit & Assurance Committee.	Manager Business Assurance & Risk	Completed by 30/06/2017		✓	✓	✓

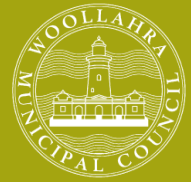
Delivery Program 2013–2017 & Operational Plan 2016/17



Details of specific capital works projects Council is proposing to undertake in 2016/17 in supporting the strategic Goal of **Well managed Council** are detailed below.

Project	Description of project or works	2016/17 Capital Budget	CAPITAL FUNDING				Net Cost Funded from Operating Budget
			<i>E&IRL</i>	<i>Grants / Section 94 and 94A</i>	<i>Sales</i>	<i>Reserves</i>	
		\$	\$	\$	\$	\$	\$
980 – Investment Properties							
Kiaora Place	Capital improvements including landscaping and card only paystation	213,716	0	0	0	213,716	0
Rent free incentives	Capitalisation of grossing up operating income with rent free incentives	77,881					77,881
Total for Investment Properties		291,597	0	0	0	213,716	77,881
981 - Computers & Office Equipment							
Enquiry tool	Implementation of enquiry tool to enable better Online DA and Property enquiries	10,000	0	0	0	10,000	0
Mobility application	Implementation of mobility application for smart mobiles and tablets to enable staff to capture information in the field and the public to use an app to access information	70,000	0	0	0	70,000	0
Double Bay Library Technology Hub	Provide an interactive video conferencing and content sharing experience with Microsoft office suite, one note interactive whiteboard and Skype for business.	31,500	0	0	0	0	31,500
Total for Computers & Office Equipment		111,500	0	0	0	80,000	31,500
986 - Council Offices							
The Annexe	Replace air conditioning	40,000	0	0	0	0	40,000
Redleaf	Install Building Occupant Warning System	45,000	0	0	0	0	45,000
Redleaf	Replace external window blinds on lower ground floor	30,000	0	0	0	0	30,000
Redleaf	Upgrade BMS air conditioning	60,000	0	0	0	0	60,000
Total for Council Offices		175,000	0	0	0	0	175,000

Delivery Program 2013–2017 & Operational Plan 2016/17



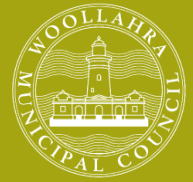
Project	Description of project or works	2016/17 Capital Budget	CAPITAL FUNDING				Net Cost Funded from Operating Budget
			<i>E&IRL</i>	<i>Grants / Section 94 and 94A</i>	<i>Sales</i>	<i>Reserves</i>	
		\$	\$	\$	\$	\$	\$
990 – Plant Replacement							
Passenger Vehicles		1,309,000	0	0	767,500	22,100	519,400
Light Commercial Vehicles		185,500	0	0	60,000	22,250	103,250
Heavy Plant		585,000	0	0	155,000	242,000	188,000
Miscellaneous Plant		106,000	0	0	15,500	0	90,500
Total for Plant Replacement		2,185,500	0	0	998,000	286,350	901,150
Total for Goal 11: Well managed Council		2,763,597	0	0	998,000	580,066	1,185,531

Delivery Program 2013–2017 & Operational Plan 2016/17



2016/17 Fees & Charges

Delivery Program 2013—2017 & Operational Plan 2016/17



Fees and Charges

The Fees and Charges Schedule sets the maximum price payable for any particular activity or service provided by Council.

Fees or Charges less than the maximum listed amount are either set by Council through a resolution or by the General Manager or Council Officers through delegated authority.

It is important to note that the Fees or Charges that appear in the following schedule can vary according to the type of activity or user.

For example, differential pricing exists for the users of community halls and open space. The basis for differentiation lies in the categories outlined in the Pricing Policy.

Pricing Policy

Four categories of pricing are used in the 2016/17 Fees and Charges to ensure that the range of fees and charges reflect the cost of providing services to the Woollahra Community.

The Pricing Policy categories are:

- a. Statutory
- b. Subsidised
- c. Cost Recovery
- d. Full Cost Recovery

Delivery Program 2013—2017 & Operational Plan 2016/17



As a matter of policy, Council will increase fees and charges each year by at least the CPI where practical unless it would have an adverse impact on forecast revenue or users' capacity to pay. Variations to this are reported to Council and determined.

The Fees and Charges included in the Schedule are based on this Pricing Policy.

A description of the categories is as follows:

a. Statutory

Statutory Pricing occurs if relevant acts and regulations enable Council to set a fee or charge, or the relevant acts and regulations prescribe a maximum fee for a particular activity. These charges are legislated by the New South Wales Government across a range of activities and services provided by local government.

b. Subsidised

Under subsidised pricing, the price for service is set below the financial cost of providing that service.

c. Cost Recovery

The fee or charge set under cost recovery pricing recovers for Council the cost of providing a service to the community.

d. Full Cost Recovery

Council sets the price for a service or activity to recover the cost of providing a service with a built-in rate of return on any asset being used or a mark-up for the service.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fees and Charges Table of Contents

Activity Approval Applications	132	Inspection Fees	157
Animals	133	Library Services	158
Certificate Application Fees	133	Parks and Reserves	160
Clothing Bins	137	Payment Charges	166
Community Development	138	PCA Service Fees	167
Compliance Cost Notices	138	Planning Requests	168
Council Events	138	Preschool	169
Council Reports & Documents	138	Roads and Footpaths	170
Development Application Fees	140	Rock Anchors	181
Dinghy Storage	148	Stormwater Management Charge	182
Documents Plans & Maps	149	Swimming Pools	182
Environmental Enforcement	151	Traffic & Parking	183
Filming and Still Photography	151	Trees	185
Fire Safety	154	Venue Hire	186
Fitness Training	154	Waste Services	195
Food & Health Premises	155	Water Systems Registration	197
Graffiti Removal	155		
Hoarding Fees	156		
House Renumbering	156		
Impounding	156		

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
ACTIVITY APPROVAL APPLICATIONS						
Local Government Act Activity Applications (other than where a specific fee is provided)	FCR	163.00	Exempt	163.00	per application per hour or part hour for assessment	A Minimum fee of \$163.00 is payable up front. The total fee is calculated on the hourly rate and is payable before the release of any determination. Reduced activity application fees may be applied at the discretion of the General Manager for activities such as charity activities.
Charity Clothing Bin Application - (s68C3 - Place a clothing bin in a public place)	SUB	40.00	Exempt	40.00	per application per hour or part hour for assessment	Applications only from charitable organisations for clothing bins located in Council Car Parks. Licence fee applies on approval (see Clothing Bins).
Local Government Activity Application - (s68F7 - Use a standing vehicle or any article for the purpose of selling any article in a public place)	FCR	298.00	Exempt	298.00	per application	
Local Government Activity Application - (s68C3 - Place a waste storage container in a public place)	FCR	1,680.00	Exempt	1,680.00	per application	This fee covers the application and the issue of an activity approval for a period of one year
Local Government Activity Application - (s68C3 - Place a waste storage container in a public place - per placement)	FCR	298.00	Exempt	298.00	per application	This fee covers the application and the issue of an activity approval for a maximum period of one week.
Local Government Activity Application - (s68F1 - Operate a public car park).	FCR	\$560 + \$2.30 per parking space	Exempt	\$560 + \$2.30 per parking space	\$560 + \$2.30 per parking space	A Minimum fee of \$560 is payable up front. The total fee is calculated on the number of parking spaces and is payable before the release of any determination.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
ANIMALS						
Animal Registration						
Animal Lifetime Registration (per dog/cat)						Fees as per Clause 17 of the Companion Animals Regulation 2008 & Companion Animals (Adjustable Fee Amounts) Notice. Fees listed are 2015/2016 fees. These fees will be updated on 1 July 2016 when advised by the NSW State Government.
Complete Animal	ST	192.00	Exempt	192.00	per animal	
Desexed Animal	ST	52.00	Exempt	52.00	per animal	
Complete Animal - Pensioner Rate	ST	192.00	Exempt	192.00	per animal	
Desexed Animal - Pensioner Rate	ST	21.00	Exempt	21.00	per animal	
CERTIFICATE APPLICATION FEES						
Complying Development Certificate	FCR	Calculation Examples: $LN(CV) \times CV^I$	10.0%	Calculation Examples: $LN(CV) \times CV^I$ plus 10.0% GST	per application	CV = Contract Value of work I = 0.41 LN = Natural Logarithm
Minimum Charge	FCR	327.27	32.73	360.00	per application	The minimum charge is for works with an estimated value of works up to \$7,000. For works above this amount the fee is calculated on a sliding scale using the above formula.
\$50,000	FCR	913.68	91.37	1,005.05	per application	All Classifications of Building
\$100,000	FCR	1,291.77	129.18	1,420.95	per application	All Classifications of Building
\$150,000	FCR	1,579.12	157.91	1,737.03	per application	All Classifications of Building
\$250,000	FCR	2,030.48	203.05	2,233.53	per application	All Classifications of Building
\$500,000	FCR	2,848.33	284.83	3,133.16	per application	All Classifications of Building
\$1,000,000	FCR	3,984.44	398.44	4,382.88	per application	All Classifications of Building
\$2,000,000	FCR	5,559.67	555.97	6,115.64	per application	All Classifications of Building
\$5,000,000	FCR	8,606.00	860.6	9,466.60	per application	All Classifications of Building

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Neighbour notification of applicable Complying Development Certificates	COST	126.50	EXEMP T	126.50	per applicable application	Charged on CDC's required to be notified to neighbouring residential occupiers pursuant to Clause 130AB of the Environmental Planning & Assessment Regulation 2000
Construction Certificate	FCR	Calculation Examples: $LN(CV) \times CV^I$	10.0%	Calculation Examples: $LN(CV) \times CV^I$ plus 10.0% GST	per application	Calculation: $LN(CV) \times CV^I$ CV = Contract Value of work I = 0.41 LN = Natural Logarithm
Minimum Charge	FCR	327.27	32.73	360.00	per application	The minimum charge is for works with an estimated value of works up to \$7,000. For works above this amount it is a sliding scale.
\$50,000	FCR	913.68	91.37	1,005.05	per application	All Classifications of Building
\$100,000	FCR	1,291.77	129.18	1,420.95	per application	All Classifications of Building
\$150,000	FCR	1,579.12	157.91	1,737.03	per application	All Classifications of Building
\$250,000	FCR	2,030.48	203.05	2,233.53	per application	All Classifications of Building
\$500,000	FCR	2,848.33	284.83	3,133.16	per application	All Classifications of Building
\$1,000,000	FCR	3,984.44	398.44	4,382.88	per application	All Classifications of Building
\$2,000,000	FCR	5,559.67	555.97	6,115.64	per application	All Classifications of Building
\$5,000,000	FCR	8,606.00	860.6	9,466.60	per application	All Classifications of Building
Amendment of Complying Development or Construction Certificates	FCR	CV % of Original Fee < \$150,000 30% \$150,000 to \$500,000 25% \$500,001 to \$1 Million 20% > \$1 Million 15%	10.0%	CV % of Original Fee < \$150,000 30% \$150,000 to \$500,000 25% \$500,001 to \$1 Million 20% > \$1 Million 15% plus 10.0% GST	per application to amend a CDC or CC	CV = Contract Value Note: CDC or CC amendments are made by applying for a NEW certificate these fees apply where a CDC or CC has been issued for substantially the same development

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Compliance Certificates and Miscellaneous Building & Compliance Services	FCR	163.64	16.36	180.00	per hour or part hour	Minimum Fee \$180
Lodgement Fee - Complying Development Certificate Part 4A Certificate & Notice of Commencement.	ST	Clause 263 of the Environmental Planning and Assessment Regulation	Exempt	36.00	per lodgement	This fee applies to Certificates Issued by Council or Accredited Certifiers and is the maximum permissible by Clause 263(2) of the Environmental Planning & Assessment Regulation 2000.
Occupation Certificates	COST	Class Amount 1 & 10 \$115 per SOU, 2 to 9 \$115 per 200m ²	16.36	180.00	per application	This fee only applies to developments where Council was appointed the PCA prior to formal PCA Service Agreement. SOU = Sole Occupancy Unit.
Strata Subdivision Certificate	FCR	\$1,160 + \$298 for each lot over two	Exempt	\$1,160 + \$298 for each lot over two		
Torrens Title Subdivision Certificate (Section 109J of EP&A Act)	FCR	\$1,160 + \$298 for each lot over two	Exempt	\$1,160 + \$298 for each lot over two		
Building Certificate Applications	ST	As per Clause 260 of the Environmental Planning & Assessment Regulation 2000	Exempt	250.00	per application	Minimum statutory charge per application. Additional statutory charges apply for the assessment of building certificates for unauthorised work and/or for Class 2 - 9 buildings with a floor area of 200m ² or more
Building Certificate Reinspection Fee	ST	As per Clause 260 of the Environmental Planning & Assessment Regulation 2000	Exempt	90.00	per inspection	Minimum statutory charge per additional inspection.
File Retrieval Fee - per Building Certificate	COST	74.00	Exempt	74.00	per application	Charge associated with retrieving files from storage.
Planning Certificates						
Planning Certificates under S149(2) - EPA Act 1979	ST	53.00	Exempt	53.00	per certificate	One certificate for each allotment of land
Planning Certificate under S149(5) - EPA Act 1979	ST	80.00	Exempt	80.00	per certificate	One certificate for each allotment of land

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Planning Certificates under S149(2) and S149(5) - EPA Act 1979	ST	133.00	Exempt	133.00	per certificate	One certificate for each allotment of land
Planning Certificates under S149 - EPA Act 1979 - Expedites	COST	89.00	Exempt	89.00	per application	Expedite. One certificate for each allotment of land
Rates Certificates						
Section 603 Certificates (LG Act 1993)	ST	75.00	Exempt	75.00	per certificate	One certificate for each allotment of land. NOTE: This fee is set at the maximum level recommended by the Office of Local Government each year. It will be varied as and when advice is received from the Office.
Section 603 Expedites (LG Act 1993)	COST	89.00	Exempt	89.00	per application	Expedite. One certificate for each allotment of land
Orders and Notices Certificates						
Notices and orders certificate under S121ZP - EPA Act 1979	COST	98.00	Exempt	98.00	per certificate	Certificate for orders in force and outstanding notices. One certificate per allotment of land.
Notices and orders certificate under S121 ZP expedite - EPA Act	COST	89.00	Exempt	89.00	per application	Expedite. Certificate for orders in force and outstanding notices. One certificate per allotment of land.
Notices and orders certificate under S735A - Local Government Act 1993	COST	98.00	Exempt	98.00	per certificate	Certificate for outstanding notices (being a notice order direction and demand). One certificate per allotment of land.
Notices and orders certificate under S735A expedite - Local Government Act 1993	COST	89.00	Exempt	89.00	per application	Expedite. Certificate for outstanding notices (being a notice order direction and demand). One certificate per allotment of land.
Notices and orders certificate under S121ZP (EPA Act 1979) and S735A (Local Government Act 1993) (combined)	COST	174.00	Exempt	174.00	per certificate	Certificate for orders in force and outstanding notices. One certificate per allotment of land.
Notices and orders certificate under S121ZP (EPA Act 1979) and S735A (Local	COST	89.00	Exempt	89.00	per application	Expedite. Certificate for orders in force and outstanding notices. One certificate

