

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Adopted by Council on 24 June 2013

Delivery Program 2013 to 2017 & Operational Plan 2013/14



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Woollahra Municipal Council

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Delivery Program 2013 to 2017 & Operational Plan 2013/14



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Message from the Mayor

On behalf of Woollahra Council I am pleased to present the Delivery Program 2013 to 2017 & Operational Plan 2013/14.

Our Delivery Program and Operational Plan present our vision and priorities for the future, which have been developed as a result of valuable community input. Our central vision and priorities fall into five main theme areas: community well-being, quality places and spaces, a healthy environment, local prosperity, community leadership and participation.

The upgrade and maintenance of our local infrastructure has been highlighted as one of our most shared and important priorities. We understand the need to ensure our service standards around this shared priority meet community expectations.

By annually reviewing our Delivery Program & Operational Plan we can update priorities and actions based on ongoing input from the community and our own commitment to continuous improvement.

We will continue to seek community feedback on our services and performance during the next 12 months and as the debate on the future of local government and creating sustainable and efficient Councils in New South Wales continues.

To date feedback from our local community supports our opposition to forced amalgamations and the need for the “local” to stay in local government. We do not subscribe to the philosophy that bigger is necessarily better and we reject the notion that the size of a Council dictates its efficiency.

Woollahra Council is sustainable and is dedicated to continuing to provide for local needs and to work with the community on building the best possible future for our residents.

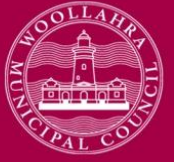
A handwritten signature in black ink, appearing to read 'A. Petrie'.

Councillor Andrew Petrie
Mayor of Woollahra



“Community feedback on key priority areas keep us on track and provide us with the direction we need to channel our time, energy and funding to deliver the best possible results.”

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Our Municipality

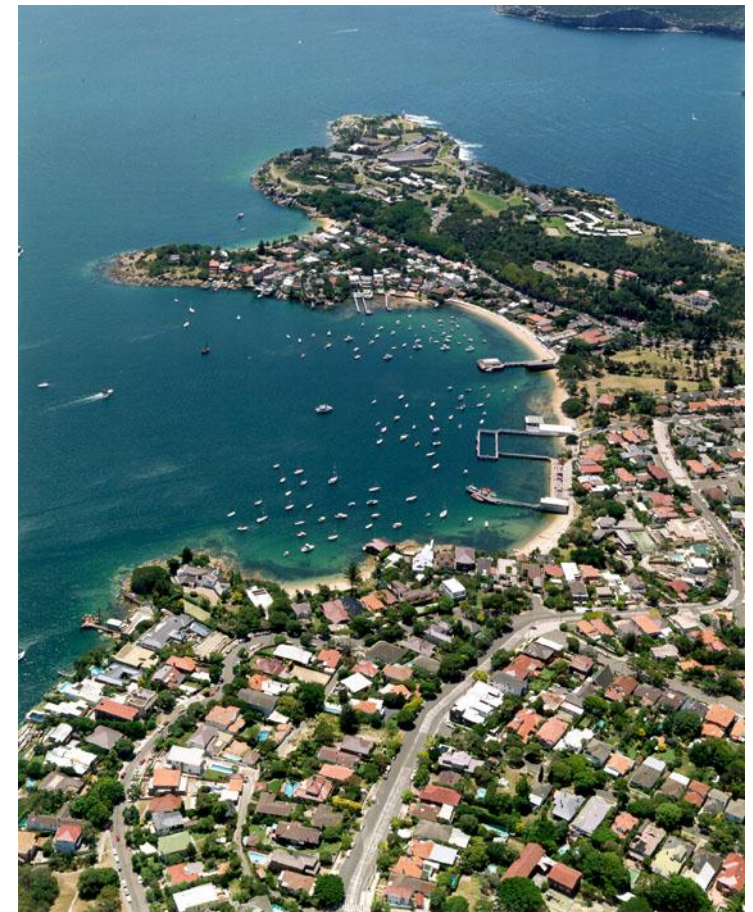
Our area

The Woollahra Municipality is located in Sydney's eastern suburbs, approximately 5 kilometres from the Sydney GPO. Located in Sydney's eastern suburbs, near the Sydney CBD, Woollahra is bounded by Port Jackson (Sydney Harbour) in the north, the Waverley Council area in the east, Randwick City in the south and the City of Sydney in the west.

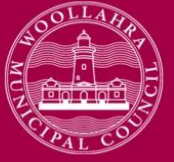
The Woollahra Municipal Council area includes the suburbs of Bellevue Hill, Darling Point, Double Bay, Edgecliff, Paddington (part), Point Piper, Rose Bay (part), Vaucluse (part), Watsons Bay and Woollahra.

Major features of the Council area include Sydney Harbour National Park, Double Bay commercial centre, Paddington retail area, Rose Bay retail areas, Royal Sydney Golf Club, several private schools and various parks and beaches.

Woollahra is an area steeped in natural beauty and heritage appealing to residents, visitors and tourists who enjoy its many parks, waterfront locations and historical buildings. Our community is culturally diverse, creative and well educated, featuring a skilled and varied business community.



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Significant natural and cultural sites

The area is culturally and historically rich with many sites of Aboriginal significance, heritage conservation areas and items listed on the Register of the National Estate. Major natural features of our area include Sydney Harbour National Park and Gap Park, Watsons Bay. Woollahra's leafy harbourside parks and beaches are a major attraction for its community and visitors. Woollahra also has the greatest concentration of private galleries and major art auction houses in Australia.

Our History

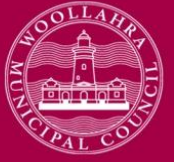
The name 'Woollahra' is thought to be derived from an Aboriginal word meaning 'meeting ground'.

The original custodians of Woollahra were the Cadigal and Birrabirragal Aboriginal people. European settlement dates from 1790, although development was minimal until the 1860s when the Woollahra district became a Local Government Area.

Woollahra largely developed as a residential locality. A few small local industries were established in Woollahra, Double Bay and Paddington, but with the gentrification of Paddington and Woollahra in the 1960s, most of these cottage industries had vanished by the end of the 20th century.

Woollahra's cultural heritage has been enriched by the influx of people from many different cultural backgrounds. Some of the influential immigrants to Woollahra have been the Chinese market gardeners, who began leasing land in Double Bay gully and Rose Bay in the 1880s; the Portuguese whalers who settled at Watsons Bay in the 19th century, building a church and becoming a part of the village life, and the many Europeans who migrated after World War II and helped change the face of commercial centres such as Double Bay.

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Our people

In 2011 our population was 52,159. By 2030 we are projected to grow to 56,000. We are mostly a community of families, young adults, and older people, with the population ageing at a rapid rate and a growing number of couples with children. Residents from a diversity of cultural backgrounds live here. Some areas of Woollahra have a transient population, with over 50% of residents moving to the area since 2001.

How we live

In many suburbs, most of our housing is medium or high density with a high proportion of people living in flats and about 50% of housing being single dwelling. We also have a high number of lone person households.



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Our Community

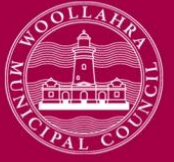
The main demographics of our community are shown below. These figures are taken from the 2011 Australia Bureau of Statistics data resources.

The Woollahra Local Government area is currently home to 52,159 people (ABS Census 2011), living in 25,906 dwellings with an average household size of 2.22. The median weekly household income for Woollahra is \$2,398, well above the Greater Sydney averages of \$1,447, NSW average of \$1,237 and \$1,234 Australia wide average.

The Woollahra Municipal Council area is predominately residential, with some commercial land use, parklands and military reserve. The Council area encompasses a total land area of 12 square kilometers, including harbour foreshore and beaches.



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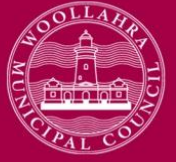
Population Density

In 2011, the population density in Woollahra Municipal Council area was 42.48 per hectare. This figure was higher compared to Greater Sydney, which had a population density of 3.54 persons per hectare (Greater Sydney however, does include very large areas of non-residential land). It is important to note that this varied across the Council area. Population density ranged from a low of 22.24 persons per hectare in Vaucluse - Watsons Bay to a high of 80.04 persons per hectare in Paddington.

The five suburbs with the highest population densities were:

- Paddington (80.04 persons per hectare)
- Edgecliff (72.05 persons per hectare)
- Darling Point (56.42 persons per hectare)
- Woollahra (56.14 persons per hectare)
- Double Bay - Point Piper (50.31 persons per hectare).

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Access and Equity

Woollahra Council is committed to the principles of access and equity. We are continually working towards improving equal access to our programs, facilities and services to all who live, work and visit the area. Council undertakes community planning to enable a strategic and holistic approach to access and equity. These principles underpin this Delivery Program and Operational Plan.

Particulars for each mandatory target group and the community as a whole are included under the relevant themes, predominantly under the theme of community well-being.

Council is committed to providing services and facilities in an accessible and equitable manner, which promote equal access to all and consider the needs of our diverse community.

The Social & Cultural Plan 2013 to 2023 equips Council with information on our community and identifies local community and cultural abilities and assets. The *Plan* describes a future for the Woollahra Local Government Area and represents Council's commitment to supporting the Woollahra community to achieve their social and cultural aspirations.



Woollahra Social & Cultural Plan 2013 to 2023

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Our Council

The Woollahra Local Government Area is divided into five electoral wards:

- Bellevue Hill
- Cooper
- Double Bay
- Paddington
- Vaucluse.

Each ward is represented by three Councillors.

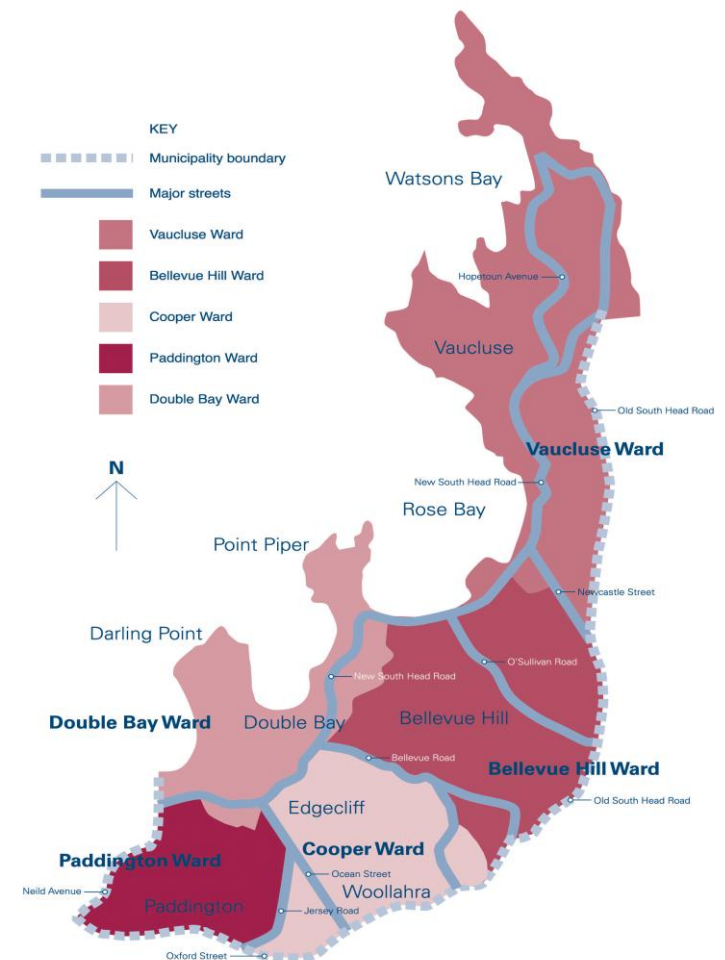
The Councillors meet each week at different Committees and twice a month in a full Council meeting, to consider reports presented to them by the Council staff. These meetings are open to the public.

Information on upcoming meetings is available on Council's website

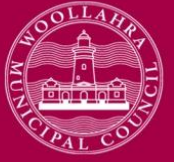
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The formal Committee Structure of Council is supported by a range of Advisory Committees and Working Parties that provides a wider opportunity for community involvement in the Council decision making process.

Wards - Woollahra Local Government Area



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Our Values

Woollahra Municipal Council is committed to the following values:

We value:

- Respect for people
- Integrity and excellent performance
- Professional, quality service
- Open, accountable communication.

Our commitments to the community

- We will deliver seamless, responsive service to our community
- We respect the rights of every customer to be treated fairly
- We will keep our community informed about Council services and activities and encourage community feedback
- We will continually strive to improve our services to the community.



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Our Vision

Our vision for the future and the guiding principles of our planning and policy decisions centre around five main themes:

- Community well-being
- Quality places and spaces
- A healthy environment
- Local prosperity
- Community leadership and participation.

Woollahra is a wonderful place to work and live.

We will work together to enhance our harbourside location and achieve an outstanding environment, which is characterised by its natural beauty and distinctive and diverse residential, heritage and commercial areas.

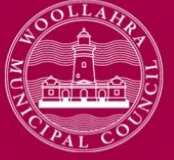
The Council will support and promote active community participation to achieve a healthy social environment, appropriate cultural services and an efficient infrastructure.

We will continue to promote the unique and enviable richness and diversity of the Municipality and the Council's commitment to high standards and quality service for the benefit of the community.

our vision statement:

- Woollahra will be a great place to live, work and visit where places and spaces are safe, clean and well maintained
- Our community will offer a unique mix of urban villages with a good range of shops, services and facilities
- We will make the most of the natural beauty, leafy streetscapes, open spaces, views and proximity to the water and the city.

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Turning our vision into reality

Together, Council and the community have contributed to the development of a long term vision for Woollahra through an inclusive community engagement process led by Council in 2009 and updated through further targeted community consultation in 2012. This has identified what is important to us and what we value about Woollahra as a place to live, work and visit. This community engagement informed the development of our community strategic plan, *Woollahra 2025 - our community, our place, our plan* as well as this Delivery Program 2013 to 2017 and Operational Plan 2013/14.

Our vision lies at the heart of Council's integrated planning process. It provides the foundation for what we see as Woollahra in 2025, delivering results we can all be proud of.

We will:

- prepare and implement a comprehensive and proactive planning program, which serves community needs and values and responds to regional and local issues
- provide a clear strategic framework for Council issue-based activities, in support of community needs and values and the objectives of the organisation
- co-ordinate the Council's planning and design functions, setting clear guidelines for Council activities as a service provider and regulator
- liaise with and respond in a timely manner to internal and external customers and issues and provide a framework for prioritising action and allocating resources.

We are working hard to look after our customers and track our performance and make improvements.

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The things we value and want to see in our community in the future are:

Village Atmosphere

- Retention and enhancement of the village atmosphere throughout the area, offering a good range of shops and services.
- No inappropriate high rise and oversize development.
- Enhancement and revitalisation of our shopping areas.

Improved infrastructure

- Renewed and upgraded infrastructure, especially footpaths, pedestrian ramps, kerb, guttering, stormwater drainage and local roads.

Well maintained environment

- Good street cleaning, recycling and waste collection.
- A clean and well maintained environment.

Well planned neighbourhoods

- Protection of local history, heritage values and buildings.
- Quality design of new developments.
- Retention of local urban character.
- Sustainable development.

Location

- Good access to the city, harbour, beaches and facilities.

Open space, local parks and leafy green streetscapes

- Well managed trees in streets and parks.
- Well maintained foreshores, beaches, parks, sports fields and recreation areas.
- Retention of bushland and bush regeneration.
- More local parks and green open spaces.
- Trees and leafy green streetscapes that are well maintained.

Community activities and facilities

- More community facilities, activities and events.
- More activities for young people.
- More children's play areas and playgrounds.
- Retention of library services.

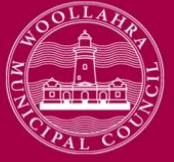
Community safety

- A safe community.
- Low crime rates.
- Reduced graffiti.

Environmental sustainability

- Increased environmental monitoring and protection.
- More environmentally sustainable initiatives.
- Reduced water pollution and improved stormwater drainage.

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Traffic and transport

- Reduced traffic congestion.
- Improved parking.
- Good public transport.
- Good pedestrian and bicycling access.

Council leadership

- Informed residents of Council activities.
- Responsive Council to the community.
- Opportunities for community involvement in Council decision making.

















Delivery Program 2013 to 2017 & Operational Plan 2013/14



Our Councillors

Our community is represented by fifteen (15) Councillors, elected to Council in September 2012 for a four (4) year term.

The next Local Government Elections will be held in September 2016. There are five electoral wards, with three Councillors representing each Ward.

Bellevue Hill Ward	Cooper Ward	Double Bay Ward	Paddington Ward	Vaucluse Ward
<p>Greg Levenston COUNCILLOR</p> <p>PHONE 0412 876 029 FAX 9391 7044 MAIL C/- Council, PO Box 61, Double Bay NSW 1360 greg.levenston@woollahra.nsw.gov.au</p> 	<p>Luise Elsing COUNCILLOR</p> <p>PHONE 0407 417 704 FAX 9391 7044 MAIL C/- Council, PO Box 61, Double Bay NSW 1360 luise.elsing@woollahra.nsw.gov.au</p> 	<p>Elena Kirillova COUNCILLOR</p> <p>PHONE 0407 295 098 FAX 9391 7044 MAIL C/- Council, PO Box 61, Double Bay NSW 1360 elena.kirillova@woollahra.nsw.gov.au</p> 	<p>Peter Cavanagh COUNCILLOR</p> <p>PHONE 0417 184 888 FAX 9391 7044 MAIL C/- Council, PO Box 61, Double Bay NSW 1360 peter.cavanagh@woollahra.nsw.gov.au</p> 	<p>Ted Bennett COUNCILLOR</p> <p>PHONE 0402 715 911 FAX 9391 7044 MAIL PO Box 1224, Double Bay NSW 1360 ted.bennett@woollahra.nsw.gov.au</p> 
<p>Andrew Petrie MAYOR</p> <p>PHONE 9391 7013 FAX 9391 7044 MAIL C/- Council, PO Box 61, Double Bay NSW 1360 andrew.petrie@woollahra.nsw.gov.au</p> 	<p>Anthony Marano COUNCILLOR</p> <p>PHONE 0411 640 633 FAX 9391 7044 MAIL C/- Council, PO Box 61, Double Bay NSW 1360 anthony.marano@woollahra.nsw.gov.au</p> 	<p>Deborah Thomas COUNCILLOR</p> <p>PHONE 8021 9859 FAX 9391 7044 MAIL C/- Council, PO Box 61, Double Bay NSW 1360 deborah.thomas@woollahra.nsw.gov.au</p> 	<p>Matthew Robertson COUNCILLOR</p> <p>PHONE 9331 5402 FAX 9391 7044 MAIL C/- Council, PO Box 61, Double Bay NSW 1360 matthew.robertson@woollahra.nsw.gov.au</p> 	<p>Anthony Boskovitz COUNCILLOR</p> <p>PHONE 0414 829 953 9369 1674 FAX 9387 2893 MAIL C/- Council, PO Box 61, Double Bay NSW 1360 anthony.boskovitz@woollahra.nsw.gov.au</p> 
<p>Jeff Zulman COUNCILLOR</p> <p>PHONE 8005 0756 FAX 9363 5555 MAIL C/- Council, PO Box 61, Double Bay NSW 1360 jeff.zulman@woollahra.nsw.gov.au</p> 	<p>Katherine O'Regan DEPUTY MAYOR</p> <p>PHONE 0419 411 801 FAX 9391 7044 MAIL C/- Council, PO Box 61, Double Bay NSW 1360 katherine.oregan@woollahra.nsw.gov.au</p> 	<p>Toni Zeltzer COUNCILLOR</p> <p>PHONE 9328 1049 FAX 9391 7044 MAIL C/- Council, PO Box 61, Double Bay NSW 1360 toni.zeltzer@woollahra.nsw.gov.au</p> 	<p>Elena Wise COUNCILLOR</p> <p>PHONE 8091 4433 FAX 9391 7044 MAIL PO Box A143, Sydney South, NSW 1235 elena.wise@woollahra.nsw.gov.au</p> 	<p>Susan Wynne COUNCILLOR</p> <p>PHONE 0418 872 903 FAX 9391 7044 MAIL C/- Council, PO Box 61, Double Bay NSW 1360 susan.wynne@woollahra.nsw.gov.au</p> 

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Our Organisation

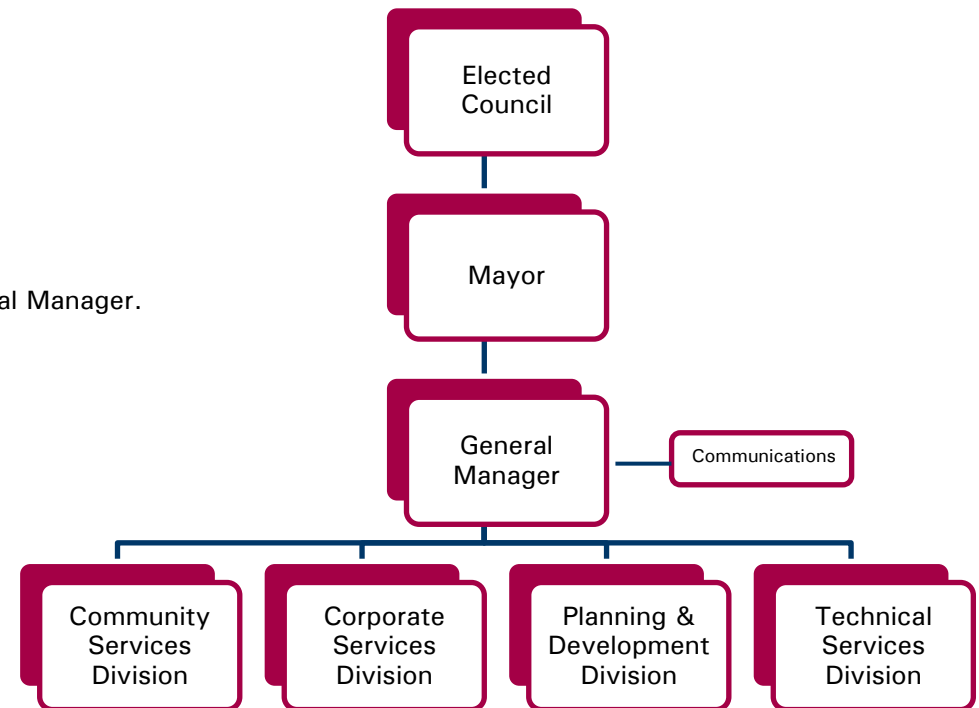
Our organisation is structured into four Divisions:

- Community Services
- Corporate Services
- Planning and Development
- Technical Services.

There is also a Communications Department that reports directly to the General Manager.

Services we provide include:

- Asset management
- Capital works
- Community and cultural development
- Development assessment
- Environmental health and building control
- Recreation and open space management
- Urban planning.



Internal services under the Corporate Services Division include Customer Services, Corporate Planning, Finance and Accounts, Organisational Development and Human Resources, Business Assurance and Risk Management, Information Systems, Document Management and Governance.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Contact Us

Our Customer Service Officers can assist you with any enquiries about our services and facilities.

Our objective is to provide quality service to all customers.

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Media enquiries: For all media enquiries please phone (02) 9391 7000.



Delivery Program 2013 to 2017 & Operational Plan 2013/14



Our Integrated Planning Framework

In October 2009, the NSW Government endorsed a new integrated planning and reporting framework for local councils, requiring each council to develop a Community Strategic Plan, Delivery Program, Operational Plan and a Resourcing Strategy.

In response to the legislation, Woollahra Council has developed an Integrated Planning & Reporting Framework comprising our Community Strategic Plan and our combined Delivery Program and Operational Plan, all supported by our Resourcing Strategy. Our Annual Report is our report to the community on our achievements for the year. Each plan is connected, as shown in our Integrated Planning Framework on page 21.



Woollahra 2025 is our Community Strategic Plan that has been developed by Council in consultation with the Woollahra community.

It presents a long term vision for Woollahra and is structured around five (5) broad interrelated Themes, each of which is supported by a range of Goals and Strategies.



The Resourcing Strategy comprises Council's Asset Management Strategy, Long Term Financial Plan and Workforce Management Plan.



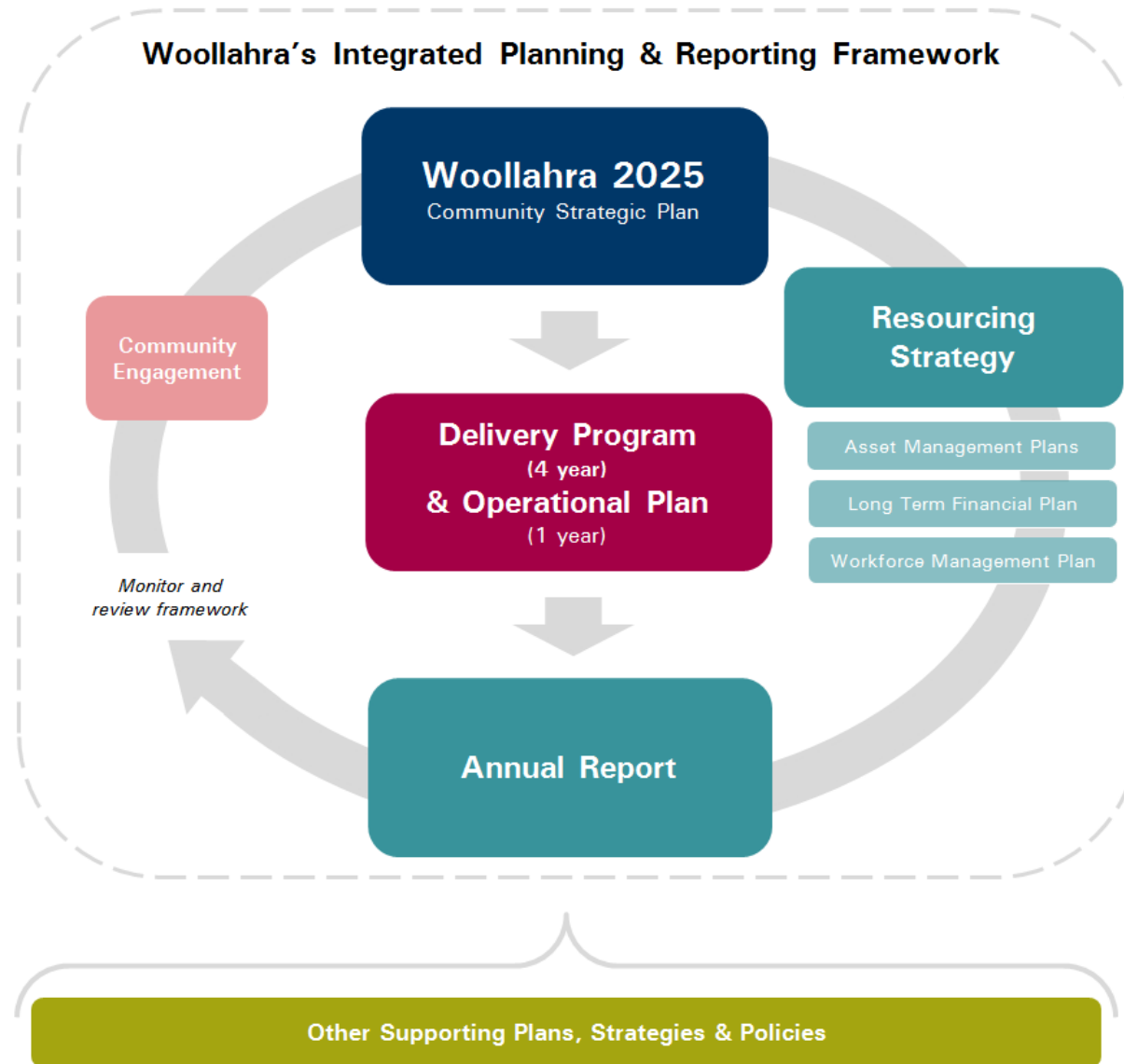
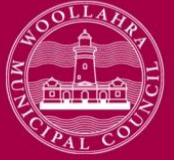
Our Delivery Program and Operational Plan identifies a number of Priorities and Actions in response to the Themes, Goals and Strategies identified in Woollahra 2025, to relay Council's commitment to the community over the four year term (2013 to 2017) of Council. Council has combined its four year Delivery Program and annual Operational Plan into one document for ease of reference.

Quarterly progress reports are presented to the Council and community in relation to the Delivery Program and Operational Plan.

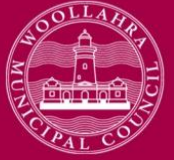


Our Annual Report provides a year in review and is prepared within five months of the end of each financial year in accordance with the requirements of the Local Government Act 1993.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Delivery Program 2013 to 2017 & Operational Plan 2013/14



What is the Delivery Program & Operational Plan?

Our Delivery Program describes how Council will work with our community to achieve community goals. It outlines the priorities that Council will pursue to meet the goals and strategies outlined in the large range of supporting plans, strategies and policies adopted by Council. It is a statement of commitment to the community from the elected Council and identifies Council's priorities for its four year term (to September 2016).

This document also incorporates Council's annual Operational Plan that describes the actions Council will undertake in 2013/14 along with the annual operating budget for the financial year.

For ease of reference, Council has combined its Delivery Program and Operational Plan into a single document, updated annually.



Delivery Program 2013 to 2017 & Operational Plan 2013/14



The Delivery Program is a practical working document that includes:

- A vision for our area
- Long term goals and strategies to achieve our vision (as informed by Woollahra 2025 – our community, our place, our plan)
- Council’s current contribution to the achievement of these goals and strategies
- Key priorities that Council will pursue in response to the strategies over the four year period, 2013 to 2017
- Actions to be undertaken in 2013/14 to support these priorities
- Performance indicators that will be used to determine the effectiveness of the Program
- Capital Works Program for 2013/14
- The Operating Budget for 2013/14
- Adopted Fees and Charges for 2013/14
- Statement of Revenue Policy 2013/14.

Why do we need a Delivery Program & Operational Plan?

The Local Government Act 1993 specifies that a Council must have a Plan detailing activities it will undertake to achieve community objectives. It is designed as the single point of reference for the Priorities of the Council during its four year term of office. The Actions for the financial year 2013/14 are included and will be updated in June of each year for the upcoming year. All budgets and funding allocations are directly linked to the Priorities set by Council.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



How does the Delivery Program & Operational Plan work?

The framework for the Delivery Program & Operational Plan is within five (5) broad interrelated Themes.

Key performance indicators for each theme will be used to determine where we are and what we have achieved, at any point in time over the life of the Delivery Program. Each key performance indicator will be measured periodically over the life of this plan and published in a report to the community.

THEME : Community well-being



Goal 1: A connected and harmonious community.

Goal 2: A supported community.

Goal 3: A creative and vibrant community.

Key performance indicator:
Community capacity.

THEME : Local prosperity



Goal 9: Community focused economic development.

Key performance indicator:
Employment figures and vacancy rates in commercial areas.

THEME : Quality places and spaces



Goal 4: Well planned neighbourhoods.

Goal 5: Liveable places.

Goal 6: Getting around.

Key performance indicator:
Community satisfaction with the built environment and convenience of getting around.

THEME : Community leadership and participation



Goal 10: Working together.

Goal 11: Well managed Council.

Key performance indicator:
Community satisfaction with Council leadership and service provision.

THEME : A healthy environment

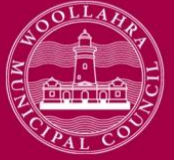


Goal 7: Protecting our environment.

Goal 8: Sustainable use of resources.

Key performance indicators:
*Woollahra LGA carbon footprint.
Community satisfaction with the natural environment.*

Delivery Program 2013 to 2017 & Operational Plan 2013/14



How will Council report on the progress of the Delivery Program & Operational Plan?

The Local Government Act 1993 requires Council to report on the progress of its Delivery Program at least every six (6) months.

In response, and in order to ensure that Council's reporting to the community remains transparent, timely and manageable, progress reports on the Delivery Program and Operational Plan will be presented quarterly to the community for the end of September, December, March and June each year.

Under the adopted reporting regime, the five (5) Themes and eleven (11) Goals from our Delivery Program and Operational Plan are reported to the most appropriate Standing Committees via the quarterly progress reporting. The four (4) year Priorities and one (1) year Actions contained in the Delivery Program and Operational Plan are presented by Theme, Goal and Strategy to the most relevant standing committee, being the Community & Environment Committee, the Corporate & Works Committee and the Urban Planning Committee.

These reports are designed to provide a snapshot to the community on the progress against the Priorities and Actions contained in the Delivery Program and Operational Plan.

In addition to the quarterly reports on the Priorities and Actions, a separate report on Council's adopted the Capital Works Program is also considered by the Corporate & Works Committee. This report provides progress comments against the programmed works.

Key performance indicators contained in the Delivery Program will be measured every four years and will coincide with the 'End-of-Term' Report.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



The following table presents the Quarterly Reporting Structure to the relevant Council Committee.

Theme	Goal	Responsible Committee		
		Community & Environment	Corporate & Works	Urban Planning
Community well-being	Goal 1: A connected and harmonious community	✓		
	Goal 2: A supported community	✓		
	Goal 3: A creative and vibrant community	✓		
Quality places and spaces	Goal 4: Well planned neighbourhoods			✓
	Goal 5: Liveable places	✓		
	Goal 6: Getting around		✓	
A healthy environment	Goal 7: Protecting our environment	✓		
	Goal 8: Sustainable use of resources	✓		
Local prosperity	Goal 9: Community focused economic development		✓	
Community leadership and participation	Goal 10: Working together		✓	
	Goal 11: A well managed Council		✓	

Delivery Program 2013 to 2017 & Operational Plan 2013/14



How to interpret the information contained within this plan?

The Delivery Program 2013 to 2017 and Operational Plan 2013/14 is structured around the five (5) broad interrelated Themes:

- Community well-being
- Quality places and spaces
- A healthy environment
- Local prosperity
- Community leadership and participation.

Each broad theme is supported by a number of Goals, Strategies, Priorities and Actions.

Details of our key challenges in the future and key performance indicators are also outlined for each Goal.