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Government Act 1993) (combined). Expedite.						per allotment of land.
Certificates for Section 735A (LG Act) and Section 121 ZP (EP & A Act) plus outstanding orders notices and directions under the Food Act 1989 the Protection of the Environment Operations Act 1997 the Public Health Act 1991 the Roads Act 1993 and the Swimming Pools Act 1992 plus Outstanding Orders notices and directions that the Council may issue under other Acts.	COST	221.00	Exempt	221.00	per application	Certificate for orders in force and outstanding notices under the LG Act EPA Act and other Act. One certificate per allotment of land.
Certificate under S735A (LG Act 1993) and S121ZP (EPA Act) plus orders and directions in force and outstanding notices under the Food Act 1989 the Protection of the Environment Operations Act 1997 the Public Health Act 1991 the Roads Act 1993 and the Swimming Pools Act 1992 plus orders and directions in force and outstanding notices that the Council may issue under other Acts. Expedite.	COST	89.00	Exempt	89.00	per application	Expedite. Certificate for orders and directions in force and outstanding notices under LG Act the EPA Act 1979 and other Acts. One certificate for each allotment of land.
Other Certificates						
Section 88G Certificates (Conveyancing Act)	ST	10.00	Exempt	10.00	per certificate	Certificate of amount due under Sect 88G (fines due to Council in relation to failure to comply with positive covenants). Note: fee is \$35 if inspection is required.
CLOTHING BINS						
Charity Clothing Bin Application - (s68C3 - Place a clothing bin in a public place)	COST	40.00	Exempt	40.00	per application per hour or part hour for assessment	Applications only from charitable organisations for clothing bins located in Council Car Parks

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Charity Clothing Bin Licences in approved locations	SUB	357.00	Exempt	357.00	per licence valid for 5yrs max.	A minimum fee of \$357.00 is payable up front. The fee is calculated on the hourly rate and is payable before the release of any legal agreement. Protracted negotiations over 5 hours will be charged at \$67 per hour.
COMMUNITY DEVELOPMENT						
Community Activities and Events Level 1 - Attendance Fee	SUB	4.55	0.45	5.00		Partial cost recovery depending on the scale & cost of event or program.
Community Activities and Events Level 2 - Attendance Fee	SUB	9.09	0.91	10.00		Partial cost recovery depending on the scale & cost of event or program.
First Aid Class - Full Day	SUB	45.45	4.55	50.00	per class	First Aid Course per Full Day
Mental Health First Aid manual	SUB	27.27	2.73	30.00	per manual	Mental Health First Aid manual for Mental Health First Aid course
COMPLIANCE COST NOTICES						
Compliance Cost Notices issued under the Environmental Planning & Assessment Act 1979						
In respect of any costs or expenses relating to an investigation that leads to the giving of an order pursuant to the EP&A Act 1979	ST	1,000.00	Exempt	1,000.00	Per Order	Statutory fee as per Clause 281C of the Environmental Planning & Assessment Regulation 2000
In respect of any costs or expenses relating to the preparation or serving of the notice of the intention to give an order pursuant to the EP&A Act 1979	ST	500.00	Exempt	500.00	Per Notice of Intention	Statutory fee as per Clause 281C of the Environmental Planning & Assessment Regulation 2000
COUNCIL EVENTS						
Woollahra Small Sculpture Prize Entry Fee 2016 Calendar year	COST	40.91	4.09	45.00	Entry Fee	
Woollahra Small Sculpture Prize Entry Fee 2017 Calendar year	COST	40.91	4.09	45.00	Entry Fee	
COUNCIL REPORTS & DOCUMENTS						
Annual Report	COST	39.00	Exempt	39.00	per copy	Charge imposed to offset the cost of printing the document.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Delivery Program & Operational Plan	COST	39.00	Exempt	39.00	per copy	Charge imposed to offset the cost of printing the document.
Annual Agenda Printing Fee						Annual fee does not apply to local community organisations
DCC	COST	913.00	Exempt	913.00	per year	Charge imposed to offset the cost of printing the document.
AAP	COST	913.00	Exempt	913.00	per year	Charge imposed to offset the cost of printing the document.
C&E	COST	314.00	Exempt	314.00	per year	Charge imposed to offset the cost of printing the document.
UP	COST	314.00	Exempt	314.00	per year	Charge imposed to offset the cost of printing the document.
Council	COST	314.00	Exempt	314.00	per year	Charge imposed to offset the cost of printing the document.
C&W	COST	314.00	Exempt	314.00	per year	Charge imposed to offset the cost of printing the document.
Government Information (Public Access) Act - GIPA Act						Charge imposed to offset the cost of printing the document.
Application fee for individuals about their personal affairs	ST	30.00	Exempt	30.00	per application	Includes 20 hours processing time
Processing fee for individuals about their personal affairs	ST	30.00	Exempt	30.00	per hour	After 20 hours processing time
Application fee for all other requests	ST	30.00	Exempt	30.00	per application	Includes first hour of processing time
Processing Fee for all other requests	ST	30.00	Exempt	30.00	per hour	First hour of processing time is included in application fee
Internal Review	ST	40.00	Exempt	40.00	per application	For a review of Council's decision on a formal Government Information (Public Access) application
Photocopying by Council Staff						
A4 pages (Black & White)	COST	1.00	0.1	1.10	per copy	
A3 pages (Black & White)	COST	1.64	0.16	1.80	per copy	
A4 pages (Colour)	COST	1.64	0.16	1.80	per copy	

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
A3 pages (Colour)	COST	3.27	0.33	3.60	per copy	
Plan Copying up to A1 size	COST	16.23	1.62	17.85	per copy	
Subpoenas						
Documents Subpoenaed						
First Hour Search Fee ¹ (Minimum Fee)	FCR	217.50	Exempt	217.50	1st Hour	Minimum charge for search of subpoenaed documents
Subsequent Search Fees	FCR	124.00	Exempt	124.00	Subsequent 1/2 Hour	
Documents Subpoenaed ¹ photocopying fees - A4	COST	1.00	Exempt	1.00	Per Copy	Fees charged by supplier
Documents Subpoenaed ¹ photocopying fees - A2 - A0	COST	16.30	Exempt	16.30	Per Copy	Fees charged by supplier
File Retrieval Fees						
File Retrieval Fee- per file part	COST	25.80	Exempt	25.80	Per file part	Charge associated with retrieving a file from storage
File Retrieval Fee- per DA & Sec 96 application	COST	74.00	Exempt	74.00	Per Application	Charge associated with retrieving files from storage
File Retrieval Fee - per Building Certificate	COST	74.00	Exempt	74.00	Per Application	Charge associated with retrieving files from storage
DEVELOPMENT APPLICATION FEES						
Works including erection carrying out of work or demolition						Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
Up to \$5,000	ST	110.00	Exempt	110.00	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
\$5,001 - Less than \$50,000	ST	\$170 + \$3 for each \$1,000 (or part of \$1,000)	Exempt	\$170 + \$3 for each \$1,000 (or part of \$1,000)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
\$50,001 - \$250,000	ST	\$352 + \$3.64 for each \$1,000 (or part of \$1,000) over \$50,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)	Exempt	\$352 + \$3.64 for each \$1,000 (or part of \$1,000) over \$50,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
\$250,001 - \$500,000	ST	\$1,160 + \$2.34 for each \$1,000 (or part of \$1,000) over \$250,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)	Exempt	\$1,160 + \$2.34 for each \$1,000 (or part of \$1,000) over \$250,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
\$500,001 - \$1,000,000	ST	\$1,745 + \$1.64 for each \$1,000 (or part of \$1,000) over \$500,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)	Exempt	\$1,745 + \$1.64 for each \$1,000 (or part of \$1,000) over \$500,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
\$1,000,001 - \$10,000,000	ST	\$2,615 + \$1.44 for each \$1,000 (or part of \$1,000) over \$1,000,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)	Exempt	\$2,615 + \$1.44 for each \$1,000 (or part of \$1,000) over \$1,000,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
More than \$10,000,000	ST	\$15,875 + \$1.19 for each \$1,000 (or	Exempt	\$15,875 + \$1.19 for each \$1,000 (or	per application	Excluding the cost of works for any proposed Solar Energy System including

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
		part of \$1,000) over \$10,000,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)		part of \$1,000) over \$10,000,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,000)		the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
Advertising structures	ST	\$285 plus \$93 for each advertisement in excess of 1 or the fee calculated using the above table - whichever is the GREATER	Exempt	\$285 plus \$93 for each advertisement in excess of 1 or the fee calculated using the above table - whichever is the GREATER	per application	
New dwelling house with value not exceeding \$100,000	ST	\$455 (Includes PlanFIRST Levy of \$64.00)	Exempt	\$455 (Includes PlanFIRST Levy of \$64.00)	per application	Excluding the cost of works for any proposed Solar Energy System including the following, * a photovoltaic electricity generating system/s, and/or * a solar hot water system/s, and/or * a solar air heating system/s.
Subdivisions						
Land Subdivision - involving the opening of a public road	ST	\$665 plus \$65 per additional lot	Exempt	\$665 plus \$65 per additional lot	per application	
Land Subdivision - not opening a public road	ST	\$330 plus \$53 per additional lot	Exempt	\$330 plus \$53 per additional lot	per application	
Strata Title Subdivision	ST	\$330 plus \$65 per additional lot	Exempt	\$330 plus \$65 per additional lot	per application	
Development not involving erection of a building, carrying out of work, subdivision of land or demolition such as a change of use or the removal or pruning of a heritage tree	ST	285.00	Exempt	285.00	per application	
Additional fee - designated development	ST	\$920 plus fee calculated elsewhere	Exempt	\$920 plus fee calculated elsewhere	per application	

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Additional fees - development requiring concurrence from another authority	ST	\$140 per concurrence authority	Exempt	\$140 per concurrence authority	per concurrence authority	
Concurrence fee payable to the concurrence authority	ST	\$320 per concurrence authority to be referred to the authority	Exempt	\$320 per concurrence authority to be referred to the authority	per concurrence	
Additional fees - integrated development	ST	\$140 per approval authority	Exempt	\$140 per approval authority	per approval authority	
Approval fees - integrated development	ST	\$320 per other approval body to be referred to that approval authority	Exempt	\$320 per other approval body to be referred to that approval authority	per approval authority	
Note: Under Section 254 of the Environmental Planning & Assessment Regulation if two or more fees are applicable the maximum fee is the sum of those fees.						
Additional fees - advertising & neighbour notification						
- Applications less than \$100,000	ST	258.00	Exempt	258.00	per application	
- Applications \$100,000 to \$499,999	ST	446.00	Exempt	446.00	per application	
- Applications \$500,000 to \$749,999	ST	590.00	Exempt	590.00	per application	
- Applications \$750,000 or above	ST	924.00	Exempt	924.00	per application	
- Applications requiring extensive notification	ST	1,105.00	Exempt	1,105.00	per application	e.g.) Development where impacts have the potential to affect the amenity of an entire neighbourhood or precinct.
- Designated Development	ST	2,220.00	Exempt	2,220.00	per application	
- Advertised Development	ST	1,105.00	Exempt	1,105.00	per application	
- Prohibited Development	ST	1,105.00	Exempt	1,105.00	per application	
File Retrieval Charge imposed on EVERY NEW DA & Section 96 lodged	COST	74.00	Exempt	74.00	per application	
Note: Flat rate charge for the retrieval of archival records to be used in the assessment of the application						

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Replacement Development Application Fee	COST	50% of the Original DA fee where the assessment report is in draft or in the opinion of Council the amendments are minor and will not require a substantial re-assessment . 75% of the Original DA fee where the assessment report has been completed and signed off but the application remains undetermined or in the opinion of Council the changes are such that will require substantial re-assessment	Exempt	50% of the Original DA fee where the assessment report is in draft or in the opinion of Council the amendments are minor and will not require a substantial re-assessment . 75% of the Original DA fee where the assessment report has been completed and signed off but the application remains undetermined or in the opinion of Council the changes are such that will require substantial re-assessment	per replacement application	Permitted under Clause 55 of the EP&A Regulation 2000 provides: "A development application may be amended or varied by the applicant (but only with the agreement of the consent authority) at any time before the application is determined". This fee applies to replacement development applications (clause 90 of EPA Reg 2000) applications lodged by the applicant and the fee depends upon the extent of assessment work already completed. This fee does not apply where Council has in writing requested the Applicant to amend the plans. This fee recognises that the original DA fee is often expended assessing applications later amended by applicants at their own initiative and more commonly when they become aware that the original DA may not receive favourable consideration. This fee is in addition to any additional advertising or integrated assessment fees that may be required.
PLUS: 1. Advertising & Neighbour Notification						
-Applications less than \$100,000	ST	258.00	Exempt	258.00	per replacement	
-Applications \$100,000 to \$499,999	ST	446.00	Exempt	446.00	per replacement	
-Applications \$500,000 to \$749,999	ST	590.00	Exempt	590.00	per replacement	
-Applications \$750,000 or above	ST	924.00	Exempt	924.00	per replacement	
Applications requiring extensive notification	ST	1,105.00	Exempt	1,105.00	per replacement	
PLUS: 2. File Retrieval	COST	74.00	Exempt	74.00	per application	

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Review of Determination of DA under s82A of the EP&A Act	ST	75% of the Original DA fee where the assessment report has been completed and signed off but the application remains undetermined.	Exempt	75% of the Original DA fee where the assessment report has been completed and signed off but the application remains undetermined.	per application	
Review of a DA that does not involve the erection of a building the carrying out of a work or the demolition of a work or building	ST	50% of the original DA fee	Exempt	50% of the original DA fee	per application	
Review of a DA that involves the erection of a dwelling house costing \$100,000 or less	ST	190.00	Exempt	190.00	per application	
All other Review Applications:						
Up to \$5,000	ST	55	Exempt	55.00	per application	
\$5,001 - \$250,000	ST	\$85 + \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	Exempt	\$85 + \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	per application	
\$250,001 - \$500,000	ST	\$500 + \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000	Exempt	\$500 + \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000	per application	
\$500,001 - \$1,000,000	ST	\$712 + \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000	Exempt	\$712 + \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000	per application	
\$1,000,01 - \$10,000,000	ST	\$987 + \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000	Exempt	\$987 + \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000	per application	

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
More than \$10,000,000	ST	\$4,737 + \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000	Exempt	\$4,737 + \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000	per application	
Advertising & Neighbour Notification as required under s82A						
- Applications less than \$100,000	ST	258.00	Exempt	258.00	per application	
- Applications \$100,000 to \$499,999	ST	446.00	Exempt	446.00	per application	
- Applications \$500,000 or above	ST	651.00	Exempt	651.00	per application	
PLUS: 1. File Retrieval	COST	74.00	Exempt	74.00	per application	
Request for Review of Decision to Reject a Development Application under s82B						
up to \$100,000	ST	55.00	Exempt	55.00	per application	
\$100,001 - \$1,000,000	ST	150.00	Exempt	150.00	per application	
more than \$1,000,001	ST	250.00	Exempt	250.00	per application	
Request for review of modification applications under s96AB		50% of the original fee	Exempt	50% of the original fee	per application	
Additional fee where the application under s82B or s96AB required notification or advertising						
- Applications less than \$100,000		258.00	Exempt	258.00	per application	
- Applications \$100,000 to \$499,999		446.00	Exempt	446.00	per application	
- Applications \$500,000 or above		651.00	Exempt	651.00	per application	
DA Modification - s96						
Section 96 (2) General Modifications:						
If the original DA fee was less than \$100	ST	50% of original DA fee	Exempt	50% of original DA fee	per application	
If original DA fee was \$100 or more, where the original DA did not involve the erection of a building the carrying out of a work or the demolition of a work or building	ST	50% of original DA fee	Exempt	50% of original DA fee	per application	

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
where the original DA involves the erection of a dwelling house costing \$100,000 or less	ST	190.00	Exempt	190.00	per application	
modification applications in respect to any other development,						
Up to \$5,000	ST	55.00	Exempt	55.00	per application	
\$5,001 - \$250,000	ST	\$85 + \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	Exempt	\$85 + \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	per application	
\$250,001 - \$500,000	ST	\$500 + \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000	Exempt	\$500 + \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000	per application	
\$500,001 - \$1,000,000	ST	\$712 + \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000	Exempt	\$712 + \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000	per application	
\$1,000,001 - \$10,000,000	ST	\$987 + \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000	Exempt	\$987 + \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000	per application	
More than \$10,000,000	ST	\$4,737 + \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000	Exempt	\$4,737 + \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000	per application	
Additional fee where s96 application requires advertising and neighbour notification						
- Applications less than \$100,000	ST	258.00	Exempt	258.00	per application	
- Applications \$100,000 to \$499,999	ST	446.00	Exempt	446.00	per application	
- Applications \$500,000 or above	ST	651.00	Exempt	651.00	per application	
PLUS: 1. File Retrieval	COST	74.00	Exempt	74.00	per application	

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Section 96 (1A) - Modifications involving minimal environmental impact (Planning Officer to determine)	ST	\$645 or 50% of the original DA fee whichever is the LESSER	Exempt	\$645 or 50% of the original DA fee whichever is the LESSER	per application	
PLUS: 1. Advertising & Neighbour notification	ST	258.00	Exempt	258.00	per application	
PLUS: 2. File Retrieval	COST	74.00	Exempt	74.00	per application	
Formal Pre-Lodgement of DA Advice Service						
Alterations & additions up to 50% envelope change, or development proposals not requiring works such as change of use	SUB	478.18	47.82	526.00	per meeting	
New dwellings	SUB	955.45	95.55	1,051.00	per meeting	
New Residential Flat Buildings and commercial development	SUB	2,101.82	210.18	2,312.00	per meeting	
External Access Consultants Fee	COST	Quoted Consultant Fee	Exempt	Quoted Consultant Fee	Per application	Applicants that submit a claim under the Access DCP for exceptional circumstances
DA History/Property Enquiry (requires a written response)	COST	163.00	Exempt	163.00	per hour or part hour	A Minimum fee of \$163.00 is payable up front. The total fee is calculated on the hourly rate and is payable before the release of any documents the property history report.
Plan Perusal						
Application	COST	26.00	Exempt	26.00	per plan	
File Retrieval per application	COST	74.00	Exempt	74.00	per application	
Heritage Works without Consent						
Application under clause 5.10(3) of Woollahra LEP 2014	COST	110.00	Exempt	110.00	per application	
DINGHY STORAGE						
Residents one year hire	COST	106.36	10.64	117.00	One Year	Hire of dinghy storage facility or designated storage area.
Non Residents one year hire	COST	195.45	19.55	215.00	One Year	

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
DOCUMENTS PLANS & MAPS						
Local Environmental Plans (LEPs)						
Woollahra Local Environmental Plan 1995						
a. Written Instrument	COST	18.00	Exempt	18.00	per plan	This plan was replaced by Woollahra LEP 2014 in May 2015. It may be used for transitional or historical purposes.
Woollahra Local Environmental Plan 2014						
Written instrument	COST	20.50	Exempt	20.50	per plan	
Development Control Plans						
Paddington Heritage Conservation Area DCP 2007	COST	45.00	Exempt	45.00	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Residential DCP 2003	COST	76.50	Exempt	76.50	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Rose Bay Centre DCP	COST	76.50	Exempt	76.50	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Double Bay Centre DCP	COST	52.00	Exempt	52.00	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Edgecliff Commercial Centre DCP	COST	18.25	Exempt	18.25	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Watsons Bay DCP	COST	55.20	Exempt	55.20	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Woollahra HCA DCP	COST	55.20	Exempt	55.20	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Woollahra DCP 2015	COST	51.25	Exempt	51.25	per plan	
Neighbourhood Centres DCP	COST	51.25	Exempt	51.25	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Parking DCP	COST	18.25	Exempt	18.25	per plan	This plan was replaced by Woollahra DCP 2015 in May 2015. It may be used for transitional or historical purposes.
Urban Design Study/Public Domain Improvement Program						
Rose Bay Centre	COST	52.50	Exempt	52.50	per plan	
Double Bay Centre	COST	52.50	Exempt	52.50	per plan	
Development Contributions Plan (Section 94A EPA Act)						
Woollahra Section 94A Development Contributions Plan 2005	COST	22.25	Exempt	22.25	per plan	
Contribution Plans (Section 94 EPA Act)						
Woollahra Section 94 Contributions Plan 2002	COST	22.25	Exempt	22.25	per plan	
PDF Maps-Woollahra LEP						
Aerial Photography Map (Colour Print)						
A0	COST	60.00	Exempt	60.00	per page	
A1	COST	32.00	Exempt	32.00	per page	
A2	COST	18.00	Exempt	18.00	per page	
A3	COST	7.00	Exempt	7.00	per page	
A4	COST	3.50	Exempt	3.50	per page	
Cadastral Mapbooks						
A3 Cadastral Mapbook	COST	146.40	Exempt	146.40	per mapbook	Scale approximately 1:2,750
A3 Cadastral Mapbook single page	COST	3.50	Exempt	3.50	per page	Scale approximately 1:2,750
A2 Cadastral Mapbook	COST	465.00	Exempt	465.00	per mapbook	Scale approximately 1:2,000
A2 Cadastral Mapbook single page	COST	11.10	Exempt	11.10	per page	Scale approximately 1:2,000

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Basic Map (Colour Print)						
A0	COST	32.00	Exempt	32.00	per page	
A1	COST	18.00	Exempt	18.00	per page	
A2	COST	11.10	Exempt	11.10	per page	
A3	COST	3.50	Exempt	3.50	per page	
A4	COST	1.75	Exempt	1.75	per page	
LEP Maps (Land use, height...etc)						
A0 Whole of LGA Map	COST	32.00	Exempt	32.00	per page	Cost per map
A1 Whole of LGA Map	COST	18.00	Exempt	18.00	per page	Cost per map
A2 Whole of LGA Map	COST	11.10	Exempt	11.10	per page	Cost per map
A3 Grid Mapbook	COST	188.20	Exempt	188.20	per mapbook	Includes complete published map series bound & covered)
Customised Maps						
Customised Maps (size A0 A1 A2 A3 & A4)	FCR	153.25	Exempt	153.25	per hour	Per hour additional to printing cost (minimum 1/2 hour charge)
ENVIRONMENTAL ENFORCEMENT						
Environmental Enforcement Levy (Compliance Levy)	SUB	0.1% (0.001) x estimated cost of works. Minimum levy \$75, Maximum levy \$5,000	Exempt	0.1% (0.001) x estimated cost of works. Minimum levy \$75, Maximum levy \$5,000	per application	To be levied on every NEW development application (also applicable if no work is proposed by the development application). Will partly offset the costs associated with providing Council's regulatory services relating to certification and other post development investigations.
FILMING AND STILL PHOTOGRAPHY						
Filming on Council property including roads and parks						
No Application Fee – non-refundable Ultra Low Impact	ST					No Application Fee (Ultra Low Impact) Consideration based on: No more than 10 crew; No disruption is caused to Council's stakeholder retailers or motorists or other events in the vicinity of the activities;

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
						Activities are contained to footways or public open space areas only; Public safety is maintained at all times during the conduct of the activities; Vehicles associated with the conduct of the activities are legally parked at all times and not driven onto footways parks or plaza areas. Supporting documentation required.
Application Fee – non-refundable Low Impact	ST	150.00	Exempt	150.00	per application	Application Fee non refundable (Low Impact) Consideration based on: 11 to 25 crew; No more than 4 trucks / vans; No construction; Minimal equipment & lighting; Small or no unit base required; 1 to 2 locations. Supporting documentation required.
Application Fee – non-refundable Medium Impact	ST	300.00	Exempt	300.00	per application	Application Fee non refundable (Medium Impact). Consideration based on: 26 to 50 crew; No more than 10 trucks / vans; Some construction; Equipment used eg. dolly cranes jibs etc; Unit base required, No more than 4 locations. Supporting documentation required.
Application Fee - non-refundable High Impact	ST	500.00	Exempt	500.00	per application	Application Fee non refundable (High Impact). Consideration based on: > 50 crew; > 10 trucks / vans; Significant construction; Extensive Equipment; Large unit base required; > 4 locations. Supporting documentation required.
Parking Plans and / or Unit Base	ST	150.00	Exempt	150.00	per application	All filming on private property must comply with SEPP4. Council is required to approve parking plans and / or unit base for any production filming on private

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
						property or areas not controlled by Council.
Catering in a public park	SUB	58.18	5.82	64.00	per hour	Greater than 20 crew and cast members.
Traffic Control Assessment - Low (Stop/Go traffic control on local or Council managed road)	ST	100.00	Exempt	100.00	per plan	Stop/Go traffic control on local or Council managed road. Police consultation and Traffic Management Plan required.
Traffic Control Assessment - Medium (Stop/Go traffic control on multi-lane or state road)	ST	300.00	Exempt	300.00	per plan	Stop/Go traffic control on multi-lane or state road. Police and RTA consultation and Traffic Management Plan required.
Amendment to application	ST	75% of application fee (non refundable)	Exempt	75% of application fee (non refundable)		An additional 75% of the application fee will apply if: 1. a major revision arises where significant changes occur in the timing and nature of the filming activity, and 2. where this could seriously disrupt arrangements made by surrounding businesses and resident's in anticipation of the filming activity, or 3. where the approval required the consideration of a number of new matters by Council.
Bond		\$500.00 to \$5,000.00	Exempt	\$500.00 to \$5,000.00	per application	Bond (refundable) required as per Council discretion and depending on location nature of plant and equipment and the size of the shoot. Bond for Traffic Management is subject to quotation.
Signage Bond		100.00	Exempt	100.00	per sign	Bond refundable. Council reserves the right to withhold the bond.
Still Photography						
Still Photography Lodgement Fee	SUB	163.00	Exempt	163.00	per application	To be paid prior to assessment of application
Bond		570.00	Exempt	570.00	per application	Bond taken depending on location nature of plant & equipment and the size of the shoot

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Late Fee (less than 7 working days notice)	SUB	163.00	Exempt	163.00	per application	
Late Fee (less than 3 working days notice)	SUB	239.00	Exempt	239.00	per application	
Cancellation Fee	SUB	163.00	Exempt	163.00	per application	
NSW & Australia Tourist Commission/SBS/ABC	SUB	100% of the lodgement fee and 25% of the scheduled location fee	Exempt	100% of the lodgement fee and 25% of the scheduled location fee		Supporting documents required.
Community Service/Announce/Non- profit/Children's TV/Public Health Issues/Non-profit Documentaries/News/Current Affairs	SUB	All fees waived, no lodgement fee	Exempt	All fees waived, no lodgement fee		Supporting documents required.
Cable TV News and documentaries only	SUB	100% of the lodgement fee and 25% of the scheduled location fee	Exempt	100% of the lodgement fee and 25% of the scheduled location fee		Supporting documents required.
Students						Supporting documents required. Maximum 30 students on location at any one time.
Student Lodgement fee (under 4 hrs)	SUB	Waive fee	Exempt	Waive fee		
Student Lodgement fee (over 4 hrs)	SUB	163.00	Exempt	163.00	per lodgement	
Location Fees						
Location Fees Commercial Companies	SUB	163.00	Exempt	163.00	per hour	
FIRE SAFETY						
Annual Fire Safety Certificates Lodgement	FCR	87.00	Exempt	87.00	per lodgement	This fee applies to each Annual Fire Safety Statement Lodged.
FITNESS TRAINING						
Commercial Fitness Training	SUB	190.91	19.09	210.00	per year	

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
FOOD & HEALTH PREMISES						
Annual Administration Charge per premises	FCR	120.00	Exempt	120.00	charge per registered food premises per year	Annual Administration Charge levied under Clause 12 of the Food Regulation 2010. Charge is for maintenance of required register and routine reporting of Council's activities to the NSW Food Authority. Fee does not apply to a food business that operates for the sole purpose of raising funds for a community or charitable cause.
Food Premises Inspection Charge						
Inspections up to 30 Minutes in duration (including travelling)	FCR	85.00	Exempt	85.00	per inspection up to 30 mins	Inspections up to 30min in duration (including travel time).
Inspections over 30 minutes duration (including travelling)	FCR	163.00	Exempt	163.00	per hour or part hour over 30 mins	Inspections over 30min in duration (including travel time).
Health Premises Inspection Charge						
Health Premises Inspection Charge						Including but not limited to hairdressers barbers beauty salon skin penetration or other premises regulated by legislation
Inspections up to 30 Minutes in duration (including travelling)	FCR	85.00	Exempt	85.00	per inspection up to 30 mins	Inspections up to 30min in duration (including travel time).
Inspections over 30 minutes duration (including travelling)	FCR	163.00	Exempt	163.00	per hour or part hour over 30 mins	Inspections over 30min in duration (including travel time).
GRAFFITI REMOVAL						
Request for Council to remove graffiti from private property	COST	Cost plus 10% GST	10.0%	Cost plus 10% GST plus 10.0% GST		Graffiti removed free of charge if accessible from a public place. At Council's discretion a quote may be provided for removal of graffiti inside private property where graffiti is not accessible from a public place.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
HOARDING FEES						
Hoardings other structures or works application fee section 138 Road Act 1993 - (erect a structure or carry out a work in on or over a public road)	FCR	163.00	Exempt	163.00	per application per hour or part hour for assessment	A Minimum fee of \$163.00 is payable up front. The total fee is calculated on the hourly rate and is payable before the release of any determination.
Hoarding Rent - section 223 Roads Act 1993	FCR	8.50	Exempt	8.50	per square metre/week	
HOUSE RENUMBERING						
House Renumbering Application Fee	FCR	753.00	Exempt	753.00	per application	Applications to change the street number of a house. Council will if it favourably considers the application issue Order 8 under section 124 of the Local Government Act 1993. The fee covers the administrative costs involved in assessing the application.
House Renumbering Approval Fee	FCR	753.00	Exempt	753.00	per approval	Covers the administrative costs involved in effecting the re-numbering changes including the process of notifying the relevant public authorities (such as Water Board Energy Australia Post Office Land Titles).
IMPOUNDING						
Impounding						
Articles Miscellaneous- Small	FCR	74.00	Exempt	74.00	per item	
Articles Miscellaneous- Large	FCR	279.00	Exempt	279.00	per item	
Shopping Trolley	FCR	74.00	Exempt	74.00	per item	
Signs	FCR	74.00	Exempt	74.00	per item	
Vehicles & Waste Storage Containers	FCR	279.00	Exempt	279.00	per item	