Detailed budget information including Operating Expenditure, Operating Income, Capital Expenditure and Capital Funding relevant to each Goal is also provided.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



The following diagram provides an explanation of the various tables within the Delivery Program 2013 to 2017 and Operational Plan 2013/14.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME : Community well-being

Goal 1: A connected and harmonious community

Details of Theme and Goal

Strategies 2025	Delivery Program Priorities 2013 to 2017	Operational Plan Actions 2013/14	Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
1.1 Further foster and build community partnerships and networks.	1.1.1 Promote and facilitate community participation and partnerships.	Promote and support community members to participate in Good Neighbour Day.	Manager Community Development	Quarterly progress report	✓	✓	✓	
		Completed by 30/06/2014	Manager Community Development		✓			
	1.1.2 Continue to work in partnership with Holdsworth Community Centre and Services (HCC&S).	Manager Community Development	Quarterly progress report	✓	✓	✓	✓	
1.1.3 Work collaboratively with other government and non-government local regional and State agencies.	Continued support for business centres and develop community...	Manager Community Development	Quarterly progress report	✓	✓	✓	✓	
		Cultural Development Coordinator	Completed by 30/06/2014		✓			

High level Strategy informed by Woollahra 2025

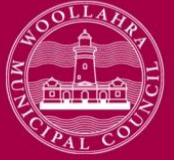
Priorities set by Council for the period 2013 to 2017

Actions Council will undertake in 2013/14, in support of the respective Priority

Ticks indicate the year in which the Priority or Action which be undertaken

The Council officer responsible for the Priority or Action. The milestone sets the target date for completion of the Action.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Consultation on the Delivery Program and Operational Plan

Council's Delivery Program 2013 to 2017 and Operational Plan 2013/14 was placed on formal public exhibition from Wednesday 15 May 2013 to Wednesday 15 June 2013.

Advertisements were placed in the Wentworth Courier on the 15 May and 29 May 2013, on Council's website, at Council's Customer Service Centre and local libraries during the public exhibition period.

Members of the community were encouraged to express their views on the Delivery Program 2013 to 2017 and Operational Plan 2013/14 during the formal exhibition and submission period.

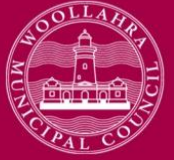
Submissions received during the exhibition period were considered by Council at its Corporate & Works Committee Meeting on the 17 June 2013 and the Delivery Program 2013 to 2017 and Operational Plan 2013/14 was formally adopted by Council at its Ordinary Council Meeting on the 24 June 2013.

The Delivery Program and Operational Plan is available for download from Council's website at

http://www.woollahra.nsw.gov.au/council/council_structure/integrated_planning_and_reporting/delivery_program_and_operational_plan

Hard-copies of this document are available from Council's Customer Service Centre, 536 New South Head Road, Double Bay or Woollahra Library, 548 New South Head Road, Double Bay.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Statement of Revenue Policy

The following table provides a guide to certain information available in our Delivery Program 2013 to 2017 and Operational Plan 2013/14, in response to our Revenue Policy.

Information required	Where is the information?	Page Reference
A statement containing a detailed estimate of Council's income and expenditure.	This information appears throughout the Delivery Program and Operational Plan, primarily at the beginning of each Goal. Additionally, an Income Statement, Balance Sheet, Statement of Cash Flows and Reserve balances are provided in the Budget Summary and Financial Information section.	131
A statement with respect to each ordinary rate to be levied.	This information is included in the Rating Information section of the Delivery Program and Operational Plan.	137
A statement with respect to each charge proposed to be levied.	This information appears in conjunction with the Rating Information.	139
A statement of the types of fees proposed to be charged by Council and the amount of each fee.	Details of Council's proposed fees are contained in the Fees & Charges section of the Delivery Program and Operational Plan.	146
A statement of Council's pricing methodology with respect to good and services provided.	Council's Pricing Policy is stated at the commencement of the Fees & Charges section of the Delivery Program and Operational Plan.	146
A statement of the amounts of any proposed borrowings.	This information is included in the Delivery Program and Operational Plan at the end of the Budget Summary and Financial Information section.	136

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Funding the Delivery Program and Operational Plan

Council's budget is comprised of the Operating Budget and the Capital Budget. The Operating Budget provides resources for the day-to-day service delivery of Council while the Capital Budget provides funding for new and renewal infrastructure projects as well as the routine replacement of capital items and equipment such as plant and vehicles, information technology and library books.

The 2013/14 Budget is predicated on the continuation and enhancement of all existing services as a fundamental principle.

In November 2012, the Independent Pricing and Regulatory Tribunal (IPART) announced the annual rate peg limit for 2013/14 of 3.4%.

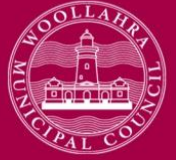
The rate peg limit is made up of:

The increase in the Local Government Cost Index in the year to September 2012	3.7%
LESS: Productivity factor	0.2%
LESS: First stage of the carbon price advance granted in 2011	0.1%
Rate Peg	3.4%

Council has resolved to take up the full 3.4% increase to provide additional income to fund the continuing provision of its services and capital works programs.

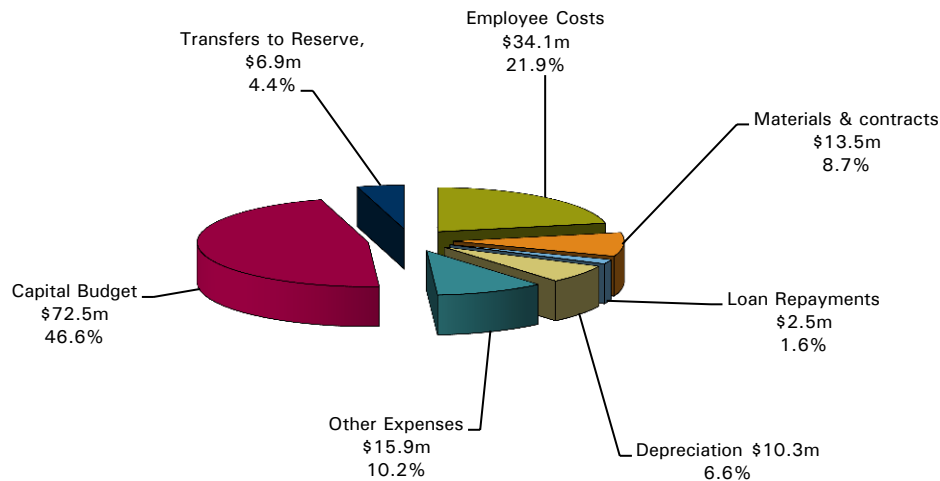
Council intends to undertake targeted Community Consultation during 2013/14 in respect of the review of its long term financial plan and a potential special rate variation application to the Independent Pricing and Regulatory Tribunal in 2014 to support the ongoing achievement of the Strategies and Priorities presented in this Delivery Program and Operational Plan.

Delivery Program 2013 to 2017 & Operational Plan 2013/14

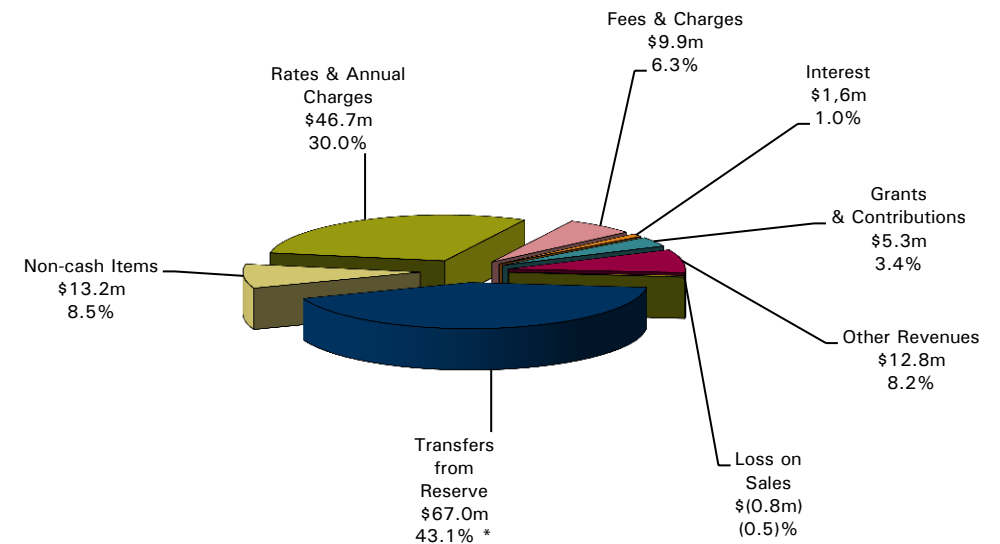


The charts below give a high level overview of the budget resources allocated to the achievement of the Priorities and Actions within each of the Themes in the Delivery Program and Operational Plan.

2013/14 Budgeted Expenditure
\$155.7m

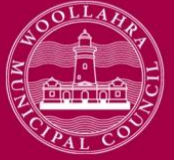


2013/14 Budgeted Income & Funding
\$155.7m



* Includes \$60.35m in loan borrowings

Delivery Program 2013 to 2017 & Operational Plan 2013/14



2013/14 Budget by Goal

The table below presents Council's 2013/14 Budget for each Goal within the five (5) Themes of the Delivery Program 2013 to 2017 and Operational Plan 2013/14. A further dissection of the Budget, including details of specific Capital Works Projects proposed to be undertaken in 2013/14, is also provided throughout the Delivery Program and Operational Plan under each Goal.

	Community well-being			Quality places and spaces			A healthy environment		Local prosperity	Community leadership and participation		Council
	A connected and harmonious community	A supported community	A creative and vibrant community	Well planned neighbourhoods	Liveable places	Getting around	Protecting our environment	Sustainable use of resources	Community focused economic development	Working together	Well managed Council	Total Budget
	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s
Operating Expenditure												
Employee Costs	573	1,306	2,520	5,243	7,793	1,541	976	3,378	1,843	466	8,032	33,671
Materials & contracts	81	133	533	818	3,754	1,751	186	2,119	679	37	3,361	13,451
Borrowing Costs	0	0	0	0	0	0	0	0	1,099	0	397	1,495
Depreciation	34	10	524	0	7,143	338	25	46	46	0	2,160	10,325
Other Expenses	298	570	254	208	2,526	251	73	4,160	407	98	7,068	15,912
	986	2,020	3,831	6,269	21,216	3,880	1,259	9,703	4,072	600	21,018	74,854
Operating Income												
Rates & Annual Charges	0	0	0	0	3	(189)	0	11,428	(4)	0	35,432	46,671
Fees & Charges	3	897	37	2,201	1,821	2,605	0	2,043	0	0	250	9,856
Interest	0	0	0	0	0	0	0	0	0	0	1,634	1,634
Operating Grants & Contributions	36	172	394	0	502	0	0	0	0	0	1,732	2,836
Other Revenues	0	5	101	148	780	6,387	1	77	1,850	0	3,404	12,754
Net Gain/(Loss) on Sale of Assets	0	0	0	0	0	0	0	0	0	0	(751)	(751)
	39	1,074	532	2,349	3,106	8,804	1	13,549	1,846	0	41,701	73,000
Operating Result Surplus/(Deficit)	(947)	(946)	(3,300)	(3,920)	(18,109)	4,924	(1,259)	3,846	(2,226)	(600)	20,683	(1,854)

Delivery Program 2013 to 2017 & Operational Plan 2013/14



	Community well-being			Quality places and spaces			A healthy environment		Local prosperity	Community leadership and participation		Council
	A connected and harmonious community	A supported community	A creative and vibrant community	Well planned neighbourhoods	Liveable places	Getting around	Protecting our environment	Sustainable use of resources	Community focused economic development	Working together	Well managed Council	Total Budget
	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s	\$'000s
Capital Expenditure & Liability Reduction												
Capital Budget	0	0	491	0	6,667	644	0	560	61,308	0	2,851	72,520
Loan Principal Repayments	0	0	0	0	0	0	0	0	0	0	1,016	1,016
Employee Entitlements paid on Termination	0	0	0	0	0	0	0	0	0	0	395	395
Transfers to Reserve	0	34	0	0	0	0	0	842	0	0	6,049	6,925
Capital Funding												
Capital Grants & Contributions	0	0	0	0	(525)	(32)	0	(120)	0	0	(1,775)	(2,452)
Transfers from Reserve	0	0	0	0	(5,194)	(39)	(19)	(472)	(60,350)	0	(972)	(67,047)
Net Internal Charges Expense/(Income)	4	137	40	195	119	55	19	3,133	192	(7)	(3,888)	(0)
LESS: Non-cash Items	(34)	(10)	(524)	0	(7,143)	(338)	(25)	(124)	(46)	0	(4,999)	(13,243)
Budget Result Surplus/(Deficit)	(918)	(1,107)	(3,306)	(4,114)	(12,033)	4,634	(1,233)	27	(2,513)	(594)	21,188	31

Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Community well-being

Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Community well-being

Introduction

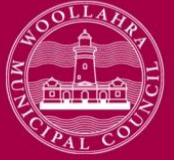
Our community well-being is dependent on our social connections and our sense of community. Building community harmony is about having a sense of belonging and feeling welcomed. People do not exist in isolation. Strong networks including families, neighbourhoods, community groups, cultural organisations, churches, government agencies and businesses are essential building blocks of our community. Community well-being is influenced by participation in community, cultural and recreational activities, access to facilities and community information. The health of residents and access to essential social services is also important to ensure community health and safety.

Council's contribution

Council's contribution to community well-being is made through the planning, facilitation and provision of appropriate community and cultural services and facilities throughout the Municipality. As a Council we also have a role to work in partnership with our community to support local neighbourhood networks and to facilitate local participation and engagement.

Council manages the Woollahra Preschool and coordinates a number of committees that encourage resident participation, such as the Woollahra Small Sculpture Prize Committee and Community Safety Committee.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Council recognises that supporting community organisations is critical to the creation of a thriving community life. We currently recognise the importance of our local community organisations by working in partnership with them, through the distribution of annual grants and the provision of subsidised venue hire.

Continued recognition of the traditional custodians of the land is demonstrated through participation in a regional forum of Councils that work together to raise awareness and celebration of Aboriginal and Torres Strait Islander heritage.

Woollahra is an area rich in cultural activity with a large percentage of residents expressing an interest in creativity, cultural events and programs. Council plays a cultural developmental role and hosts valuable initiatives such as the Writers & Readers Program, an Artist in Residence scheme, the Woollahra Small Sculpture Prize, Public Art Programs and the Tea Topics talk series. We will continue to develop new cultural programs, community and cultural opportunities during the term of the Council.

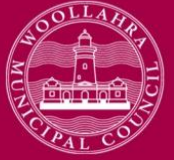
Council continues to provide Library and Information Services at Double Bay, Paddington, Watsons Bay Libraries and the Local History Centre.

Within the Kiaora Lands Development at Double Bay, a state of the art Library will see the introduction of exciting new programs and services focusing on children, youth, seniors and the general Woollahra community. To achieve this goal, Council will develop and implement a new operational plan for Library, as well as creating an exciting welcoming library design over three levels fully accessible to all members of the community.

In addition to its role as a community builder and planner, Council also protects public health and well-being and provides services including food safety, public health, microbial control, swimming pool safety, environmental pollution control and childhood immunisation.



Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Community well-being

Goal 1: A connected and harmonious community

Woollahra will be a community where people care for each other, have a sense of belonging and can contribute meaningfully to their local community and neighbourhood through participation in community life.

Our key challenges

Resident movements	Building lasting communities and communicating with a transient population.
Diverse community	Communicating and engaging with a culturally diverse community.
Library and Information Service	Engaging and connecting with time poor residents.
Community Information	Meeting high expectations and demand for access to information.
Aboriginal heritage	Improving the knowledge and appreciation of Aboriginal heritage.

Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators.

Key performance indicator:

- Community capacity survey, conducted every four years.

Performance indicators:

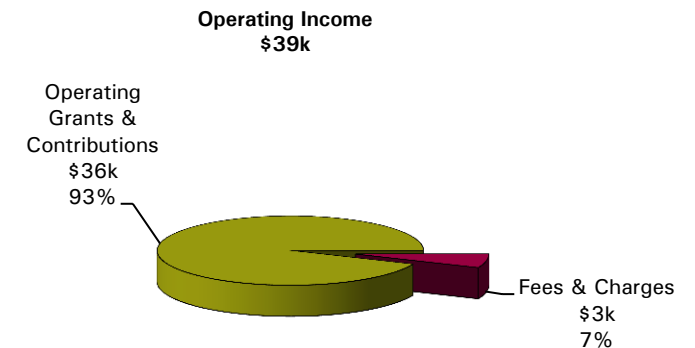
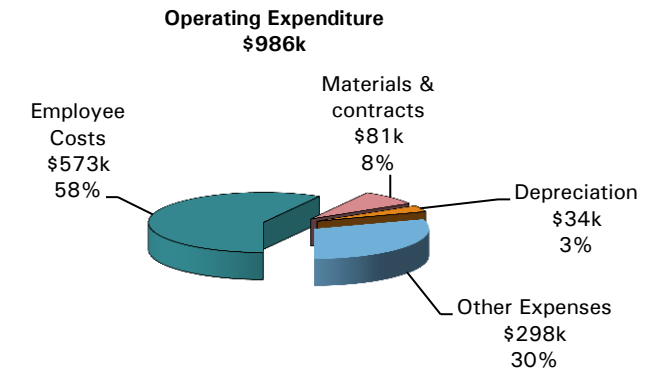
- Community satisfaction with community information provided by Council.
- Amount of community information provided by Council.

Delivery Program 2013 to 2017 & Operational Plan 2013/14

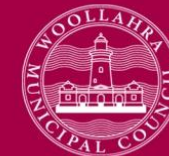


Goal 1: A connected and harmonious community – Budget details

	2012/13 Original Budget \$'000	2012/13 Current Forecast \$'000	2013/14 Budget \$'000
Operating Expenditure			
Employee Costs	575	561	573
Materials & contracts	52	56	81
Borrowing Costs	-	-	-
Depreciation	34	34	34
Other Expenses	274	274	298
	935	926	986
Operating Income			
Rates & Annual Charges	-	-	-
Fees & Charges	2	2	3
Interest	-	-	-
Operating Grants & Contributions	36	35	36
Other Revenues	0	2	0
Net Gain/(Loss) on Sale of Assets	-	-	-
	38	39	39
Operating Result Surplus/(Deficit)	(897)	(887)	(947)
Capital Expenditure & Liability reduction			
Capital Budget	-	-	-
Loan Principal Repayments	-	-	-
Employee Entitlements paid on Termination	-	-	-
Transfers to Reserve	-	-	-
Capital Funding			
Capital Grants & Contributions	-	-	-
Transfers from Reserve	-	(5)	-
Net Internal Charges Expense/(Income)	7	7	4
LESS: Non-cash Items	(34)	(34)	(34)
Budget Result Surplus/(Deficit)	(870)	(855)	(918)



Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Community well-being

Goal 1: A connected and harmonious community

Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
1.1 Further foster and build community partnerships and networks.	1.1.1	Promote and facilitate community participation and partnerships.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Promote and support community members to participate in Good Neighbour Day.	Manager Community Development	Completed by 30/06/2014	✓			
	1.1.2	Continue to work in partnership with Holdsworth Community Centre and Services (HCC&S).	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
	1.1.3	Work collaboratively with other government and non-government local, regional and State organisations.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
Continued support of organisations in business centres to identify and develop community cultural activities.		Cultural Development Coordinator	Completed by 30/06/2014	✓				
1.2 Increase engagement in community activities.	1.2.1	Provide and facilitate a range of community projects and programs.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Provide a range of interactive online tools to strengthen community development initiatives.	Marketing & Projects Coordinator	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
1.3 Improve access to information.	1.2.2	Provide access to multipurpose and flexible meeting places within improved community facilities and libraries.	Manager Community Development	Annual progress report	✓	✓	✓	✓
		Investigate continued management of Vaucluse Bowling Club for public use.	Director Community Services	Completed by 30/06/2014	✓			
	1.2.3	Develop, support and promote activities that encourage cohesive neighbourhoods.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Provide grants to community organisations to support community and cultural services and activities.	Manager Community Development	Completed by 30/06/2014	✓			
	1.2.4	Provide support for volunteers.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Promote the work of local volunteers.	Manager Community Development	Completed by 30/06/2014	✓			
		Recruit and support the Woollahra Small Sculpture Prize volunteer staff.	Cultural Development Coordinator	Completed by 30/06/2014	✓			
	1.3.1	Provide high quality information to promote community organisations, events, services and activities.	Marketing & Projects Coordinator	Quarterly progress report	✓	✓	✓	✓
		Continue to promote and engage the community through Community Creators.	Manager Community Development	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
1.4 Encourage respect and support for social and cultural diversity and inclusion.	1.4.1	Encourage and promote inclusive multicultural and cross-cultural events and activities.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Promote and support Harmony Day activities.	Manager Community Development	Completed by 30/06/2014	✓			
	1.4.2	Recognise and promote reconciliation.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Conduct Reconciliation and NAIDOC week activities.	Manager Community Development	Completed by 30/06/2014	✓			
	1.4.3	Encourage good citizenship.	Manager Communications	Quarterly progress report	✓	✓	✓	✓
		Conduct the annual Woollahra Citizenship Awards.	Manager Community Development	Completed by 31/03/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Community well-being

Goal 2: A supported community

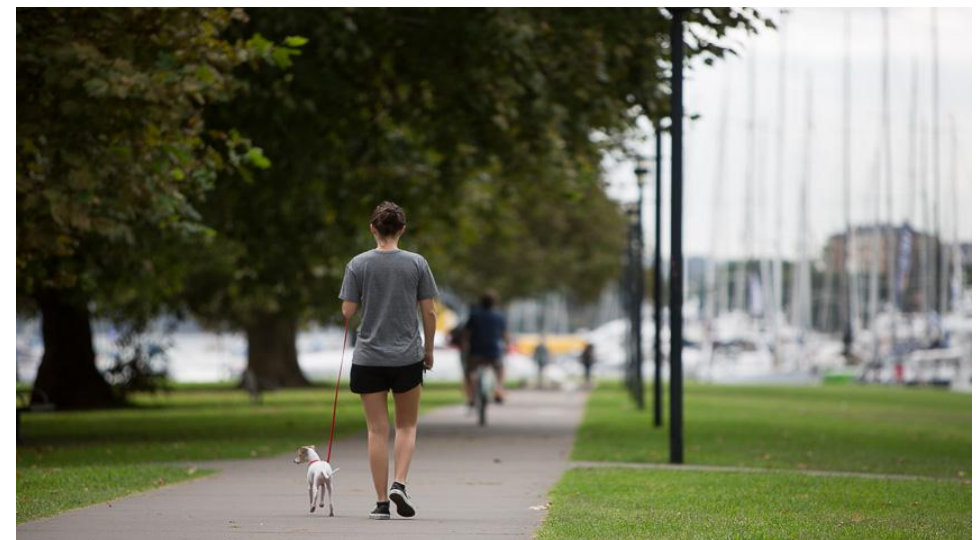
Woollahra will be a place where people have access to a range of effective and diverse social services and programs that meet the changing needs of our community.

Our key challenges

Population changes	Working with an ageing population to foster a strong, happy and supported community.
Declining volunteers	Attracting and retaining volunteers to maintain community services and recreational activities.
Independent living	Providing sufficient support services for older people and people with special needs.
Increasing carers	Providing adequate support for the increasing number of carers in our community.
Children's services	Providing adequate children's services and facilities, particularly for children aged under 2 years.
Sport and recreation	Meeting increased demand for sport and recreation programs and social activities.
Community safety	Addressing community safety concerns, including anti-social behaviour, graffiti and stealing from property.

A place for young people

Including young people in the planning of community activities and facilities.



Delivery Program 2013 to 2017 & Operational Plan 2013/14



Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators.

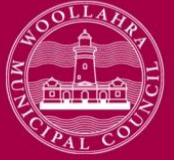
Key performance indicator:

- Community capacity survey, conducted every four years.

Performance indicators:

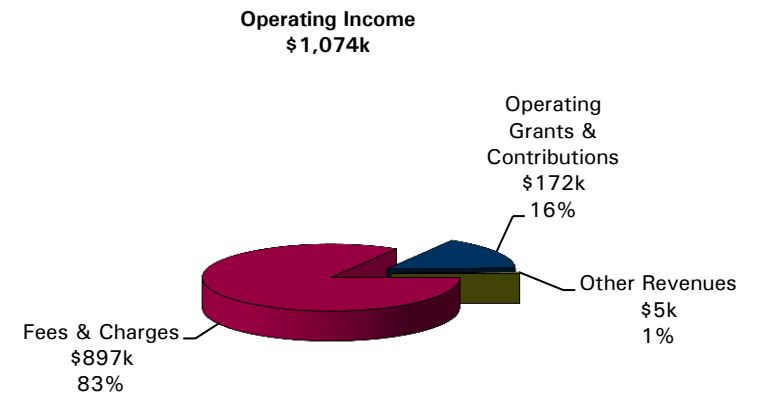
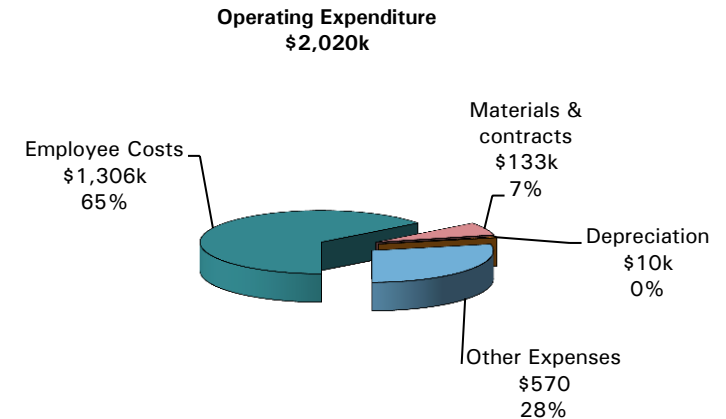
- Community satisfaction with services for seniors and people with special needs.
- Community satisfaction with services for children and families.
- Community satisfaction with perceptions of safety in the community.
- Level of local crime.

Delivery Program 2013 to 2017 & Operational Plan 2013/14

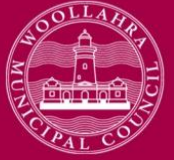


Goal 2: A supported community – Budget details

	2012/13 Original Budget \$'000	2012/13 Current Forecast \$'000	2013/14 Budget \$'000
Operating Expenditure			
Employee Costs	1,219	1,289	1,306
Materials & contracts	152	152	133
Borrowing Costs	-	-	-
Depreciation	10	10	10
Other Expenses	553	552	570
	<u>1,933</u>	<u>2,003</u>	<u>2,020</u>
Operating Income			
Rates & Annual Charges	-	-	-
Fees & Charges	832	853	897
Interest	-	-	-
Operating Grants & Contributions	152	175	172
Other Revenues	4	31	5
Net Gain/(Loss) on Sale of Assets	-	-	-
	<u>987</u>	<u>1,059</u>	<u>1,074</u>
Operating Result Surplus/(Deficit)	<u>(946)</u>	<u>(944)</u>	<u>(946)</u>
Capital Expenditure			
Capital Budget	-	-	-
Loan Principal Repayments	-	-	-
Employee Entitlements paid on Termination	-	-	-
Transfers to Reserve	29	17	34
Capital Funding			
Capital Grants & Contributions	-	-	-
Transfers from Reserve	-	(22)	-
Net Internal Charges Expense/(Income)	<u>129</u>	<u>129</u>	<u>137</u>
LESS: Non-cash Items	<u>(10)</u>	<u>(10)</u>	<u>(10)</u>
Budget Result Surplus/(Deficit)	<u>(1,093)</u>	<u>(1,058)</u>	<u>(1,107)</u>



Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Community well-being

Goal 2: A supported community

Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
2.1 Increase access to services and information to support the community.	2.1.1	Encourage and promote increased provision of children's services.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Review the Child Care Study 2009.	Manager Community Development	Completed by 31/12/2013	✓			
		Manage the Woollahra Preschool Service.	Manager Community Development	Completed by 30/06/2014	✓			
	2.1.2	Fund Holdsworth Community Centre and Services (HCC&S) to provide appropriate services for the Woollahra community.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
	2.1.3	Provide information and resources to support families.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Explore opportunities to establish new parent groups.	Manager Community Development	Completed by 30/06/2014	✓			
2.2 Support opportunities to participate in active and healthy recreational activities.	2.2.1	Promote healthy recreational activities to residents.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
	2.2.2	Encourage and support increased recreation programs for people with limited mobility.	Director Community Services	Quarterly progress report	✓	✓	✓	✓

Delivery Program 2013 to 2017 & Operational Plan 2013/14



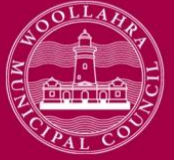
Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
		Develop exercise opportunities for people with limited mobility utilising local resources.	Manager Community Development	Completed by 31/03/2014	✓			
2.3 Encourage independent living for older people and people with special needs.	2.3.1	Encourage services and support for older people and people with special needs to live independently.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Research and implement men's networks providing social, recreational and educational opportunities.	Manager Community Development	Completed by 30/06/2014	✓			
		Approach local schools to develop partnerships which foster community inclusiveness and develop skills for seniors.	Manager Community Development	Completed by 30/06/2014	✓			
	2.3.2	Encourage increased supported accommodation and community transport to be located in the Woollahra Local Government Area (LGA).	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
2.4 Protect the health and well-being of residents and visitors to our area.	2.4.1	Manage the Public Health and Safety Program, the Childhood Immunisations Program, and the Pollution Control Program.	Manager Compliance	Quarterly progress report	✓	✓	✓	✓
		Promote healthy lifestyles to support good physical and mental health.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Continue to develop the community mental health education and information programme.	Manager Community Development	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
	2.4.3	Work in partnership with groups and organisations to reduce suicide.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Support and develop network and strategies that aim to reduce suicide.	Manager Community Development	Completed by 30/06/2014	✓			
2.5 Improve community safety and reduce crime in Woollahra.	2.5.1	Work with local communities to promote local community safety.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Promotion of support services and information to maintain and improve community safety.	Manager Community Development	Completed by 30/06/2014	✓			
2.6 Increase opportunities for young people.	2.6.1	Support youth friendly spaces and youth programs.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Consult with local youth service providers to plan relevant activities for youth.	Manager Community Development	Completed by 30/06/2014	✓			
	2.6.2	Empower and build resilience for youth to navigate life's challenges.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Focus on a program of information and education sessions for residents including parents on themes to include First Aid, learn to drive and developing personal resilience.	Manager Community Development	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Community well-being

Goal 3: A creative and vibrant community

Woollahra will be a place where people of all ages and backgrounds have access to lifelong learning opportunities, cultural and community activities. We will support local creativity, cultural pursuits and creative talents.

Our key challenges

Cultural activities	Meeting demand for increased arts and cultural activities.
Artists	Supporting local artists to engage with our community.
Partnerships	Supporting and maintaining partnerships within our large number of cultural industries.
Cultural hubs	Providing facilities that encourage cultural and community services and activities.
Local history and heritage	Retaining and celebrating local history and heritage.

Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators.

Key performance indicator:

- Community capacity survey, conducted every four years.

Performance indicators:

- Community satisfaction with community information provided by Council.
- Amount of community information provided by Council.

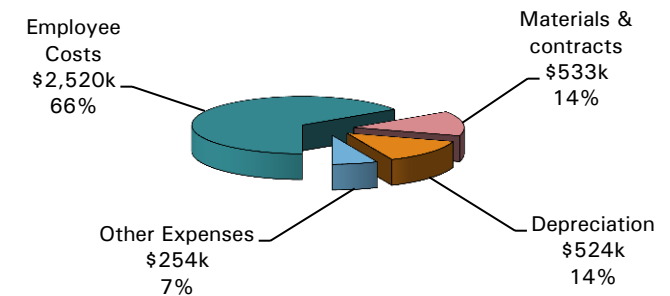
Delivery Program 2013 to 2017 & Operational Plan 2013/14



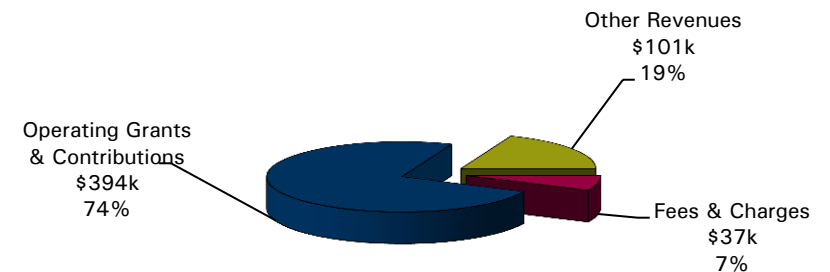
Goal 3: A creative and vibrant community – Budget details

	2012/13 Original Budget \$'000	2012/13 Current Forecast \$'000	2013/14 Budget \$'000
Operating Expenditure			
Employee Costs	2,420	2,454	2,520
Materials & contracts	510	567	533
Borrowing Costs	-	-	-
Depreciation	531	531	524
Other Expenses	206	224	254
	3,667	3,776	3,831
Operating Income			
Rates & Annual Charges	-	-	-
Fees & Charges	41	40	37
Interest	-	-	-
Operating Grants & Contributions	358	360	394
Other Revenues	110	127	101
Net Gain/(Loss) on Sale of Assets	-	-	-
	509	527	532
Operating Result Surplus/(Deficit)	(3,159)	(3,249)	(3,300)
Capital Expenditure & Liability reduction			
Capital Budget	731	822	491
Loan Principal Repayments	-	-	-
Employee Entitlements paid on Termination	-	-	-
Transfers to Reserve	-	-	-
Capital Funding			
Capital Grants & Contributions	(173)	(173)	-
Transfers from Reserve	-	(160)	-
Net Internal Charges Expense/(Income)	27	27	40
LESS: Non-cash Items	(531)	(531)	(524)
Budget Result Surplus/(Deficit)	(3,212)	(3,234)	(3,306)

**Operating Expenditure
\$3,831k**



**Operating Income
\$532k**



Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Community well-being

Goal 3: A creative and vibrant community

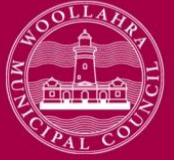
Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
3.1 Preserve and promote local history and heritage.	3.1.1	Collect local history and heritage information and improve its accessibility to the public.	Manager Library & Information Services	Quarterly progress report	✓	✓	✓	✓
		Develop a World War 1 commemoration.	Manager Library & Information Services	Completed by 30/06/2014	✓			
		Facilitate the Woollahra plaque scheme which recognises significant persons, events and places within the Woollahra Municipality.	Manager Library & Information Services	Completed by 30/06/2014	✓			
		Facilitate local residents to develop a Social History Project about the local area.	Manager Community Development	Completed by 30/06/2014	✓			
3.2 Support the celebration of local people, places and cultural heritage.	3.2.1	Provide, support and promote community cultural celebrations, programs and venues.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓
		Provide grants to cultural organisations to support cultural celebrations and activities.	Cultural Development Coordinator	Completed by 30/06/2014	✓			
		Undertake an annual strategic review of Council coordinated cultural activities and programs.	Cultural Development Coordinator	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



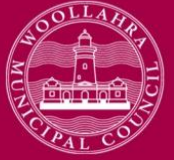
Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
	3.2.2	Support opportunities for appreciation and promotion of local Aboriginal and Torres Strait Islander cultural and natural heritage. Support the Bush Tucker walks and brunch.	Manager Community Development Manager Community Development	Quarterly progress report Completed by 30/06/2014	✓ ✓	✓ ✓	✓ ✓	✓ ✓
3.3 Provide innovative and enhanced library services that encourage lifelong learning.	3.3.1	Provide a high quality library and information service for the Woollahra community. Continue to implement E-book Program. Plan for the new Double Bay Library in accordance with the strategies identified in the Operational Plan.	Manager Library & Information Services Manager Library & Information Services Manager Library & Information Services	Quarterly progress report Completed by 30/06/2014 Completed by 30/06/2015	✓ ✓ ✓	✓ ✓ ✓	✓ ✓ ✓	✓ ✓ ✓
3.4 Support and promote arts, artists and cultural development within the local community.	3.4.1	Provide support for, and promotion of, local arts and cultural activities. Implement an annual Artist in Residence Program for the Woollahra area. Maintain the Public Art Trust to encourage philanthropy in relation to public art in the Municipality.	Cultural Development Coordinator Cultural Development Coordinator Public Art & Cultural Development Officer	Quarterly progress report Completed by 30/06/2014 Completed by 30/06/2014	✓ ✓ ✓	✓ ✓ ✓	✓ ✓ ✓	✓ ✓ ✓
	3.4.2	Produce the Woollahra Small Sculpture Prize (WSSP).	Cultural Development Coordinator	Quarterly progress report	✓	✓	✓	✓

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
3.5 Improve the accessibility of arts to the broader community.	3.5.1	Facilitate and encourage inclusive arts activities and programs.	Cultural Development Coordinator	Quarterly progress report	✓	✓	✓	✓
	3.5.2	Coordinate public art and public art opportunities across the Local Government Area (LGA).	Public Art & Cultural Development Officer	Quarterly progress report	✓	✓	✓	✓
		Implement the Traffic Signal Box Project using Roads and Maritime Services (RMS) signal boxes as art canvases.	Public Art & Cultural Development Officer	Completed by 30/06/2014	✓			

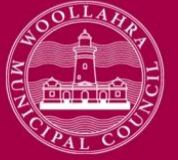
Delivery Program 2013 to 2017 & Operational Plan 2013/14



Details of specific capital works projects Council is proposing to undertake in 2013/14 in supporting the strategic Theme/Goal of **A creative and vibrant community** are detailed below.

Project	Description of project or works	2013/14 Capital Budget	Capital Funding			
			<i>E&IRL</i>	<i>Stormwater Management Charge</i>	<i>Grants / Section 94 and 94A</i>	<i>Funded from Operating Budget</i>
		\$	\$	\$	\$	\$
988 - Library Buildings						
St. Brigid's	Feasibility Study (for future use)	50,000	0	0	0	50,000
Total for Library Buildings		50,000	0	0	0	50,000
950 - Libraries						
Library Books and audio visual		341,840	0	0	0	341,840
Total for Libraries		341,840	0	0	0	341,840
953 - Paddington Library						
Library Books and audio visual		99,105	0	0	0	99,105
Total for Paddington Library		99,105	0	0	0	99,105
Total for THEME : A creative and vibrant community		490,945	0	0	0	490,945

Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Quality places and spaces

Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Quality places and spaces

Introduction

Woollahra has a unique and distinctive natural and built environment. Its landform includes the prominent cliff faces of Watsons Bay, low lying harbour foreshore areas and land that rises to a ridgeline along Old South Head Road and Oxford Street. The area is distinctly urban in character and is one of Australia's most prestigious residential locations. It is substantially residential, intermixed with shopping centres of various sizes, large and small recreational and open space areas and large private schools.

Maintaining local character and amenity is important to Council and the community and urban planning plays a vital role in retaining this residential amenity. Planning, providing and maintaining public places and spaces is of paramount importance to the Woollahra community. Access to these places and spaces is vital to maintain a liveable and convenient place to live, work and visit.

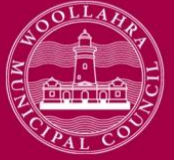
Council's contribution

Council will continue to work to keep our area unique and beautiful and ensure that areas of special character and of heritage significance are protected and enhanced. Protection of important local characteristics and residential amenity, together with the maintenance of housing choice and the promotion of sustainable development, are key objectives of our planning strategy.

We are also focused on ensuring that the design and amenity of our important public spaces are significantly improved, that we progressively maintain our roads, footpaths, drains, pollution traps, seawalls and retaining walls, and that we respond promptly to customer requests for repairs and maintenance.

The NSW Government requires Council to prepare a new Local Environmental Plan (LEP) that complies with its Standard Instrument template. In response, we are preparing a new Draft LEP for the Municipality. The Draft LEP seeks to broadly translate the policy intent of relevant and practical, and comply with the Standard Instrument.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



We are also reviewing all the existing development control plans (DCP's) to ensure that the residential precincts and business centres have place-based planning controls that deliver good planning outcomes. These DCPs will be reorganised into a consolidated document.

The Draft LEP and Draft DCP will be exhibited for public comment later this year.

We conduct systematic infrastructure condition surveys which provide detailed information on the state of our roads, footpaths, kerbs and gutters, which we progressively update. From this, we develop a rolling five year capital renewal program, the Woollahra Infrastructure Renewal Strategy, to keep our roads, footpaths and drainage infrastructure in good condition.

Traffic congestion is a problem and public transport services are not adequate. Consequently, we are focusing on managing parking availability, introducing traffic calming measures, encouraging increased use of public transport and enhancing facilities for increased walking and cycling. We will implement the Woollahra Traffic and Transport Strategy and the Woollahra Bike Strategy.

Our local law enforcement officers, called Rangers, provide a variety of enforcement services to ensure the safety and amenity of our public places. We will continue to manage our significant parks and sportsfields to provide improved amenities and to enable access by a diverse range of users.

Finally, we provide a suite of multi-purpose community facilities for our diverse and changing community. Improved accessibility to these facilities will continue.

Of particular importance to the community is access to library facilities that support their high interest in learning and cultural pursuits, with research into the provision of a purpose built central library in Double Bay a key priority for Council.



Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Quality places and spaces

Goal 4: Well planned neighbourhoods

Woollahra will have well planned, high quality and sustainable building development that respects and enhances our environment and heritage. It will complement and retain the local character of our suburbs, villages and neighbourhoods and provide access to a range of housing options.

Our key challenges

Development	Protecting our area from high rise and inappropriate oversized development while balancing the pressure for new housing and jobs.
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Sustainability	Encouraging and supporting sustainable development.
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Increased housing	Responding to the increased housing targets set by the State Government.
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Housing choice	Providing a diverse range of housing choices to meet the variety of household types, income and lifestyles.
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Protection of urban character	Maintaining our mostly low rise, mixed urban form vibrant villages, architecture and heritage. Balancing the protection of the leafy character of the area with achieving development demand.
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Vibrant villages

Enhance and revitalise the village atmosphere of our shopping areas, providing convenient and easy access to a range of shops and facilities.



Delivery Program 2013 to 2017 & Operational Plan 2013/14



Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators.

Key performance indicator:

- Community satisfaction with the built environment and convenience of getting around, measured every four years.

Performance indicators:

- Community satisfaction with Council's planning and policy framework.
- Diversity of housing stock in the Local Government Area.
- Community satisfaction with level and type of development.

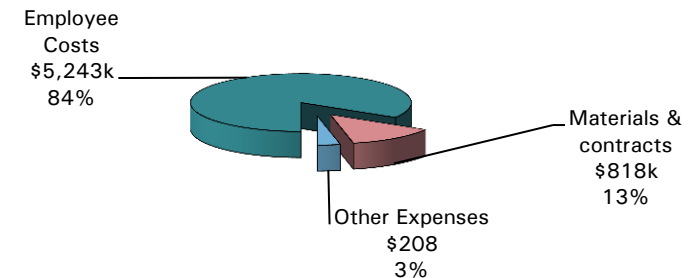
Delivery Program 2013 to 2017 & Operational Plan 2013/14



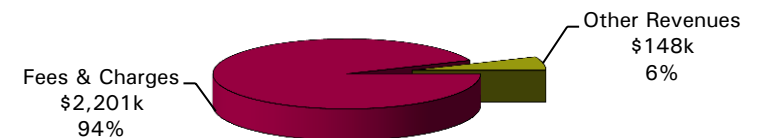
Goal 4: Well planned neighbourhoods – Budget details

	2012/13 Original Budget \$'000	2012/13 Current Forecast \$'000	2013/14 Budget \$'000
Operating Expenditure			
Employee Costs	5,063	5,067	5,243
Materials & contracts	920	960	818
Borrowing Costs	-	-	-
Depreciation	-	-	-
Other Expenses	222	202	208
	6,205	6,229	6,269
Operating Income			
Rates & Annual Charges	-	-	-
Fees & Charges	2,220	2,157	2,201
Interest	-	-	-
Operating Grants & Contributions	-	-	-
Other Revenues	139	164	148
Net Gain/(Loss) on Sale of Assets	-	-	-
	2,359	2,321	2,349
Operating Result Surplus/(Deficit)	(3,846)	(3,909)	(3,920)
Capital Expenditure & Liability reduction			
Capital Budget	-	-	-
Loan Principal Repayments	-	-	-
Employee Entitlements paid on Termination	-	-	-
Transfers to Reserve	-	-	-
Capital Funding			
Capital Grants & Contributions	-	-	-
Transfers from Reserve	-	(35)	-
Net Internal Charges Expense/(Income)	197	197	195
LESS: Non-cash Items	-	-	-
Budget Result Surplus/(Deficit)	(4,043)	(4,070)	(4,114)

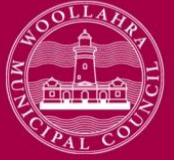
Operating Expenditure
\$6,269k



Operating Income
\$2,349k



Delivery Program 2013 to 2017 & Operational Plan 2013/14

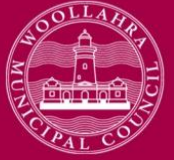


THEME: Quality places and spaces

Goal 4: Well planned neighbourhoods

Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
4.1 Encourage and ensure high quality planning and urban design outcomes.	4.1.1	Provide an environment planning and compliance framework for managing and controlling land development.	Manager Strategic Planning	Quarterly progress report	✓	✓	✓	✓
		Prepare a new Principal Local Environmental Plan.	Manager Strategic Planning	Completed by 31/12/2013	✓			
		Review Section 94 Contributions Plan and Section 94A Development Contributions Plan.	Manager Strategic Planning	Completed by 30/06/2014	✓			
		Prepare comprehensive development control plan.	Manager Strategic Planning	Completed by 31/12/2013	✓			
		Prepare new development control plan for Edgecliff Commercial Centre, as part of the new comprehensive development control plan.	Manager Strategic Planning	Completed by 31/12/2013	✓			
		Finalise the development of a Stormwater and Flood Risk DCP for adoption by Council.	Manager Engineering Services	Completed by 31/12/2013	✓			
		Amend Paddington Heritage Conservation Area Development Control Plan and Woollahra Local Environmental Plan 1995 to include controls for William Street commercial uses.	Manager Strategic Planning	Completed by 31/12/2013	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
		Prepare an album of Woollahra developments displaying exemplary examples of good planning, architecture, urban design and/or heritage conservation best practice. [Refer NOM 15/12/2008].	Director Planning & Development	Completed by 30/06/2014	✓			
		Prepare a report on suitable trees for specific areas as part of LEP and DCP reviews. [Refer NOM 9/03/2009].	Manager Strategic Planning	Completed by 31/12/2013	✓			
		Review subdivision and allotment size controls in LEP in regard to matters including: Density; open space maintenance; deep soil constraints; driveway lengths; maintaining green canopies; protecting views; and maintaining heritage curtilages. [Refer NOM 14/05/2007].	Manager Strategic Planning	Completed by 31/12/2013	✓			
		Review land use zoning and investigate possibility of allowing more retail, restaurant and similar uses for part of Oxford Street between Queen Street and Ocean Street, Woollahra. [Refer to NOM 26/11/2007 & decision 13/07/2009].	Manager Strategic Planning	Completed by 31/12/2013	✓			
		Report on sites additional to the current opportunity sites that are identified through investigations relating to existing use rights of residential flat buildings in the Residential 2(a) Zone. [Refer to decision on 11/10/2010].	Manager Strategic Planning	Completed by 31/12/2013	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



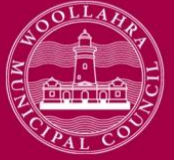
Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
		Review advertising sign provisions as part of preparing new comprehensive DCP. [Refer to decision 28/11/2011].	Manager Strategic Planning	Completed by 31/12/2013	✓			
		Provide suitable options in new comprehensive DCP to require electric charging points in new residential development. [Refer to decision 30/01/2012].	Manager Strategic Planning	Completed by 31/12/2013	✓			
		Prepare a report to the Urban Planning Committee with a view to developing a new vision and master plan for Oxford Street, Paddington, in particular taking into account the effect on land-use planning arising from technological changes and solutions used in other cities to re-invigorate strip shopping centres as destinations, such as Willoughby Road in Crows Nest. [Refer NOM 09/07/2012].	Manager Strategic Planning	Completed by 31/12/2013	✓			
	4.1.2	Deliver high quality and timely development assessment.	Manager Development Control	Quarterly progress report	✓	✓	✓	✓
		Ongoing monitoring of work flow and work practices for the delivery of best practice assessment of applications in a timely manner.	Manager Development Control	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
		Prepare a report on the implications of extending the notification time on planning matters which come before the Application Assessment Panel, Development Control Committee and Urban Planning Committee. [Refer to NOM 30/05/2011].	Manager Development Control	Completed by 30/06/2014	✓			
		Prepare a report for the Development Control Committee reviewing the times before committee's that a matter can be called by a Councillor from the Application Review Panel (ARP) and Application Assessment Panel (AAP) to the Development Control Committee (DCC). [Refer NOM 31/10/2011].	Manager Development Control	Completed by 30/06/2014	✓			
	4.1.3	Develop and implement e-planning facilities in accordance with the best practice criteria established by the Commonwealth and State Government.	Manager Development Control	Quarterly progress report	✓	✓	✓	✓
		Institute departmental task force headed by a senior development assessment officer to investigate research and develop best practice of DA strategy to provide electronic lodgement, referral, public notification, request for information, assessment management and determination consistent with the COAG national standard.	Manager Development Control	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
4.2 Promote sustainable design in future private and public development.	4.2.1	Prepare planning documents that embrace sustainability principles.	Manager Strategic Planning	Quarterly progress report	✓	✓	✓	✓
		Include sustainability principles within the Principal Local Environmental Plan and consolidated development control plans.	Manager Strategic Planning	Completed by 31/12/2013	✓			
		Report on possible amendments to all heritage conservation area DCPs that would encourage the installation of solar electricity and solar hot water panels and in particular that do not provide blanket opposition to the installation of solar panels simply because they can be seen from the public domain. [Refer NOM 12/11/2007].	Manager Strategic Planning	Completed by 31/12/2013	✓			
		Amend DCPs to restrict installation of desalination plants. [Refer decision of 27/01/2009].	Manager Strategic Planning	Completed by 31/12/2013	✓			
		Develop policy and controls for sea level rise. [Refer NOM 11/05/2009].	Manager Strategic Planning	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
4.3 Protect local heritage and residential amenity, including protection of significant architecture and the natural environment.	4.3.1	Develop policies, including a Heritage Item Register and Significant Tree Register, to maintain cultural and natural heritage items.	Manager Strategic Planning	Quarterly progress report	✓	✓	✓	✓
		Prepare additional heritage controls for Oxford Street Paddington.	Manager Strategic Planning	Completed by 31/12/2013	✓			
		Carry out a study of hotels in Paddington to determine and establish more specific conservation controls.	Manager Strategic Planning	Completed by 31/12/2013	✓			
		Review of heritage provisions for Principal Local Environmental Plan (incorporating potential heritage conservation area Fairfax Road Bellevue Hill).	Manager Strategic Planning	Completed by 31/12/2013	✓			
		Review potential items - Wilkinson buildings.	Manager Strategic Planning	Completed by 31/12/2013	✓			
		Prepare a report on the appropriateness of adding a list of early street names in footpaths throughout the municipality as items to Woollahra Council's Heritage Register. [Refer to NOM 29/11/2010].	Manager Strategic Planning	Completed by 31/12/2014	✓	✓		
		Prepare a report on future research, including funding and timetable, for a review of significant examples of Inter-War residential flat buildings, art and crafts buildings and bungalows. [Refer to decision 28/03/2011].	Manager Strategic Planning	Completed by 31/12/2014	✓	✓		

Delivery Program 2013 to 2017 & Operational Plan 2013/14



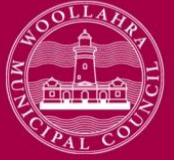
Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
4.4 Encourage diversity in housing choice to suit a changing population.	4.4.1	Ensure Council's planning documents support housing diversity.	Manager Strategic Planning	Quarterly progress report	✓	✓	✓	✓
		Prepare new Principal Local Environmental Plan with consideration of diverse housing choice.	Manager Strategic Planning	Completed by 31/12/2013	✓			
		Carry out the Housing Strategy review with consideration of diverse housing choice.	Manager Strategic Planning	Completed by 31/12/2013	✓			
		Review development control plans with consideration to diverse housing choice.	Manager Strategic Planning	Completed by 31/12/2013	✓			
4.5 Support and enhance the form and function of the local village atmosphere.	4.5.1	Ensure Council's planning strategies and controls support appropriate conservation and development which will enhance the village character of Woollahra.	Director Planning & Development	Quarterly progress report	✓	✓	✓	✓
		Within the State planning framework prepare a new Principal Local Environmental Plan which limits new housing to areas that are already zoned for medium density housing and to 'opportunity' sites where there is a sound planning justification to increase residential development potential.	Manager Strategic Planning	Completed by 31/12/2013	✓			
		Ensure new development control plans include built form controls that are crafted to protect the important qualities of each precinct/area.	Manager Strategic Planning	Completed by 31/12/2013	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
	4.5.2	<p>Ensure that upgrades to infrastructure reinforce the distinctive character of local precincts.</p> <p>Canvas the opinions/views if the retail shopping precinct (Edgecliff Road between Bathurst and Adelaide Streets) as to actions (if any) the Council can take to assist them to promote the precinct and a report be submitted to the appropriate Committee. [Refer NOM 18/02/2013].</p>	<p>Director Technical Services</p> <p>Director Planning & Development</p>	<p>Quarterly progress report</p> <p>Completed by 31/12/2013</p>	✓	✓	✓	✓

Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Quality places and spaces

Goal 5: Liveable places

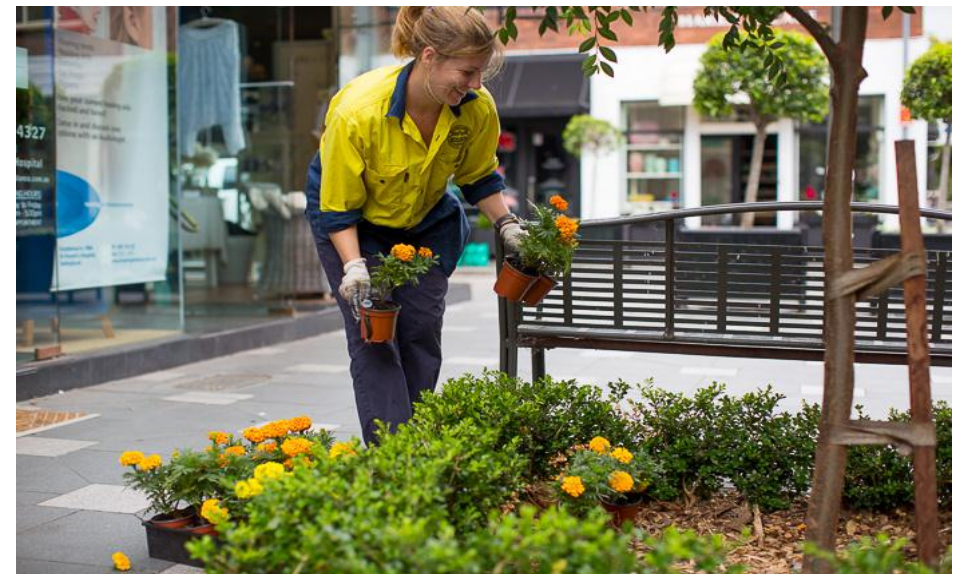
Woollahra will be a community with accessible, integrated and well maintained public places and open spaces. We will have clean and well maintained infrastructure and community facilities. It will be a safe and attractive place with high quality public and private facilities and amenities.

Our key challenges

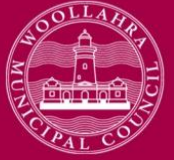
Community and recreation facilities	<p>Providing accessible community and sporting facilities, public places and open spaces.</p> <p>Providing opportunities for children's play and youth activities.</p> <p>Overcoming the limitations of the physical environments of our libraries, community facilities and providing facilities that meet the needs of our community.</p>
Ageing infrastructure	<p>Maintaining, renewing and upgrading ageing infrastructure, especially roads, footpaths, stormwater drainage and seawalls.</p>
Natural areas and vegetation	<p>Preserving and improving access to natural areas.</p> <p>Protecting street trees, streetscapes and canopies in an urban environment with development pressures.</p>

Flooding

Managing the impacts of local flooding.



Delivery Program 2013 to 2017 & Operational Plan 2013/14



Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators.

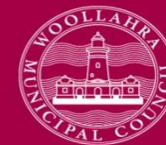
Key performance indicator:

- Community satisfaction with the built environment and convenience of getting around, measured every four years.

Performance indicators:

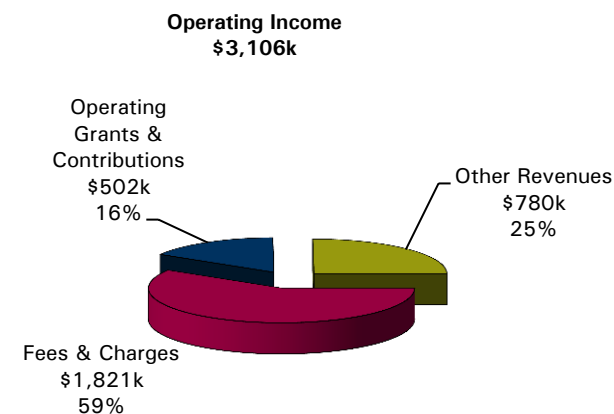
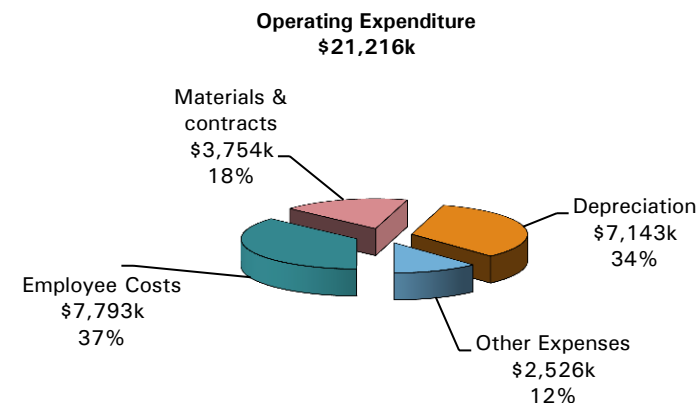
- Percentage of accessible community facilities.
- Community satisfaction with the number and type of community facilities provided by Council.
- Usage levels of Council's facilities, parks and open spaces.
- Community satisfaction with access to parks, foreshores and open space.
- Community satisfaction with the condition of roads and infrastructure.
- Percentage of each class of infrastructure renewed or upgraded: roads, footpaths, streetscapes, drainage and seawalls.

Draft Delivery Program 2013 to 2017 & Operational Plan 2013/14



Goal 5: Liveable places – Budget details

	2012/13 Original Budget \$'000	2012/13 Current Forecast \$'000	2013/14 Budget \$'000
Operating Expenditure			
Employee Costs	7,256	7,267	7,793
Materials & contracts	3,390	3,595	3,754
Borrowing Costs	-	-	-
Depreciation	6,762	6,762	7,143
Other Expenses	2,350	2,329	2,526
	<u>19,760</u>	<u>19,954</u>	<u>21,216</u>
Operating Income			
Rates & Annual Charges	4	4	3
Fees & Charges	1,594	1,757	1,821
Interest	-	-	-
Operating Grants & Contributions	515	515	502
Other Revenues	658	711	780
Net Gain/(Loss) on Sale of Assets	-	-	-
	<u>2,771</u>	<u>2,987</u>	<u>3,106</u>
Operating Result Surplus/(Deficit)	<u>(16,989)</u>	<u>(16,967)</u>	<u>(18,109)</u>
Capital Expenditure & Liability reduction			
Capital Budget	7,557	13,217	6,667
Loan Principal Repayments	-	-	-
Employee Entitlements paid on Termination	-	-	-
Transfers to Reserve	-	-	-
Capital Funding			
Capital Grants & Contributions	(644)	(2,525)	(525)
Transfers from Reserve	(5,193)	(9,008)	(5,194)
Net Internal Charges Expense/(Income)	<u>323</u>	<u>321</u>	<u>119</u>
LESS: Non-cash Items	<u>(6,762)</u>	<u>(6,762)</u>	<u>(7,143)</u>
Budget Result Surplus/(Deficit)	<u>(12,269)</u>	<u>(12,210)</u>	<u>(12,033)</u>



Delivery Program 2013 to 2017 & Operational Plan 2013/14

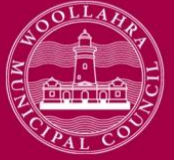


THEME: Quality places and spaces

Goal 5: Liveable places

Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
5.1 Enhance local community, cultural and recreation facilities to become more attractive, integrated, and accessible.	5.1.1	Plan for community, cultural and recreational facilities to ensure they reflect community needs and aspirations.	Director Community Services	Quarterly progress report	✓	✓	✓	✓
		Progress actions of the Property Asset Working Party decisions for community facilities.	Manager Community Development	Completed by 30/06/2014	✓			
		Finalise the design of the new Double Bay library.	Manager Library & Information Services	Completed by 31/12/2013	✓			
	5.1.2	Consider issues of access and disability in all designs for infrastructure renewal.	Manager Capital Projects	Quarterly progress report	✓	✓	✓	✓
	5.1.3	Implement a prioritised program of improvements to community and recreation facilities.	Manager Property	Implement the funded Community Facilities and Recreation Facilities Capital Works Program by 30/06/2014	✓	✓	✓	✓

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
	Operational Plan Actions 2013/14							
		Prepare a report considering options for the development of the Rose Bay car parks including consideration for substantially increasing the capacity of the car parks; incorporation of a facility for community uses; the provision of 'easy access' public amenities for the elderly and less mobile. [Refer NOM 31/02/2012].	Manager Property	Completed by 30/06/2014	✓			
	5.1.4	Implement major upgrades to recreation facilities.	Manager Property	Quarterly progress report	✓	✓	✓	✓
	5.1.5	Implement upgrades to community and cultural facilities.	Manager Property	Quarterly progress report	✓	✓	✓	✓
		Rejuvenate Paddington Library with the aim of transforming the library to a modern, flexible and accessible community space.	Manager Library & Information Services	Completed by 30/06/2014	✓			
		Undertake a feasibility study into the future use of St Brigid's.	Manager Community Development	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
5.2 Provide and maintain safe, clean, serviceable public infrastructure including roads, footpaths, bicycle facilities, parks, open space, stormwater drains and seawalls.	5.2.1	Implement the infrastructure maintenance programs for all classes of public infrastructure.	Manager Civil Operations	Quarterly progress report	✓	✓	✓	✓
		Implement the infrastructure maintenance programs including restoration following utility works.	Manager Civil Operations	Completed by 30/06/2014	✓			
		Undertake scheduled maintenance and cleaning of stormwater pits and pipes, and stormwater quality improvement devices.	Manager Civil Operations	Completed by 30/06/2014	✓			
		Undertake scheduled cleaning of smart poles, parking meters and new paved areas within all business centres and cleaning of porous inlets in Rose Bay.	Manager Civil Operations	Completed by 30/06/2014	✓			
	5.2.2	Undertake regular reviews of street lighting.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
5.3 Provide attractive, accessible, connected and safe parks, sportsgrounds, foreshore areas and other public spaces.	5.3.1	Ensure Plans of Management for public open spaces are updated periodically and reflect community needs and aspirations.	Manager Open Space & Trees	Quarterly progress report and reports for individual Plans of Management	✓	✓	✓	✓
		Review and update the Plans of Management for Parsley Bay and Lyne Park.	Manager Open Space & Trees	Completed by 30/06/2014	✓			
		Review and update the Recreational Needs Analysis.	Manager Open Space & Trees	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



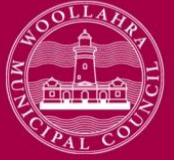
Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
		Prepare a report on removing existing residential subdivisions that apply to Cooper Park and consolidate this important regional park into a single, or minimum numbers of lots (allowing for the different use in the valley floor with the tennis courts and kiosks) to protect its environmental values and keep it in public ownership. [Refer to NOM 12/06/2012].	Manager Open Space & Trees	Completed by 30/06/2014	✓			
	5.3.2	Implement a prioritised program of improvements to public open spaces.	Manager Open Space & Trees	Quarterly progress reports	✓	✓	✓	✓
		Implement the funded Public Open Space Capital Works Program.	Manager Open Space & Trees	Completed by 30/06/2014	✓			
	5.3.3	Implement major upgrades to open spaces.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
		Upgrade Lyne Park carpark (Phase 2) - west of amenity block.	Manager Open Space & Trees	Completed by 30/06/2014	✓			
	5.3.4	Complete annual maintenance programs for public spaces.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
		Implement the funded maintenance programs for public open spaces.	Manager Open Space & Trees	Completed by 30/06/2014	✓			
	5.3.5	Support and promote public safety in public open spaces through local law enforcement officers.	Manager Compliance	Complete founded actions by 30/06/2014	✓	✓	✓	✓

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
	5.3.6	Provide lifeguard services to Camp Cove Beach.	Manager Compliance	Quarterly progress report	✓	✓	✓	✓
5.4 Protect trees, streetscapes and landscapes.	5.4.1	Implement adopted policy for public and private tree management throughout Woollahra.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
		Complete the Street Tree Masterplan.	Manager Open Space & Trees	Completed by 30/06/2014	✓			
		Asset inventory and condition surveys for park and tree assets.	Manager Open Space & Trees	Completed by 30/06/2014	✓			
5.5 Enhance the physical environment of our local suburbs, neighbourhoods and town centres.	5.5.1	Maintain and improve accessibility to public places for all user groups.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
		Prepare a report investigating the review of the dog-off leash hours for parks in the municipality (including identification of dog-off-leash areas) and our approach of dog-off-leash policies. [Refer NOM 12/11/2012].	Manager Open Space & Trees	Completed by 30/06/2014	✓			
5.6 Reduce impacts of local flooding and improve floodplain risk management.	5.6.1	Develop and implement a five year capital renewal program for stormwater drainage infrastructure and Environmental Works Program for water quality improvements.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
		Implement the funded capital renewal program and Environmental Works Program.	Manager Engineering Services	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
	5.6.2	Develop a Floodplain Risk Management Plan for Watsons Bay Catchment.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
5.7 Renew and upgrade ageing infrastructure including roads, footpaths, stormwater drains and seawalls.	5.7.1	Complete annual condition surveys and prepare 5 year and annual Capital Works Program for all classes of public infrastructure. Work with IT to investigate appropriate asset management software to improve efficiencies in the area of asset management and maintenance. Continue to undertake a pro-active condition review and analysis of Council's stormwater assets.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
			Manager Engineering Services	Completed by 30/06/2014	✓			
			Manager Engineering Services	Completed by 30/06/2014	✓			
	5.7.2	Implement the Infrastructure Capital Works Programs for renewal for all classes of public infrastructure. Implement the Infrastructure renewal Capital Works Program. Implement the Stormwater Capital Works Program.	Manager Capital Projects	Quarterly progress report	✓	✓	✓	✓
			Manager Capital Projects	Completed by 30/06/2014	✓			
Manager Capital Projects	Completed by 30/06/2014	✓						

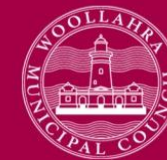
Delivery Program 2013 to 2017 & Operational Plan 2013/14



Details of specific capital works projects Council is proposing to undertake in 2013/14 in supporting the strategic Goal of **Liveable places** are detailed below.