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Pound Storage						
Large Article	FCR	42.00	Exempt	42.00	per day or part day	
Small Article	FCR	17.00	Exempt	17.00	per day or part day	
Shopping Trolley	FCR	17.00	Exempt	17.00	per day or part day	
Sign	FCR	17.00	Exempt	17.00	per day or part day	
Vehicles & Waste Storage Containers	COST	Cost plus 10% GST	10%	Cost plus 10% GST		Charges imposed directly from Pickles Auction - Direct Cost Recovery via the sale of abandoned articles via auction
INSPECTION FEES						
Building Inspections (Pre July 1998 DA & BA and additional inspections under PCA Agreement)	SUB	163.64	16.36	180.00	per inspection	This fee applies to each inspection required by pre-1/7/98 BA conditions or additional inspections under PCA Agreement.
Inspection & Miscellaneous Service Fee - Inspections investigations assessment and reporting by Environmental Health Officers Fire Safety Officers Building Surveyors Compliance Officers Rangers Parking Officers under any Act that Council may time to time enforce. Includes inspection of food shops health premises and cooling towers	FCR	163.64	16.36	180.00	per hour or part hour	A Minimum fee of \$180 is payable up front. The total fee is calculated on the hourly rate and is payable before the release of any documents. Inspections may include but are not limited to building fire safety places of shared accommodation public carparks food premises hairdressers beauty salons mortuaries skin penetration premises public swimming pools systems subject to legionella regulations.
Boarding House inspection fees pursuant to the Boarding Houses Act 2012	FCR	163.64	16.36	180.00	per hour or part hour	A minimum fee of \$180 per hour, or part thereof, is to be paid to undertake statutory boarding house inspections.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
LIBRARY SERVICES						
Photocopying Fees						There are four copiers at Double Bay Library. Paddington and Watsons Bay Libraries have one copier at each service point. Double Bay and Paddington Libraries provide colour copying.
A3	COST	0.41	0.04	0.45	per copy	
A4	COST	0.23	0.02	0.25	per copy	
A3 Colour	COST	1.82	0.18	2.00	per copy	
A4 Colour	COST	0.91	0.09	1.00	per copy	
Scanning	COST	0.05	0	0.05	per scan	
Replacement Borrower's Card	COST	3.80	Exempt	3.80	per card	
USB Stick	COST	9.09	0.91	10.00	per item	
Library Bag	COST	4.55	0.45	5.00	per item	
3D Printer						
3D Printer Fee	FCR	\$10 usage fee per item plus 0.20c per gram	10.0%	\$10 usage fee per item plus 0.20c per gram plus 10.0% GST	\$10 usage fee per item plus 0.20c per gram	\$10 usage fee per item plus the weight of the item charged at 0.20c per gram with the minimum weight charge 0.40c.
Reservation Fees						
- Pensioner/Seniors Card/Child	COST	1.50	Exempt	1.50	per item	Fee is payable on making the reservation and is non-refundable.
- Adult	COST	3.00	Exempt	3.00	per item	Fee is payable on making the reservation and is non-refundable.
Inter-Library Loan (outside Public Library Network)	COST	15.00	1.5	16.50	per item	This is a set cost recovery charge which has been past on by the lending library
Inter-Library Loan - Public Libraries - Adults	COST	2.73	0.27	3.00	per item	
Inter-Library Loan - Public Libraries - Seniors/Pens/Child	COST	1.36	0.14	1.50	per item	

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Fines						
Overdue Books	COST	0.30	Exempt	0.30	per day	Maximum overdue fee \$10.50 per item.
- Fast read service	COST	1.00	Exempt	1.00	per day	Maximum overdue fee \$20.00.
Lost Items (or damaged beyond repair)						
Damaged barcode / RFID tags	COST	1.35	Exempt	1.35	per item	
- Minimum charges:						
Adult Non-Fiction Books	COST	11.00	Exempt	11.00	Plus Item Cost	Replacement cost of item plus \$11 processing fee
Adult Fiction Books	COST	11.00	Exempt	11.00	Plus Item Cost	Replacement cost of item plus \$11 processing fee
Junior Books	COST	11.00	Exempt	11.00	Plus Item Cost	Replacement cost of item plus \$11 processing fee
DVDs	COST	11.00	Exempt	11.00	Plus Item Cost	Replacement cost of item plus \$11 processing fee
Magazines	COST	11.00	Exempt	11.00	Plus Item Cost	Replacement cost of item plus \$11 processing fee
Non-Commercial Local History Research	COST	40.00	Exempt	40.00	per hour	For non-commercial research enquiries, the first 20 minutes is free, additional time required is charged at \$40 per hour or part there of.
Commercial Local History Research	COST	60.00	Exempt	60.00	per hour	For commercial research enquiries, \$60 per hour or part there of.
Local History Research File Retrieval	SUB	13.64	1.36	15.00	per file part	Charge associated with retrieving a file from storage
Photographic Reproduction	COST	12.50	Exempt	12.50	Plus Item Cost	This is a service fee which is charged in addition to the actual cost of reproduction for each item.
Commercial usage of photograph from Collection	FCR	58.00	Exempt	58.00	per item per use	

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Children's and Young Adult Activities	COST	13.64	1.36	15.00	Maximum \$15.00 per activity	Fee will vary. Up to a maximum of \$15 per activity.
Adult Activities	COST	45.45	4.55	50.00	Maximum \$50.00 per activity.	Fee will vary. Up to a maximum of \$50.00 per activity
Digital Literary Award						
Competition Entry Fee	COST	18.18	1.82	20.00	per entry	Competition entry fee only. Festival attendance fee extra.
Writers & Readers						
Writers & Readers Entry Fee	COST	9.09	0.91	10.00		
PARKS AND RESERVES						
Park Bookings						
Inspection / Event Supervision Fee	FCR	187.27	18.73	206.00	per hour	Minimum charge of 1 hour
Hire Fees - Ceremonies						
Ceremonies (Wedding Naming Christening Wakes etc)						
1-50 people	SUB	195.45	19.55	215.00	first hour	The booking fee does not grant exclusive use of the park. Includes bridal photography.
51-100 people	SUB	350.00	35	385.00	first hour	The booking fee does not grant exclusive use of the park. Includes bridal photography.
101-plus people	SUB	418.18	41.82	460.00	first hour	The booking fee does not grant exclusive use of the park. Guest numbers are limited to 120 at most venues. Includes bridal photography.
Additional hourly fee	SUB	98.18	9.82	108.00	each additional hour	Maximum of 3 hours

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Cancellation Fee						
- 2 weeks notice provided	COST	82.73	8.27	91.00	per use	Hire fees will be refunded less the cancellation fee if the applicant gives Council at least 2 weeks notice.
- Less than 2 weeks notice provided	COST	Full Hire Fee				No hire fees will be refunded if the applicant gives less than 2 weeks notice
McKell Park Event Bond		250.00	Exempt	250.00	Per Event	Bond
Wet Weather Retention	COST	82.73	8.27	91.00	per use	Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.
Hire Fees - Corporate Social Events (corporate picnics BBQ teambuilding)						
1 - 50 people	SUB	82.73	8.27	91.00	per hour	The booking doesn't grant exclusive use of the park.
51 - 100 people	SUB	112.73	11.27	124.00	per hour	The booking doesn't grant exclusive use of the park.
Corporate Event Bond		500.00	Exempt	500.00		Refundable in full after inspection and any damage paid for.
Hire fees - Corporate Events (promotions events for greater than 100 guests and sit down style functions up to 50)						
Corporate Events Fee (promotions events for greater than 100 guests and sit down style functions up to 50) Fee	SUB	220.00	22	242.00	per hour	The booking doesn't grant exclusive use of the park. A max. of 50 guests at the sit down style function. Special Event bins must be purchased for this style of event
Corporate Event Bond		500.00	Exempt	500.00		Refundable in full after inspection or any damage paid for
Cancellation Fee						
- 2 weeks notice provided	COST	82.73	8.27	91.00	per use	Hire fees will be refunded less the cancellation fee if the applicant gives Council at least 2 weeks notice

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
- Less than 2 weeks notice provided	COST	Full Hire Fee				No hire fees will be refunded if the applicant gives less than 2 weeks notice
Wet Weather Retention	COST	82.73	8.27	91.00		Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.
Hire Fees - Social Events						
Social Events (Picnics Birthdays Reunions Family Gatherings)						The booking fee does not grant exclusive use of the park.
1-20 people	SUB	No charge				
21-50 people	SUB	58.18	5.82	64.00	per hour	
51-100 people	SUB	80.91	8.09	89.00	per hour	
Cancellation Fee						
- 2 weeks notice provided	COST	45.45	4.55	50.00	per use	Hire fees will be refunded less the cancellation fee if the applicant gives Council at least 2 weeks notice
- Less than 2 weeks notice provided	COST	Full Hire Fee				No hire fees will be refunded if the applicant gives less than 2 weeks notice
Wet Weather Retention	COST	45.45	4.55	50.00	per use	Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.
Amusement Devices (Jumping Castles Rides Blow-up Items Sumo Wrestling) and Kindy Farms						
Amusement Device less than 50m ²	FCR	55.00	Exempt	55.00	per item / amusement	If the footprint of the amusement device is less than 50m ²
Amusement Device greater than 50m ²	FCR	108.00	Exempt	108.00	per item / amusement	If the footprint of the amusement device is greater than 50m ² . Potential impacts will be assessed prior to approval - price on application.
Bond		100.00	Exempt	100.00	per use	Refundable in full after inspection or any damage paid for.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Marquees & Fete Stalls						
Marquee less than 50m ²	SUB	Nil	Exempt	Nil	per use	If the footprint of the marquee is less than 50m ² there is no charge. Park Hire fee additional
Marquee between 51m ² - 100m ²	SUB	54.55	5.45	60.00	per item	If the footprint of the marquee is between 51m ² - 100m ² the fee applies. Marquees over 100m ² will not be permitted. Park hire fee additional
Bond		100.00	Exempt	100.00	per use	Refundable in full after inspection or any damage paid for.
Sports Fields Bookings						
Applications to be made in writing. Seasonal hire-50% of total amount to be paid prior to the commencement of the season. Balance to be paid in full by mid-season. All Schools within the Council area are not charged for use of fields within school hours.						
Cricket (Turf)						
Cricket (Turf) Summer Hire for Trumper Oval	SUB	859.09	85.91	945.00	per day hire	Available Sunday only
Seasons Cricket (Turf) at Trumper Park - Summer Season only	SUB	534.55	53.45	588.00	per day hire	Minimum 10 bookings per annum to qualify as a seasonal hirer. Applications to be made in writing. Seasonal hire - 50% of total amount to be paid prior to the commencement of the season. Balance to be paid in full within 14 days of commencement of season. All Schools within the Council area are not charged for the use of fields within school hours.
Cricket (Synthetic)						
Woollahra Oval 2 Woollahra Oval 3 Christison Park Steyne Park Lough Playing Fields Rushcutters Bay Park Cooper Park	SUB	58.18	5.82	64.00	per field per hour	

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Cancellation Fee						
- 2 weeks notice provided	COST	45.45	4.55	50.00	per use	
- Less than 2 weeks notice provided	COST	Full Hire Fee				No hire fees will be refunded if the applicant gives less than 2 weeks notice.
Wet Weather Retention	COST	45.45	4.55	50.00	per use	Refunds for casual hirers only does not apply to seasonal hirers. Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.
Hire Fees - All Other Sports e.g. Soccer AFL Rugby League Lacrosse Athletics etc.						
Trumper Park Woollahra Oval 1 Woollahra Oval 2 Woollahra Oval 3 Lyne Park Cooper Park Lough Playing Fields Christison Park Rushcutters Bay Park Steyne Park	SUB	58.18	5.82	64.00	per field per hour	Minimum 1 hr booking
Cancellation Fee						
- 2 weeks notice provided	COST	45.45	4.55	50.00	per use	
- Less than 2 weeks notice provided	COST	Full Hire Fee				No hire fees will be refunded if the applicant gives less than 2 weeks notice.
Wet Weather Retention	SUB	45.45	4.55	50.00	per use	Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.
Lighting or Electricity	COST	14.09	1.41	15.50	per hour	Charge in addition to hiring fees.
Key Deposit		125.00	Exempt	125.00	Per key	Maximum 4 keys per Club or Organisation per season.
Goal post installation (out of season)	COST	310.00	31	341.00	per field	Cost per installation and removal.
Line marking (out of season)	COST	348.18	34.82	383.00	per field per hour	Line marking.
Parking on Reserves						