Project	Description of project or works	2013/14 Capital Budget	Capital Funding				Funded from Operating Budget
			E&IRL	Stormwater Management Charge	Grants / Section 94 and 94A	Reserves	
		\$	\$	\$	\$	\$	\$
935 - Flood Plain Management							
Stormwater Network Condition Assessment	Continuation of stormwater audit	30,000	0	0	0	0	30,000
Watsons Bay Flood Risk Management Plan		30,000	0	0	-20,000	0	10,000
Total for Flood Plain Management		60,000	0	0	-20,000	0	40,000
939 - Parks & Reserves							
Street tree planting	New and replace	40,000	0	0	-40,000	0	0
Park tree planting	New and replace	40,000	0	0	-40,000	0	0
Gap park	Shared pathway	100,000	0	0	-100,000	0	0
Park furniture	Rollout	20,000	0	0	-20,000	0	0
Drinking fountains	Rollout	10,000	0	0	-10,000	0	0
Park lighting	Upgrade	10,000	0	0	-10,000	0	0
Handrails	Replace various	10,000	0	0	-10,000	0	0
Pathways	Continuing replace at cooper	20,000	0	0	-20,000	0	0
Public art	Major project	50,000	0	0	-50,000	0	0
Yarranabbe	Pom actions	100,000	0	0	-100,000	0	0
Woollahra Park	Pom actions	50,000	0	0	-50,000	0	0
Fencing	Upgrade various location	35,000	0	0	-35,000	0	0
Harbour pools	Access and handrails	10,000	0	0	-10,000	0	0
Redleaf and Blackburn	Pom actions	20,000	0	0	-20,000	0	0
Coastal cliff walk	Bollards and fence replace	30,000	0	0	-30,000	0	0
Park signage	Resheet regulatory signs	20,000	0	0	-20,000	0	0
Park signage	Remote supervision	10,000	0	0	-10,000	0	0
Foster park	Softfall	15,000	0	0	0	-15,000	0

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Project	Description of project or works	2013/14 Capital Budget	Capital Funding				Funded from Operating Budget
			E&IRL	Stormwater Management Charge	Grants / Section 94 and 94A	Reserves	
		\$	\$	\$	\$	\$	\$
Total for Parks & Reserves		590,000	0	0	-575,000	-15,000	0
941 - Playgrounds							
Playgrounds	Replace general	50,000	0	0	-50,000	0	0
Shade sails	Replace	20,000	0	0	-20,000	0	0
Total for Playgrounds		70,000	0	0	-70,000	0	0
942 - Sportsfields							
Synthetic wicket turf	Staged replacement	12,000	0	0	-12,000	0	0
Cricket nets	Replace nets at woollahra park	40,000	0	0	-40,000	0	0
Goal posts	Staged replacement	20,000	0	0	-20,000	0	0
Floodlights	Staged replacement	50,000	0	0	-50,000	0	0
Turf renovations	Major renovation	50,000	0	0	-50,000	0	0
Total for Sportsfields		172,000	0	0	-172,000	0	0
984 - Parks / Ovals Buildings							
Grimely Pavillion	Refurbishment of amenities	100,000	0	0	-100,000	0	0
Trumper Oval Amenities	Replace Hot Water Systems	20,000	0	0	0	0	20,000
Trumper Oval Amenities	Re-tile showers & toilets	40,000	0	0	0	0	40,000
Christison Park	Renovate existing amenities to include disability access	100,000	0	0	-100,000	0	0
Total for Parks / Ovals Buildings		260,000	0	0	-200,000	0	60,000
987 - Community Facilities							
E.J. Ward	Replace carpet	45,000	0	0	0	0	45,000
Holdsworth St	Replace Hot Water Systems	15,000	0	0	0	0	15,000
Sir David Martin Reserve Cottage	Replace Hot Water System	5,000	0	0	0	0	5,000
SDMR Drill Hall & Sail Loft	Replace Hot Water Systems	5,000	0	0	0	0	5,000
Cross St Community Centre	Replace air conditioning systems	20,000	0	0	0	0	20,000

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Project	Description of project or works	2013/14 Capital Budget	Capital Funding				Funded from Operating Budget
			E&IRL	Stormwater Management Charge	Grants / Section 94 and 94A	Reserves	
		\$	\$	\$	\$	\$	\$
Total for Community Facilities		90,000	0	0	0	0	90,000
968 - Stormwater Levy Works							
Stormwater Small Works		60,000	0	-60,000	0	0	0
Harris Street, Paddington Stage 2	Stormwater system upgrade	125,000	0	-125,000	0	0	0
10-12 The Crescent & Hopetoun Ave Stage 2	Pipe upgrade and inlet capacity increase	100,000	0	-100,000	0	0	0
Vaucluse Road, Vaucluse	Stormwater upgrade	120,000	0	-120,000	0	0	0
Victoria Street, Watsons Bay	Watsons Bay Outlet pipe upgrade Stage 1	30,000	0	-10,000	-20,000	0	0
Condition assessment for the stormwater network		20,000	0	-20,000	0	0	0
Bellevue Rd Conduit Scheme Stage 2	Yamba Rd upgrade stormwater system	150,000	0	-50,000	-100,000	0	0
Total for Stormwater Levy Works		605,000	0	-485,000	-120,000	0	0
969 – Infrastructure Renewal Program							
Seawalls - Revise Condition Report		30,000	-20,980	0	0	0	9,020
Parsley Bay Bridge Repair Works		370,000	-356,670	0	0	-12,870	460
Redleaf Pool Repair Works		200,000	-139,870	0	0	-60,130	0
Retaining Wall Small Works		50,000	-34,970	0	0	0	15,030
20-22 Bathurst Street	Retaining Wall Repairs	60,000	-41,960	0	0	0	18,040
Carlisle Street, Rose Bay	Retaining walls and slope stabilisation	40,000	-27,970	0	0	0	12,030
Mitchell Road	Retaining Wall Fence Upgrade	50,000	-34,970	0	0	0	15,030
Russell Street, Woollahra	Pavement Resheeting	40,000	0	0	-40,000	0	0
Dudley Street & Ashton Lane	Pavement Resheeting	31,000	0	0	-31,000	0	0
Birriga Road, Bellevue Hill	Pavement Resheeting	42,000	0	0	-42,000	0	0
Holt Street, Double Bay, Ocean Ave to Henrietta St	Pavement Resheeting	51,500	0	0	-51,500	0	0

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Project	Description of project or works	2013/14 Capital Budget	Capital Funding				Funded from Operating Budget
			E&IRL	Stormwater Management Charge	Grants / Section 94 and 94A	Reserves	
		\$	\$	\$	\$	\$	\$
Davies Avenue, Vaucluse	Pavement Resheeting	30,000	0	0	-30,000	0	0
Ocean Street/ Trelawney Street	Intersection Resheeting	130,000	-45,460	0	-65,000	0	19,540
Design Infrastructure Renewal Program 2014/2015		50,000	-34,970	0	0	0	15,030
Plan and control the Infrastructure Renewal Program 2013/2014		20,000	-13,990	0	0	0	6,010
Minor Capital Works	Various Road Infrastructure Renewal	200,000	-139,870	0	0	0	60,130
NSH Road (South), Rose Bay, Kent St to Rose Bay Ave	Footpath replacement	260,000	-181,830	0	-46,530	-31,640	0
Drumalbyn Rd, Bellevue Hill, Beresford Rd to #82 (Stage 1)	Footpath	65,000	-45,460	0	0	0	19,540
Kambala Road, Bellevue Hill (Stage 2)	Road Pavement	350,000	-244,780	0	-105,220	0	0
Harkness Ln, Woollahra	Road, footpath, K&G, driveway reconstruction	66,000	-46,160	0	0	0	19,840
Nelson Ln, Woollahra, Queen St to Nelson St	Road pavement, K&G, dish drain reconstruction	54,000	-37,770	0	0	0	16,230
John St, Woollahra, #59 to Ocean St	Road pavement, footpath, K&G	200,000	-139,870	0	-60,130	0	0
Edgecliff Rd, Woollahra, Wellington St to Roslyndale St	K&G	150,000	-104,900	0	-24,520	0	20,580
Moncur St (west), Woollahra, Queen	Road pavement, footpath, K&G	107,000	-74,860	0	0	0	32,140
Mona Rd & Mona Ln, Darling Point	Road pavement	167,000	-116,790	0	0	0	50,210
South Avenue, Double Bay	K&G, parking bay	110,000	-76,930	0	0	0	33,070
New Beach Rd	Road pavement, K&G	200,000	-139,870	0	-60,130	0	0
Darling Point Rd, Greenoakes Ave to Eastbourne Rd	Road pavement	50,000	-34,970	0	0	0	15,030
Preston Ave, Double Bay/ Bellevue Hill	Footpath, stairway	105,000	-73,430	0	0	0	31,570
Glenmore Rd, Paddington, Campbell Ave to Brown St Stage 1	Road pavement, footpath, K&G	100,000	-69,940	0	0	0	30,060
Union St, Paddington, Underwood St to Broughton St Stage 1	Road pavement, footpath, K&G	100,000	-69,940	0	0	0	30,060
Paddington St, Paddington Stage 2	Footpath, K&G	200,000	-139,870	0	-60,130	0	0

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Project	Description of project or works	2013/14 Capital Budget	Capital Funding				Funded from Operating Budget
			E&IRL	Stormwater Management Charge	Grants / Section 94 and 94A	Reserves	
		\$	\$	\$	\$	\$	\$
Glenview St, Paddington, Liverpool St to Boundary St	Road pavement, footpath, K&G	127,000	-88,820	0	0	0	38,180
Underwood St, Paddington Stage 2	Road pavement, footpath, K&G	150,000	-104,900	0	0	0	45,100
William St, Double Bay Stage 2		180,000	-125,890	0	-54,110	0	0
Coolong Rd, Vaucluse, Greycliffe Ave to Wentworth Rd Stage 1	Road pavement, footpath, K&G	188,000	-131,480	0	0	0	56,520
Hopetoun Ave, Vaucluse, #53 to #85	Road pavement, footpath, K&G	116,000	-81,130	0	0	0	34,870
Vaucluse Rd, Vaucluse, Nielson Park west entrance to #45 Vaucluse Rd Stage 2	Footpath	195,000	-136,380	0	0	0	58,620
Village High Road, Vaucluse, Kings Rd (south) to Macquarie Pl Stage 1		185,000	-129,380	0	0	0	55,620
Total for Infrastructure Renewal Program		4,819,500	-3,287,030	0	-670,270	-104,640	757,560
Total for THEME : Liveable places		6,666,500	-3,287,030	-485,000	-1,827,270	-119,640	947,560

Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Quality places and spaces

Goal 6: Getting around

Woollahra will be a place where it is easy to get around, easy to access our foreshore, our recreation facilities, our green open space and our public and private institutions. We will also have easy access to the city and its wide range of services and facilities, and be able to access public transport, walking and cycling routes within our area.

Our key challenges

Traffic congestion	Responding to pressures resulting from increased development, increased car ownership and the resulting noise and traffic congestion.
Parking	Providing parking in high density neighbourhoods and shopping centres.
Roads and footpaths	Planning for accessible, pedestrian and bicycling friendly road and footpath networks.
Road Safety	Improving safety for all classes of road users, particularly pedestrian and cyclist safety due to speeding.
Transport	Promoting improved public and community transport.



Delivery Program 2013 to 2017 & Operational Plan 2013/14



Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators.

Key performance indicator:

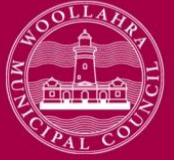
- Community satisfaction with the built environment and convenience of getting around, measured every four years.

Performance indicator:

- Community satisfaction with the convenience of community and public transport.
- Community satisfaction with local traffic.
- Community satisfaction with footpaths and bicycle paths.
- Levels of car ownership.

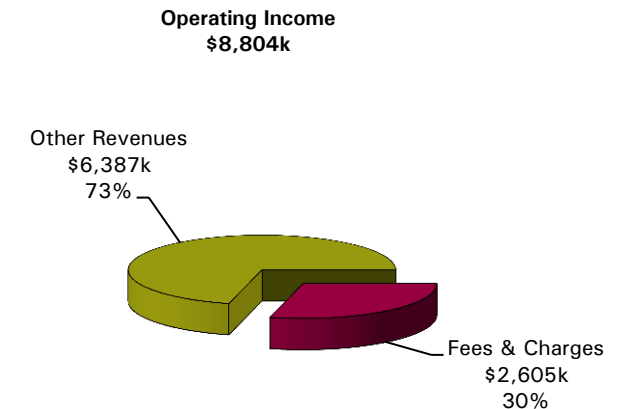
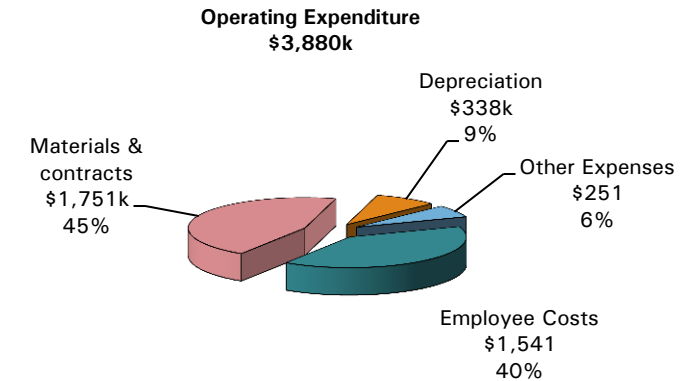


Delivery Program 2013 to 2017 & Operational Plan 2013/14

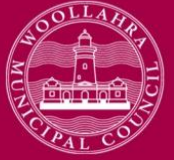


Goal 6: Getting around – Budget details

	2012/13 Original Budget \$'000	2012/13 Current Forecast \$'000	2013/14 Budget \$'000
Operating Expenditure			
Employee Costs	1,510	1,511	1,541
Materials & contracts	1,185	1,270	1,751
Borrowing Costs	-	-	-
Depreciation	338	338	338
Other Expenses	240	248	251
	3,274	3,367	3,880
Operating Income			
Rates & Annual Charges	(165)	(181)	(189)
Fees & Charges	2,640	2,565	2,605
Interest	-	-	-
Operating Grants & Contributions	-	-	-
Other Revenues	6,304	6,103	6,387
Net Gain/(Loss) on Sale of Assets	-	-	-
	8,779	8,487	8,804
Operating Result Surplus/(Deficit)	5,505	5,120	4,924
Capital Expenditure & Liability reduction			
Capital Budget	978	1,290	644
Loan Principal Repayments	-	-	-
Employee Entitlements paid on Termination	-	-	-
Transfers to Reserve	-	-	-
Capital Funding			
Capital Grants & Contributions	-	-	(32)
Transfers from Reserve	(500)	(813)	(39)
Net Internal Charges Expense/(Income)	59	55	55
LESS: Non-cash Items	(338)	(338)	(338)
Budget Result Surplus/(Deficit)	5,306	4,927	4,634



Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Quality places and space

Goal 6: Getting around

Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
6.1 Facilitate an improved network of accessible and safe alternate transport options.	6.1.1	Provide for sustainable, safe convenient and efficient local movement of pedestrians and vehicle.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
		Implement projects arising from recommendations of the Woollahra Local Traffic Committee (LTC).	Manager Engineering Services	Completed by 30/06/2014	✓			
		Implement project and actions adopted in the Woollahra Bike Strategy.	Manager Engineering Services	Completed by 30/06/2014	✓			
		Develop a policy for traffic management and parking, in the vicinity around schools, preschools and childcare centres and report on the findings, recommendations and draft policy within 6 months. [Refer to NOM 11/03/2013].	Manager Engineering Services	Completed by 31/12/2013	✓			
	6.1.2	Convene and service the Woollahra Local Traffic Committee and implement actions arising from this Committee's recommendations as adopted by Council.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
6.2 Improve the management of public parking on-street and off-street.	6.2.1	Maintain public parking infrastructure and parking across the municipality.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
		Prepare a report to the appropriate committee outlining the most efficient mechanism to provide the community of Rose Bay with a multi-storey carpark on the current Wilberforce Avenue carpark. [Refer NOM 10/12/2012].	Manager Property	Completed by 30/06/2014	✓			
	6.2.2	Provide parking enforcement services.	Manager Compliance	Quarterly progress report	✓	✓	✓	✓
		Undertake a review of resident parking restrictions, prioritising high demand parking areas.	Manager Engineering Services	Completed by 30/06/2014	✓			
6.3 Promote provision of better, more integrated public and community transport.	6.3.1	Provide services and programs to support improved and accessible public transport.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
	6.3.2	Maintain and upgrade where possible, public transport facilities.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
	6.3.3	Contract Holdsworth Community Centre and Services to conduct individual and community transport services throughout the Municipality.	Manager Community Development	Quarterly progress report	✓	✓	✓	✓

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
6.4 Reduce traffic congestion, noise and speeding.	6.4.1	Reduce vehicle speed and traffic congestion through the introduction of traffic management facilities.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
		Implement the annual Traffic Capital Works Program.	Manager Capital Projects	Completed by 30/06/2014	✓			

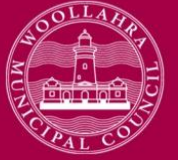
Delivery Program 2013 to 2017 & Operational Plan 2013/14



Details of specific capital works projects Council is proposing to undertake in 2013/14 in supporting the strategic Goal of **Getting around** are detailed below.

Project	Description of project or works	2013/14 Capital Budget	Capital Funding			
			<i>E&IRL</i>	<i>Stormwater Management Charge</i>	<i>Grants / Section 94 and 94A</i>	<i>Funded from Operating Budget</i>
		\$	\$	\$	\$	\$
933 - Traffic Infrastructure						
Traffic Strategy Projects	High Priority Projects as identified by Traffic Strategy 2013	430,000	0	0	0	430,000
Bicycle Facilities A2	New South Head Rd, Rushcutters Bay	13,000	0	0	-6,500	6,500
Bicycle Facilities A2	New South Head Road, Vaucluse	15,000	0	0	-7,500	7,500
Bicycle Facilities B20	The Crescent, Parsley Bay, Fitzwilliam Rd, Vaucluse	24,000	0	0	-12,000	12,000
Bicycle Facilities Marathon Road	Bike Ramp	12,000	0	0	-6,000	6,000
Total for Traffic Infrastructure		494,000	0	0	-32,000	462,000
989 - Car Parks						
Cross St	Lighting Upgrade	150,000	0	0	0	150,000
Total for Car Parks		150,000	0	0	0	150,000
Total for Goal : Getting around		644,000	0	0	-32,000	612,000

Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: A healthy environment

Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: A healthy environment

Introduction

Woollahra has 16km of harbour foreshore, consisting of rocky headlands, coastal cliffs and beaches. There are approximately 75 hectares of bushland located across nine reserves with three vegetation communities, containing 311 plant species including two threatened and one vulnerable species.

The Woollahra Local Government Area drains into two water catchment areas; Port Jackson South Catchment (95%) drains to Sydney Harbour and the Sydney Coastal Catchment (remaining 5%) drains to the Tasman Sea. There are four significant waterways within the Municipality; Parsley Creek, Cooper Park Creek, Vaucluse Creek and Rose Bay Creek.

A healthy environment underpins the prosperity of our area and it must be considered in everything we do. This means healthy ecosystems with clean air, clean land and clean waterways. To maintain a healthy environment, Woollahra must head towards sustainable water management, efficient buildings and a reduction in waste and emissions.

Council's contribution

Council has significantly reduced its own water and energy usage in recent years, and will encourage the community to do likewise. Water usage by Woollahra residents has traditionally been higher than the Sydney average. Water and Energy in Woollahra needs to be carefully managed into the future to ensure sustainable use. Integrating the principles of sustainability into property and land management practices is vital to effectively addressing the pressures impacting on our environment.

Council is committed to improving native bushland through a bush regeneration program, the implementation of a tree management policy and managing tree preservation orders for trees on private and public land. Council provides waste management services, where we are aiming to reduce disposal of waste to landfill and encourage recycling. We conduct community education programs across a number of environmental areas, notably waste reduction, recycling, sustainable living and water quality improvement.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: A healthy environment

Goal 7: Protecting our environment

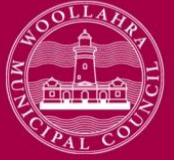
Woollahra will be a place where the natural environment will be protected and conserved from adverse impacts, to preserve our vegetation and wildlife habitats.

Our key challenges

Environmental impacts	Minimising impacts of development and land use on the environment.
	Biodiversity Improving biodiversity and protecting threatened species.
Bushland	Preserving and regenerating bushland areas, to help protect, conserve and enhance our native species of flora and fauna.
Pollution	Reducing water pollution.



Delivery Program 2013 to 2017 & Operational Plan 2013/14



Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators.

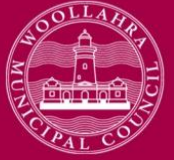
Key performance indicators:

- Woollahra Local Government Area carbon footprint.
- Community satisfaction with the natural environment, measured every four years.

Performance indicators:

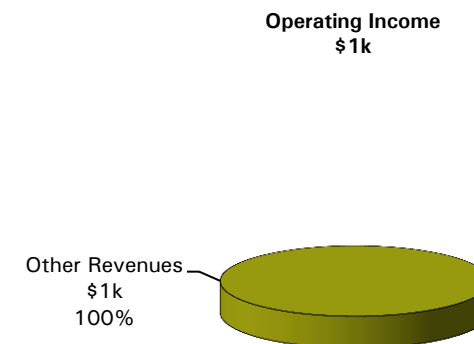
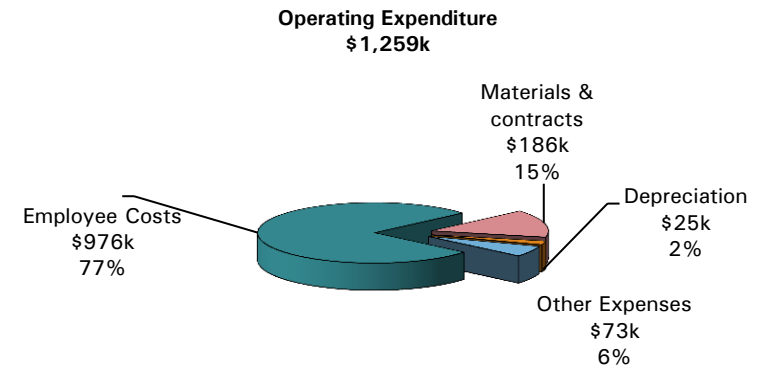
- Community satisfaction with bushland and foreshore areas.
- Water quality.
- Percentage of regenerated native bushland.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Goal 7: Protecting our environment – Budget details

	2012/13 Original Budget \$'000	2012/13 Current Forecast \$'000	2013/14 Budget \$'000
Operating Expenditure			
Employee Costs	962	962	976
Materials & contracts	130	130	186
Borrowing Costs	-	-	-
Depreciation	25	25	25
Other Expenses	68	68	73
	1,185	1,185	1,259
Operating Income			
Rates & Annual Charges	-	-	-
Fees & Charges	-	-	-
Interest	-	-	-
Operating Grants & Contributions	41	41	-
Other Revenues	1	0	1
Net Gain/(Loss) on Sale of Assets	-	-	-
	41	41	1
Operating Result Surplus/(Deficit)	(1,144)	(1,144)	(1,259)
Capital Expenditure & Liability reduction			
Capital Budget	-	-	-
Loan Principal Repayments	-	-	-
Employee Entitlements paid on Termination	-	-	-
Transfers to Reserve	-	-	-
Capital Funding			
Capital Grants & Contributions	-	-	-
Transfers from Reserve	-	-	(19)
Net Internal Charges Expense/(Income)	23	23	19
LESS: Non-cash Items	(25)	(25)	(25)
Budget Result Surplus/(Deficit)	(1,142)	(1,142)	(1,233)



Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: A healthy environment

Goal 7: Protecting our environment

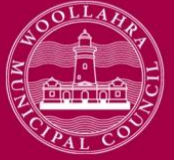
Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
7.1 Protect natural landscapes, systems and biodiversity.	7.1.1	Plan and implement strategies and initiatives to enhance natural landscapes and systems.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
	7.1.2	Implement a prioritised program of improvements to natural areas.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
		Implement the funded Environmental Works Program.	Manager Open Space & Trees	Completed by 30/06/2014	✓			
	7.1.3	Educate and partner with the community on the protection of natural areas and waterways, including Bushcare.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
7.1.4	Provide scheduled tree maintenance program and services and respond to customer needs.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓	
7.2 Preserve and restore bushland areas and create wildlife corridor plantings.	7.2.1	Continue the implementation of the Greenweb Street Tree Strategy.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
		Implement street tree planting projects (Greenweb).	Manager Open Space & Trees	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
7.3 Support cleaner, healthier waterways including improved water quality and healthy water catchments, creeks and harbour.	7.3.1	Implement a five year capital renewal program for stormwater drainage infrastructure and Environmental Works Program for water quality improvement.	Manager Capital Projects	Quarterly progress report	✓	✓	✓	✓
		Implement the funded Environmental Works Program for drainage infrastructure.	Manager Capital Projects	Completed by 30/06/2014	✓			
	7.3.2	Undertake water quality monitoring for public waterways.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
		Implement the Water Quality Monitoring Strategy.	Manager Open Space & Trees	Completed by 30/06/2014	✓			
	7.3.3	Provide street cleaning services to prevent litter and dirt entering the stormwater drainage system.	Manager Civil Operations	Quarterly progress report	✓	✓	✓	✓
	7.3.4	Implement the Stormwater Asset Strategy.	Manager Capital Projects	Quarterly progress report	✓	✓	✓	✓
		Implement the funded Stormwater Works Program.	Manager Capital Projects	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME : A healthy environment

Goal 8: Sustainable use of resources

Woollahra will reduce energy and water use, reduce emissions and develop adaptation actions that will reduce the impacts of climate change. We will minimise waste generation and encourage resources recycling.

Our key challenges

Energy and Emissions	Reducing our greenhouse gas emissions.
Climate change	Minimising the impacts of climate change, including sea level rise.
Waste Disposal	Reducing the generation of waste and the disposal of waste to landfill sites as they reach capacity.
Water	Reducing water usage and maximising reuse of water.
Government Leadership	Working with all levels of government to manage the impacts of climate change.



Delivery Program 2013 to 2017 & Operational Plan 2013/14



Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators.

Key performance indicators:

- Woollahra Local Government Area carbon footprint.
- Community satisfaction with the natural environment, measured every four years.

Performance indicators:

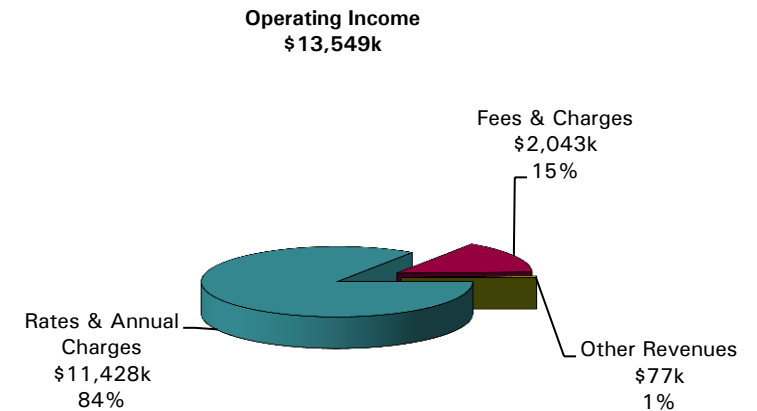
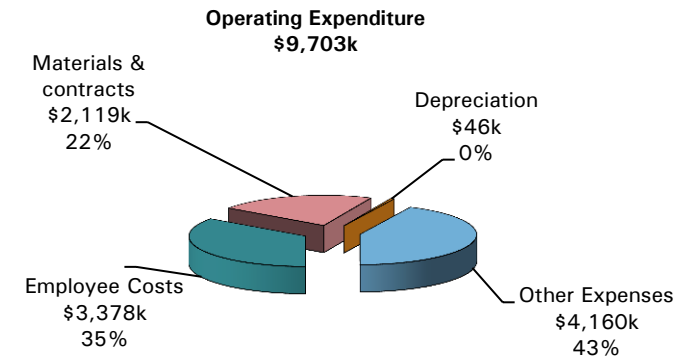
- Percentage of reduction in potable water usage.
- Percentages of waste going to land fill.
- Percentage of resource recovery of waste.
- Meeting Resource NSW and associated waste reduction targets.
- Percentage of electricity used coming from renewable energy.
- Meeting Council's adopted carbon footprint goals.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Goal 8: Sustainable use of resources – Budget details

	2012/13 Original Budget \$'000	2012/13 Current Forecast \$'000	2013/14 Budget \$'000
Operating Expenditure			
Employee Costs	3,276	3,296	3,378
Materials & contracts	1,954	2,046	2,119
Borrowing Costs	-	-	-
Depreciation	218	218	46
Other Expenses	3,860	3,927	4,160
	<u>9,308</u>	<u>9,486</u>	<u>9,703</u>
Operating Income			
Rates & Annual Charges	10,210	10,225	11,428
Fees & Charges	1,945	1,963	2,043
Interest	-	-	-
Operating Grants & Contributions	41	41	-
Other Revenues	100	92	77
Net Gain/(Loss) on Sale of Assets	-	-	-
	<u>12,296</u>	<u>12,321</u>	<u>13,549</u>
Operating Result Surplus/(Deficit)	<u>2,988</u>	<u>2,834</u>	<u>3,846</u>
Capital Expenditure & Liability reduction			
Capital Budget	580	1,547	560
Loan Principal Repayments	-	-	-
Employee Entitlements paid on Termination	-	-	-
Transfers to Reserve	750	404	842
Capital Funding			
Capital Grants & Contributions	(140)	(267)	(120)
Transfers from Reserve	(440)	(1,280)	(472)
Net Internal Charges Expense/(Income)	<u>2,600</u>	<u>2,626</u>	<u>3,133</u>
LESS: Non-cash Items	<u>(218)</u>	<u>(218)</u>	<u>(124)</u>
Budget Result Surplus/(Deficit)	<u>(145)</u>	<u>22</u>	<u>27</u>



Delivery Program 2013 to 2017 & Operational Plan 2013/14

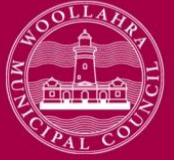


THEME : A healthy environment

Goal 8: Sustainable use of resources

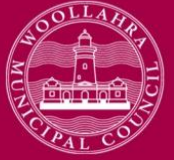
Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
8.1 Reduce greenhouse gas emissions and ecological footprint.	8.1.1	Provide policy and planning initiatives based on the principles of Ecologically Sustainable Development (ESD).	Manager Strategic Planning	Quarterly progress report	✓	✓	✓	✓
		Integrate Ecological Sustainable Development (ESD within the new principal Local Environmental Plan (LEP) considerations).	Manager Strategic Planning	Completed by 31/12/2013	✓			
	8.1.2	Provide programs and projects to reduce local greenhouse gas emissions and ecological footprint.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
		Implement Council's Energy Savings Action Plan.	Manager Open Space & Trees	Completed by 30/06/2014	✓			
		Provide programs and projects to reduce local greenhouse gas emissions and ecological footprint.	Manager Civil Operations	Completed by 30/06/2014	✓			
		Participate and implement projects arising from the Three Council Ecological Footprint Project.	Manager Open Space & Trees	Completed by 30/06/2014	✓			
	8.1.3	Coordinate Council's Environmental Grants Program.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓

Delivery Program 2013 to 2017 & Operational Plan 2013/14



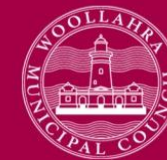
Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
8.2 Monitor and strategically manage environmental risks and impacts of climate change.	8.2.1	Participate in projects that respond to the effects of climate change, including the effects of sea level rise.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
		Develop a Climate Change Adaptation Plan.	Manager Open Space & Trees	30/06/2014	✓			
8.3 Encourage and assist our community to be leaders in waste management and resource recycling.	8.3.1	Encourage greater community participation in waste reduction, recycling and composting initiatives.	Manager Civil Operations	Quarterly progress report	✓	✓	✓	✓
		Carry out the household clean-up collection service.	Manager Civil Operations	Completed by 30/06/2014	✓			
		Participate in the regional waste avoidance/reduction recycling project.	Manager Civil Operations	Completed by 30/06/2014	✓			
		Review recycling collection service and conduct tender process for new contract service.	Manager Civil Operations	Completed by 30/06/2014	✓			
	8.3.2	Implement programs to educate the community including schools, residents, community groups, businesses and staff on reducing waste and litter and increasing re-use and recycling.	Manager Civil Operations	Quarterly progress report	✓	✓	✓	✓
		Carry out education programs to relevant stakeholders.	Manager Civil Operations	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
	8.3.3	Conduct cost effective and efficient waste collection and recycling to residents and businesses.	Manager Civil Operations	Quarterly progress report	✓	✓	✓	✓
	8.3.4	Conduct organic recycling services.	Manager Civil Operations	Quarterly progress report	✓	✓	✓	✓
		Carry out green/organics waste collection service.	Manager Civil Operations	Complete by 30/06/2014	✓			
8.4 Reduce local water usage by Council and on private property.	8.4.1	Encourage greater community participation in water savings initiatives.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
	8.4.2	Implement the Environmental Education Program for each year.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
	8.4.3	Educate the community to reduce use of potable water.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
8.5 Promote and carry our water sensitive urban design.	8.5.1	Integrate water sensitive urban design into local infrastructure and development.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓

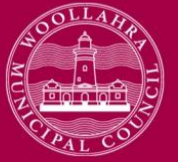
Delivery Program 2013 to 2017 & Operational Plan 2013/14



Details of specific capital works projects Council is proposing to undertake in 2013/14 in supporting the strategic Goal of **Sustainable use of resources** are detailed below.