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Parking on Reserves (subject to Council approval)	SUB	2,888.64	288.86	3,177.50	per use	Maximum 300 cars per day.
Bond		12,200.00	Exempt	12,200.00	per use	Refundable deposit after inspection by Council officer or any damage paid for.
Access through public open space for construction and/or occupation of public open space						
Bond		\$500.00 to \$5,000.00	Exempt	\$500.00 to \$5,000.00		Assessed based on the potential impact on the Reserve of the works being undertaken and the period for which access is required.
Application Fee (Access and Occupation)	COST	129.00	Exempt	129.00	per application	
Vehicles & other machinery (e.g. forklifts bobcats helicopters.)	SUB	95.00	Exempt	95.00	per half day (up to 4 hours)	
Vehicle Access Rate - full day	SUB	167.00	Exempt	167.00	per full day	
Vehicle Access Rate - weekly	SUB	476.00	Exempt	476.00	per week	
Vehicle Access Bond		\$1,000.00 to \$1,500.00	Exempt	\$1,000.00 to \$1,500.00	per use	Assessed based on the potential impact on the Reserve of the works being undertaken and the period for which access is required.
Non-vehicular access - half day	SUB	76.00	Exempt	76.00	per day (up to 4 hours)	
Non-vehicular access - full day	SUB	120.00	Exempt	120.00	per full day	
Non-vehicular access - weekly	SUB	383.00	Exempt	383.00	per week	
Erection of Hoarding / Scaffolding / Construction Compound	SUB	7.50	Exempt	7.50	area occupied (per m ²) x fee x weeks	Erection of hoarding / scaffolding / construction compound associated with works on privately owned land. Assessed based on the potential impact on the Reserve of the works being undertaken and the period for which occupation in the Reserve is required.
Gate Opening Service to Parks & Facilities such as Sir David Martin Reserve Marina and hardstand	COST	75.00	Exempt	75.00	per use	To cover cost of security service opening and closing.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
PAYMENT CHARGES						
Dishonoured Cheque Administration Fee (inclusive of bank charges)	FCR	36.00	3.6	39.60	per cheque	
Returned Direct Debit Administration Fee (inclusive of bank charges)	FCR	27.73	2.77	30.50	per transaction	
Credit Card Usage Fee - where the underlying fee or charge is a taxable supply (that is includes GST)	COST	0.9% of the GST inclusive transaction amount	10.0%	0.9% of the GST inclusive transaction amount plus 10.0% GST	per transaction	The fee applies to the use of any credit card for making payment to Council of a fee or charge that attracts GST (a taxable supply). At the time of making payment 1.0% of the transaction amount will be added to the amount due.
Credit Card Usage Fee - where the underlying fee or charge is not a taxable supply (that is does not include GST)	COST	1.0% of the transaction amount	Exempt	1.0% of the transaction amount	per transaction	The fee applies to the use of any credit card for making payment to Council of a fee or charge that does not attracts GST. At the time of making payment 1.0% of the transaction amount will be added to the amount due.
Interest on Overdue Rates & Annual Charges	ST	8.0% per annum on the overdue amount	Exempt	8.0% per annum on the overdue amount		This is the maximum amount of interest as advised by the Minister for Local Government under Section 566(3) of the Local Government Act 1993. If it is varied after the adoption of the Fees & Charges the new maximum interest rate will be applied.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
PCA SERVICE FEES						
Principal Certifying Authority Service Agreement (CV)	FCR	Calculation: $LN(CV) \times CV^1$	10.0%	Calculation: $LN(CV) \times CV^1$ plus 10.0% GST	per agreement	Minimum: \$540 $I = 0.43$ LN = Natural Logarithm CV = Cost of Work/Contract Value
Minimum Charge		490.91	49.09	540.00	per agreement	The minimum charge is for works with an estimated value of works up to \$10,500. For works above this amount it is a sliding scale.
\$50,000	FCR	1,134.43	113.44	1,247.87	per agreement	All Classifications of Building
\$100,000	FCR	1,626.25	162.62	1,788.87	per agreement	All Classifications of Building
\$150,000	FCR	2,006.00	200.6	2,206.60	per agreement	All Classifications of Building
\$250,000	FCR	2,603.50	260.35	2,863.85	per agreement	All Classifications of Building
\$500,000	FCR	3,703.13	370.31	4,073.44	per agreement	All Classifications of Building
\$1,000,000	FCR	5,252.51	525.25	5,777.76	per agreement	All Classifications of Building
\$2,000,000	FCR	7,431.39	743.14	8,174.53	per agreement	All Classifications of Building
\$5,000,000	FCR	11,715.88	1171.59	12,887.47	per agreement	All Classifications of Building
Principal Certifying Authority Service Agreement entered into retrospectively	FCR	20% loading to be applied to the standard PCA fees when Council is retrospectively appointed as the PCA	10.0%	20% loading to be applied to the standard PCA fees when Council is retrospectively appointed as the PCA plus 10.0% GST		If Council is appointed as the PCA once work has commenced or at the conclusion of a project a loading is to be applied to cover the additional work that is likely to be required. In these circumstances Council cannot decline appointment.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
PLANNING REQUESTS						
Requests for planning control changes (LEP, DCP, contribution plans)						
Request for planning control changes						
Pre-application consultation service	COST	2,500.00	Exempt	2,500.00	per request	Service for attending meeting, assessing information and providing written response. Additional fee \$625 for further meetings.
Pre-application consultation service - subsequent meetings	COST	625.00	Exempt	625.00	per meeting	
Minor planning proposal						
Stage 1 - up to gateway determination	COST	14,000.00	Exempt	14,000.00	per proposal	All steps up to and including submission of planning proposal to Department of Planning & Environment for gateway determination if endorsed by Council. May include changes to Woollahra DCP 2015.
Stage 2 - post gateway determination	COST	6,000.00	Exempt	6,000.00	per proposal	All steps up to publications of the amending LEP subject to Council support. May include changes to Woollahra DCP 2015.
Major planning proposal						
Stage 1 - up to gateway determination	COST	31,000.00	Exempt	31,000.00	per proposal	All steps up to and including submission of planning proposal to Department of Planning & Environment for gateway determination if endorsed by Council. May include changes to Woollahra DCP 2015.
Stage 2 - post gateway determination	COST	16,000.00	Exempt	16,000.00	per proposal	All steps up to publications of the amending LEP subject to Council support. May include changes to Woollahra DCP 2015.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Additional fees and charges						
Consultants engaged by Council	COST	At cost plus 10% administration charge plus GST	10.0%	At cost plus 10% administration charge plus GST plus 10.0% GST		Independent advice to Council provided by specialists.
Public hearing	COST	At cost plus 10% administration charge plus GST	10.0%	At cost plus 10% administration charge plus GST plus 10.0% GST		Mandatory for reclassification of land. Hearing conducted and reported by independent consultant.
Unforeseen tasks	COST	263.00	Exempt	263.00	per hour	Various tasks and functions
PRESCHOOL						
2017 Child Care Fee - aged 4 by 31 July 2017	COST	72.00	Exempt	72.00	per day per child	Fee for 2017 Calendar Year.
2017 Child Care Fee - aged 4 after 31 July 2017	COST	74.00	Exempt	74.00	per day per child	Fee for 2017 Calendar Year.
2017 Child Care Fee - reduced rate for eligible families	COST	38.50	Exempt	38.50	per day per child	Fee for 2017 Calendar Year.
Child Care Fee - Extended Hours - 2016	COST	8.00	Exempt	8.00	per day per child	2016 Fee for additional 45 minutes per day.
Child Care Fee - Extended Hours - 2017	COST	8.00	Exempt	8.00	per day per child	2017 Fee for additional 45 minutes per day.
Entertainment Fee - 2016	COST	29.09	2.91	32.00	per term per child	Fee for 2016 Calendar year
Entertainment Fee - 2017	COST	31.82	3.18	35.00	per term per child	Fee for 2017 Calendar Year.
Wait List Fee - 2016	COST	40.91	4.09	45.00	per child	Fee for 2016 Calendar Year.
Wait List Fee - 2017	COST	40.91	4.09	45.00	per child	Fee for 2017 Calendar Year.
Excursions - 2016	COST	17.27	1.73	19.00	per excursion	Fee for 2016 Calendar Year.
Excursions - 2017	COST	17.27	1.73	19.00	per excursion	Fee for 2017 Calendar Year.
Hats - 2016	COST	20.00	2	22.00	per child per year	Fee for 2016 Calendar Year.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Hats - 2017	COST	20.00	2	22.00	per child per year	Fee for 2017 Calendar Year.
Bond - 2016		400.00	Exempt	400.00	booking	Fee for 2016 Calendar Year.
Bond - 2017		400.00	Exempt	400.00	booking	Fee for 2017 Calendar Year - refundable for starters at end of attendance/non-refundable for non-starters.
Late Fee - 2016	COST	13.64	1.36	15.00	Each occasion	Fee for 2016 Calendar Year.
Late Fee - 2017	COST	13.64	1.36	15.00	Each occasion	Fee for 2017 Calendar Year.
ROADS AND FOOTPATHS						
NOTE: for large restorations a further discounted restoration fee may be negotiated with Council's Manager Civil Operations						
Road and Footpath Restoration						
Road Opening Administration Fee for restorations to be carried out by Utility Authorities or their nominated contractors	FCR	115.00	Exempt	115.00		\$115 per restoration up to 10m ² plus \$10.00 per 1m ² thereafter
Road Opening Permit Administration Fee for restorations to be carried out by Council or its contractors	FCR	346.50	Exempt	346.50	per permit	Equivalent to 1.5 hours processing time including 3 inspections (@\$189.00 per hour) plus application fee of \$63.00. Additional charges at \$189.00 per hour or part hour for inspection and supervision in excess of 1.5 hours. Minimum charge is the Permit Administration Fee plus restoration charge (below) for 1m ² of the surface type to be opened
Restorations Charges (m²) - see below:						
Road Pavements: 10% discount > 50m²						
Road Pavements						
Asphalt (50mm) on Concrete base (200mm) [Dowelled and Reinforced] (m ²)	FCR	715.90	Exempt	715.90	per square metre	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip, place min. 100mm DGB 20 over existing sub grade to construct

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
						200mm thick reinforced (SL82) 40 MPa concrete slab with 16mm dowel expansion/construction joints, Supply and lay 30mm AC10 as specified including application of tack coat.
Asphaltic concrete on road base (m ²) wearing course only 50mm AC 10	FCR	313.50	Exempt	313.50	per square metre	Includes all required traffic control and site establishment costs. Saw cut or mill to min depth 50mm. compact subgrade, supply and compact road base (DGB 20) and 50mm AC 10 or AC14 as specified.
Concrete 200mm [dowelled and reinforced (m ²)	FCR	533.85	Exempt	533.85	per square metre	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip, place min. 100mm DGB 20 over existing sub grade to construct 200mm thick reinforced (SL82) 40 MPa concrete slab with 16mm dowel expansion/construction joints,
Footpaths: 10% discount > 50m²						
Asphalt 50mm on 75mm concrete base (m ²)	FCR	342.80	Exempt	342.80	per square metre	Includes excavation, removal and disposal of waste to an approved tip, place min. 50mm DGB 20 over existing base and placement of mastic joints. 75 mm thick with 20MPa concrete and 40mm AC5 surface.
Asphalt 25mm on road base (m ²)	FCR	184.00	Exempt	184.00	per square metre	Saw cut or mill to min depth 40mm. Excavate dispose of material by Contractor's plant to a tip site arranged by the Contractor, compact sub grade, supply and compact base layer (DGB 20) and 40mm AC5 surface.
Concrete 75mm (m ²)	FCR	202.25	Exempt	202.25	per square metre	Includes excavation, removal and disposal of waste to an approved tip, place min.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
						50mm DGB 20 over existing base and placement of mastic joints. 75 mm thick with 20MPa concrete and broom finish
Concrete 75mm (m ²) Paddington Mix Concrete		238.60	Exempt	238.60	per square metre	Concrete footpaths in the Paddington Heritage DCP area must be restored using Paddington Mix washed concrete finish. Includes excavation, removal and disposal of waste to an approved tip, place min. 50mm DGB 20 over existing base and placement of mastic joints. 75 mm thick "Paddington Mix Concrete" washed finished with 20MPa concrete.
Pavers 25mm sand bedding and 100mm DGB 20 (m ²)	FCR	196.20	Exempt	196.20	per square metre	An additional cost will be charged for the supply of replacement paving at cost. Includes delivery of pavers to site from Council Depot. Excavate, remove spoil to an approved tip by Contractor's plant, supply and place sand bed to depth of 35 mm, Work as per pattern drawing supplied by the Council, or to a nominated existing pattern, and fill gaps with Sydney sand (supplied by the contractor).
Pavers on 25mm sand bedding and Concrete Basecourse (m ²)	FCR	264.95	Exempt	264.95	per square metre	An additional cost will be charged for the supply of replacement paving at cost. Reconstruct the concrete base (100mm thick) and dowel to existing with 16mm diameter hot dipped galvanised dowels x 400mm long at 1000mm centres. Includes delivery to site from Council Depot by Contractor. Supply and place cement sand bed to depth of 20mm, Work as per pattern drawing supplied by the Council, or to a nominated existing pattern and fill

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
						gaps with cement/sand mix. Supply of 20 MPa concrete, dowels, cement/sand mix, and mastic joint by contractor.
Kerb Access Ramp (0.6m wings) Black Oxide Concrete		1,564.25	Exempt	1,564.25	per item	Price to restore kerb access ramp to meet required Australian Standard. Includes excavation, removal and disposal of waste to an approved tip, place min. 50mm DGB 20 over existing base and placement of mastic joints. All materials including 20 Mpa black oxide coloured concrete.
Kerb Access Ramp (1.2m wings) Black Oxide Concrete		1,808.95	Exempt	1,808.95	per item	Price to restore kerb access ramp to meet required Australian Standard. Includes excavation, removal and disposal of waste to an approved tip, place min. 50mm DGB 20 over existing base and placement of mastic joints. All materials including 20 Mpa black oxide coloured concrete.
Grass verge- including approved turf and soil (m ²)	FCR	55.65	Exempt	55.65	per square metre	Includes establishment and maintenance as per Councils specification. 3 months of watering to establish. Establish grass verge matching the existing adjacent species.
Vehicular Driveways: 10% discount > 50m²						
Concrete residential driveway (100mm) (m ²)	FCR	217.40	Exempt	217.40	per square metre	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip, place min. 100mm DGB 20 over existing base and placement of mastic joints. All materials shall be supplied by the Contractor. 100 mm thick residential driveway with 32 MPa concrete and broom finish

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Concrete commercial driveway (150mm reinforced) (m ²)	FCR	306.40	Exempt	306.40	per square metre	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip, place min. 100mm DGB 20 over existing base and placement of mastic joints. All materials shall be supplied by the Contractor. 150 mm thick with one (1) layer of SL72 fabric (heavy duty driveways only) with 32MPa concrete and broom finish
Asphalt driveway includes concrete base (125mm) (m ²)	FCR	310.45	Exempt	310.45	per square metre	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip, place min. 100mm DGB 20 over existing base and placement of mastic joints. All materials shall be supplied by the Contractor. 100 mm thick residential driveway with 32 MPa concrete with AC10 wearing course surface
Other Works: 10% discount > 50m² or > 50m						
Concrete kerb & gutter or Driveway Layback (lineal m)	FCR	342.80	Exempt	342.80	Lineal m	Includes saw cutting road, excavation, removal and disposal of waste to an approved tip, place min. 100mm 5MPa concrete lean-mix sub-base over existing sub grade, placement of mastic joints, laybacks, and connect house stormwater outlets (min. 1m length of 90mm UPVC/connection). All materials including 25Mpa concrete, cement/sand slurry, mastic joints and stormwater outlets shall be supplied by Contractor. The rate includes laybacks and restoration of the adjoining road pavement matching the

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
						existing road pavement material.
Kerb only (lineal m) or Gutter only (lineal m)	FCR	246.70	Exempt	246.70	lineal m	Includes saw cutting road, excavation, removal and disposal of waste to an approved tip, place min. 100mm 5MPa concrete lean-mix sub-base over existing sub grade, placement of mastic joints, laybacks, and connect house stormwater outlets (min. 1m length of 90mm UPVC/connection). All materials including 25Mpa concrete, cement/sand slurry, mastic joints and stormwater outlets shall be supplied by Contractor. The rate includes laybacks and restoration of the adjoining road pavement matching the existing road pavement material.
Concrete Dish Crossings (lineal m)	FCR	465.15	Exempt	465.15	lineal m	Includes saw cutting road, excavation, removal and disposal of waste to an approved tip, place min. 100mm 5MPa concrete lean-mix sub-base over existing sub grade, placement of mastic joints, restoration of adjacent road pavement matching the existing road pavement material, Supply of SL82 mesh, 200mm thick concrete, and 40 MPa @ 28 days concrete.
Kerb outlet (100mm pipe) (item)	FCR	220.48	Exempt	220.48	per item	For non-standard pit sizes or different sized lintels and all other stormwater pipe connections Council will provide a cost estimate. Excavate (in all materials able to be excavated with a hydraulic excavator) with maximum depth to invert of proposed pipe of 1.2m, haulage & disposal of excavated material, supply & lay UPVC,

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
						supply and compact all backfill (sand to within 300mm finished surface and then 250mm DGB 20 - recycled), and temporary surface restoration with cold mix. Final restoration to use relevant rates.
Gully Pits Inlets (item)	FCR	4,588.65	Exempt	4,588.65	per item	For non-standard pit sizes or different sized lintels and all other stormwater pipe connections Council will provide a cost estimate. Including inlet channel, supply & place lintel and grate (Class C), pour 1m kerb and gutter either end of lintel & around grate. 25 MPa concrete shall be supplied by Contractor. Construction of a new kerb inlet pit, Price is valid for a pit up to 1.8m deep, price for pits of greater depth shall be negotiated
Saw Cutting (lineal m) - up to 75mm thick	FCR	55.65	Exempt	55.65	lineal m	Includes establishment fee.
Saw Cutting greater than 75mm thick	FCR	73.80	Exempt	73.80	lineal m	Includes establishment fee.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Leases Licences Encroachments and other Property transactions	COST	The fees below are based on the estimated average processing time for each transaction / application and is payable before the release of any legal agreement. All legal and valuation costs pertaining to the transaction / application are payable by the applicant. Protracted negotiations over 5 hours will have an additional charge of \$67 per hour.	10.0%	The fees below are based on the estimated average processing time for each transaction / application and is payable before the release of any legal agreement. All legal and valuation costs pertaining to the transaction / application are payable by the applicant. Protracted negotiations over 5 hours will have an additional charge of \$67 per hour. plus 10.0% GST		The fees below are based on the estimated average processing time for each transaction / application and is payable before the release of any legal agreement. All legal and valuation costs pertaining to the transaction / application are payable by the applicant. Protracted negotiations over 5 hours will have an additional charge of \$67 per hour.
Footway Restaurant Approval - Application Fee (Section 125 Roads Act 1993)	FCR	414.00	Exempt	414.00	per application	A Minimum fee of \$414.00 is payable up front.
Display of Goods on Footpath - Application Fee (Section 68 Local Government Act 1993)	COST	156.00	Exempt	156.00	per application	A Minimum fee of \$156.00 is payable up front.
Lease/Licence to occupy unused roadway (Section 153 Roads Act 1993) or land above or below a road (Section 149) - Application fee under Section 223	FCR	753.64	75.36	829.00	per application	A Minimum fee of \$829.00 is payable up front.
Rent for Leases & Licences	COST	rent based upon market rate	10.0%	rent based upon market rate plus 10.0% GST	per square metre	Rents are determined by valuation.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Minor legal transactions/transfers	FCR	76.36	7.64	84.00	per hour or part hour for assessment	This fee is to cover costs for minor legal and/or property transactions that require staff to provide letters or property related research on behalf of private parties. A minimum fee of \$84.00 is payable.
Application to formalise an existing encroachment on Council land (by creation of Easement or Positive Covenant or Lease etc)	FCR	308.18	30.82	339.00	per application	A Minimum fee of \$339.00 is payable up front.
Road and footpath levels						
Application & Processing Fee	COST	441.00	Exempt	441.00	2 hours (minimum)	Equivalent to 2 hours processing time (@\$189 per hour) plus application fee of \$63. Cancellation fee is calculated as the application fee of \$63 plus any processing time completed at the time of cancellation.
Additional Inspection and/or Processing	COST	189.00	Exempt	189.00	per hour	Additional charges at \$189 per hour or part hour for assessment inspection and supervision in excess of 2 hours.
Damage Security Deposit						
Security Deposit for damage to Council infrastructure resulting from development, including Complying Development Certificates. Works up to \$50,000		2,297.00	Exempt	2,297.00	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.
Security Deposit for damage to Council infrastructure resulting from development, including Complying Development Certificates. Works \$50,000 - \$100,000		4,593.00	Exempt	4,593.00	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.
Security Deposit for damage to Council infrastructure resulting from development, including Complying Development Certificates. Works over \$100,000		\$4593 plus \$234 per \$10,000 estimated cost	Exempt	\$4593 plus \$234 per \$10,000 estimated cost	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Sec 138 damage/ infrastructure bond	COST	\$5,000 to \$15,000 variable			per driveway	Refundable following appropriate driveway works
Works in Roadways (including driveways)						
Application processing fee for works on roadways and Council property requiring Roads Act approval, including footpaths, driveway crossings, stormwater, kerb and gutter and retaining walls.	COST	441.00	Exempt	441.00	2 hours (minimum)	Equivalent to 2 hours processing time including 3 inspections (@\$189 per hour) plus application fee of \$63. Cancellation fee is calculated as the application fee of \$63 plus any inspections completed at the time of cancellation.
Deposit Administration Fee	COST	186.00	Exempt	186.00	per deposit	
Additional Inspection and/or Processing	COST	189.00	Exempt	189.00	per hour	Additional charges at \$189 per hour or part hour for assessment inspection and supervision in excess of 2 hours.
Infrastructure security deposit						Depending on the circumstances a security deposit equal to the estimated value of the works may be required.
Fast Track Application Fee for works on roadways and Council property requiring Roads Act approval, including footpaths, driveway crossings, stormwater, kerb and gutter and retaining walls (< 5 working days notice given).	COST	819.00	Exempt	819.00	per fast track application	Additional 2 hours (@\$189 per hour) for fast tracking. PLUS Equivalent to 2 hours processing time including 3 inspections (@\$189 per hour) plus application fee of \$63. Any additional time to be charged at \$189 per hour.
Construction Management Plans						
Application & Processing Fee	COST	400.91	40.09	441.00	2 hours (minimum)	Equivalent to 2 hours processing time (@\$189 per hour) plus application fee of \$63. Cancellation fee is calculated as the application fee of \$63 plus any processing time completed at the time of cancellation.
Additional Inspection and/or Processing		171.82	17.18	189.00	per hour	Additional charges at \$189 per hour or part hour for assessment inspection and supervision in excess of 2 hours.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Modification or extension of a Section 138 Road Act Approval	COST	378.00	Exempt	378.00	2 hours (minimum)	\$189 per hour processing time with a minimum charge of 2 hours. Any additional time to be charged at \$189 per hour.
Damage Security Deposit. Works up to \$50,000		2,297.00	Exempt	2,297.00	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.
Damage Security Deposit. Works \$50,000 - \$100,000		4,593.00	Exempt	4,593.00	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.
Damage Security Deposit. Works over \$100,000		\$4,481 plus \$228 per \$10,000 estimated cost	Exempt	\$4,481 plus \$228 per \$10,000 estimated cost	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.
Construction Management Plan Review						
Application & Processing Fee	FCR	567.00	Exempt	567.00	per application	Equivalent to 3 hours processing time (@\$189 per hour).
Additional Assessment and/or Review	FCR	189.00	Exempt	189.00	per hour	Any additional time (over three hours) to be charged at \$189 per hour
Resubmission Fee	FCR	378.00	Exempt	378.00	per resubmitted application	Equivalent to 2 hours processing time (@\$189 per hour). This is where an application must significantly revise their CMP and it requires reassessment.
Fast Track Application Fee (< 2 weeks notice given)	FCR	378.00	Exempt	378.00	per fast track application	Additional fee (on top of CMP application fee) to fast track application with less than 2 weeks notice given. Equivalent to 2 hour processing time (@\$189 per hour). Any additional time to be charged at \$189 per hour.
Stand Plant on roadway						
Permit to Stand Plant - per day	FCR	345.00	Exempt	345.00	per day	Applications are charged at \$345 per application for the first day and \$189 per day or part day for consecutive days thereafter. For non-consecutive days a new application and permit is required for

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
						each day.
Permit to Stand Plant - per day or part day fee	FCR	189.00	Exempt	189.00	per day or part day	Equivalent to 1 hour processing time (@\$189 per hour). Any additional time to be charged at \$189 per hour.
Fast Track Application Fee (<48 hours notice given)	FCR	378.00	Exempt	378.00	per fast track application	Additional fee (on top of Permit to Stand Plant fee) to fast track application with less than 48 hours notice given. Equivalent to 2 hours processing time (@\$189 per hour). Any additional time to be charged at \$189 per hour.
Consecutive day - per day or part day	FCR	189.00	Exempt	189.00	per day or part day	Equivalent to 1 hour processing time (@\$189 per hour). Any additional time to be charged at \$189 per hour.
Metered parking bay (additional)	FCR	92.00	Exempt	92.00	per space per day or part day if not available to public	
Change of date fee	FCR	189.00	Exempt	189.00	per date change	Equivalent to 1 hour processing time (@\$189 per hour). Any additional time to be charged at \$189 per hour
Temporary road closure (>48 hours notice given) in conjunction with stand plant (additional)	FCR	189.00	Exempt	189.00	per application	Equivalent to 1 hour processing time (@\$189 per hour). Any additional time to be charged at \$189 per hour
Temporary road closure (<48 hours notice given) in conjunction with stand plant (additional)	FCR	378.00	Exempt	378.00	per fast track application	Equivalent to 2 hour processing time (@\$189 per hour). Any additional time to be charged at \$189 per hour
ROCK ANCHORS						
Application & Processing Fee	FCR	441.00	Exempt	441.00	2 hours (minimum)	Equivalent to 2 hours processing time (@\$189 per hour) plus application fee of \$63. Additional charges at \$189 per hour or part hour for assessment inspection and supervision in excess of 2 hours.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Temporary Rock Anchor - Non Refundable Damage Deposit	COST	3,005.00	Exempt	3,005.00	per anchor	
Performance Security Deposit - Refundable		5,546.00	Exempt	5,546.00	per anchor	Refundable following removal of Temporary Rock Anchor and reinstatement of road assets to Council's satisfaction. Minimum bond \$50,000.
STORMWATER MANAGEMENT CHARGE						
Single residential dwelling	ST	25.00	Exempt	25.00		
Residential strata unit	ST	12.50	Exempt	12.50		
Business Strata	ST	5.00	Exempt	5.00		
Business properties	ST	\$25.00 plus \$25.00 for each 350 square metres (or part thereof) above 350 square metres in land area	Exempt	\$25.00 plus \$25.00 for each 350 square metres (or part thereof) above 350 square metres in land area		
SWIMMING POOLS						
Swimming Pool Act - Exemption Application (Sections 22 & Clause 13)	ST	70.00	Exempt	70.00	per application or certificate	Statutory fee as per Clause 13 of the Swimming Pools Regulation 2008
Swimming Pool Inspections						
First Inspection	ST	150.00	Exempt	150.00	per inspection	Maximum fee permissible pursuant to Clause 18A of the Swimming Pools Regulation 2008
Second Inspection	ST	100.00	Exempt	100.00	per inspection	Maximum fee permissible pursuant to Clause 18A of the Swimming Pools Regulation 2008
Swimming Pool Registration fee	ST	9.09	0.91	10.00	per pool	Pursuant to Clause 18D of the Swimming Pools Regulation 2008, the maximum fee that can be charged for recording a pool on the Swimming Pool Register on behalf of the pool owner.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
TRAFFIC AND PARKING						
Traffic Signs & Lines Requests						
Installation of clearance linemarking to driveway	COST	151.00	Exempt	151.00	per driveway	Actual cost including overheads.
Installation of parking signs (at applicant's request and expense)	COST	202.00	Exempt	202.00	per sign	Actual cost including overheads.
Disabled Parking - late renewal fee	COST	95.00	Exempt	95.00	per application	Renewal may be applied for free of charge one month before the end of the 12 month period. The \$95 fee will be charged if renewal is applied for after this. This charge relates to actual costs and additional administration costs involved. Signs will be removed when no renewal is applied for.
Work Zone						
Application Fee	COST	383.00	Exempt	383.00	per application	Any additional time (over one hour) to be charged at \$189 per hour
Weekly occupation fee - residential	FCR	46.00	Exempt	46.00	per metre of kerbside per week	In residential areas. (Minimum 6 metres).
Weekly occupation fee - residential. Angle Parking rate	FCR	90.00	Exempt	90.00	per metre of kerbside per week	In residential areas. Equivalent square metre rate for angle parking.
Weekly occupation fee - non-residential. Parallel Parking rate	FCR	75.00	Exempt	75.00	per metre of kerbside per week	In non-residential areas.
Weekly occupation fee - non-residential. Angle Parking rate	FCR	153.00	Exempt	153.00	per metre of kerbside per week	In non-residential areas. Equivalent square metre rate for angle parking.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Weekly occupation fee - non-residential in area with parking meters (Parking Meter Fee 1). Parallel Parking rate.	FCR	111.00	Exempt	111.00	per metre of kerbside per week	Based on non-residential fee plus compensation for loss of meter revenue in Parking Meter Fee 1 areas.
Weekly occupation fee - non-residential in area with parking meters (Parking Meter Fee 1). Angle Parking rate.	FCR	234.00	Exempt	234.00	per metre of kerbside per week	Based on non-residential fee plus compensation for loss of meter revenue in Parking Meter Fee 1 areas. Equivalent square metre rate for angle parking.
Weekly occupation fee - non-residential in area with parking meters (Parking Meter Fee 2). Parallel Parking rate.	FCR	106.00	Exempt	106.00	per metre of kerbside per week	Based on non-residential fee plus compensation for loss of meter revenue in Parking Meter Fee 2 areas.
Weekly occupation fee - non-residential in area with parking meters (Parking Meter Fee 2). Angle Parking rate.	FCR	219.00	Exempt	219.00	per metre of kerbside per week	Based on non-residential fee plus compensation for loss of meter revenue in Parking Meter Fee 2 areas. Equivalent square metre rate for angle parking.
Alteration/Reinstatement of signage	COST	202.00	Exempt	202.00	per sign	Charge based on alteration to signs at the request of the applicant or as a result of reactivation of expired Work Zone
Heavy Vehicle Route Assessment						
Application & Processing Fee		70.00	Exempt	70.00	per application	Heavy Vehicle National Law means that Council may have to undertake heavy vehicle route assessments. The maximum fee Council may charge is \$70.
Special Events & Road Closures						
Traffic Management Plan Review	FCR	378.00	Exempt	378.00	per TMP review	Equivalent to 2 hour processing time (@\$189 per hour). Cancellation fee is calculated as any processing time completed at the time of cancellation.
Additional Assessment &/ or Review	FCR	189.00	Exempt	189.00	per hour	Additional charges at \$189 per hour or part hour for assessment or review in excess of 2 hours.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Fast Track Application Fee (< 48 hours notice given)	FCR	189.00	Exempt	189.00	per fast track application	Additional fee (on top of Work Zone fee) to fast track application with less than 48 hours notice given. Equivalent to 1 hour processing time (@\$189 per hour). Any additional time to be charged at \$189 per hour.
Bond	COST	\$500.00 to \$20,000.00	Exempt	\$500.00 to \$20,000.00	per event	Refundable Bond against damage to Council assets required at Council's discretion depending on the category location and extent of the event.
Resident Parking Permits						
1st Permit	COST	58.50	Exempt	58.50		
1st Permit (Pensioner Price)	SUB	26.50	Exempt	26.50		
2nd Permit	COST	123.50	Exempt	123.50		
2nd Permit (Pensioner Price)	SUB	53.00	Exempt	53.00		
Replacement Permit	COST	24.00	Exempt	24.00		
Visitor Parking Permits						
Pack of five (5) permits	COST	13.00	Exempt	13.00		
Pack of ten (10) permits	COST	25.00	Exempt	25.00		
Parking Meters						
Parking Meter Fee - Central areas Oxford Street Paddington and Double Bay Commercial Centre	FCR	4.18	0.42	4.60	per hour	Standard Fee
Parking Meter Fee - Outer areas Oxford Street Paddington and Double Bay Commercial Centre	FCR	3.55	0.35	3.90	per hour	Reduced fee for some of the lesser used parking spaces in both Double Bay and Paddington.
TREES						
Tree Preservation Order (TPO) Application						
Application for Pruning or Removal - 1 tree	SUB	72.00	Exempt	72.00	1 Tree	
Application for Pruning or Removal -	SUB	26.00	Exempt	26.00	Per additional	Fee charged for each consecutive tree