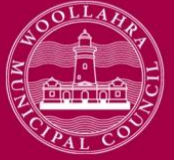
Project	Description of project or works	2013/14 Capital Budget	Capital Funding				Funded from Operating Budget
			E&IRL	Stormwater Management Charge	Grants / Section 94 and 94A	Reserves	
		\$	\$	\$	\$	\$	\$
959 - Environmental Works Program							
Control the program		50,000	-50,000	0	0	0	0
Baseline catchment management		10,000	-10,000	0	0	0	0
Community communication		5,000	-5,000	0	0	0	0
Community reporting		5,000	-5,000	0	0	0	0
Education target group 1		33,000	-33,000	0	0	0	0
Education target group 2		10,000	-10,000	0	0	0	0
Education target group 3		15,000	-15,000	0	0	0	0
Education target group 4		15,000	-15,000	0	0	0	0
Water qual monitor		25,000	-25,000	0	0	0	0
WSUD investigation		20,000	-20,000	0	0	0	0
Stormwater harvesting investigate		25,000	-25,000	0	0	0	0
WSUD implement		82,000	-45,000	0	0	0	37,000
Climate change and carbon reduction		45,000	-45,000	0	0	0	0
Sustainable business		5,000	-5,000	0	0	0	0
Sustainability action plan		40,000	-40,000	0	0	0	0
Estuary management plan		5,000	-5,000	0	0	0	0
Stormwater harvesting construct		100,000	-50,000	0	-50,000	0	0
Enhance biodiversity		20,000	0	0	-20,000	0	0
Sustainable building service		50,000	0	0	-50,000	0	0
Total for Environmental Works Program		560,000	-403,000	0	-120,000	0	37,000
Total for Goal : Sustainable use of resources		560,000	-403,000	0	-120,000	0	37,000

Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Local prosperity

Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Local prosperity

Introduction

Local prosperity refers to how we will support our local economy whilst balancing growth with business and tourism demands, and community desires. A prosperous community is one that provides a strong economic base while also providing for the lifestyle benefits that we all enjoy. While economic security is important, there needs to be a balance to enable the fulfilment of family, community and leisure interests.

We have a relatively stable local economy. Woollahra is the location of some of Sydney's premier shopping precincts, such as Double Bay, Paddington and Queen Street, Woollahra. Set amid residences of great heritage value and surrounded by Sydney Harbour, open parks and tree-lined boulevards, the vibrant retail precincts present wonderful shopping and dining in the relaxed ambience of small villages. This provides many opportunities for prosperity and development of a robust local economy.

Set on Sydney Harbour, Woollahra is also a premier tourist area. From Watsons Bay to Paddington, the area is one of the most visited regions for overseas tourists to Sydney.



Delivery Program 2013 to 2017 & Operational Plan 2013/14



Council's contribution

Council aims to improve and promote our town centres, improve our understanding of tourism trends and the role tourism plays in the local economy. We will improve accessibility to and around our key economic activity centres.

We support the key commercial areas of Double Bay and Oxford Street, Paddington, with financial assistance and support through assistance in the coordination of major events.

In working with businesses and organisations operating in this field we are mindful of our respective responsibilities to ensure that tourism is sensitive to the environment and not unnecessarily intrusive in a social sense.

Kiaora Lands Development

Woollahra Council has entered into a joint venture with Woolworths to deliver a \$110 million redevelopment that is set to revitalise Double Bay.

This involves the redevelopment of the existing Woolworths site on New South Head Road, council's Kiaora Lane and Anderson Street car parks, as well as a number of properties in Kiaora Road and Patterson Street.

It includes a new Woolworths supermarket, a range of retail, commercial and speciality stores, a new three storey state-of-the-art public library and a car park that will provide 442 car spaces.

The development is expected to generate an extra \$100 million in revenue for the local economy when it is completed and will create up to 300 new jobs.

The construction of stage 1 will take place from January 2013 until April 2014.

For further information, visit <http://www.woollahra.nsw.gov.au/kiaoralands>



Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME : Local prosperity

Goal 9: Community focused economic development

Woollahra will maintain the diversity of our local economic base and encourage new business into the area that will enhance and positively impact on community life.

Our key challenges

Economy	Boosting local business and tourism whilst protecting neighbourhood amenity.
Local business	Supporting local businesses.
Retail business	Boosting rental occupancy rates and retail business.
Tourism	Promoting and managing tourism nodes.



Delivery Program 2013 to 2017 & Operational Plan 2013/14



Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators.

Key performance indicator:

- Employment figures and vacancy rates in commercial areas.

Performance indicators:

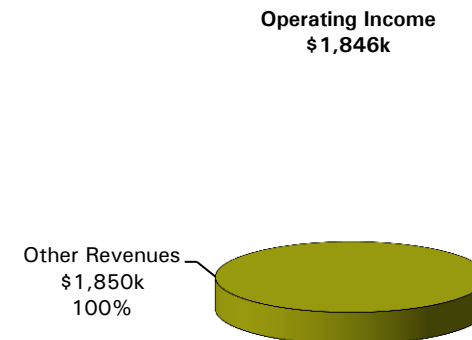
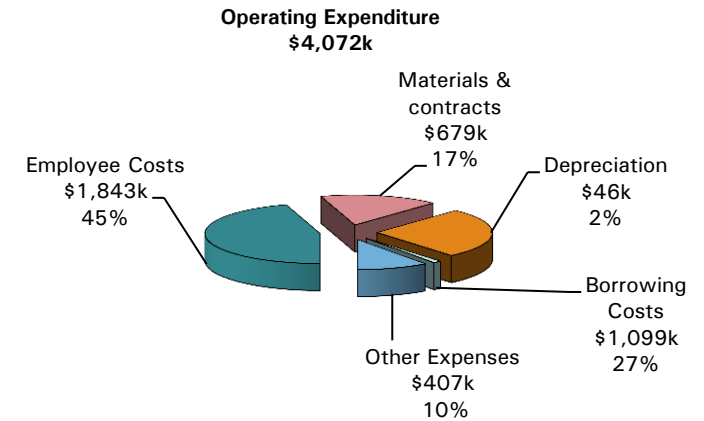
- Occupancy rates in major shopping precincts.
- Local employment trends.
- Resident employment levels.

Delivery Program 2013 to 2017 & Operational Plan 2013/14

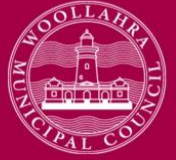


Goal 9: Community focused economic development – Budget details

	2012/13 Original Budget \$'000	2012/13 Current Forecast \$'000	2013/14 Budget \$'000
Operating Expenditure			
Employee Costs	1,769	1,769	1,843
Materials & contracts	248	206	679
Borrowing Costs	-	-	1,099
Depreciation	46	46	46
Other Expenses	346	460	407
	<u>2,408</u>	<u>2,479</u>	<u>4,072</u>
Operating Income			
Rates & Annual Charges	-	-	(4)
Fees & Charges	-	-	-
Interest	-	-	-
Operating Grants & Contributions	-	-	-
Other Revenues	15	16	1,850
Net Gain/(Loss) on Sale of Assets	-	-	-
	<u>15</u>	<u>16</u>	<u>1,846</u>
Operating Result Surplus/(Deficit)	<u>(2,393)</u>	<u>(2,463)</u>	<u>(2,226)</u>
Capital Expenditure & Liability reduction			
Capital Budget	210	223	2,240
Loan Principal Repayments	-	-	-
Employee Entitlements paid on Termination	-	-	-
Transfers to Reserve	-	-	-
Capital Funding			
Capital Grants & Contributions	-	-	-
Transfers from Reserve	-	(126)	(2,100)
Net Internal Charges Expense/(Income)	<u>181</u>	<u>175</u>	<u>192</u>
LESS: Non-cash Items	<u>(46)</u>	<u>(46)</u>	<u>(46)</u>
Budget Result Surplus/(Deficit)	<u><u>(2,738)</u></u>	<u><u>(2,690)</u></u>	<u><u>(2,513)</u></u>



Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Local prosperity

Goal 9: Community focused economic development

Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
9.1 Encourage vibrant and vital local suburbs, villages and neighbourhoods that support a healthy economy.	9.1.1	Provide optimal parking to local residents and commercial centres and monitor parking meters.	Manager Engineering Services	Quarterly progress report	✓	✓	✓	✓
		Undertake in co-operation with the Double Bay Partnership Sydney's most extensive Grower's/Art and Crafts/Food Market in NSW in Double Bay, during the Sydney International Food Festival (SIFF). [Refer NOM 12/07/2010].	Director Planning & Development	Completed by 30/06/2014	✓			
	9.1.2	Encourage economic development in business and retail centres.	Director Planning & Development	Quarterly progress report	✓	✓	✓	✓
		Participate in and support the operation of the Double Bay Partnership.	Director Planning & Development	Completed by 30/06/2014	✓			
		Support the operation of the Paddington Business Partnership.	Director Planning & Development	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



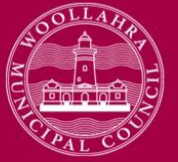
Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
		Write to the Double Bay Partnership requesting they hold an Extraordinary General Meeting of the members to consider changing the Constitution to have a non-business owning resident of Double Bay on the Board as a full-voting member. [Refer NOM 13/08/2012].	Director Planning & Development	Completed by 30/06/2014	✓			
		Undertake project oversight and leasing activities for Stage 1 of the Kiaora Lands Development.	Director Technical Services	Completed by 30/06/2014	✓			
	9.1.3	Carry out urban design studies for areas, precincts and sites.	Director Planning & Development	Quarterly progress report	✓	✓	✓	✓
	9.1.4	Manage and promote open space and foreshore areas with high visitation rates.	Manager Open Space & Trees	Quarterly progress report	✓	✓	✓	✓
9.2 Balance tourism demands with impacts on the community.	9.2.1	Ensure planning for high profile tourism areas considers and protects residential amenity.	Manager Strategic Planning	Quarterly progress report	✓	✓	✓	✓

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
9.3 Maintain a high quality public domain to support and promote local business.	9.3.1	Provide services to meet community expectations in relation to the presentation of business centres and high profile areas.	Manager Civil Operations	Quarterly progress report	✓	✓	✓	✓
		Prepare prioritised program of infrastructure upgrades of commercial centres throughout the Local Government Area (LGA).	Manager Engineering	Completed by 31/12/2013	✓			
	9.3.2	Provide street furniture maintenance services.	Manager Property	Quarterly progress report	✓	✓	✓	✓
		Implement the Streetscape Works Program.	Manager Capital Projects	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Community leadership and participation

Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Community leadership and participation

Introduction

We expect ethical and inspired leadership from all levels of government with a genuine commitment to work together to make our community a better place to live. This includes the opportunity to participate in decision-making in things that are important to us, such as infrastructure, transport, public services, facilities, financial management and service provision.

Through responsive community leadership we will demonstrate 'best practice' and work together to achieve a more sustainable Woollahra.

Council can improve community governance by empowering communities to actively engage in civic life, to be involved in the decision-making process and to take responsibility for identifying and providing solutions to their own concerns.

Transparency and accountability - knowing what is done, and why it is done - is extremely important to our community. Community confidence in these areas is achieved through having a strong and effective corporate governance framework of systems, policies and procedures that underpin everything an organisation does.

Council's contribution

Council is committed to the highest standards of corporate governance. We continually review our governance framework and systems to ensure integrity is maintained in all Council's processes. This extends to the preparation and publication of all meeting agendas, business papers and minutes to ensure all interested parties have readily available and timely access to information relating to Council decisions.

Council is a customer service organisation. Everything we do and how we do it shapes our customer service reputation. We understand that community needs are dynamic and that we need to continually evaluate service provision. We aim to meet the diverse needs of our customers by providing quality customer service that is friendly, helpful and professional.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Supporting the delivery of our external services to the Woollahra community are a range of internal corporate services, essential to the efficient running of our organisation. Our vast network of information technology provides timely and accessible electronic data across all areas of Council and is the gateway for online communication and e-business transactions with Council.

Underpinning all of our operations is a highly skilled and dedicated workforce of approximately 380 full time equivalent staff across a broad range of professions, trades and operations. Council greatly values its employees and is committed to providing on-going learning and development opportunities for all staff. We are also committed to fostering a workplace culture that is aligned with our corporate values.

Council continues to apply prudent financial management strategies and practices in order to protect community assets and facilitate the delivery of cost effective and efficient service to our community. A recent report by the NSW Treasury Corporation (TCorp) into the Financial Sustainability of NSW Council's has assessed Council's current financial position as 'Moderate' with a 'Neutral' outlook for the next 3 years. Whilst TCorp have stated that a Moderate assessment is acceptable in terms of a Council's financial sustainability, revised Long Term Financial modelling to be completed early in 2013/14 will identify opportunities to improve Council's financial sustainability rating from the current assessment by TCorp of Moderate. The revised Long Term Financial modelling will include consideration of a potential special rate variation application to the Independent Pricing and Regulatory Authority in 2014.

Council intends to consult widely with the Woollahra community in respect of the review of the long term financial plan and the potential special rate variation application to IPART.

Council has established a proactive risk management strategy through the development, implementation and maintenance of risk management systems across the organisation. The objectives of our risk management strategies are to minimise the incidence of personal injury and ill-health to employees and members of the public, damage to equipment and facilities, financial losses to the Council and public, as well as the resources spent in response to risks.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Community leadership and participation

Goal 10: Working together

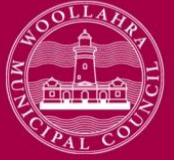
Woollahra will be a place where residents are well informed and able to contribute to their community. Council will listen and respond to requests and concerns through open communication and engagement.

Our key challenges

Communication	Meeting the diverse communication requirements of the Woollahra community.
Community Engagement	Engaging the broader community in planning and decisions that affect the long term future of the Woollahra area.
Responsive Council	Effectively responding to community needs.
Strategic Partnerships	Establishing partnerships and strengthening relationships with other levels of Government and community organisations.



Delivery Program 2013 to 2017 & Operational Plan 2013/14



Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators.

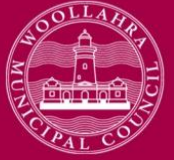
Key performance indicator:

- Community satisfaction with Council leadership and service provision, measured every four years.

Performance indicators:

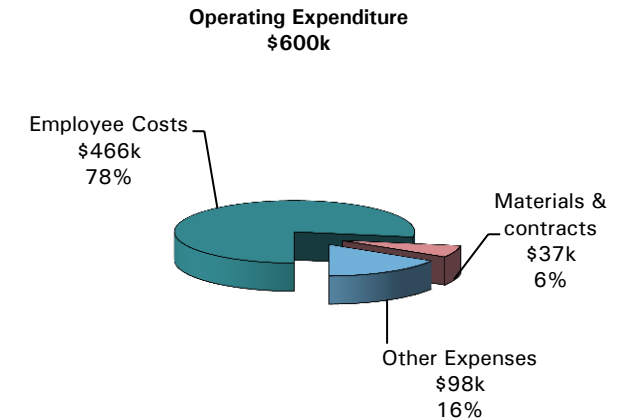
- Community satisfaction levels with Council communication processes.
- Community awareness of Council services and activities.
- Level of community requests answered within service standards.
- Level of community engagement in decision-making.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Goal 10: Working together – Budget details

	2012/13 Original Budget \$'000	2012/13 Current Forecast \$'000	2013/14 Budget \$'000
Operating Expenditure			
Employee Costs	461	461	466
Materials & contracts	46	37	37
Borrowing Costs	-	-	-
Depreciation	-	-	-
Other Expenses	112	112	98
	619	610	600
Operating Income			
Rates & Annual Charges	-	-	-
Fees & Charges	-	-	-
Interest	-	-	-
Operating Grants & Contributions	-	-	-
Other Revenues	-	-	-
Net Gain/(Loss) on Sale of Assets	-	-	-
	(619)	(610)	(600)
Capital Expenditure & Liability reduction			
Capital Budget	-	-	-
Loan Principal Repayments	-	-	-
Employee Entitlements paid on Termination	-	-	-
Transfers to Reserve	-	-	-
Capital Funding			
Capital Grants & Contributions	-	-	-
Transfers from Reserve	-	-	-
Net Internal Charges Expense/(Income)	(5)	(4)	(7)
LESS: Non-cash Items	-	-	-
Budget Result Surplus/(Deficit)	(614)	(605)	(594)



Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Community leadership and participation

Goal 10: Working together

Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
10.1 Improve communication with the community and increase awareness of Council's activities.	10.1.1	Provide professional publications, promotional material and media releases.	Manager Communications	Quarterly progress report	✓	✓	✓	✓
	10.1.2	Provide educational tours for school children and community groups on local government processes and Council's role in the community.	Manager Communications	Quarterly progress report	✓	✓	✓	✓
10.2 Plan for the future for Woollahra.	10.2.1	Maintain a long term Community Strategic Plan for Woollahra.	Director Corporate Services	Quarterly progress report	✓	✓	✓	✓
10.3 Build and foster relationships, strategic networks and work collaboratively with all levels of government, non-government organisations, the private sector and community groups.	10.3.1	Work closely with the Southern Sydney Regional Organisation of Councils (SSROC) and other appropriate regional bodies to improve service efficiency and effectiveness and to promote Council's position on matters of common interest.	General Manager	Quarterly progress report	✓	✓	✓	✓
		Actively participate in a range of SSROC Working Groups formed to undertake projects.	General Manager	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Community leadership and participation

Goal 11: Well managed Council

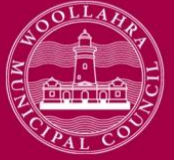
Woollahra Council will be open and accountable to all stakeholders, encourage participation in decision making and make decisions that are in the public interest. Through effective long term planning we will develop and implement strategies and ensure ongoing resources to fulfil long term community goals.

Our key challenges

Decision Making	Effectively engaging, consulting and communicating with a changing community.
Policies and Strategies	Maintaining effective, up-to-date strategies, policies, systems and processes to deliver cost effective and efficient service to our community.
Risk Management	Protecting the community against damage and injury. The identification, assessment and proactive management of potential risks associated with the undertaking of all Council activities.
Council finances	Maintaining financial efficiency in a competing and demanding environment.
Assets	Funding the capital works required to maintain valuable community assets.



Delivery Program 2013 to 2017 & Operational Plan 2013/14



Performance indicators

We will track the achievement of our goal and strategies through the measurement and reporting of performance indicators.

Key performance indicator:

- Community satisfaction with Council leadership and service provision, measured every four years.

Performance indicators:

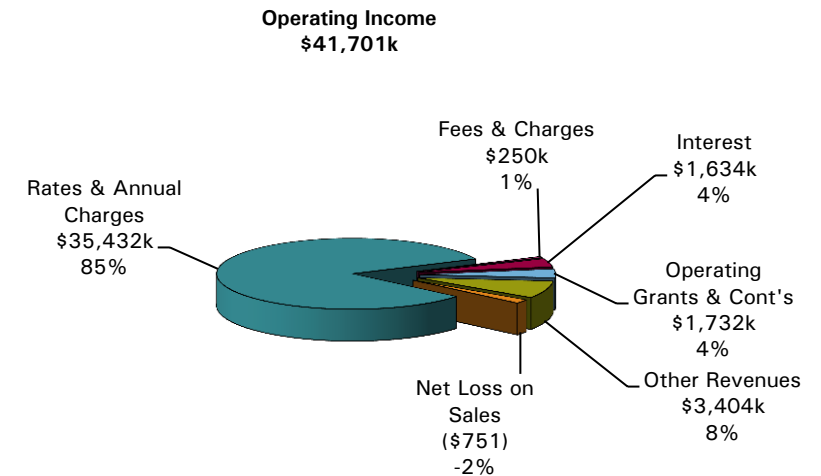
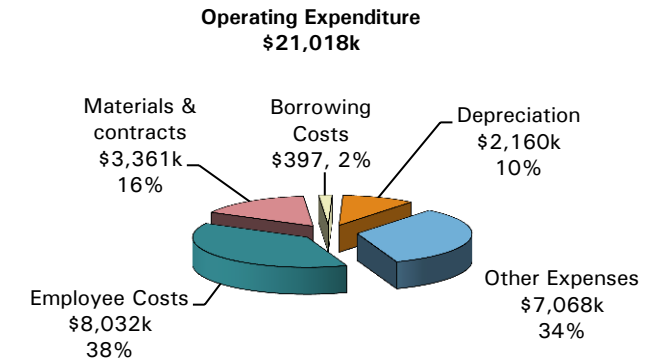
- Comparative result in Local Government Managers (LGMA) Sustainable Finances Health Check.
- Comparative results in Local Government Managers (LGMA) Good Governance Health Check.

Delivery Program 2013 to 2017 & Operational Plan 2013/14

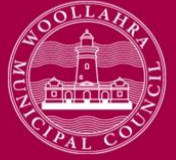


Goal 11: Well managed Council – Budget details

	2012/13 Original Budget \$'000	2012/13 Current Forecast \$'000	2013/14 Budget \$'000
Operating Expenditure			
Employee Costs	7,524	7,542	8,032
Materials & contracts	3,243	3,257	3,361
Borrowing Costs	439	439	397
Depreciation	2,149	2,149	2,160
Other Expenses	7,215	7,070	7,068
	<u>20,571</u>	<u>20,458</u>	<u>21,018</u>
Operating Income			
Rates & Annual Charges	34,249	34,287	35,432
Fees & Charges	235	235	250
Interest	1,960	2,226	1,634
Operating Grants & Contributions	1,721	875	1,732
Other Revenues	3,228	3,322	3,404
Net Gain/(Loss) on Sale of Assets	268	574	(751)
	<u>41,660</u>	<u>41,518</u>	<u>41,701</u>
Operating Result Surplus/(Deficit)			
	<u>21,090</u>	<u>21,061</u>	<u>20,683</u>
Capital Expenditure & Liability reduction			
Capital Budget	3,413	5,057	61,919
Loan Principal Repayments	944	944	1,016
Employee Entitlements paid on Termination	395	395	395
Transfers to Reserve	6,374	7,043	6,049
Capital Funding			
Capital Grants & Contributions	(1,600)	(1,850)	(1,775)
Transfers from Reserve	(1,117)	(3,302)	(59,222)
Net Internal Charges Expense/(Income)			
	<u>(3,540)</u>	<u>(3,555)</u>	<u>(3,888)</u>
LESS: Non-cash Items			
	<u>(4,626)</u>	<u>(4,626)</u>	<u>(4,999)</u>
Budget Result Surplus/(Deficit)			
	<u><u>20,847</u></u>	<u><u>20,955</u></u>	<u><u>21,188</u></u>



Delivery Program 2013 to 2017 & Operational Plan 2013/14



THEME: Community leadership and participation

Goal 11: Well managed Council

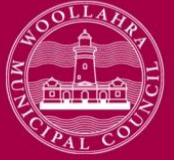
Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
11.1 Facilitate community led decision-making that is open, honest, and ethical and benefits the broad community.	11.1.1	Undertake community consultation and engagement process in Council decision-making and the delivery of projects.	Manager Communications	Quarterly progress report	✓	✓	✓	✓
		Continue to keep the local residents and relevant stakeholders informed of progress on the Kiaora Lands development.	Manager Communications	Completed by 30/06/2014	✓			
		Prepare a report to the Corporate & Works Committee, as a priority, identifying online platforms and initiatives that can be used to increase community engagement and drive Council operational efficiency. [Refer NOM 11/03/2013].	Director Corporate Services	Completed by 31/12/2013	✓			
		Progress further investigation of the community priorities and drivers of community satisfaction from the results of the 2012 Community Satisfaction Survey.	Director Corporate Services	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



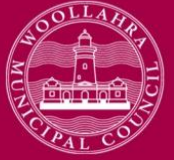
Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
		Undertake targeted community consultation in relation to Council's review of its Long Term Financial Plan and potential special rate variation application to IPART for 2014.	Director Corporate Services	Completed by 31/12/2013	✓			
	11.1.2	Provide organisational support systems that facilitate transparent and democratic decision-making.	Manager Governance	Quarterly progress report	✓	✓	✓	✓
		Review Council's ward boundaries to ensure compliance with section 211 of the Local Government Act.	Manager Governance	Completed by 30/06/2014	✓			
		Provide ongoing reporting to Council and the community on matters arising from the State Government's Local Government Review Panel and the review of the Local Government Act.	Director Corporate Services	Completed by 30/06/2014	✓			
11.2	Develop and maintain effective reporting systems that enable Council to measure and report on performance.	11.2.1	Ensure Council maintains a transparent and integrated planning and reporting framework that is legislatively compliant and facilitates effective decision-making.	Director Corporate Services	Quarterly progress report	✓	✓	✓
		Monitor Council's compliance with the Integrated Planning & Reporting legislation having regard to the State Government's review of the Local Government Act.	Governance & Corporate Planning Coordinator	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
	11.2.2	Ensure Council maintains a strong governance framework by continually reviewing Council policies and procedures for adequacy and currency.	Manager Governance	Quarterly progress report	✓	✓	✓	✓
		Monitor Council's compliance with having information published or available for viewing and copying under the requirements of the Government Information (Public Access) Act 2009.	Manager Governance	Completed by 30/06/2014	✓			
	11.2.3	Report regularly on Council's activities and achievements to the community.	Manager Communications	Quarterly progress report	✓	✓	✓	✓
		Coordinate Quarterly Reviews of Council's Delivery Program 2013 to 2017 and Operational Plan to maintain a regime of reporting Council's activities to the Council and the community.	Governance & Corporate Planning Coordinator	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
11.3 Maintain community access and effective participation in Council committees.	11.3.1	Provide effective support to manage the efficient operation of Council and other Committee meetings.	Manager Governance	Quarterly progress report	✓	✓	✓	✓
	11.3.2	Encourage community representation on subject based sub-committees.	Manager Governance	Quarterly progress report	✓	✓	✓	✓
		On-going review of Sub-Committee and Working Party operations in terms of information provided on Council's website, Terms of Reference, reporting mechanisms and sub-committee membership.	Manager Governance	Completed by 30/06/2014	✓			
11.4 Maintain Council's strong financial position.	11.4.1	Effective management of Council's finances.	Manager Finance	Quarterly progress report	✓	✓	✓	✓
	11.4.2	Manage the leasing and licensing of Council buildings.	Manager Property	Quarterly progress report	✓	✓	✓	✓
	11.4.3	Implement the outcomes of the Property Assets Study.	Manager Property	Quarterly progress report	✓	✓	✓	✓

Delivery Program 2013 to 2017 & Operational Plan 2013/14



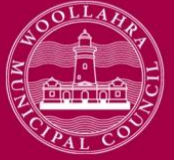
Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
		Operational Plan Actions 2013/14						
11.5 Deliver high quality services that meet customer expectations.	11.5.1	Provide the best practice customer services in a timely and professional manner.	Acting Manager Customer Services	Quarterly progress report	✓	✓	✓	✓
	11.5.2	Provide for the effective planning and delivery of information technology services to enable efficient services to the community. Continued implementation of an Electronic Document Management System (EDMS) to promote accessibility and transparency in the provision of community access to on-line Council information. Council consider the development and implementation of an 'application' on either or both the iOS and/or Android Platform, so that people can directly take photos of failed or failing infrastructure and send these to Council digitally. [Refer NOM 12/12/2011].	Manager Information Systems	Quarterly progress report	✓	✓	✓	✓
			Manager Information Systems	Completed by 30/06/2014	✓			
			Manager Information Systems	Completed by 30/06/2014	✓			
	11.5.3	Maintain a highly skilled, productive, committed and customer focused workforce. Implementation of the corporate wide Customer Service Strategy to promote service excellence across the organisation.	Manager Organisational Development & Human Resources	Quarterly progress report	✓	✓	✓	✓
			Acting Manager Customer Services	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017		Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17	
		Operational Plan Actions 2013/14							
		<p>Ongoing monitoring and review of Council's Best People Program as part of our 4 Year Workforce Management Plan.</p> <p>Coordinate the Best Service Program as an integral part of council's approach to business, by strengthening the capacity of all departments to integrate continuous improvement techniques in their 'business as usual'.</p> <p>Develop and promote initiatives in line with the four objectives of the 4 Year Workforce Management Plan – Staff engagement, Skills and productivity, Best use of resources, and Corporate brand.</p>	<p>Manager Organisational Development & Human Resources</p> <p>Manager Organisational Development & Human Resources</p> <p>Manager Organisational Development & Human Resources</p>	<p>Completed by 30/06/2014</p> <p>Completed by 30/06/2014</p> <p>Completed by 30/06/2014</p>	<p>✓</p> <p>✓</p> <p>✓</p>				
11.6	Minimise risk for Council and the community.	<p>11.6.1 Maintain a risk management framework that achieves best practice in managing risks associated with Council's business activities.</p> <p>11.6.2 Maintain a corporate wide Business Assurance Framework to manage our systems/processes and risks to improve and protect Council's current and future performance.</p>	<p>Manager Business Assurance & Risk</p> <p>Director Corporate Service</p>	<p>Quarterly progress report</p> <p>Quarterly progress report</p>	<p>✓</p> <p>✓</p>	<p>✓</p> <p>✓</p>	<p>✓</p> <p>✓</p>	<p>✓</p> <p>✓</p>	

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Strategies 2025	Delivery Program Priorities 2013 to 2017	Responsible Person	Milestones	2013/14	2014/15	2015/16	2016/17
	Operational Plan Actions 2013/14						
	Provide ongoing support to ensure the efficient operation of Council's Audit & Assurance Committee.	Manager Business Assurance & Risk	Completed by 30/06/2014	✓			

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Details of specific capital works projects Council is proposing to undertake in 2013/14 in supporting the strategic Goal of **Well managed Council** are detailed below.

Project	Description of project or works	2013/14 Capital Budget	Capital Funding				Funded from Operating Budget
			E&IRL	Grants / Section 94 and 94A	Sales	Reserves	
		\$	\$	\$	\$	\$	\$
981 - Computers & Office Equipment							
Asset Management System	Corporate asset management system requested by Technical Services	180,000	0	0	0	0	180,000
Total for Computers & Office Equipment		180,000	0	0	0	0	180,000
985 - Depots							
Fletcher St	Replace roof	180,000	0	0	0	0	180,000
Fletcher St	Replace vehicle entry doors	35,000	0	0	0	0	35,000
Total for Depots		215,000	0	0	0	0	215,000
986 - Council Offices							
Council Chambers	Replace Carrier Chiller	525,000	0	-325,000	0	0	200,000
Council Chambers	Upgrade elevator control mechanisms	40,000	0	0	0	0	40,000
Total for Council Offices		565,000	0	-325,000	0	0	240,000
990 - Plant Replacement							
Passenger Vehicles		779,100	0	0	-468,900	0	310,200
Light Commercial Vehicles		77,000	0	0	-37,000	0	40,000
Heavy Plant		737,000	0	0	-155,000	-104,700	477,300
Miscellaneous Plant		297,900	0	0	-69,300	0	228,600
Total for Plant Replacement		1,891,000	0	0	-730,200	-104,700	1,056,100
Total for Goal : Well managed Council		2,851,000	0	-325,000	-730,200	-104,700	1,691,100

Delivery Program 2013 to 2017 & Operational Plan 2013/14



2013/14 Budget Summary and Financial Information

WOOLLAHRA MUNICIPAL COUNCIL				
BUDGET 2013/14				
INCOME STATEMENT				
	Actual 11/12 \$'000	Budget 12/13 \$'000	Forecast 12/13 \$'000	Budget 13/14 \$'000
Income from Continuing Operations				
Rates & Annual Charges	41,885	44,298	44,336	46,671
User Charges & Fees	8,671	9,509	9,570	9,856
Interest	2,932	1,960	2,226	1,634
Operating Grants & Contributions	3,515	2,863	2,041	2,836
Capital Grants & Contributions	3,620	2,557	4,815	2,452
Other Revenues	10,438	10,558	10,568	12,754
Other Income:				
Net Gain on Sale of Assets		268	574	
	71,061	72,013	74,130	76,203
Expenses from Continuing Operations				
Employee Costs	32,425	32,036	32,575	33,671
Materials & Contracts	12,623	11,831	12,275	13,451
Interest	507	439	439	1,495
Depreciation	10,290	10,113	10,113	10,325
Other Expenses	13,498	15,446	15,466	15,912
Net Loss on Sale of Assets	830			751
	70,173	69,866	70,868	75,605
Operating Result from Continuing Operations	888	2,147	3,261	598
Net Operating Result before Capital Grants & Cont'ns	(2,732)	(410)	(1,554)	(1,854)

Delivery Program 2013 to 2017 & Operational Plan 2013/14



WOOLLAHRA MUNICIPAL COUNCIL BUDGET 2013/14 BALANCE SHEET

	Actual 11/12 \$'000	Budget 12/13* \$'000	Forecast 12/13 \$'000	Budget 13/14 \$'000
Current Assets				
Cash & Investments	35,003	28,577	28,048	28,357
Receivables	5,630	5,500	5,200	5,150
Inventories & Other Assets	187	200	200	200
Other	846	1,000	1,000	1,000
	41,666	34,793	34,448	34,707
Current Liabilities				
Payables	17,654	18,666	18,666	18,666
Borrowings	944	1,016	1,016	1,254
Provisions	9,232	9,232	9,232	9,522
	27,830	27,833	28,914	29,442
NET CURRENT ASSETS	13,836	6,960	5,534	5,265
Non-Current Assets				
Investments	0	0	0	0
Receivables	110	110	110	110
Investment Properties	19,075	19,075	19,075	78,143
Property, Plant & Equipment	582,744	592,122	593,293	594,633
	601,929	611,307	612,478	672,886
Non-Current Liabilities				
Borrowings	5,035	4,019	4,019	63,115
Provisions	251	251	251	697
	5,286	4,270	5,270	63,812
NET ASSETS	610,480	613,400	613,741	614,339
EQUITY				
Retained Earnings	502,780	503,668	503,668	506,929
Revaluations Reserves	106,812	106,812	106,812	106,812
Operating Result from continuing operations	888	2,920	3,261	598
Closing Equity	610,480	613,400	613,741	614,339

* Includes revotes & rollovers

Delivery Program 2013 to 2017 & Operational Plan 2013/14



WOOLLAHRA MUNICIPAL COUNCIL

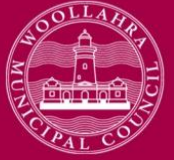
BUDGET 2013/14

STATEMENT OF CASH FLOWS

	Actual 11/12 \$'000	Budget 12/13* \$'000	Forecast 12/13 \$'000	Budget 13/14 \$'000
Cash Flows from operating activities				
Receipts:				
Rates & Annual Charges	41,843	44,197	44,352	46,518
Fees & Charges	9,062	10,825	8,601	10,467
Interest	2,437	1,960	2,327	1,624
Grants & Contributions	7,357	7,004	7,626	5,683
Bonds & Deposits	180	350		
Other	13,526	11,912	13,933	14,637
Payments:				
Employee Costs	(31,635)	(31,451)	(32,568)	(32,928)
Materials & Contracts	(14,746)	(12,693)	(12,491)	(14,800)
Interest	(513)	(439)	(445)	(1,498)
Other	(15,822)	(17,120)	(16,645)	(17,503)
Net Cash provided by (or used in) Operating Activities	11,689	14,544	14,690	12,202
Cash Flows from Investing Activities				
Sale of Assets	1,237	1,850	2,014	1,294
Movement in Investment Securities	577			
Purchase of Assets	(12,033)	(21,876)	(22,715)	(72,520)
Net Cash provided by (or used in) Investing Activities	(10,219)	(20,026)	(20,702)	(11,551)
Cash Flows from financing activities				
Proceeds from Loans				60,350
Repayment of Loans	(873)	(944)	(944)	(1,016)
Net Cash provided by (or used in) Financing Activities	(873)	(944)	(944)	59,334
Net Increase/(Decrease) in Cash & Investments	597	(6,426)	(6,955)	310
PLUS: Cash & Investments – beginning of the year	34,406	35,003	35,003	28,048
Cash & Investments – end of the year	35,003	28,577	28,048	28,357

* Includes revotes & rollovers

Delivery Program 2013 to 2017 & Operational Plan 2013/14



WOOLLAHRA MUNICIPAL COUNCIL

BUDGET 2012/2013

RESTRICTED RESERVES

\$'000

Purpose	Forecast Balance June 12	Transfer To Reserve	Interest Earned	Transfer From Reserve	Forecast Balance June 13 ¹
Externally Restricted					
Section 94	2,624		90	160	2,554
Section 94A	152	1,300	40	1,293	199
Unexpended Grants	391			38	353
Environmental & Infrastructure Levy	32	3,741		3,740	33
Stormwater Levy	72	485		485	73
Domestic Waste Management	449	843		155	1,137
	3,721	6,369	130	5,871	4,349
Internally Restricted					
Employee Leave Entitlements	989				989
Deposits	8,830				8,830
Plant Replacement	226				226
Property	12,904	305		618	12,592
Election	0	88			88
Other	484	34		208	309
	23,433	427		826	23,034
Total Restricted Reserves	27,154	6,796	130	6,697	27,383

Delivery Program 2013 to 2017 & Operational Plan 2013/14



WOOLLAHRA MUNICIPAL COUNCIL
BUDGET 2012/2013
\$
CAPITAL GRANTS & CONTRIBUTIONS

Section 94A Contributions	1,300,000
Traffic	32,000
Flood Plain Management	20,000
Public Open Space	125,000
Property	475,000
Environmental Projects	120,000
Infrastructure Projects	259,500
Stormwater Drainage	120,000
	2,451,500

WOOLLAHRA MUNICIPAL COUNCIL
BUDGET 2012/2013
\$
ASSET SALES

Plant & Fleet	730,200
Unmade Roads	305,000
	1,035,200

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Sale of Assets

The Council has reviewed its uses and ownership of operational assets such as plant, equipment and vehicles. Routinely, as part of its cyclical plant and vehicle replacement, Council sells plant and vehicles after they have been replaced. From time to time Council also considers the sale of unmade roadway.