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Additional Tree(s)					tree	inspected.
Request for review of TPO Determination	SUB	50% of the original Application Fee	Exempt	50% of the original Application Fee		
Tree Inspection	FCR	197.00	Exempt	197.00	per inspection	
Tree - View Pruning & Solar Access Request						
Application for View Pruning & Solar Access	COST	245.00	Exempt	245.00	per application	
Request for View Pruning	COST	Cost plus 10% GST	10.0%	Cost plus 10% GST plus 10.0% GST	As per contractors quote	The contractors quote will be specific for each job and may require different teams, equipment and traffic control depending on the location and complexity.
Request for Solar Access Pruning	COST	Cost plus 10% GST	10.0%	Cost plus 10% GST plus 10.0% GST	As per contractors quote	The contractors quote will be specific for each job and may require different teams, equipment and traffic control depending on the location and complexity.
Vegetation encroaching on public access						
Fee for pruning	FCR	265.00	Exempt	265.00	per hour	Applies if a property owner does not prune encroaching vegetation on request by Council
VENUE HIRE						
Double Bay Library						
Event Space - Room 1 - Commercial/ Business	COST	54.55	5.45	60.00	per hour	
Event Space - Room 1 - Not for Profit/Community	SUB	27.27	2.73	30.00	per hour	
Event Space - Room 2 - Commercial /Business	COST	54.55	5.45	60.00	per hour	
Event Space - Room 2 - Not for Profit/ Community	SUB	27.27	2.73	30.00	per hour	
Event Space - Room 1 & 2 - Commercial / Business	COST	90.91	9.09	100.00	per hour	Fee is for booking of both rooms in one booking.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Event Space - Room 1 & 2 - Not for Profit/ Community	SUB	45.45	4.55	50.00	per hour	Fee is for booking of both rooms in one booking.
Technology Room - Commercial/ Business	COST	45.45	4.55	50.00	per hour	
Technology Room - Not for Profit/ Community	SUB	22.73	2.27	25.00	per hour	
Technology Hire - Commercial/Business	COST	18.18	1.82	20.00	per hour	
Technology Hire - Not for Profit/ Community	SUB	9.09	0.91	10.00	per hour	
Bond for use of kitchenette in Event Space		100.00	Exempt	100.00	per hire	Refundable on completion of use
Cross St Studio One						
Children's Party Session up to 3.5 hrs	FCR	120.91	12.09	133.00	per session	Maximum of 3.5 hours
Community/Arts/Recreation - per hour	COST	30.91	3.09	34.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - per exercise session	COST	46.36	4.64	51.00	per session	Maximum of 1.5 hours
Community/Arts/Recreation - per 6 hours	COST	120.00	12	132.00	per 6 hours	Maximum of 6 hours
Community Group Not for Profit ¹ per hour (min 2 hrs)	SUB	26.36	2.64	29.00	per hour	Minimum of 2 hours
Community Group Not for Profit - per 6 hours	COST	102.73	10.27	113.00	per 6 hours	Maximum of 6 hours
Drug and Alcohol Programs	SUB	12.73	1.27	14.00	per hour	Minimum 1.5 hours
Private - per hour	FCR	80.00	8	88.00	per hour	Minimum of 2 hours
Private - per 6 hours	FCR	311.82	31.18	343.00	per 6 hours	Maximum of 6 hours
Cleaning						
Additional cleaning - Monday - Friday	COST	45.45	4.55	50.00		Cleaning in addition to standard schedule
Additional cleaning - Weekend	SUB	107.27	10.73	118.00		Cleaning in addition to standard schedule
Deposit		160.00	Exempt	160.00		
Cancellation Fee	COST	36.36	3.64	40.00		
Rose Bay Cottage						
Under 5 years ¹ Birthday Parties	COST	111.82	11.18	123.00	per session	Maximum of 3.5 hours
Community/Arts/Recreation - Per hour	COST	28.18	2.82	31.00	per hour	Minimum of 2 hours

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
(min 2 hours)						
Community/Arts/Recreation - Per exercise session	SUB	42.27	4.23	46.50	per session	Maximum of 1.5 hours
Community/Arts/Recreation - Per 6 hours	COST	109.09	10.91	120.00	per 6 hours	Maximum of 6 hours
Community Group Not for Profit - Per hour (min 2 hours)	SUB	17.27	1.73	19.00	per hour	Minimum of 2 hours
Community Group Not for Profit - Per 6 hours	SUB	67.27	6.73	74.00	per 6 hours	Maximum of 6 hours
Playgroups - per hour	SUB	6.36	0.64	7.00	per hour	Minimum of 2 hours
Drug and Alcohol Programs	SUB	12.73	1.27	14.00	per hour	Minimum 1.5 hours
Private - per hour	FCR	55.45	5.55	61.00	per hour	Minimum of 2 hours
Private - 6 hours	FCR	215.45	21.55	237.00	per 6 hours	Maximum of 6 hours
Cancellation Fee	COST	36.36	3.64	40.00		
Cleaning						
Additional cleaning - Monday - Friday	COST	45.45	4.55	50.00		Cleaning in addition to standard schedule
Additional cleaning - Weekend	SUB	107.27	10.73	118.00		Cleaning in addition to standard schedule
Deposit		160.00	Exempt	160.00		
* Note - Additional charges apply for temporary amusement devices						Refer to Parks & Reserves - Amusement Devices for charges.
Cooper Park Community Hall						
Children's Parties (under 12 years)	COST	131.82	13.18	145.00	per session	Maximum of 3.5 hours
Community/Arts/Recreation - Per hour (min 2 hours)	COST	37.27	3.73	41.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per exercise session	COST	55.91	5.59	61.50	per session	Maximum of 1.5 hours
Community/Arts/Recreation - Per 6 hours	COST	144.55	14.45	159.00	per 6 hours	Maximum of 6 hours
Community Group Not for Profit - Per hour (min 2 hours)	SUB	30.00	3	33.00	per hour	Minimum of 2 hours
Community Group Not for Profit - Per 6 hours	SUB	116.36	11.64	128.00	per 6 hours	Maximum of 6 hours

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Drug and Alcohol Programs	SUB	12.73	1.27	14.00	per hour	Minimum 1.5 hours
Private - per hour (min 2 hrs)	FCR	92.27	9.23	101.50	per hour	Minimum of 2 hours
Private - per 6 hours	FCR	359.09	35.91	395.00	per 6 hours	Maximum of 6 hours
Cancellation Fee	COST	36.36	3.64	40.00		
Cleaning						
Additional Cleaning - Monday - Friday	COST	45.45	4.55	50.00		Cleaning in addition to standard schedule
Additional Cleaning - Weekend	SUB	107.27	10.73	118.00		Cleaning in addition to standard schedule
Deposit - Youth & Adult Parties		330.00	Exempt	330.00		
Deposit - Children's Parties & all other activities		160.00	Exempt	160.00		
* Note - Additional charges apply for temporary amusement devices						Refer to Parks & Reserves - Amusement Devices for charges.
The Gunyah						
Single Room Hire						
Children's Parties (Under 12) - Per Room	COST	131.82	13.18	145.00	per session	Maximum of 3.5 hours
Community/Arts/Recreation - Per exercise session	COST	55.91	5.59	61.50	per session	Maximum of 1.5 hours
Community/Arts/Recreation - Per hour (min 2 hours)	COST	37.27	3.73	41.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per Room Per 6 hours	COST	144.55	14.45	159.00	per 6 hours	Maximum of 6 hours
Community Group Not for Profit - Per hour (min 2 hours)	SUB	30.00	3	33.00	per hour	Minimum of 2 hours
Community Group Not for Profit - Per Room Per 6 hours	SUB	116.36	11.64	128.00	per 6 hours	Maximum of 6 hours
Private - per hour (min 2 hrs)	FCR	92.27	9.23	101.50	per hour	Minimum of 2 hours
Private - per room 6 hours	FCR	359.09	35.91	395.00	per 6 hours	Maximum of 6 hours
Total Venue Hire - 2 Rooms						
Children's Parties (Under 12) - Total Venue (2 rooms)	COST	192.73	19.27	212.00	per session	Maximum of 3.5 hours

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Community/Arts/Recreation - Total Venue Per hour	COST	56.82	5.68	62.50	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per hour - for Ballet Class (reduced hire space)	COST	49.09	4.91	54.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Total Venue Per exercise session	COST	85.45	8.55	94.00	per session	Maximum of 1.5 hours
Community/Arts/Recreation - Per 6 hours - for Ballet Class (reduced hire space)	COST	180.00	18	198.00	per 6 hours	Maximum of 6 hours
Community/Arts/Recreation - Total Venue Per 6 hours	COST	220.91	22.09	243.00	per 6 hours	Maximum of 6 hours
Community/Arts/Recreation - Per exercise session - for Ballet Class (reduced hire space)	COST	73.64	7.36	81.00	per session	Maximum of 1.5 hours
Community Group Not for Profit - Total Venue Per hour	SUB	42.73	4.27	47.00	per hour	Minimum of 2 hours
Community Group Not for Profit - Total Venue Per 6 hours	SUB	166.36	16.64	183.00	per 6 hours	Maximum of 6 hours
Private - Total venue per hour	FCR	138.18	13.82	152.00	per hour	Minimum of 2 hours
Private - total venue per 6 hours	FCR	538.18	53.82	592.00	per 6 hours	Maximum of 6 hours
Drug and Alcohol Programs	SUB	12.73	1.27	14.00	per hour	Minimum 1.5 hours
Single Room & Total Venue Hire						
Cancellation Fee	COST	36.36	3.64	40.00		
Cleaning						
Additional cleaning - Monday - Friday	COST	45.45	4.55	50.00		Cleaning in addition to standard schedule
Additional Cleaning - Weekend	SUB	107.27	10.73	118.00		Cleaning in addition to standard schedule
Deposit - Youth & Adult Parties		330.00	Exempt	330.00		
Deposit - Children's Parties & all other activities		160.00	Exempt	160.00		
* Note - Additional charges apply for temporary amusement devices						Refer to Parks & Reserves - Amusement Devices for charges.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Vaucluse Bowling Club						
Private Function - 6 hours	FCR	600.00	60	660.00	per 6 hours	Maximum of 6 hours
Private Function - per hour	FCR	158.18	15.82	174.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per exercise session	COST	57.27	5.73	63.00	per session	Maximum of 1.5 hours
Community/Arts/Recreation - Per hour (min 2 hours)	COST	38.18	3.82	42.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per 6 hours	COST	148.18	14.82	163.00	per 6 hours	Maximum of 6 hours
Community Group Not for Profit - Per hour (min 2 hours)	SUB	33.64	3.36	37.00	per hour	Minimum of 2 hours
Community Group Not for Profit - Per 6 hours	SUB	130.91	13.09	144.00	per 6 hours	Maximum of 6 hours
Daytime function in conjunction with use of bowling greens - per hour	FCR	92.27	9.23	101.50	per hour	Minimum of 2 hours
Daytime function in conjunction with use of bowling greens - 6 hours	FCR	359.09	35.91	395.00	per 6 hours	Maximum of 6 hours
Drug and Alcohol Programs	SUB	12.73	1.27	14.00	per hour	Minimum 1.5 hours
Cancellation Fee	COST	36.36	3.64	40.00		
Cleaning after private party						
Additional cleaning - Monday - Friday	COST	45.45	4.55	50.00		Cleaning in addition to standard schedule
Additional Cleaning - Weekend	SUB	107.27	10.73	118.00		Cleaning in addition to standard schedule
Key/Cleaning Deposit		400.00	Exempt	400.00		
The Drill Hall						
Commercial usage (film shoots etc) - Per 6 hours	FCR	847.27	84.73	932.00	per 6 hours	Maximum of 6 hours
Community/Arts/Recreation - Per hour	COST	51.82	5.18	57.00	per hour	Minimum of 2 hours
Community/Art/Recreation- Per exercise	SUB	77.73	7.77	85.50	per 1.5 hour	Maximum of 1.5 hour
Community/Arts/Recreation - Per 6 hours	COST	201.82	20.18	222.00	per 6 hours	Maximum of 6 hours
Rehearsal Session - Per Day	COST	202.73	20.27	223.00	per day	Maximum of 12 hours
Rehearsal Session - Per Week	COST	850.91	85.09	936.00	per week	5 - 7 consecutive days