Loan Borrowing

The 2013/14 Budget includes the following proposed loan borrowings:

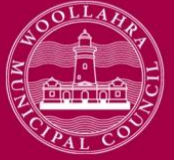
\$58.25m to fund stage one of the Kiaora Lands Redevelopment project

\$2.1m to fund a streetscape improvements program, subject to approval of Council's application for an interest subsidy under the NSW Government's Local Infrastructure Renewal Scheme.

Schedule of Business for Commercial Activities

The Council undertakes some activities that are of a commercial nature. These activities include leasing of properties, commercial waste collection services, etc. However, these activities do not fall under the ambit of competitive neutrality guidelines. The Council has no Category One or Category Two businesses.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Rating Information 2013/14

In November 2012, the Independent Pricing and Regulatory Tribunal (IPART) announced the annual rate peg limit for 2013/14 of 3.4%.

The rate peg limit is made up of:

The increase in the Local Government Cost Index in the year to September 2012	3.7%
LESS: Productivity factor	0.2%
LESS: First stage of the carbon price advance granted in 2011	0.1%
Rate Peg	3.4%

Council has resolved to take up the full 3.4% increase to provide additional income to fund the continuing provision of its services and capital works programs.

Council's adopted Rating Structures for 2013/14 appears on the following pages.

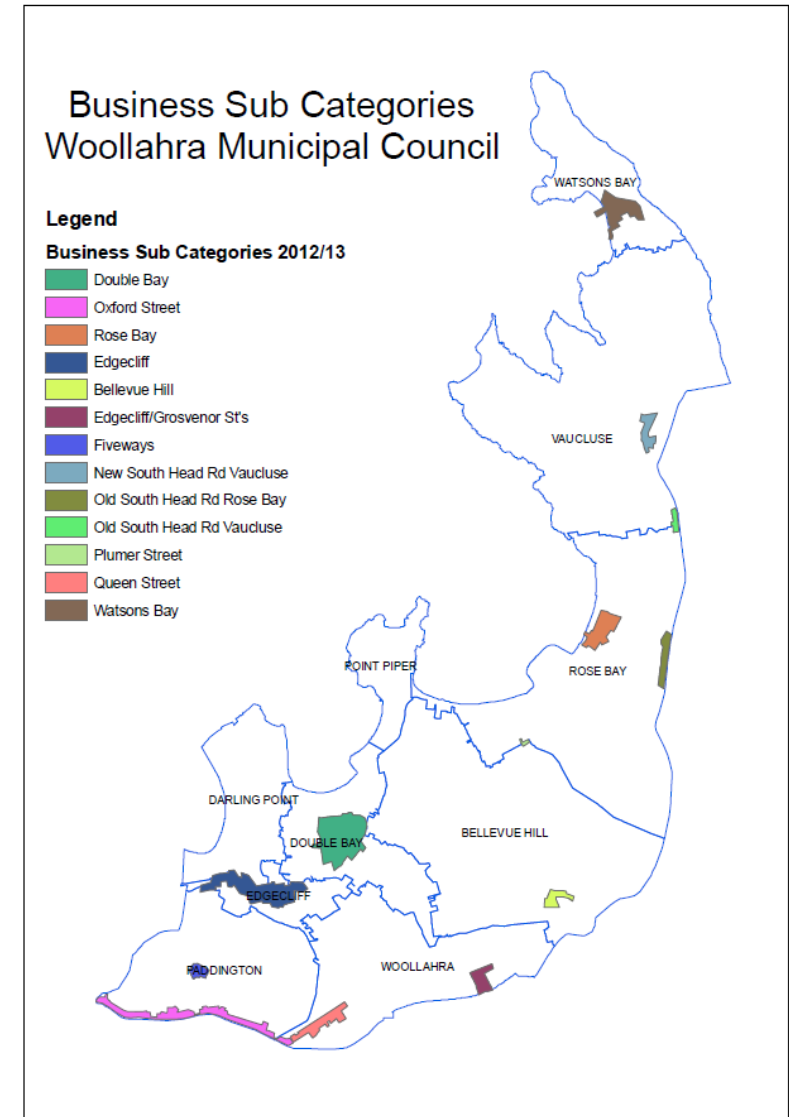
Delivery Program 2013 to 2017 & Operational Plan 2013/14



The Rating Structures set out below include the Business sub categories of:

- Double Bay
- Oxford Street
- Rose Bay
- Edgecliff
- Bellevue Hill
- Edgecliff Road / Grosvenor Street
- Fiveways, Paddington
- New South Head Road, Vaucluse
- Old South Head Road, Rose Bay
- Old South Head Road, Vaucluse
- Plumer Road, Rose Bay
- Queen Street, Woollahra
- Watsons Bay.

The locations of each of these sub categories are shown on the adjacent map.



Delivery Program 2013 to 2017 & Operational Plan 2013/14



Adopted Rating Structure 2013/14

Our adopted rating structure for 2013/14 includes IPART's 3.4% rate peg increase.

Council's 2013/14 rating structure includes the 3.4% rate peg increase announced by the Independent Pricing & Regulatory Tribunal (IPART) in November 2012. In determining the 2013/14 rate peg, IPART included a 0.1% deduction as the first adjustment against the 0.4% carbon price advance included in the 2012/13 rate peg. The remaining 0.3% will be deducted in 2014/15. The 3.4% increase in rates will increase Council's income by a total of \$1.13m over 2012/13.

It is important to note that the 2013/14 rates will be levied using new 2012 valuations provided by the Valuer General, updating the 2009 values used for the past 3 years. Rates payable on individual properties will vary depending on their increase or decrease in value. Rates on the majority of properties will vary by between a decrease of 2% and an increase of 10%.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Income:

Number of Rateable Assessments	25,843
Estimated Total Rate Income	\$35,334,979
Estimated Total Domestic Waste Management Charges	\$10,876,840
Estimated Stormwater Management Charges	\$485,410
Estimated Total Rates & Annual Charges	\$46,697,229

Annual Charges:

Stormwater Management Charge:	
Single residential dwelling	\$25.00
Residential strata unit	\$12.50
Business property	\$25.00 plus \$25.00 per 350 m ² (or part thereof) above 350 m ² in land area \$418.35

Domestic Waste Management Charge (per residential service)

Minimums / Base / Ad Valorem Information

	<u>Rate in \$</u>	<u>Base / Minimum</u>
Category - Residential	0.051527	+ \$547.30 Base Charge
Category - Business	0.26516	with a \$565.00 minimum rate
Business Sub Categories:		
- Double Bay	0.40895	with a \$565.00 minimum rate
- Oxford Street, Paddington	0.36752	with a \$565.00 minimum rate
- New South Head Road, Rose Bay	0.34750	with a \$565.00 minimum rate
- Edgecliff	0.40937	with a \$565.00 minimum rate
- Bellevue Hill	0.30148	with a \$565.00 minimum rate
- Edgecliff / Grosvenor Streets, Woollahra	0.30247	with a \$565.00 minimum rate
- Five Ways, Paddington	0.26012	with a \$565.00 minimum rate
- New South Head Road, Vaucluse	0.30840	with a \$565.00 minimum rate
- Old South Head Road, Rose Bay	0.22188	with a \$565.00 minimum rate
- Old South Head Road, Vaucluse	0.14495	with a \$565.00 minimum rate
- Plumer Road, Rose Bay	0.27957	with a \$565.00 minimum rate
- Queen Street, Woollahra	0.18238	with a \$565.00 minimum rate
- Watsons Bay	0.26759	with a \$565.00 minimum rate
Special Rate:		
Environmental & Infrastructure Renewal Levy (All Categories and sub-categories)	0.006847	+ \$72.00 Base Charge

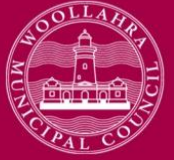
Delivery Program 2013 to 2017 & Operational Plan 2013/14



Rating Structure - 2013/14 Rating Year

Rate Category under the Local Government Act 1993	Method of Levying Rate	Yield \$	Minimums / Base Amount / Ad Valorem - Rate in \$	Number of Assessments	No of Mins	% of Mins
Ordinary Rate - Residential	Base Charge - 50% Ad Valorem - 50%	26,763,742	\$547.30 (Base Amount) 0.051527 cents in \$	24,424		
Ordinary Rates - Business	Ad Valorem - subject to a minimum	1,305,112	0.26516 cents in \$/\$565.00 (minimum)	479	150	31.3
Business Sub Categories:						
- Double Bay	Ad Valorem - subject to a minimum	1,524,573	0.40895 cents in \$/\$565.00 (minimum)	245	31	12.7
- Oxford Street Paddington	Ad Valorem - subject to a minimum	795,580	0.36752 cents in \$/\$565.00 (minimum)	210	14	6.7
- Rose Bay(New South Head Road)	Ad Valorem - subject to a minimum	263,563	0.34750 cents in \$/\$565.00 (minimum)	81	9	11.1
- Edgecliff	Ad Valorem - subject to a minimum	354,417	0.40937 cents in \$/\$565.00 (minimum)	176	76	43.2
- Bellevue Hill	Ad Valorem - subject to a minimum	31,206	0.30148 cents in \$/\$565.00 (minimum)	35	16	45.7
- Edgecliff / Grosvenor Streets, Woollahra	Ad Valorem - subject to a minimum	80,150	0.30247 cents in \$/\$565.00 (minimum)	36	4	11.1
- Five Ways, Paddington	Ad Valorem - subject to a minimum	64,710	0.26012 cents in \$/\$565.00 (minimum)	28	0	0.0
- New South Head Road, Vaucluse	Ad Valorem - subject to a minimum	43,321	0.30840 cents in \$/\$565.00 (minimum)	26	7	26.9
- Old South Head Road, Rose Bay	Ad Valorem - subject to a minimum	65,086	0.22188 cents in \$/\$565.00 (minimum)	21	1	8.3
- Old South Head Road, Vaucluse	Ad Valorem - subject to a minimum	17,316	0.14495 cents in \$/\$565.00 (minimum)	19	8	42.1
- Plumer Road, Rose Bay	Ad Valorem - subject to a minimum	11,497	0.27957 cents in \$/\$565.00 (minimum)	3	0	0.0
- Queen Street, Woollahra	Ad Valorem - subject to a minimum	201,926	0.18238 cents in \$/\$565.00 (minimum)	70	3	4.3
- Watsons Bay	Ad Valorem - subject to a minimum	71,577	0.26759 cents in \$/\$565.00 (minimum)	18	5	27.8
Special Rate – Environmental & Infrastructure Renewal Levy (All Categories and sub-categories)	Base Charge - 50% Ad Valorem - 50%	3,741,205	\$72.00 (Base Amount) 0.006847 cents in \$	25,843		
Sub Total: Gross Rates Levy		35,334,981				
Less: Pensioner Rates Rebate (Government)		260,000				
Pensioner Rates Rebate (Council)		119,490				
Total: Net Rates Income		34,955,491				

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Commitment to Equal Employment Opportunity (EEO)

Woollahra Municipal Council is committed to ensuring our workplace is free of discrimination and harassment. Council is dedicated to providing a pleasant working environment and encouraging good working relationships between all employees.

The Council will endeavour to ensure that in the application of all Council policies, practices and procedures, no discrimination takes place and that all employees enjoy equal access to opportunities within the Council. All recruitment, selection and employment decisions will be based on the individual merit of applicants and employees.

Woollahra Municipal Council is committed to achieving the following EEO objectives:

- to ensure all employees are treated fairly in all matters
- to keep all EEO policies and procedures consistent with EEO legislation and guidelines
- to increase employee morale and motivation by increasing staff confidence in the fairness of all our employment practices
- to provide training and guidance to all staff on Council's EEO objectives and requirements, as well as employee responsibilities with regard to EEO
- to ensure the continual development of Council's workforce and to encourage the learning and development of all staff
- to maintain a workplace culture that supports appropriate workplace conduct and eliminates workplace bullying
- to actively seek a wide range of applicants for all vacant positions within Council in order to attract the best person for the position regardless of their age, race, sex, marital status, disability or any other personal characteristic which is irrelevant to the job.

Council actively implements an EEO Management Plan. This plan focuses on specific EEO activities and encourages EEO to be considered in all day to day activities.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Statement of Human Resources Activities

Council's Organisational Development & Human Resources (OD&HR) activities are aimed at attracting, retaining and developing high quality staff who demonstrate commitment to the achievement of Council's strategic goals and the development of a performance workplace culture characterised by commitment to customer service and continuous improvement.

The OD&HR Department works with Council's Management to provide leadership, advice, services and support for staff in the area of organisational development and human resource management to ensure Council achieves its strategic goals.

The Department's services focus on:

- Facilitating ways to achieve a culture of continuous improvement in policies and processes
- recruiting staff of high quality on the basis of merit and in accordance with equal opportunity principles
- facilitating the effective management of individual staff and work teams
- enhancing staff capability by providing professional development on an ongoing basis
- facilitating the recognition and reward of excellent performance and achievements
- ensuring fair employment conditions and a safe and healthy workplace.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



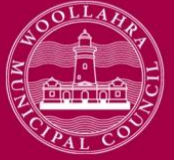
Through its OH&HR activities Council aims to achieve the following in 2013/14:

- Maintain structured processes to continuously challenge and improve Council's performance against appropriate benchmarks
- Maintain effective contemporary employment conditions through research and best practice metrics
- Promote a work environment characterised by a strong emphasis on individual and collective learning, career and performance management with efficient systems co-ordinated by HR.

These aims are directed towards attracting and retaining high quality staff and the maintenance of structured approaches to corporate performance measurement and reporting.



Delivery Program 2013 to 2017 & Operational Plan 2013/14



State of the Environment Reporting Requirements

The introduction of the Integrated Planning & Reporting Legislation has seen the legislative requirements with regard to State of the Environment Reporting amended to provide Councils with the flexibility to prepare their State of the Environment Report in a way that enables Council to focus their resources on monitoring and reporting on environmental issues that are of concern to their community and where Council may influence their management.

To effectively track sustainability and environment progress, Council has developed proposed targets across five sectors; Water, Biodiversity, Energy, Transport and Waste. These proposed targets are to be integrated into the next version of Council's Community Strategic Plan in 2013 and will describe how Council will work with our community needs and expectations in a sustainable manner.

The proposed environmental targets have been selected for each sector through the development of Council's first Environmental Sustainability Action Plan. The following 2013/14 summary table identifies proposed targets across the 5 sectors. The 2012 summary table provides an update on works and initiatives implemented to help achieve environmental objectives and set targets. Each year Council will report on the progress towards reaching these environmental targets and this update will be included in the annual report.

This new reporting method will help ensure that Council continues to communicate the results from the Woollahra Environmental Works Program and achieve a higher level of sustainability and environmental management.

Activities in response to, and to address priorities identified in Council's current comprehensive report as to the state of the environment are included in relevant Themes and Goals within this Delivery Program and Operational Plan.

Council's most recent State of the Environment Report is available on Council's website
http://www.woollahra.nsw.gov.au/environment/sustainable_woollahra/what_we_are_doing



Delivery Program 2013 to 2017 & Operational Plan 2013/14



Adopted Fees and Charges

The adopted Fees and Charges Schedule sets the maximum price payable for any particular activity or service provided by Council.

Adopted Fees or Charges less than the maximum listed amount are either set by Council through a resolution or by the General Manager or Council Officers through delegated authority.

It is important to note that the adopted Fees or Charges that appear in the following schedule can vary according to the type of activity or user.

For example, differential pricing exists for the users of community halls and open space. The basis for differentiation lies in the categories outlined in the Pricing Policy.

Pricing Policy

Four categories of pricing are used in the 2013/14 adopted Fees and Charges to ensure that the range of fees and charges reflect the cost of providing services to the Woollahra Community.

The Pricing Policy categories are:

- a. Statutory
- b. Subsidised
- c. Cost Recovery
- d. Full Cost Recovery

Delivery Program 2013 to 2017 & Operational Plan 2013/14



As a matter of policy, Council will increase fees and charges each year by at least the CPI where practical unless it would have an adverse impact on forecast revenue or users' capacity to pay. Variations to this are reported to Council and determined.

The Fees and Charges included in the Schedule are based on this Pricing Policy.

A description of the categories is as follows:

a. Statutory

Statutory Pricing occurs if relevant acts and regulations enable Council to set a fee or charge, or the relevant acts and regulations prescribe a maximum fee for a particular activity. These charges are legislated by the New South Wales Government across a range of activities and services provided by local government.

b. Subsidised

Under subsidised pricing, the price for service is set below the financial cost of providing that service. There are three sub-categories under the banner of subsidised pricing which have been considered in setting the 2013/14 Fees and Charges:

- i. Free of Charge
- ii. Below Cost Recovery
- iii. Marginal Cost Recovery

These sub-categories have not been fully implemented as part of the 2013/14 Fees and Charges.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



c. Cost Recovery

The fee or charge set under cost recovery pricing recovers for Council the cost of providing a service to the community.

d. Full Cost Recovery

Council sets the price for a service or activity to recover the cost of providing a service with a built-in rate of return on any asset being used or a mark-up for the service.

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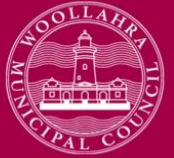
Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
ACTIVITY APPROVAL APPLICATIONS						
Local Government Act Activity Applications (other than where a specific fee is provided)	FCR	\$150.00	Exempt	\$150.00	per application per hour or part hour for assessment	A minimum fee of \$150 is payable up front. The total fee is calculated on the hourly rate and is payable before the release of any determination. Reduced activity application fees may be applied at the discretion of the General Manager for activities such as charity activities.
Charity Clothing Bin Application - (s68C3 - Place a clothing bin in a public place)	SUB	\$40.00	Exempt	\$40.00	per application per hour or part hour for assessment	Applications only from charitable organisations for clothing bins located in Council Car Parks. Licence fee applies on approval (see Clothing Bins).
Local Government Activity Application - (s68F7 - Use a standing vehicle or any article for the purpose of selling any article in a public place)	FCR	\$275.00	Exempt	\$275.00	per application	
Local Government Activity Application - (s68C3 - Place a waste storage container in a public place)	FCR	\$1,570.00	Exempt	\$1,570.00	per application	This fee covers the application and the issue on an activity approval for a period of one year
Local Government Activity Application - (s68C3 - Place a waste storage container in a public place - per placement)	FCR	\$275.00	Exempt	\$275.00	per application	This fee covers the application and the issue on an activity approval for a maximum period of one week.
Local Government Activity Application - (s68F1 - Operate a public car park).	FCR	\$560 + \$2.30 per parking space	Exempt	\$560 + \$2.30 per parking space	\$560 + \$2.30 per parking space	A Minimum fee of \$560 is payable up front. The total fee is calculated on the number of parking spaces and is payable before the release of any determination.
ANIMALS						
Animal Registration						
Dogs - Lifetime Registration (per dog)						Fees as per the Companion Animals Act and Regulations
Complete Animal	ST	\$150.00	Exempt	\$150.00	per animal	
Desexed Animal	ST	\$40.00	Exempt	\$40.00	per animal	
Complete Animal - Pensioner Rate	ST	\$150.00	Exempt	\$150.00	per animal	
Desexed Animal - Pensioner Rate	ST	\$15.00	Exempt	\$15.00	per animal	

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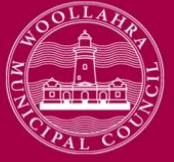
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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
CERTIFICATE APPLICATION FEES						
Complying Development Certificate	FCR	Calculation Examples: $LN(CV) \times CV^{0.41}$	10.0%	Calculation Examples: $LN(CV) \times CV^{0.41}$ plus 10.0% GST	per application	CV = Contract Value of work I = 0.41 LN = Natural Logarithm
Minimum Charge	FCR	\$272.73	\$27.27	\$300.00	per application	The minimum charge is for works with an estimated value of works up to \$5,000. For works above this amount the fee is calculated on a sliding scale using the above formula
\$50,000	FCR	\$913.68	\$91.37	\$1,005.05	per application	All Classifications of Building
\$100,000	FCR	\$1,291.77	\$129.18	\$1,420.95	per application	All Classifications of Building
\$150,000	FCR	\$1,579.12	\$157.91	\$1,737.03	per application	All Classifications of Building
\$250,000	FCR	\$2,030.48	\$203.05	\$2,233.53	per application	All Classifications of Building
\$500,000	FCR	\$2,848.33	\$284.83	\$3,133.16	per application	All Classifications of Building
\$1,000,000	FCR	\$3,984.44	\$398.44	\$4,382.88	per application	All Classifications of Building
\$2,000,000	FCR	\$5,559.67	\$555.97	\$6,115.64	per application	All Classifications of Building
\$5,000,000	FCR	\$8,606.00	\$860.60	\$9,466.60	per application	All Classifications of Building

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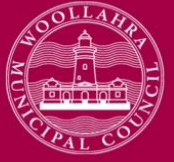
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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Construction Certificate	FCR	Calculation Examples: $LN(CV) \times CV^I$	10.0%	Calculation Examples: $LN(CV) \times CV^I$ plus 10.0% GST	per application	Calculation: $LN(CV) \times CV^I$ CV = Contract Value of work I = 0.41 LN = Natural Logarithm
Minimum Charge	FCR	\$272.73	\$27.27	\$300.00	per application	The minimum charge is for works with an estimated value of works up to \$5,000. For works above this amount it is a sliding scale
\$50,000	FCR	\$913.68	\$91.37	\$1,005.05	per application	All Classifications of Building
\$100,000	FCR	\$1,291.77	\$129.18	\$1,420.95	per application	All Classifications of Building
\$150,000	FCR	\$1,579.12	\$157.91	\$1,737.03	per application	All Classifications of Building
\$250,000	FCR	\$2,030.48	\$203.05	\$2,233.53	per application	All Classifications of Building
\$500,000	FCR	\$2,848.33	\$284.83	\$3,133.16	per application	All Classifications of Building
\$1,000,000	FCR	\$3,984.44	\$398.44	\$4,382.88	per application	All Classifications of Building
\$2,000,000	FCR	\$5,559.67	\$555.97	\$6,115.64	per application	All Classifications of Building
\$5,000,000	FCR	\$8,606.00	\$860.60	\$9,466.60	per application	All Classifications of Building

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Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Amendment of Complying Development or Construction Certificates	FCR	CV % of Original Fee < \$150,000 30% \$150,000 to \$500,000 25% \$500,001 to \$1 Million 20% > \$1 Million 15%	10.0%	CV % of Original Fee < \$150,000 30% \$150,000 to \$500,000 25% \$500,001 to \$1 Million 20% > \$1 Million 15% plus 10.0% GST	per application to amend a CDC or CC	CV = Contract Value Note: CDC or CC amendments are made by applying for a NEW certificate these fees apply where a CDC or CC has been issued for substantially the same development
Compliance Certificates and Miscellaneous Building & Compliance Services	FCR	\$136.36	\$13.64	\$150.00	per hour or part hour	Minimum Fee \$150
Lodgement Fee - Complying Development Certificate Part 4A Certificate & Notice of Commencement.	ST	Environmental Planning and Assessment Regulation from 1/7/2011	Exempt	\$36.00	per lodgement	This fee applies to Certificates Issued by Council or Accredited Certifiers.
Occupation Certificates	COST	Class Amount 1 & 10 \$115 per SOU, 2 to 9 \$115 per 200m ²	\$13.64	\$150.00	per application	This fee only applies to developments where Council was appointed the PCA prior to formal PCA Service Agreement. SOU = Sole Occupancy Unit.
Strata Subdivision Certificate	FCR	\$1,100 + \$280 for each lot over two	Exempt	\$1,100 + \$280 for each lot over two		
Torrens Title Subdivision Certificate (Section 109J of EP&A Act)	FCR	\$1,100 + \$280 for each lot over two	Exempt	\$1,100 + \$280 for each lot over two		

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Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Building Certificate Applications	ST	As per Environmental Planning & Assessment Regulation 2000 base increase to \$250 from \$ 210 from 1/7/2011	Exempt	As per Environmental Planning & Assessment Regulation 2000 base increase to \$250 from \$ 210 from 1/7/2011	per application	
Building Certificate Reinspection Fee	ST	\$90 - As per Environmental Planning & Assessment Regulation 2000 from 1/7/2011	Exempt	\$90 - As per Environmental Planning & Assessment Regulation 2000 from 1/7/2011	per inspection	
File Retrieval Fee - per Building Certificate	COST	\$68.20	Exempt	\$68.20	per application	Charge associated with retrieving files from storage.
Planning Certificates						
Planning Certificates under S149(2) - EPA Act 1979	ST	\$53.00	Exempt	\$53.00	per certificate	One certificate for each allotment of land
Planning Certificate under S149(5) - EPA Act 1979	ST	\$80.00	Exempt	\$80.00	per certificate	One certificate for each allotment of land
Planning Certificates under S149(2) and S149(5) - EPA Act 1979	ST	\$133.00	Exempt	\$133.00	per certificate	One certificate for each allotment of land
Planning Certificates S149(2) or S149(5) Expedites - EPA Act 1979	COST	\$82.85	Exempt	\$82.85	per application	Expedite. One certificate for each allotment of land

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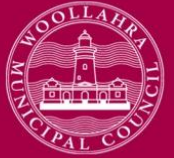
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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Rates Certificates						
Section 603 Certificates (LG Act 1993)	ST	\$70.00	Exempt	\$70.00	per certificate	One certificate for each allotment of land. NOTE: This fee is set at the maximum level recommended by the Division of Local Government each year. It will be varied as and when advice is received from the Division.
Section 603 Expedites (LG Act 1993)	COST	\$82.85	Exempt	\$82.85	per application	Expedite. One certificate for each allotment of land
Orders and Notices Certificates						
Notices and orders certificate under S121ZP - EPA Act 1979	COST	\$91.15	Exempt	\$91.15	per certificate	Certificate for orders in force and outstanding notices. One certificate per allotment of land.
Notices and orders certificate under S121 ZP expedite - EPA Act	COST	\$82.85	Exempt	\$82.85	per application	Expedite. Certificate for orders in force and outstanding notices. One certificate per allotment of land.
Notices and orders certificate under S735A - Local Government Act 1993	COST	\$91.15	Exempt	\$91.15	per certificate	Certificate for outstanding notices (being a notice order direction and demand). One certificate per allotment of land.
Notices and orders certificate under S735A expedite - Local Government Act 1993	COST	\$82.85	Exempt	\$82.85	per application	Expedite. Certificate for outstanding notices (being a notice order direction and demand). One certificate per allotment of land.
Notices and orders certificate under S121ZP (EPA Act 1979) and S735A (Local Government Act 1993) (combined)	COST	\$161.70	Exempt	\$161.70	per certificate	Certificate for orders in force and outstanding notices. One certificate per allotment of land.
Notices and orders certificate under S121ZP (EPA Act 1979) and S735A (Local Government Act 1993) (combined). Expedite.	COST	\$82.85	Exempt	\$82.85	per application	Expedite. Certificate for orders in force and outstanding notices. One certificate per allotment of land.

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Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Certificates for Section 735A (LG Act) and Section 121 ZP (EP & A Act) plus outstanding orders notices and directions under the Food Act 1989 the Protection of the Environment Operations Act 1997 the Public Health Act 1991 the Roads Act 1993 and the Swimming Pools Act 1992 plus Outstanding Orders notices and directions that the Council may issue under other Acts.	COST	\$206.00	Exempt	\$206.00	per application	Certificate for orders in force and outstanding notices under the LG Act EPA Act and other Act. One certificate per allotment of land.
Certificate under S735A (LG Act 1993) and S121ZP (EPA Act) plus orders and directions in force and outstanding notices under the Food Act 1989 the Protection of the Environment Operations Act 1997 the Public Health Act 1991 the Roads Act 1993 and the Swimming Pools Act 1992 plus orders and directions in force and outstanding notices that the Council may issue under other Acts. Expedite.	COST	\$82.85	Exempt	\$82.85	per application	Expedite. Certificate for orders and directions in force and outstanding notices under LG Act the EPA Act 1979 and other Acts. One certificate for each allotment of land.
Other Certificates						
Section 88G Certificates (Conveyancing Act)	ST	\$10.00	Exempt	\$10.00	per certificate	Certificate of amount due under Sect 88G (fines due to Council in relation to failure to comply with positive covenants). Note: fee is \$35 if inspection is required.
CLOTHING BINS						
Charity Clothing Bin Application - (s68C3 - Place a clothing bin in a public place)	COST	\$40.00	Exempt	\$40.00	per application per hour or part hour for assessment	Applications only from charitable organisations for clothing bins located in Council Car Parks
Charity Clothing Bin Licences in approved locations	SUB	\$341.00	Exempt	\$341.00	per licence valid for 5yrs max.	A minimum fee of \$341 is payable up front. The fee is calculated on the hourly rate and is payable before the release of any legal agreement. Protracted negotiations over 5 hours will be charged at \$55 per hour.

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COMMUNITY DEVELOPMENT						
First Aid Class - Full Day	SUB	\$40.00	\$4.00	\$44.00	Per Class	First Aid Course per Full Day
First Aid Class - Half Day	SUB	\$35.45	\$3.55	\$39.00	Per Class	First Aid Course per Half Day
Mental Health Course	SUB	\$40.00	\$4.00	\$44.00	Per Course	Mental Health Sessions
COMPLIANCE COST NOTICES						
Compliance Cost Notices issued under the Environmental Planning & Assessment Act						
In respect of any costs or expenses relating to an investigation that leads to the giving of an order	ST	\$1,000.00	Exempt	\$1,000.00	per order	
In respect of any costs or expenses relating to the preparation or serving of the notice of the intention to give an order	ST	\$500.00	Exempt	\$500.00	per order	
COUNCIL EVENTS						
Woollahra Small Sculpture Prize - Entry Fee	COST	\$36.36	\$3.64	\$40.00	Entry Fee	
COUNCIL REPORTS & DOCUMENTS						
Annual Report	COST	\$36.00	Exempt	\$36.00	per copy	Charge imposed to offset the cost of printing the document.
Annual Agenda Printing Fee						Annual fee does not apply to local community organisations
DCC	COST	\$845.50	Exempt	\$845.50	per year	
AAP	COST	\$845.50	Exempt	\$845.50	per year	
C&E	COST	\$291.00	Exempt	\$291.00	per year	

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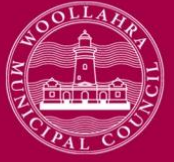
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UP	COST	\$291.00	Exempt	\$291.00	per year	
Council	COST	\$291.00	Exempt	\$291.00	per year	
C&W	COST	\$291.00	Exempt	\$291.00	per year	
Government Information (Public Access) Act - GIPA Act						
Freedom of Information Legislation						
Application fee for individuals about their personal affairs	ST	\$30.00	Exempt	\$30.00	per application	Includes 20 hours processing time
Processing fee for individuals about their personal affairs	ST	\$30.00	Exempt	\$30.00	per hour	After 20 hours processing time
Application fee for all other requests	ST	\$30.00	Exempt	\$30.00	per application	Includes first hour of processing time
Processing Fee for all other requests	ST	\$30.00	Exempt	\$30.00	per hour	First hour of processing time is included in application fee
Internal Review	ST	\$40.00	Exempt	\$40.00	per application	For a review of Council's decision on a formal Government Information (Public Access) application
Photocopying by Council Staff						
A4 pages (Black & White)	COST	\$0.86	\$0.09	\$0.95	per copy	
A3 pages (Black & White)	COST	\$1.50	\$0.15	\$1.65	per copy	
A4 pages (Colour)	COST	\$1.50	\$0.15	\$1.65	per copy	

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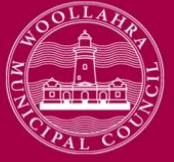
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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
A3 pages (Colour)	COST	\$3.00	\$0.30	\$3.30	per copy	
Plan Copying up to A1 size	COST	\$15.00	\$1.50	\$16.50	per copy	
Subpoenas						
Documents Subpoenaed						
First Hour Search Fee - (Minimum Fee)	FCR	\$200.00	Exempt	\$200.00	1st Hour	Minimum charge for search of subpoenaed documents
Subsequent Search Fees	FCR	\$114.00	Exempt	\$114.00	Subsequent 1/2 Hour	
Documents Subpoenaed - photocopying fees - A4	COST	\$0.85	Exempt	\$0.85	Per Copy	Fees charged by supplier
Documents Subpoenaed - photocopying fees - A2 - A0	COST	\$15.00	Exempt	\$15.00	Per Copy	Fees charged by supplier
File Retrieval Fees						
File Retrieval Fee- per file part	COST	\$23.65	Exempt	\$23.65	Per file part	Charge associated with retrieving a file from storage
File Retrieval Fee- per DA & Sec 96 application	COST	\$68.20	Exempt	\$68.20	Per Application	Charge associated with retrieving files from storage
File Retrieval Fee - per Building Certificate	COST	\$68.20	Exempt	\$68.20	Per Application	Charge associated with retrieving files from storage

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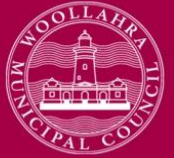
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DEVELOPMENT APPLICATION FEES						
Works including erection carrying out of work or demolition						Excluding the cost of works for any proposed Solar Energy System including the following; * a photovoltaic electricity generating system/s; and/or * a solar hot water system/s; and/or * a solar air heating system/s.
Up to \$5,000	ST	\$110.00	Exempt	\$110.00	per application	Excluding the cost of works for any proposed Solar Energy System including the following; * a photovoltaic electricity generating system/s; and/or * a solar hot water system/s; and/or * a solar air heating system/s.
\$5,001 - Less than \$50,000	ST	\$170 + \$3 for each \$1,000 (or part of \$1,000)	Exempt	\$170 + \$3 for each \$1,000 (or part of \$1,000)	per application	Excluding the cost of works for any proposed Solar Energy System including the following; * a photovoltaic electricity generating system/s; and/or * a solar hot water system/s; and/or * a solar air heating system/s.
\$50,001 - \$250,000	ST	\$352 + \$3.64 for each \$1,000 (or part of \$1,000) over \$50,000 (Includes PlanFIRST Levy - $0.64 \times \text{Cost} / \$1,000$)	Exempt	\$352 + \$3.64 for each \$1,000 (or part of \$1,000) over \$50,000 (Includes PlanFIRST Levy - $0.64 \times \text{Cost} / \$1,000$)	per application	Excluding the cost of works for any proposed Solar Energy System including the following; * a photovoltaic electricity generating system/s; and/or * a solar hot water system/s; and/or * a solar air heating system/s.

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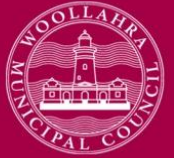
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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
\$250,001 - \$500,000	ST	\$1,160 + \$2.34 for each \$1,000 (or part of \$1,000) over \$250,000 (Includes PlanFIRST Levy - 0.64xCost/\$1, 000)	Exempt	\$1,160 + \$2.34 for each \$1,000 (or part of \$1,000) over \$250,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,0 00)	per application	Excluding the cost of works for any proposed Solar Energy System including the following; * a photovoltaic electricity generating system/s; and/or * a solar hot water system/s; and/or * a solar air heating system/s.
\$500,001 - \$1,000,000	ST	\$1,745 + \$1.64 for each \$1,000 (or part of \$1,000) over \$500,000 (Includes PlanFIRST Levy - 0.64xCost/\$1, 000)	Exempt	\$1,745 + \$1.64 for each \$1,000 (or part of \$1,000) over \$500,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,0 00)	per application	Excluding the cost of works for any proposed Solar Energy System including the following; * a photovoltaic electricity generating system/s; and/or * a solar hot water system/s; and/or * a solar air heating system/s.
\$1,000,001 - \$10,000,000	ST	\$2,615 + \$1.44 for each \$1,000 (or part of \$1,000) over \$1,000,000 (Includes PlanFIRST Levy - 0.64xCost/\$1, 000)	Exempt	\$2,615 + \$1.44 for each \$1,000 (or part of \$1,000) over \$1,000,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,0 00)	per application	Excluding the cost of works for any proposed Solar Energy System including the following; * a photovoltaic electricity generating system/s; and/or * a solar hot water system/s; and/or * a solar air heating system/s.

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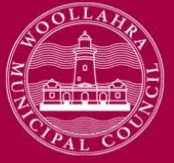
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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
More than \$10,000,000	ST	\$15,875 + \$1.19 for each \$1,000 (or part of \$1,000) over \$10,000,000 (Includes PlanFIRST Levy - 0.64xCost/\$1 ,000)	Exempt	\$15,875 + \$1.19 for each \$1,000 (or part of \$1,000) over \$10,000,000 (Includes PlanFIRST Levy - 0.64xCost/\$1,0 00)	per application	Excluding the cost of works for any proposed Solar Energy System including the following; * a photovoltaic electricity generating system/s; and/or * a solar hot water system/s; and/or * a solar air heating system/s.
Advertising structures	ST	\$285 plus \$93 for each advertisement in excess of 1 or the fee calculated using the above table - whichever is the GREATER	Exempt	\$285 plus \$93 for each advertisement in excess of 1 or the fee calculated using the above table - whichever is the GREATER	per application	
New dwelling house with value not exceeding \$100,000	ST	\$455 (Includes PlanFIRST Levy of \$64.00)	Exempt	\$455 (Includes PlanFIRST Levy of \$64.00)	per application	Excluding the cost of works for any proposed Solar Energy System including the following; * a photovoltaic electricity generating system/s; and/or * a solar hot water system/s; and/or * a solar air heating system/s.
Subdivisions						
Land Subdivision - involving the opening of a public road	ST	\$665 plus \$65 per additional lot	Exempt	\$665 plus \$65 per additional lot	per application	
Land Subdivision - not opening a public road	ST	\$330 plus \$53 per additional lot	Exempt	\$330 plus \$53 per additional lot	per application	

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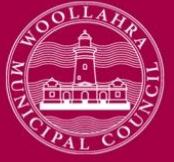
Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Strata Title Subdivision	ST	\$330 plus \$65 per additional lot	Exempt	\$330 plus \$65 per additional lot	per application	
Development not involving erection of a building, carrying out of work, subdivision of land or demolition such as a change of use or the removal or pruning of a heritage tree	ST	\$285.00	Exempt	\$285.00	per application	
Additional fee - designated development	ST	\$920 plus fee calculated elsewhere	Exempt	\$920 plus fee calculated elsewhere	per application	
Additional fees - development requiring concurrence from an other authority	ST	\$140 per concurrence authority	Exempt	\$140 per concurrence authority	per concurrence authority	
Concurrence fee payable to the concurrence authority	ST	\$320 per concurrence authority to be referred to the authority	Exempt	\$320 per concurrence authority to be referred to the authority	per concurrence	
Additional fees - integrated development	ST	\$140 per approval authority	Exempt	\$140 per approval authority	per approval authority	
Approval fees - integrated development	ST	\$320 per other approval body to be referred to that approval authority	Exempt	\$320 per other approval body to be referred to that approval authority	per approval authority	
Note: Under Section 254 of the Environmental Planning & Assessment Regulation if two or more fees are applicable the maximum fee is the sum of those fees.						

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Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Additional fees - advertising & neighbour notification						
- Applications less than \$100,000	ST	\$240.00	Exempt	\$240.00	per application	Increased by CPI (maximum under Regulation not charged)
- Applications \$100,000 to \$499,999	ST	\$414.00	Exempt	\$414.00	per application	Increased by CPI (maximum under Regulation not charged)
- Applications \$500,000 to \$749,999	ST	\$548.00	Exempt	\$548.00	per application	Increased by CPI (maximum under Regulation not charged)
- Applications \$750,000 or above	ST	\$858.00	Exempt	\$858.00	per application	Increased by CPI (maximum under Regulation not charged)
File Retrieval Charge imposed on EVERY NEW DA & Section 96 lodged	COST	\$68.20	Exempt	\$68.20	per application	Increased by CPI
Note: Flat rate charge for the retrieval of archival records to be used in the assessment of the application						
Replacement Development Application Fee	COST	50% of the Original DA fee where the assessment report is in draft or in the opinion of Council the amendments are minor and will not require a substantial re-assessment . 75% of the Original DA fee where the assessment report has been completed	Exempt	50% of the Original DA fee where the assessment report is in draft or in the opinion of Council the amendments are minor and will not require a substantial re-assessment . 75% of the Original DA fee where the assessment report has been completed and signed off but the application	per replacement application	Permitted under Clause 55 of the EP&A Regulation 2000 provides: "A development application may be amended or varied by the applicant (but only with the agreement of the consent authority) at any time before the application is determined". This fee applies to replacement development applications (clause 90 of EPA Reg 2000) applications lodged by the applicant and the fee depends upon the extent of assessment work already completed. This fee does not apply where Council has in writing requested the Applicant to amend the plans. This fee recognises that the original DA fee is often expended assessing applications later amended by applicants at their own initiative and more commonly when they become aware that the original DA may not receive favourable consideration. This fee is in addition to any additional advertising or integrated assessment fees that may be

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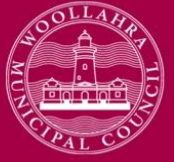
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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
		and signed off but the application remains undetermined or in the opinion of Council the changes are such that will require substantial re-assessment		remains undetermined or in the opinion of Council the changes are such that will require substantial re-assessment		required.
PLUS: 1. Advertising & Neighbour Notification	COST	75% of the original advertising and neighbour notification fee	Exempt	75% of the original advertising and neighbour notification fee	per replacement application	75% of original advertising recognises that a proportion of administrative information has been done prior to renotification.
2. File Retrieval	COST	\$68.20	Exempt	\$68.20	per application	Increased by CPI
Review of Determination of DA under s82A of the EP&A Act	ST	75% of the Original DA fee where the assessment report has been completed and signed off but the application remains undetermined	Exempt	75% of the Original DA fee where the assessment report has been completed and signed off but the application remains undetermined.	per application	

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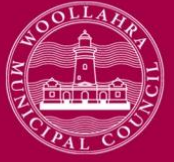
Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Review of a DA that does not involve the erection of a building the carrying out of a work or the demolition of a work or building	ST	50% of the original DA fee	Exempt	50% of the original DA fee	per application	
Review of a DA that involves the erection of a dwelling house costing \$100,000 or less	ST	\$190.00	Exempt	\$190.00	per application	
All other Review Applications:			Exempt			
Up to \$5,000	ST	\$55.00	Exempt	\$55.00	per application	
\$5,001 - \$250,000	ST	\$85 + \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	Exempt	\$85 + \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	per application	
\$250,001 - \$500,000	ST	\$500 + \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000	Exempt	\$500 + \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000	per application	
\$500,001 - \$1,000,000	ST	\$712 + \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000	Exempt	\$712 + \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000	per application	
\$1,000,01 - \$10,000,000	ST	\$987 + \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000	Exempt	\$987 + \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000	per application	

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
More than \$10,000,000	ST	\$4,737 + \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000	Exempt	\$4,737 + \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000	per application	
Advertising & Neighbour Notification as required under s82A						
- Applications less than \$100,000	ST	\$240.00	Exempt	\$240.00	per application	
- Applications \$100,000 or above	ST	\$415.00	Exempt	\$415.00	per application	
2. File Retrieval	COST	\$68.20	Exempt	\$68.20	per application	Increased by CPI
Request for Review of Decision to Reject a Development Application under s82B						
up to \$100,000	ST	\$55.00	Exempt	\$55.00	per application	
\$100,001 - \$1,000,000		\$150.00	Exempt	\$150.00	per application	
more than \$1,000,001		\$250.00	Exempt	\$250.00	per application	
Request for review of modification applications under s96AB		50% of the original fee	Exempt	50% of the original fee	per application	
Additional fee where the application under s82B or s96AB required notification or advertising						
- up to \$100,000		\$232.00	Exempt	\$232.00	per application	Increased by CPI (Maximum fee not charged)

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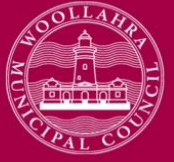
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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
-more than \$100,001		\$414.00	Exempt	\$414.00	per application	Increased by CPI (Maximum fee not charged)
DA Modification - s96						
Section 96 (2) General Modifications:						
If the original DA fee was less than \$100	ST	50% of original DA fee	Exempt	50% of original DA fee	per application	
If original DA fee was \$100 or more;						
where the original DA did not involve the erection of a building the carrying out of a work or the demolition of a work or building	ST	50% of original DA fee	Exempt	50% of original DA fee	per application	
where the original DA involves the erection of a dwelling house costing \$100,000 or less	ST	\$190.00	Exempt	\$190.00	per application	Statutory fee increased
modification applications in respect to any other development;						
Up to \$5,000	ST	\$55.00	Exempt	\$55.00	per application	
\$5,001 - \$250,000	ST	\$85 + \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	Exempt	\$85 + \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	per application	
\$250,001 - \$500,000	ST	\$500 + \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000	Exempt	\$500 + \$0.85 for each \$1,000 (or part of \$1,000) over \$250,000	per application	

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Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
\$500,001 - \$1,000,000	ST	\$712 + \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000	Exempt	\$712 + \$0.50 for each \$1,000 (or part of \$1,000) over \$500,000	per application	
\$1,000,001 - \$10,000,000	ST	\$987 + \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000	Exempt	\$987 + \$0.40 for each \$1,000 (or part of \$1,000) over \$1,000,000	per application	
More than \$10,000,000	ST	\$4,737 + \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000	Exempt	\$4,737 + \$0.27 for each \$1,000 (or part of \$1,000) over \$10,000,000	per application	
Additional fee where s96 application requires advertising and neighbour notification						
- Applications less than \$100,000	ST	\$240.00	Exempt	\$240.00	per application	Increased by CPI maximum statutory fee not charged
- Applications \$100,000 or above	ST	\$414.00	Exempt	\$414.00	per application	Increased by CPI maximum statutory fee not charged
2. File Retrieval	COST	\$68.20	Exempt	\$68.20	per application	Increased by CPI
Section 96 (1A) - Modifications involving minimal environmental impact (Planning Officer to determine)	ST	\$645 or 50% of the original DA fee whichever is the LESSER	Exempt	\$645 or 50% of the original DA fee whichever is the LESSER	per application	
PLUS: 1. Advertising & Neighbour notification	ST	\$240.00	Exempt	\$240.00	per application	Increased by CPI maximum statutory fee not charged

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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
2. File Retrieval	COST	\$68.20	Exempt	\$68.20	per application	Increased by CPI
Section 96 (1) - Correct Minor error misdescription or miscalculation	ST	\$71.00	Exempt	\$71.00	per application	
Formal Pre-Lodgement of DA Advice Service						
Alterations & additions up to 50% envelope change, or development proposals not requiring works such as change of use	SUB	\$432.73	\$43.27	\$476.00	per meeting	Increased by CPI
New dwellings	SUB	\$1,081.82	\$108.18	\$1,190.00	per meeting	Increased by CPI
New Residential Flat Buildings and commercial development	SUB	\$1,959.09	\$195.91	\$2,155.00	per meeting	Increased by CPI
External Access Consultants Fee	COST	Quoted Consultant Fee	Exempt	Quoted Consultant Fee	Per application	Applicants that submit a claim under the Access DCP for exceptional circumstances
DA History/Property Enquiry (requires a written response)	COST	\$122.75	Exempt	\$122.75	per hour or part hour	A Minimum fee of \$122.75 is payable up front. The total fee is calculated on the hourly rate and is payable before the release of any documents the property history report.
Plan Perusal						
Application	COST	\$23.65	Exempt	\$23.65	per plan	
File Retrieval per application	COST	\$68.20	Exempt	\$68.20	per application	Increased by CPI
DINGHY STORAGE						
Residents one year hire	COST	\$98.64	\$9.86	\$108.50	One Year	Hire of dinghy storage facility or designated storage area.
Non Residents one year hire	COST	\$181.82	\$18.18	\$200.00	One Year	

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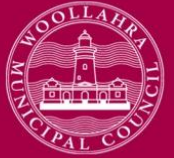
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DOCUMENTS PLANS & MAPS						
Local Environmental Plans (LEPs)						
Woollahra Local Environmental Plan 1995						
a. Written Instrument	COST	\$17.60	Exempt	\$17.60	per plan	Updated with amendments
b. Set of Maps - density height heritage conservation land use (all without amendments)	SUB	\$83.70	Exempt	\$83.70	per plan	Copy of original gazetted version without amendments
c. Individual maps - density height heritage conservation land use (all without amendments)	COST	\$22.25	Exempt	\$22.25	per plan	Copy of original gazetted version without amendments
d. Foreshore building line (without amendments)	COST	\$17.25	Exempt	\$17.25	per plan	Copy of original gazetted version without amendments
e. Clear base plan	COST	\$17.25	Exempt	\$17.25	per plan	
Other LEPs						
Written document & map	COST	\$17.25	Exempt	\$17.25	per document/map	
Development Control Plans						
Paddington DCP	COST	\$44.00	Exempt	\$44.00	per plan	
Paddington Heritage Conservation Area DCP 2007	COST	\$44.00	Exempt	\$44.00	per plan	
Babworth House DCP	COST	\$34.00	Exempt	\$34.00	per plan	

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Residential DCP 1995	COST	\$17.80	Exempt	\$17.80	per plan	
Residential DCP 1998	COST	\$22.60	Exempt	\$22.60	per plan	
Residential DCP 1999	COST	\$53.80	Exempt	\$53.80	per plan	
Residential DCP 2003	COST	\$74.70	Exempt	\$74.70	per plan	
Rose Bay Centre DCP	COST	\$74.70	Exempt	\$74.70	per plan	
Double Bay Centre DCP	COST	\$50.70	Exempt	\$50.70	per plan	
Edgecliff Commercial Centre DCP	COST	\$17.80	Exempt	\$17.80	per plan	
Watsons Bay DCP	COST	\$53.80	Exempt	\$53.80	per plan	
Woollahra HCA DCP	COST	\$53.80	Exempt	\$53.80	per plan	
Neighbourhood Centres	COST	\$50.00	Exempt	\$50.00	per plan	
DCP for Off Street Car Parking Provision and Servicing Facilities	COST	\$17.80	Exempt	\$17.80	per plan	
Bishopcourt DCP	COST	\$16.50	Exempt	\$16.50	per plan	
School & College Development DCP	COST	\$17.80	Exempt	\$17.80	per plan	
118 Wallis St Woollahra DCP	COST	\$16.50	Exempt	\$16.50	per plan	

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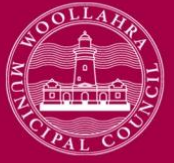
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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Access to and within Buildings DCP	COST	\$17.80	Exempt	\$17.80	per plan	
9 Cooper Park Road Bellevue Hill DCP	COST	\$16.50	Exempt	\$16.50	per plan	
DCP for part 13 Albert Street Edgecliff	COST	\$16.50	Exempt	\$16.50	per plan	
Kilmory DCP	COST	\$8.40	Exempt	\$8.40	per plan	
Hawthorndon DCP	COST	\$8.55	Exempt	\$8.55	per plan	
DCP for 188 Oxford Street Paddington	COST	\$17.80	Exempt	\$17.80	per plan	
Woollahra Exempt and Complying Development DCP	COST	\$16.50	Exempt	\$16.50	per plan	
DCP for Advertising and Notification of Development Applications and Applications to Modify Development Consents	COST	\$9.50	Exempt	\$9.50	per plan	
Woollahra Telecommunications and Radiocommunications DCP	COST	\$9.80	Exempt	\$9.80	per plan	
Child Care Centres DCP	COST	\$9.80	Exempt	\$9.80	per plan	
Urban Design Study/Public Domain Improvement Program						
Rose Bay Centre	COST	\$48.90	Exempt	\$48.90	per plan	
Double Bay Centre	COST	\$48.90	Exempt	\$48.90	per plan	

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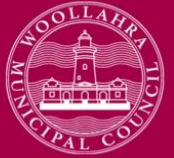
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Development Contributions Plan (Section 94A EPA Act)						
Woollahra Section 94A Development Contributions Plan 2005	COST	\$20.80	Exempt	\$20.80	per plan	
Contribution Plans (Section 94 EPA Act)						
Woollahra Section 94 Contributions Plan 2002	COST	\$20.80	Exempt	\$20.80	per plan	
Copies of Codes						
Landscape Code	COST	\$17.90	Exempt	\$17.90	per code	
Private Stormwater Code	COST	\$9.10	Exempt	\$9.10	per code	
Food Premises Code	COST	\$9.10	Exempt	\$9.10	per code	
Footpath Restaurant Code	COST	\$9.10	Exempt	\$9.10	per code	
Code for Advertising Signs	COST	\$9.10	Exempt	\$9.10	per code	
Underground Cabling Code	COST	\$9.10	Exempt	\$9.10	per code	
Development Control Guidelines for the Provision of Foreshore Open Space and Access	COST	\$9.10	Exempt	\$9.10	per code	
Digital Maps-Woollahra LEP 1995						
Acid Sulphate Soils Density Height Heritage Conservation Land Use Foreshore Building Line						

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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
A0 Map	COST	\$81.15	Exempt	\$81.15	per map	
A2 Booklet	COST	\$672.15	Exempt	\$672.15	per booklet	Approx. scale 1:2,000 37 pages
A2 Booklet with cadastral data	COST	\$807.00	Exempt	\$807.00	per booklet	Scale 1:2,000 37 pages
A2 Booklet - individual page	COST	\$27.40	Exempt	\$27.40	per page	Scale 1:2,000
A2 Booklet - individual page with cadastral data	COST	\$40.50	Exempt	\$40.50	per page	Scale 1:2,000
A2 Booklet page special	COST	\$33.95	Exempt	\$33.95	per page	Scale 1:2,000
A3 Landscape or portrait	COST	\$27.50	Exempt	\$27.50	per page	Scale to be determined with request to fit page
A4 landscape or portrait	COST	\$19.95	Exempt	\$19.95	per page	Scale to be determined with request to fit page
PDF file of A0 map	COST	\$403.65	Exempt	\$403.65	per map	
Aerial Photography						
A3 - Date January 2002	FCR	\$27.55	Exempt	\$27.55		Scale to be determined by customer
A3 - Date January 2002 with cadastral line work and house numbers	FCR	\$34.00	Exempt	\$34.00		Scale to be determined by customer
A3 - Date January 2002 with cadastral line work and cadastral textual data e.g. Lot DP	FCR	\$40.70	Exempt	\$40.70		Scale to be determined by customer

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A4 - Date January 2002	FCR	\$20.80	Exempt	\$20.80		Scale to be determined by customer
A4 - Date January 2002 with cadastral line work and house numbers	FCR	\$26.35	Exempt	\$26.35		Scale to be determined by customer
A4 - Date January 2002 with cadastral line work and cadastral textual data e.g. Lot DP	FCR	\$34.00	Exempt	\$34.00		Scale to be determined by customer
Cadastral Mapping Products						
A2 Cadastral Booklet	FCR	\$682.70	Exempt	\$682.70		Scale approximately 1:2,000
A2 Cadastral Booklet individual page	FCR	\$27.55	Exempt	\$27.55		Scale approximately 1:2,000
A2 Cadastral Booklet special page	FCR	\$34.00	Exempt	\$34.00		Scale approximately 1:2,000
A0	FCR	\$56.20	Exempt	\$56.20		
A1	FCR	\$40.65	Exempt	\$40.65		
A2	FCR	\$27.55	Exempt	\$27.55		
A3	FCR	\$20.80	Exempt	\$20.80		
A3 black and white	FCR	\$12.60	Exempt	\$12.60		
A4	FCR	\$12.60	Exempt	\$12.60		
A4 black and white	FCR	\$10.35	Exempt	\$10.35		

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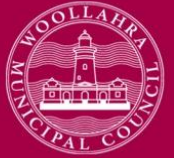
Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
With additional layer e.g. Contour						
A0	FCR	\$68.20	Exempt	\$68.20		
A1	FCR	\$55.00	Exempt	\$55.00		
A2	FCR	\$40.65	Exempt	\$40.65		
A3	FCR	\$27.55	Exempt	\$27.55		
A3 black and white	FCR	\$20.80	Exempt	\$20.80		
A4	FCR	\$20.80	Exempt	\$20.80		
A4 black and white	FCR	\$12.60	Exempt	\$12.60		
Customised Maps (size A0 A1 A2 A3 & A4)	FCR	\$140.90	Exempt	\$140.90	per hour	
ENVIRONMENTAL ENFORCEMENT						
Environmental Enforcement Levy (Compliance Levy)	SUB	0.1% (0.001) x estimated cost of works. Minimum levy \$75, Maximum levy \$5,000	Exempt	0.1% (0.001) x estimated cost of works. Minimum levy \$75, Maximum levy \$5,000	per application	To be levied on every NEW development application (also applicable if no work is proposed by the development application). Will partly offset the costs associated with providing Council's regulatory services relating to certification and other post development investigations.

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Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
FILMING AND STILL PHOTOGRAPHY						
Filming on Council property including roads and parks						
No Application Fee - non refundable Ultra Low Impact	ST				per application	No Application Fee (Ultra Low Impact) Consideration based on: -No more than 10 crew; -No disruption is caused to Council's stakeholder retailers or motorists or other events in the vicinity of the activities; - Activities are contained to footways or public open space areas only; -Public safety is maintained at all times during the conduct of the activities; -Vehicles associated with the conduct of the activities are legally parked at all times and not driven onto footways parks or plaza areas. Supporting documentation required.
Application Fee - non refundable Low Impact	ST	\$150.00	Exempt	\$150.00	per application	Application Fee - non refundable (Low Impact) Consideration based on: -11 - 25 crew; -No more than 4 trucks / vans; -No construction; -Minimal equipment / lighting; -Small or no unit base required; -1 - 2 locations. Supporting documentation required.
Application Fee - non refundable Medium Impact	ST	\$300.00	Exempt	\$300.00	per application	Application Fee - non refundable (Medium Impact). Consideration based on: -26 - 50 crew; -No more than 10 trucks / vans; - Some construction; -Equipment used eg.dolly cranes jibs etc.; -Unit base required; -No more than 4 locations. Supporting documentation required.
Application Fee - non refundable High Impact	ST	\$500.00	Exempt	\$500.00	per application	Application Fee - non refundable (High Impact). Consideration based on: - > 50 crew; - > 10 trucks / vans; - Significant construction; - Extensive Equipment; - Large unit base required; - > 4 locations. Supporting documentation required.

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Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Parking Plans and / or Unit Base	ST	\$150.00	Exempt	\$150.00	per application	All filming on private property must comply with SEPP4. Council is required to approve parking plans and / or unit base for any production filming on private property or areas not controlled by Council.
Catering in a public park	SUB	\$53.64	\$5.36	\$59.00		Greater than 20 crew and cast members.
Traffic Control Assessment - Low (Stop/Go traffic control on local or Council managed road)	ST	\$100.00	Exempt	\$100.00	per plan	Stop/Go traffic control on local or Council managed road. Police consultation and Traffic Management Plan required.
Traffic Control Assessment - Medium (Stop/Go traffic control on multi-lane or state road)	ST	\$300.00	Exempt	\$300.00	per plan	Stop/Go traffic control on multi-lane or state road. Police and RTA consultation and Traffic Management Plan required.
Amendment to application	ST	75% of application fee (non-refundable)	Exempt	75% of application fee (non-refundable)		An additional 75% of the application fee will apply if: 1. a major revision arises where significant changes occur in the timing and nature of the filming activity; and 2. where this could seriously disrupt arrangements made by surrounding businesses and resident's in anticipation of the filming activity; or 3. where the approval required the consideration of a number of new matters by Council.
Bond		\$500.00 to \$5,000.00	Exempt	\$500.00 to \$5,000.00	per application	Bond (refundable) required as per Council discretion and depending on location nature of plant and equipment and the size of the shoot. Bond for Traffic Management is subject to quotation.
Signage Bond		\$100.00	Exempt	\$100.00	per sign	Bond refundable. Council reserves the right to withhold the bond.
Still Photography						
Still Photography Lodgement Fee	SUB	\$159.00	Exempt	\$159.00	per application	To be paid prior to assessment of application

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Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Bond		\$570.00	Exempt	\$570.00	per application	Bond taken depending on location nature of plant & equipment and the size of the shoot
Late Fee (less than 7 working days notice)	SUB	\$159.00	Exempt	\$159.00	per application	
Late Fee (less than 3 working days notice)	SUB	\$227.30	Exempt	\$227.30	per application	
Cancellation Fee	SUB	\$159.09	\$15.91	\$175.00	per application	
NSW & Australia Tourist Commission/SBS/ABC	SUB	100% of the lodgement fee and 25% of the scheduled location fee	Exempt	100% of the lodgement fee and 25% of the scheduled location fee		Supporting documents required.
Community Service/Announce/Non-profit/Children's TV/Public Health Issues/Non-profit Documentaries/News/Current Affairs	SUB	All fees waived; no lodgement fee	Exempt	All fees waived; no lodgement fee		Supporting documents required.
Cable TV News and documentaries only	SUB	100% of the lodgement fee and 25% of the scheduled location fee	Exempt	100% of the lodgement fee and 25% of the scheduled location fee		Supporting documents required.
<i>Students</i>						Supporting documents required. Maximum 30 students on location at any one time.
Student Lodgement fee (under 4 hrs)	SUB	Waive fee		Waive fee		
Student Lodgement fee (over 4 hrs)	SUB	\$159.00	Exempt	\$159.00	per lodgement	

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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Location Fees						
Location Fees Commercial Companies	SUB	\$159.00	Exempt	\$159.00	per hour	
FIRE SAFETY						
Annual Fire Safety Certificates Lodgement	FCR	\$80.00	Exempt	\$80.00	per lodgement	This fee applies to each Annual Fire Safety Statement Lodged.
FITNESS TRAINING						
Commercial Fitness Training	SUB	\$236.36	\$23.64	\$260.00	per application	Fee is charged for a 2 year permit to operate commercial fitness activities on public land.
FOOD & HEALTH PREMISES						
Annual Administration Charge per premises	FCR	\$104.50	Exempt	104.50	charge per registered food premises per year	Annual Administration Charge levied under Food Amendment Act 2007. Charge is for maintenance of required register and routine reporting of Council's activities to the NSW Food Authority.
Food Premises Inspection Charge						
Inspections up to 30 minutes in duration (including travelling)	FCR	\$77.30	Exempt	\$77.30	per inspection	Inspections up to 30min in duration (including travel time).
Inspections over 30 minutes duration (including travelling)	FCR	\$136.35	Exempt	\$136.35	per hour or part hour	Inspections over 30min in duration (including travel time).
Health Premises Inspection Charge						
Health Premises Inspection Charge						Including but not limited to hairdressers barbers beauty salon skin penetration or other premises regulated by legislation
Inspections up to 30 minutes in duration (including travelling)	FCR	\$77.30	Exempt	\$77.30	per inspection	Inspections up to 30min in duration (including travel time).
Inspections over 30 minutes duration (including travelling)	FCR	\$136.35	Exempt	\$136.35	per hour or part hour	Inspections over 30min in duration (including travel time).