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Community Group, Not for Profit - Per hour	COST	35.45	3.55	39.00	per hour	Minimum 2 hours
Community Groups Not for Profit - Per 6 hrs	SUB	138.18	13.82	152.00	per 6 hours	Maximum of 6 hours
Drug and Alcohol Programs	SUB	12.73	1.27	14.00	per hour	
Cancellation Fee	COST	36.36	3.64	40.00		
Additional cleaning - Monday - Friday	COST	45.45	4.55	50.00		Cleaning in addition to standard schedule
Additional Cleaning - Weekend	SUB	107.27	10.73	118.00		Cleaning in addition to standard schedule
Deposit		500.00	Exempt	500.00		
The Drill Hall - 'Studio'						
Commercial usage (film shoots etc) - Per 6 hours	FCR	363.64	36.36	400.00	per 6 hours	Maximum of 6 hours
Community/Arts/Recreation - Per Hour	COST	37.27	3.73	41.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per exercise session	COST	55.91	5.59	61.50	per session	Maximum of 1.5 hours
Community/Arts/Recreation - Per 6 hours	COST	144.55	14.45	159.00	per 6 hours	Maximum of 6 hours
Rehearsal Session (3 hours for a minimum of 5 sessions)	COST	54.09	5.41	59.50	per session	Not for profit amateur companies only.
Rehearsal / Performance Development - Per day	COST	181.82	18.18	200.00	per day	Maximum of 12 hours
Rehearsal / Performance Development - Per week	COST	763.64	76.36	840.00	per week	5 - 7 consecutive days
Community Groups Not for Profit - Per hour	SUB	30.00	3	33.00	per hour	Minimum of 2 hours
Community Groups Not for Profit - Per 6 hours	SUB	116.36	11.64	128.00	per 6 hours	Maximum of 6 hours
Drug and Alcohol Programs	SUB	12.73	1.27	14.00	per hour	
Cancellation Fee	COST	36.36	3.64	40.00		
Additional cleaning - Monday - Friday	COST	45.45	4.55	50.00		Cleaning in addition to standard schedule
Additional Cleaning - Weekend	SUB	107.27	10.73	118.00		Cleaning in addition to standard schedule
Storage cupboard rental	COST	59.09	5.91	65.00	per term	
Deposit		200.00	Exempt	200.00		per cupboard per term (quarter) or part thereof

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Canonbury Cottage						
Community/Arts/Recreation - Per hour (min 2 hours)	COST	28.18	2.82	31.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per exercise session	COST	42.27	4.23	46.50	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per 6 hours	COST	109.09	10.91	120.00	per 6 hours	Maximum of 6 hours
Community Group Not for Profit - Per hour (min 2 hours)	SUB	18.18	1.82	20.00	per hour	Minimum of 2 hours
Community Group Not for Profit - Per 6 hours	SUB	70.91	7.09	78.00	per 6 hours	Maximum of 6 hours
Drug and Alcohol Programs	SUB	12.73	1.27	14.00	per hour	Minimum of 1.5 hours
Private - per hour	FCR	80.45	8.05	88.50	per hour	Minimum of 2 hours
Private - per 6 hours	FCR	313.64	31.36	345.00	per 6 hours	Maximum of 6 hours
Community/Art/Recreation - Per day(upstairs offices)	COST	25.45	2.55	28.00	per day	Maximum of 12 hours
Community/Art/Recreation - Per week(small upstairs office)	COST	95.45	9.55	105.00	5-7 consecutive days	5-7 consecutive days
Community/Art/Recreation - Per week(large upstairs office)	COST	125.45	12.55	138.00	5-7 consecutive days	5-7 consecutive days
Ceremonies - weddings naming christening wakes etc.	FCR	122.27	12.23	134.50	per hour	Minimum of 2 hours
Social Events - picnics birthdays reunions family gathering	FCR	67.27	6.73	74.00	per hour	Minimum of 2 hours
Cleaning after private party						
Additional cleaning - Monday - Friday	COST	45.45	4.55	50.00		Cleaning in addition to standard schedule
Additional Cleaning - Weekend	SUB	107.27	10.73	118.00		Cleaning in addition to standard schedule
Cancellation Fee	COST	36.36	3.64	40.00		
Deposit		160.00	Exempt	160.00		
* Note - Additional charges apply for temporary amusement devices						Refer to Parks & Reserves - Amusement Devices for charges.

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
EJ Ward	COST					
Under 12 years - Birthday Parties	COST	111.82	11.18	123.00	per session	Maximum of 3.5 hours
Community/Arts/Recreation - Per hour	COST	28.18	2.82	31.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per exercise session	COST	42.27	4.23	46.50	per session	Maximum of 1.5 hours
Community/Arts/Recreation - Per 6 hours	COST	109.09	10.91	120.00	per 6 hours	Maximum of 6 hours
Community Group, Not for Profit - Per hour	COST	21.82	2.18	24.00	per hour	Minimum of 2 hours
Community Group, Not for Profit - Per 6 hours	COST	85.09	8.51	93.60	per 6 hours	Maximum 6 hours
Community/Arts Groups - Per hour (upstairs offices only)	COST	10.45	1.05	11.50	per hour	Minimum of 2 hours
Community/Arts Groups - Per day (upstairs offices only)	COST	57.73	5.77	63.50	per day	Maximum 12 hours
Community/Arts Groups - Per week (upstairs offices only)	COST	181.82	18.18	200.00	5-7 consecutive days	5-7 consecutive days
Drug and Alcohol Programs	SUB	12.73	1.27	14.00	per hour	1.5 hours minimum
Private - Per hour	COST	43.64	4.36	48.00	per hour	Minimum of 2 hours
Private - Per 6 hours	COST	170.00	17	187.00	per 6 hours	Maximum of 6 hours
Cancellation fee	COST	36.36	3.64	40.00		
Additional cleaning - Monday - Friday	COST	45.45	4.55	50.00		Cleaning in addition to standard schedule
Additional Cleaning - Weekend	SUB	107.27	10.73	118.00		Cleaning in addition to standard schedule
Deposit		160.00	Exempt	160.00		
The Bay Room - Cosmopolitan						
Private - per hour (min 2 hrs)	FCR	97.73	9.77	107.50	per hour	Minimum of 2 hours
Private - per 6 hours	FCR	380.91	38.09	419.00	per 6 hours	Maximum of 6 hours
Community/Arts/Recreation - Per hour (min 2 hours)	COST	37.27	3.73	41.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per exercise session	COST	55.91	5.59	61.50	per session	Maximum of 1.5 hours
Community/Arts/Recreation - Per 6 hours	COST	144.55	14.45	159.00	per 6 hours	Maximum of 6 hours

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
Community Group Not for Profit - Per hour (min 2 hours)	SUB	30.00	3	33.00	per hour	Minimum of 2 hours
Community Group Not for Profit - Per 6 hours	SUB	116.36	11.64	128.00	per 6 hours	Maximum of 6 hours
Drug and Alcohol Programs	SUB	12.73	1.27	14.00	per hour	Minimum of 1.5 hours
Projector hire - daily rate	COST	45.45	4.55	50.00	per day	Minimum of 1 day
Projector hire - weekly rate	COST	181.82	18.18	200.00	per week	Minimum of 1 week
Cancellation Fee	COST	36.36	3.64	40.00		
Cleaning						
Additional cleaning - Monday - Friday	COST	45.45	4.55	50.00		
Additional Cleaning - Weekend	SUB	107.27	10.73	118.00		Cleaning in addition to standard schedule
Deposit - All bookings		200.00	Exempt	200.00		
WASTE SERVICES						
Domestic Waste Management Charge (includes Domestic Waste Green Waste Clean Up and Recycling Collections)	COST	503.30	Exempt	503.30	per year	This charge is calculated based on the 'Reasonable Cost' of providing the service.
Domestic Waste - Additional 120L bin. Additional Service Charge	COST	629.20	Exempt	629.20	per year	
Domestic Waste - Upgrade bin to 140L. Additional Service Charge	COST	524.45	Exempt	524.45	per year	
Green Waste - Additional Service Charge	COST	338.50	Exempt	338.50	per year	
Garden Refuse Greencart Service Excess	COST	10.50	Exempt	10.50	per bin	Per extra bin - To be imposed by the purchase of excess garbage stickers.
Bin Repair or NEW Part:						
Lid	COST	26.90	Exempt	26.90	per part	
Wheel	COST	15.00	Exempt	15.00	per part	
Axle	COST	19.80	Exempt	19.80	per part	
Bin Supply or replacement						
240 litre	COST	95.30	Exempt	95.30	per bin	
140 litre	COST	86.00	Exempt	86.00	per bin	

Delivery Program 2013–2017 & Operational Plan 2016/17



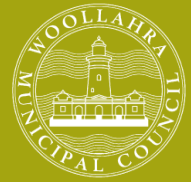
Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
120 litre	COST	82.95	Exempt	82.95	per bin	
55 litre	COST	19.80	Exempt	19.80	per bin	
Recycling Crate	COST	14.00	Exempt	14.00	per crate	
55 litre organics bin with lid	COST	43.05	Exempt	43.05	per bin	Available for organics collection service.
Worm Farm	COST	53.68	5.37	59.05	per farm	
Compost Bin (Large)	COST	37.55	3.75	41.30	per bin	
Compost Bin (Small)	COST	26.86	2.69	29.55	per bin	
Domestic Waste Carry Out Service:						
55 litre (normally twice weekly service)	SUB	1.35	Exempt	1.35	per service	Service only available (on application) to the aged or infirm.
120 litre (normally once weekly service)	SUB	2.70	Exempt	2.70	per service	Service only available (on application) to the aged or infirm.
140 litre (normally once weekly service)	SUB	2.70	Exempt	2.70	per service	Service only available (on application) to the aged or infirm.
240 litre (normally once weekly service)	SUB	4.05	Exempt	4.05	per service	Service only available (on application) to the aged or infirm.
Booked Household Goods Collection (e.g. Coffee table clothes dryer microwave lounge wardrobe hot water service refrigerator washing machine bed mattress)	FCR	45.15	Exempt	45.15	per item	
Special Events						
Bins for Special Events						
- Administration Pick up & delivery fee (1 - 5 bins)	FCR	78.27	7.83	86.10	per event	
- Administration Pick up & delivery fee (> 5 bins)	FCR	99.15	9.91	109.06	per event	
- Bin Fee	FCR	20.96	2.1	23.06	per 240l bin	

Delivery Program 2013–2017 & Operational Plan 2016/17



Fee / Charge	Pricing Policy Statutory (SC) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fee / Charge Excl. GST	GST	Fee / Charge Incl. GST	Fee Unit Rate	Supplementary Information
WATER SYSTEMS REGISTRATION						
Registration of water-cooling & warm water systems	FCR	87.00	Exempt	87.00	per lodgement	
Inspections up to 30 Minutes in duration (including travelling)	FCR	85.00	Exempt	85.00	per inspection	
Inspections over 30 Minutes in duration (including travelling)	FCR	163.00	Exempt	163.00	per inspection	

Delivery Program 2013–2017 & Operational Plan 2016/17



References

This Delivery Program and Operational Plan reflects the plans, strategies and policies below:

Development Control Plans

- Residential Development Control Plan 2003
- Access Development Control Plan
- Advertising and Notifications Development Control Plan
- Child Care Centres Development Control Plan
- Contaminated Lands Development Control Plan 2010
- Double Bay Centre Development Control Plan
- Edgecliff Commercial Centre Development Control Plan
- Educational Establishments Development Control Plan
- Exempt & Complying Development, Development Control Plan 2005
- Neighbourhood Centres Development Control Plan
- Paddington Heritage Conservation Area Development Control Plan 2008
- Parking Development Control Plan
- Rose Bay Centre Development Control Plan
- Site Waste Minimisation and Management 2010 (Not Waste DCP)
- Telecommunications and Radiocommunications Development Control Plan
- Watsons Bay Heritage Conservation Area Development Control Plan
- Woollahra Heritage Conservation Area Development Control Plan
- Woollahra Development Control Plan 2015

http://www.woollahra.nsw.gov.au/building_and_development

Development Control Plans applying to specific properties

- Babworth House Development Control Plan
- Bishopscourt Development Control Plan
- Hawthornden Development Control Plan
- Kilmory Development Control Plan
- White City Development Control Plan
- Part of 13 Albert Street, Edgecliff Development Control Plan
- 9 Cooper Park Road, Bellevue Hill Development Control Plan
- 9A Cooper Park Road, Bellevue Hill Development Control Plan
- 188 Oxford Street Paddington [Royal Hospital for Women DCP]
- 118 Wallis St, Woollahra Development Control Plan
- Development Control Plan for School and College Development

Local Environment Plans

- Woollahra LEP No 27 – relevant to Strickland House, Vaucluse
- Woollahra LEP 2014

Place Plans

- Double Bay Place Plan 2014
- Oxford Street, Paddington Placemaking Roadmap Report 2014

Delivery Program 2013–2017 & Operational Plan 2016/17



Policies, Strategies, Guidelines

- Community Garden Policy (2011)
- Community Services Policy (2013)
- Community & Cultural Grants Policy (25/11/2013)
- Policy & Guidelines for Communicating & Consulting with the Community 2006
- Community Cultural Relations Statement (7/8/2013)
- Community Safety and Crime Prevention Plan (2014)
- Double Bay Public Domain Improvements Plan
- Playground Policy (11/3/2002)
- Playground Strategy (11/3/2002)
- Policy for the Sponsorship of Events & Activities (27/3/2006)
- Public Art Policy (10/2009)
- Reconciliation Statement (12/2012)
- Recreational Needs Assessment and Strategy (2006)
- Risk Management Strategy
- Rose Bay Public Domain Improvements Plan
- Significant Trees Register – July 1991 (Volumes 1 to 4)
- Social & Cultural Plan 2013 to 2023
- The Woollahra Bicycle Strategy 2009
- Waste Reduction and Resources Policy (2009)
- Woollahra Traffic and Transport Study (2001)
- Queen Street Strategic Masterplan (2014)
- Woollahra Traffic Management Strategy (2014)
- Double Bay Public Domain Lighting Strategy

Section 94 Contribution Plans

- Woollahra Section 94 Contribution Plan (2002 – Amended in 2008)

Section 94A Contributions Plan

- Woollahra Section 94A Development Contributions Plan (2011)

Plans of Management

- Chiswick Gardens (2010)
- Christison Park (1996)
- Cooper Park (2001)
- District Parks (1996)
- Drainage Reserves (1997)
- Gap Park (2008)
- General Community Use (1996)
- Harbourview Park (2014)
- Local Parks (1996)
- Lyne Park (2003)
- McKell Park & Darling Point Reserve (2013)
- Natural Areas (Foreshore) (1996)
- Redleaf (1997)
- Regional Parks (1996)
- Robertson Park (2004)
- Royal Hospital for Women Park (2005)
- Rushcutters Bay Park, Yarranabbe Park and Plantation Reserve (2005)
- Sir David Martin Reserve (2004)
- Trumper Park (1996)
- Yarranabbe Park (2012)
- Woollahra Park (2013)

http://www.woollahra.nsw.gov.au/recreation/parks,_reserves_and_playgrounds/open_space_plans_policies_and_procedures/plans_of_management_-_parks_and_reserves