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Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
GRAFFITI REMOVAL						
Request for Council to remove graffiti from private property						Graffiti removed free of charge if accessible from a public place. At Council's discretion a quote may be provided for removal of graffiti inside private property where graffiti is not accessible from a public place.
HOARDING FEES						
Hoardings other structures or works application fee section 138 Road Act 1993 - (erect a structure or carry out a work in on or over a public road)	FCR	\$150.00	Exempt	\$150.00	per application per hour or part hour for assessment	A Minimum fee of \$150 is payable up front. The total fee is calculated on the hourly rate and is payable before the release of any determination.
Hoarding Rent - section 223 Roads Act 1993	FCR	\$7.50	Exempt	\$7.50	per square metre/week	
HOUSE RENUMBERING						
House Renumbering Application Fee	FCR	\$692.00	Exempt	\$692.00	per application	Applications to change the street number of a house. Council will if it favourably considers the application issue Order 8 under section 124 of the Local Government Act 1993. The fee covers the administrative costs involved in assessing the application.
House Renumbering Approval Fee	FCR	\$692.00	Exempt	\$692.00	per approval	Covers the administrative costs involved in effecting the re-numbering changes including the process of notifying the relevant public authorities (such as Water Board Energy Australia Post Office Land Titles).
IMPOUNDING						
Impounding						
Articles Miscellaneous- Small	FCR	\$69.00	Exempt	\$69.00	per item	
Articles Miscellaneous- Large	FCR	\$260.00	Exempt	\$260.00	per item	
Shopping Trolley	FCR	\$69.00	Exempt	\$69.00	per item	

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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Signs	FCR	\$69.00	Exempt	\$69.00	per item	
Vehicles & Waste Storage Containers	FCR	\$260.00	Exempt	\$260.00	per item	
Pound Storage						
Large Article	FCR	\$38.20	Exempt	\$38.20	per day or part day	
Small Article	FCR	\$15.00	Exempt	\$15.00	per day or part day	
Shopping Trolley	FCR	\$15.00	Exempt	\$15.00	per day or part day	
Sign	FCR	\$15.00	Exempt	\$15.00	per day or part day	
Vehicles & Waste Storage Containers	FCR					Charges imposed directly from Pickles Auction - Direct Cost Recovery
INSPECTION FEES						
Building Inspections (Pre July 1998 DA & BA and additional inspections under PCA Agreement)	SUB	\$136.36	\$13.64	\$150.00	per inspection	This fee applies to each inspection required by pre-1/7/98 BA conditions or additional inspections under PCA Agreement.
Inspection & Miscellaneous Service Fee - Inspections investigations assessment and reporting by Environmental Health Officers Fire Safety Officers Building Surveyors Compliance Officers Rangers Parking Officers under any Act that Council may time to time enforce. Includes inspection of food shops health premises and cooling towers	FCR	\$136.36	\$13.64	\$150.00	per hour or part hour	A Minimum fee of \$150 is payable up front. The total fee is calculated on the hourly rate and is payable before the release of any documents. Inspections may include but are not limited to building fire safety places of shared accommodation public carparks food premises hairdressers beauty salons mortuaries skin penetration premises public swimming pools systems subject to legionella regulations.
Boarding House inspection fees pursuant to the Boarding Houses Act 2012	FCR	\$136.36	\$13.64	\$150.00	per hour or part hour	A minimum fee of \$150 per hour, or part thereof, is to be paid to undertake statutory boarding house inspections.
LIBRARY SERVICES						
Photocopying Fees						One copier at each library service point. Double Bay and Paddington Libraries provide colour copying. Fees in keeping with surrounding Libraries

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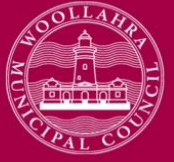
Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
A3	COST	\$0.36	\$0.04	\$0.40	per copy	
A4	COST	\$0.18	\$0.02	\$0.20	per copy	
A3 Colour	COST	\$1.36	\$0.14	\$1.50	per copy	
A4 Colour	COST	\$0.91	\$0.09	\$1.00	per copy	
Scanned Items	COST					
Replacement Borrower's Card	COST	\$3.50	Exempt	\$3.50	per card	
USB Stick	COST	\$9.82	\$0.98	\$10.80	per item	
Library Bag	COST	\$2.73	\$0.27	\$3.00	per item	
Library Bag - Children's (PLS DELETE)						
Reservation Fees						
- Pensioner/Seniors Card/Child	COST	\$1.00	Exempt	\$1.00	per copy	
- Adult	COST	\$2.00	Exempt	\$2.00	per copy	
Inter-Library Loan (outside Public Library Network)	COST	\$14.91	\$1.49	\$16.40	per item	Recommended by National Library Network
Inter-Library Loan (outside Public Library Network) - Senior/Pens/Child	COST	\$9.09	\$0.91	\$10.00	per item	Recommended by National Library Network
Inter-Library Loan - Public Libraries - Adults	COST	\$3.64	\$0.36	\$4.00	per item	
Inter-Library Loan - Public Libraries - Seniors/Pens/Child	COST	\$1.82	\$0.18	\$2.00	per item	
Fines						
Overdue Books	COST	\$0.30	Exempt	\$0.30	per day	Maximum overdue fee \$10.00 per item. Reviewed in 2011/12
- Fast read service	COST	\$1.00	Exempt	\$1.00	per day	Maximum overdue fee \$20.00. Reviewed in 2011/12
Lost Items (or damaged beyond repair)						
Damaged barcode / RFID tags	COST	\$1.10	Exempt	\$1.10	per item	
- Minimum charges:						
Adult Non-Fiction Books	COST	\$10.30	Exempt	\$10.30	Plus Item Cost	Replacement cost of item plus \$9.35 processing fee
Adult Fiction Books	COST	\$10.30	Exempt	\$10.30	Plus Item Cost	Replacement cost of item plus \$9.35 processing fee
Junior Books	COST	\$10.30	Exempt	\$10.30	Plus Item Cost	Replacement cost of item plus \$9.35 processing fee

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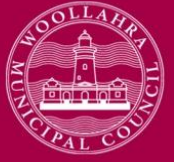
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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
DVDs	COST	\$10.30	Exempt	\$10.30	Plus Item Cost	Replacement cost of item plus \$9.35 processing fee
Magazines	COST	\$10.30	Exempt	\$10.30	Plus Item Cost	Replacement cost of item plus \$9.35 processing fee
Local History Research	FCR	\$72.70	Exempt	\$72.70	per 1/2 hour	In-depth research fee as in accordance with the provisions of the Library Amendment Act 1992.
Photographic Reproduction	COST	\$10.90	Exempt	\$10.90	Plus Item Cost	This fee includes a \$10.90 service fee in addition to the actual cost of reproduction for each item.
Commercial usage of photograph from Collection	FCR	\$51.35	Exempt	\$51.35		
Children's and Young Adult Activities	COST	\$10.45	\$1.05	\$11.50	Maximum \$11.50 per activity	Cost will vary. Up to a maximum of \$11.50 per activity.
Local Writer's Festival						
Entry to competition /event		\$36.36	\$3.64	\$40.00	per entry	Fee includes attendance at Festival day
Attendance fee for WLF members		\$27.27	\$2.73	\$30.00		
Attendance fee for general public		\$31.82	\$3.18	\$35.00		
PARKS AND RESERVES						
Park Bookings						
Inspection / Event Supervision Fee	FCR	\$173.64	\$17.36	\$191.00	per hour	Minimum charge of 1 hour
Hire Fees - Ceremonies						
Ceremonies (Wedding Naming Christening Wakes etc)						
1-50 people	SUB	\$181.82	\$18.18	\$200.00	first hour	The booking fee does not grant exclusive use of the park. Includes bridal photography.
51-100 people	SUB	\$322.73	\$32.27	\$355.00	first hour	The booking fee does not grant exclusive use of the park. Includes bridal photography.

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101-plus people	SUB	\$386.36	\$38.64	\$425.00	first hour	The booking fee does not grant exclusive use of the park. Guest numbers are limited to 120 at most venues. Includes bridal photography.
Additional hourly fee	SUB	\$90.91	\$9.09	\$100.00	each additional hour	Maximum of 3 hours
Cancellation Fee						
- 2 weeks notice provided	COST	\$77.27	\$7.73	\$85.00	per use	Hire fees will be refunded less the cancellation fee if the applicant gives Council at least 2 weeks notice.
- Less than 2 weeks notice provided	COST	Full Hire Fee	10.0%	Full Hire Fee plus 10.0% GST		No hire fees will be refunded if the applicant gives less than 2 weeks notice
McKell Park Event Bond		\$250.00	Exempt	\$250.00	Per Event	New Fee/Bond as a result of adopted Notice of Motion
Wet Weather Retention	COST	\$77.27	\$7.73	\$85.00	per use	Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.
Hire Fees - Corporate Social Events (corporate picnics BBQ teambuilding)						
1 - 50 people	SUB	\$77.27	\$7.73	\$85.00	per hour	The booking doesn't grant exclusive use of the park.
51 - 100 people	SUB	\$104.09	\$10.41	\$114.50	per hour	The booking doesn't grant exclusive use of the park.
Corporate Event Bond		\$500.00	Exempt	\$500.00		Refundable in full after inspection and any damage paid for.

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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Hire fees - Corporate Events (promotions events for greater than 100 guests and sit down style functions up to 50)						
Corporate Events Fee (promotions events for greater than 100 guests and sit down style functions up to 50) Fee	SUB	\$204.55	\$20.45	\$225.00	per hour	The booking doesn't grant exclusive use of the park. A max. of 50 guests at the sit down style function. Special Event bins must be purchased for this style of event
Corporate Event Bond		\$500.00	Exempt	\$500.00		Refundable in full after inspection or any damage paid for
Cancellation Fee						
- 2 weeks notice provided	COST	\$77.27	\$7.73	\$85.00	per use	Hire fees will be refunded less the cancellation fee if the applicant gives Council at least 2 weeks notice
- Less than 2 weeks notice provided	COST	Full Hire Fee	10.0%	Full Hire Fee plus 10.0% GST		No hire fees will be refunded if the applicant gives less than 2 weeks notice
Wet Weather Retention	COST	\$77.27	\$7.73	\$85.00		Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.
Hire Fees - Social Events						
Social Events (Picnics Birthdays Reunions Family Gatherings)						The booking fee does not grant exclusive use of the park.
1-20 people	SUB	No charge	10.0%	No charge plus 10.0% GST		
21-50 people	SUB	\$53.64	\$5.36	\$59.00	per hour	
51-100 people	SUB	\$75.00	\$7.50	\$82.50	per hour	

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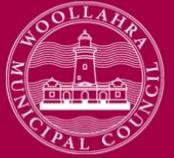
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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Cancellation Fee						
- 2 weeks notice provided	COST	\$42.27	\$4.23	\$46.50	per use	Hire fees will be refunded less the cancellation fee if the applicant gives Council at least 2 weeks notice
- Less than 2 weeks notice provided	COST	Full Hire Fee	10.0%	Full Hire Fee plus 10.0% GST		No hire fees will be refunded if the applicant gives less than 2 weeks notice
Wet Weather Retention	COST	\$42.27	\$4.23	\$46.50	per use	Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.
Amusement Devices (Jumping Castles Rides Blow-up Items Sumo Wrestling) and Kindy Farms						
Amusement Device less than 50m2	FCR	\$50.90	Exempt	\$50.90	per item / amusement	If the footprint of the amusement device is less than 50m2
Amusement Device greater than 50m2	FCR	\$100.00	Exempt	\$100.00	per item / amusement	If the footprint of the amusement device is greater than 50m2. Potential impacts will be assessed prior to approval - price on application.
Bond		\$100.00	Exempt	\$100.00	per use	Refundable in full after inspection or any damage paid for.
Marquees & Fete Stalls						
Marquee less than 50m2	SUB	Nil		Nil	per use	If the footprint of the marquee is less than 50m2 there is no charge. Park Hire fee additional
Marquee between 51m2 - 100m2	SUB	\$50.91	\$5.09	\$56.00	per item	If the footprint of the marquee is between 51m2 - 100m2 the fee applies. Marquees over 100m2 will not be permitted. Park hire fee additional
Bond		\$100.00	Exempt	\$100.00	per use	Refundable in full after inspection or any damage paid for.

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Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
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Sports Fields Bookings						
Applications to be made in writing. Seasonal hire-50% of total amount to be paid prior to the commencement of the season. Balance to be paid in full by mid-season. All Schools within the Council area are not charged for use of fields within school hours.						
Cricket (Turf)						
Cricket (Turf) Summer Hire for Trumper Oval	SUB	\$795.45	\$79.55	\$875.00	per day hire	Available Sunday only
Seasons Cricket (Turf) at Trumper Park - Summer Season only	SUB	\$495.45	\$49.55	\$545.00	per day hire	Minimum 10 bookings per annum to qualify as a seasonal hirer. Applications to be made in writing. Seasonal hire - 50% of total amount to be paid prior to the commencement of the season. Balance to be paid in full within 14 days of commencement of season. All Schools within the Council area are not charged for the use of fields within school hours.
Cricket (Synthetic)						
Woollahra Oval 2 Woollahra Oval 3 Christison Park Steyne Park Lough Playing Fields Rushcutters Bay Park Cooper Park	SUB	\$53.64	\$5.36	\$59.00	per field per hour	
Cancellation Fee						
- 2 weeks notice provided	COST	\$44.27	\$4.43	\$46.50	per use	
- Less than 2 weeks notice provided	COST	Full Hire Fee	10.0%	Full Hire Fee plus 10.0% GST		No hire fees will be refunded if the applicant gives less than 2 weeks notice.

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Wet Weather Retention	COST	\$44.27	\$4.43	\$46.50	per use	Refunds for casual hirers only does not apply to seasonal hirers. Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.
Hire Fees - All Other Sports e.g. Soccer AFL Rugby League Lacrosse Athletics etc.						
Trumper Park Woollahra Oval 1 Woollahra Oval 2 Woollahra Oval 3 Lyne Park Cooper Park Lough Playing Fields Christison Park Rushcutters Bay Park Steyne Park	SUB	\$53.64	\$5.36	\$59.00	per field per hour	Minimum 1 hr booking
Cancellation Fee						
- 2 weeks notice provided	COST	\$44.27	\$4.43	\$46.50	per use	
- Less than 2 weeks notice provided	COST	Full Hire Fee	10.0%	Full Hire Fee plus 10.0% GST		No hire fees will be refunded if the applicant gives less than 2 weeks notice.
Wet Weather Retention	SUB	\$44.27	\$4.43	\$46.50	per use	Applicant must contact Council within 2 weeks after the event date or no refund is given. Council retains the Retention fee and refunds the balance of the Hire Fee.
Lighting or Electricity	COST	\$12.73	\$1.27	\$14.00	per hour	Charge in addition to hiring fees.
Key Deposit		\$125.00	Exempt	\$125.00	Per key	Maximum 4 keys per Club or Organisation per season.
Goal post installation (out of season)	COST	\$286.36	\$28.64	\$315.00	per field	Cost per installation and removal.
Line marking (out of season)	COST	\$322.73	\$32.27	\$355.00	per field per hour	Line marking.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Parking on Reserves						
Parking on Reserves (subject to Council approval)	SUB	\$2,681.82	268.18	\$2,950.00	per use	Maximum 300 cars per day.
Bond		\$12,200.00	Exempt	\$12,200.00	per use	Refundable deposit after inspection by Council officer or any damage paid for.
Access through public open space for construction and/or occupation of public open space						
Bond		\$500.00 to \$5,000.00	Exempt	\$500.00 to \$5,000.00		Assessed based on the potential impact on the Reserve of the works being undertaken and the period for which access is required.
Application Fee (Access and Occupation)	COST	\$122.70	Exempt	\$122.70	per application	
Vehicles & other machinery (e.g. forklifts bobcats helicopters.)	SUB	\$90.90	Exempt	\$90.90	per half day (up to 4 hours)	
Vehicle Access Rate - full day	SUB	\$159.00	Exempt	\$159.00	per full day	
Vehicle Access Rate - weekly	SUB	\$454.55	Exempt	\$454.55	per week	
Vehicle Access Bond		\$1,000.00 to \$1,500.00	Exempt	\$1,000.00 to \$1,500.00	per use	Assessed based on the potential impact on the Reserve of the works being undertaken and the period for which access is required.
Non-vehicular access - half day	SUB	\$72.70	Exempt	\$72.70	per day (up to 4 hours)	
Non-vehicular access - full day	SUB	\$113.65	Exempt	\$113.65	per full day	
Non-vehicular access - weekly	SUB	\$363.65	Exempt	\$363.65	per week	

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Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Erection of Hoarding / Scaffolding / Construction Compound	SUB	\$11.35	Exempt	\$11.35	area occupied (per m2) x fee x weeks	Erection of hoarding / scaffolding / construction compound associated with works on privately owned land. Assessed based on the potential impact on the Reserve of the works being undertaken and the period for which occupation in the Reserve is required.
Gate Opening Service to Parks & Facilities such as Sir David Martin Reserve Marina and hardstand	COST	\$75.00	Exempt	\$75.00	per use	To cover cost of security service opening and closing.
PAYMENT CHARGES						
Dishonoured Cheque Administration Fee (inclusive of bank charges)	FCR	\$33.36	\$3.34	\$36.70	per cheque	
Returned Direct Debit Administration Fee (inclusive of bank charges)	FCR	\$25.64	\$2.56	\$28.20	per transaction	
Credit Card Usage Fee - where the underlying fee or charge is a taxable supply (that is includes GST)	COST	1.0% of the GST inclusive transaction amount	10.0%	1.0% of the GST inclusive transaction amount plus 10.0% GST	per transaction	The fee applies to the use of any credit card for making payment to Council of a fee or charge that attracts GST (a taxable supply). At the time of making payment 1.0% of the transaction amount will be added to the amount due.
Credit Card Usage Fee - where the underlying fee or charge is not a taxable supply (that is does not include GST)	COST	1.0% of the transaction amount	Exempt	1.0% of the transaction amount	per transaction	The fee applies to the use of any credit card for making payment to Council of a fee or charge that does not attracts GST. At the time of making payment 1.0% of the transaction amount will be added to the amount due.
Interest on Overdue Rates & Annual Charges	ST	9% per annum on the overdue amount	Exempt	9% per annum on the overdue amount		This is the maximum amount of interest as advised by the Minister for Local Government under Section 566(3) of the Local Government Act 1993. If it is varied after the adoption of the Fees & Charges the new maximum interest rate will be applied.

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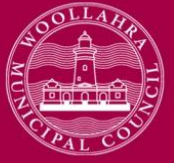
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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
PCA SERVICE FEES						
Principal Certifying Authority Service Agreement (CV)	FCR	Calculation: $LN(CV) \times CV^1$	10.0%	Calculation: $LN(CV) \times CV^1$ plus 10.0% GST	per agreement	Minimum: \$450 $1 = 0.43 LN =$ Natural Logarithm $CV =$ Cost of Work/Contract Value
Minimum Charge		\$409.09	\$40.91	\$450.00	per agreement	The minimum charge is for works with an estimated value of works up to \$6,500. For works above this amount it is a sliding scale.
\$50,000	FCR	\$1,134.43	\$113.44	\$1,247.87	per agreement	All Classifications of Building
\$100,000	FCR	\$1,626.25	\$162.62	\$1,788.87	per agreement	All Classifications of Building
\$150,000	FCR	\$2,006.00	\$200.60	\$2,206.60	per agreement	All Classifications of Building
\$250,000	FCR	\$2,603.50	\$260.35	\$2,863.85	per agreement	All Classifications of Building
\$500,000	FCR	\$3,703.13	\$370.31	\$4,073.44	per agreement	All Classifications of Building
\$1,000,000	FCR	\$5,252.51	\$525.25	\$5,777.76	per agreement	All Classifications of Building
\$2,000,000	FCR	\$7,431.39	\$743.14	\$8,174.53	per agreement	All Classifications of Building
\$5,000,000	FCR	\$11,715.88	\$1,171.59	\$12,887.47	per agreement	All Classifications of Building
Principal Certifying Authority Service Agreement entered into retrospectively	FCR	20% loading to be applied to the standard PCA fees when Council is retrospectivel y appointed as the PCA	10.0%	20% loading to be applied to the standard PCA fees when Council is retrospectively appointed as the PCA plus 10.0% GST		If Council is appointed as the PCA once work has commenced or at the conclusion of a project a loading is to be applied to cover the additional work that is likely to be required. In these circumstances Council cannot decline appointment.
PLANNING REQUESTS						
Requests for amendment of Local Environmental Plan (including rezoning)	COST	\$233.65	Exempt	\$233.65	per hour plus expenses	Total fee includes hourly rate charge for assessment of request plus additional cost of materials advertising notification consultation and legal expenses incurred in assessment of request and preparation of draft LEP through to gazettal

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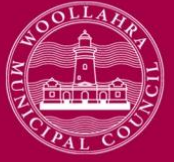
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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Requests for NEW or amended development control plans section 94 contribution plans and amendments to DCPs and contribution plans.	COST	\$233.65	Exempt	\$233.65	per hour plus expenses	Total fee includes hourly rate charge for assessment of request plus additional cost of materials advertising notification consultation and legal expenses incurred in assessment of request and preparation of draft LEP through to gazettal
PRESCHOOL						
Child Care Fee	COST	\$65.00	Exempt	\$65.00	per day per child	Fee for 2013 Calendar Year.
Child Care Fee	COST	\$65.00	Exempt	\$65.00	per day per child	Fee for 2014 Calendar Year.
Child Care Fee - Extended Hours	COST	\$7.00	Exempt	\$7.00	per day per child	Fee for additional 45 minutes per day.
Entertainment Fee	COST	\$25.45	\$2.55	\$28.00	per term per child	Fee for 2013 Calendar Year.
Entertainment Fee	COST	\$25.45	\$2.55	\$28.00	per term per child	Fee for 2014 Calendar Year.
Wait List Fee	COST	\$37.27	\$3.73	\$41.00	per child	Fee for 2013 Calendar Year.
Wait List Fee	COST	\$37.27	\$3.73	\$41.00	per child	Fee for 2014 Calendar Year.
Excursions	COST	\$17.27	\$1.73	\$19.00	per excursion	Fee for 2013 Calendar Year.
Excursions	COST	\$17.27	\$1.73	\$19.00	per excursion	Fee for 2014 Calendar Year.
Hats	COST	\$20.00	\$2.00	\$22.00	per child per year	Fee for 2013 Calendar Year.
Hats	COST	\$20.00	\$2.00	\$22.00	per child per year	Fee for 2014 Calendar Year.
Bond		\$400.00	Exempt	\$400.00	booking	45x3daysx3weeks - non refundable for non starters for 2013 Calendar Year.
Bond		\$400.00	Exempt	\$400.00	booking	Fee for 2014 Calendar Year - refundable for starters at end of attendance/non-refundable for non-starters.
Late Fee	COST	\$11.82	\$1.18	\$13.00	Each occasion	Fee for 2013 Calendar Year.
Late Fee	COST	\$11.82	\$1.18	\$13.00	Each occasion	Fee for 2014 Calendar Year.

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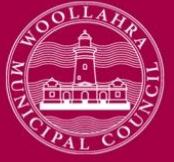
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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
RATES & OWNERSHIP INFORMATION						
Counter Enquiries						
Sales Register Enquiry *	COST	\$74.80	Exempt	\$74.80	per quarter hour (or part thereof)	Viewing Sales Register with names removed.
Sales Register Enquiry *	COST	\$24.20	Exempt	\$24.20	per property	Viewing Sales Register with names removed.
Property Ownership Details (Verbal) *	COST	\$16.90	Exempt	\$16.90	per enquiry	Limit of one property per enquiry.
* There are certain constraints placed on Council under the Privacy Act. Some information may not be provided to ensure compliance with this legislation.						
Property Ownership Details (Written Confirmation)	COST	\$23.20	Exempt	\$23.20	per property	Limit of one property per enquiry.
ROADS AND FOOTPATHS						
Road and Footpath Restoration						
Road Opening Administration Fee for restorations to be carried out by Utility Authorities or their nominated contractors	FCR	\$106.30	Exempt	\$106.30		\$106.30 per restoration up to 10m2 plus \$10.00 per 1m2 thereafter (excluding GST)
Road Opening Permit Administration Fee for restorations to be carried out by Council or its contractors	FCR	\$320.00	Exempt	\$320.00	per permit	Equivalent to 1.5 hours processing time including 3 inspections (@\$174.55 per hour) plus application fee of \$58.20. Additional charges at \$174.55 per hour or part hour for inspection and supervision in excess of 1.5 hours. Minimum charge is the Permit Administration Fee plus restoration charge (below) for 1m2 of the surface type to be opened
Restorations Charges (m²) - see below:						Discounts reflect the reduced cost for quantities as set in the Minor Works Contract.
NOTE: for large restorations a further discounted restoration fee may be negotiated with Council's Manager Civil Operations						

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
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Restoration fees under s101-102 of the Roads Act are charged the GST EXEMPT fee; Fees for private works are GST INCLUSIVE						
Road Pavements: 10% discount > 50m2						
Road Pavements						
Asphalt (50mm) on Concrete base (200mm) [Dowelled and Reinforced] (m ²)	FCR	\$654.58	\$65.46	\$720.04	per square meter	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip; place min. 100mm DGB 20 over existing sub grade to construct 200mm thick reinforced (SL82) 40 MPa concrete slab with 16mm dowel expansion/construction joints; Supply and lay 30mm AC10 as specified including application of tack coat.
Asphaltic concrete on road base (m ²) wearing course only 50mm AC 10	FCR	\$286.61	\$28.66	\$315.27	per square meter	Includes all required traffic control and site establishment costs. Saw cut or mill to min depth 50mm. compact subgrade, supply and compact road base (DGB 20) and 50mm AC 10 or AC14 as specified.
Concrete 200mm[dowelled and reinforced (m ²)	FCR	\$488.16	\$48.82	\$536.98	per square meter	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip; place min. 100mm DGB 20 over existing sub grade to construct 200mm thick reinforced (SL82) 40 MPa concrete slab with 16mm dowel expansion/construction joints.

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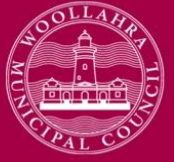
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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Footpaths: 10% discount > 50m ²						
Asphalt 50mm on 75mm concrete base(m ²)	FCR	\$313.42	\$31.34	\$344.76	per square meter	Includes excavation, removal and disposal of waste to an approved tip; place min. 50mm DGB 20 over existing base and placement of mastic joints. 75 mm thick with 20MPa concrete and 40mm AC5 surface.
Asphalt 25mm on road base (m ²)	FCR	\$168.26	\$16.83	\$185.09	per square meter	Saw cut or mill to min depth 40mm. Excavate dispose of material by Contractor's plant to a tip site arranged by the Contractor, compact sub grade, supply and compact base layer (DGB 20) and 40mm AC5 surface.
Concrete 75mm (m ²)	FCR	\$184.91	\$18.49	\$203.40	per square meter	Includes excavation, removal and disposal of waste to an approved tip; place min. 50mm DGB 20 over existing base and placement of mastic joints. 75 mm thick with 20MPa concrete and broom finish
Concrete 75mm (m ²) Paddington Mix Concrete		\$218.19	\$21.82	\$240.01	per square meter	Concrete footpaths in the Paddington Heritage DCP area must be restored using Paddington Mix washed concrete finish. Includes excavation, removal and disposal of waste to an approved tip; place min. 50mm DGB 20 over existing base and placement of mastic joints. 75 mm thick "Paddington Mix Concrete" washed finished with 20MPa concrete.

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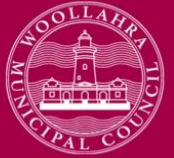
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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Pavers 25mm sand bedding and 100mm DGB 20 (m ²)	FCR	\$179.36	\$17.94	\$197.30	per square meter	An additional cost will be charged for the supply of replacement paving at cost. Includes delivery of pavers to site from Council Depot. Excavate, remove spoil to an approved tip by Contractor's plant, supply and place sand bed to depth of 35 mm, Work as per pattern drawing supplied by the Council, or to a nominated existing pattern, and fill gaps with Sydney sand (supplied by the contractor).
Pavers on 25mm sand bedding and Concrete Basecourse (m ²)	FCR	\$242.23	\$24.22	\$266.45	per square meter	An additional cost will be charged for the supply of replacement paving at cost. Reconstruct the concrete base (100mm thick) and dowel to existing with 16mm dia hot dipped galv dowels x 400mm long at 1000mm centres. Includes delivery to site from Council Depot by Contractor. Supply and place cement sand bed to depth of 20mm, Work as per pattern drawing supplied by the Council, or to a nominated existing pattern and fill gaps with cement/sand mix. Supply of 20 MPa concrete, dowels, cement/sand mix, and mastic joint by contractor.
Kerb Access Ramp (0.6m wings) Black Oxide Concrete		\$1,430.27	\$143.03	\$1,573.30	per item	Price to restore kerb access ramp to meet required Australian Standard. Includes excavation, removal and disposal of waste to an approved tip; place min. 50mm DGB 20 over existing base and placement of mastic joints. All materials including 20 Mpa black oxide coloured concrete.
Kerb Access Ramp (1.2m wings) Black Oxide Concrete		\$1,654.01	\$165.40	\$1,819.41	per item	Price to restore kerb access ramp to meet required Australian Standard. Includes excavation, removal and disposal of waste to an approved tip; place min. 50mm DGB 20 over existing base and placement of mastic joints. All materials including 20 Mpa black oxide coloured concrete.

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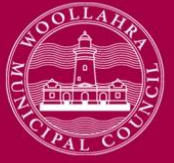
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Grass verge- including approved turf and soil (m ²)	FCR	\$50.85	\$5.09	\$55.94	per square meter	Includes establishment and maintenance as per Councils specification. 3 months of watering to establish. Establish grass verge matching the existing adjacent species.
Vehicular Driveways: 10% discount > 50m²						
Concrete residential driveway (100mm) (m ²)	FCR	\$198.78	\$19.88	\$218.66	per square meter	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip; place min. 100mm DGB 20 over existing base and placement of mastic joints. All materials shall be supplied by the Contractor. 100 mm thick residential driveway with 32 MPa concrete and broom finish
Concrete commercial driveway (150mm reinforced) (m ²)	FCR	\$280.14	\$28.01	\$308.15	per square meter	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip; place min. 100mm DGB 20 over existing base and placement of mastic joints. All materials shall be supplied by the Contractor. 150 mm thick with one (1) layer of SL72 fabric (heavy duty driveways only) with 32MPa concrete and broom finish.
Asphalt driveway includes concrete base (125mm) (m ²)	FCR	\$283.84	\$28.38	\$312.22	per square meter	Includes all required traffic control and site establishment costs. Includes excavation, removal and disposal of waste to an approved tip; place min. 100mm DGB 20 over existing base and placement of mastic joints. All materials shall be supplied by the Contractor. 100 mm thick residential driveway with 32 MPa concrete with AC10 wearing course surface.

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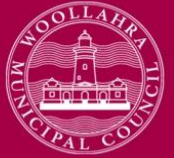
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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Other Works: 10% discount > 50m² or > 50m						
Concrete kerb & gutter or Driveway Layback (lineal m)	FCR	\$313.42	\$31.34	\$344.76	Lineal m	Includes saw cutting road, excavation, removal and disposal of waste to an approved tip; place min. 100mm 5MPa concrete lean-mix sub-base over existing sub grade, placement of mastic joints, laybacks, and connect house stormwater outlets (min. 1m length of 90mm UPVC/connection). All materials including 25Mpa concrete, cement/sand slurry, mastic joints and stormwater outlets shall be supplied by Contractor. The rate includes laybacks and restoration of the adjoining road pavement matching the existing road pavement material.
Kerb only (lineal m) or Gutter only (lineal m)	FCR	\$225.59	\$22.56	\$248.15	lineal m	Includes saw cutting road, excavation, removal and disposal of waste to an approved tip; place min. 100mm 5MPa concrete lean-mix sub-base over existing sub grade, placement of mastic joints, laybacks, and connect house stormwater outlets (min. 1m length of 90mm UPVC/connection). All materials including 25Mpa concrete, cement/sand slurry, mastic joints and stormwater outlets shall be supplied by Contractor. The rate includes laybacks and restoration of the adjoining road pavement matching the existing road pavement material.

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Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
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Concrete Dish Crossings (lineal m)	FCR	\$425.29	\$42.53	\$467.82	lineal m	Includes saw cutting road, excavation, removal and disposal of waste to an approved tip; place min. 100mm 5MPa concrete lean-mix sub-base over existing sub grade, placement of mastic joints, restoration of adjacent road pavement matching the existing road pavement material, Supply of SL82 mesh, 200mm thick concrete, and 40 MPa @ 28 days concrete.
Kerb outlet (100mm pipe) (item)	FCR	\$201.55	\$20.16	\$221.71	per item	For non standard pit sizes or different sized lintels and all other stormwater pipe connections Council will provide a cost estimate. Excavate (in all materials able to be excavated with a hydraulic excavator) with maximum depth to invert of proposed pipe of 1.2m, haulage & disposal of excavated material, supply & lay UPVC, supply and compact all backfill (sand to within 300mm finished surface and then 250mm DGB 20 - recycled), and temporary surface restoration with cold mix. Final restoration to use relevant rates.
Gully Pits Inlets (item)	FCR	\$4,195.59	\$419.56	\$4,615.15	per item	For non standard pit sizes or different sized lintels and all other stormwater pipe connections Council will provide a cost estimate. Including inlet channel, supply & place lintel and grate (Class C), pour 1m kerb and gutter either end of lintel & around grate. 25 MPa concrete shall be supplied by Contractor. Construction of a new kerb inlet pit, Price is valid for a pit up to 1.8m deep, price for pits of greater depth shall be negotiated

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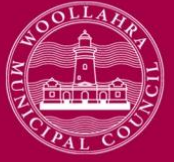
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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Saw Cutting (lineal m) - up to 75mm thick	FCR	\$50.85	\$5.09	\$55.94	lineal m	Includes establishment fee.
Saw Cutting greater than 75mm thick	FCR	\$67.49	\$6.75	\$74.24	lineal m	Includes establishment fee.
Leases Licenses Encroachments and other minor Property transactions	COST	The fee is calculated on the estimated average processing time for each transaction and is payable before the release of any legal agreement. In addition all legal and valuation costs are payable by the applicant. Protracted negotiations over 5 hours will be charged at \$65 per hour.	10.0%	The fee is calculated on the estimated average processing time for each transaction and is payable before the release of any legal agreement. In addition all legal and valuation costs are payable by the applicant. Protracted negotiations over 5 hours will be charged at \$65 per hour plus 10.0% GST		The fee is calculated on the estimated average processing time for each transaction and is payable before the release of any legal agreement. In addition all legal and valuation costs are payable by applicant. Protracted negotiations over 5 hours will be charged at \$65 per hour.
Footway Restaurant Licence - Application Fee (Section 125 Roads Act 1993)	FCR	\$384.00	Exempt	\$384.00	per application	A minimum fee of \$384.00 is payable up front.
Display of Goods on Footpath - Application Fee (Section 68 Local Government Act 1993)	COST	\$144.00	Exempt	\$144.00	per application	A minimum fee of \$144.00 is payable up front.

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Lease/Licence to occupy unused roadway (Section 153 Roads Act 1993) or land above or below a road (Section 149) - Application fee under Section 223	FCR	\$700.00	10.0%	\$770.00	per application	A minimum fee of \$770.00 is payable up front.
Rent for Leases & Licences	COST	rent based upon market rate	10.0%	rent based upon market rate plus 10.0% GST	per square metre	Rents are determined by valuation.
Minor legal transactions/transfers	FCR	\$70.45	\$7.05	\$77.50	per hour or part hour for assessment	This fee is to cover costs for minor legal and/or property transactions that require staff to provide letters or property related research on behalf of private parties. A minimum fee of \$77.50 is payable.
Application to formalise an existing encroachment on Council land (by creation of Easement or Positive Covenant or Lease etc)	FCR	\$286.36	10.0%	\$315.00	per application	A Minimum fee of \$315.00 is payable up front.
Road and footpath levels						
Application & Processing Fee	COST	\$407.30	Exempt	\$407.30	2 hours (minimum)	Equivalent to 2 hours processing time (@\$174.55 per hour) plus application fee of \$58.20. Additional charges at \$174.55 per hour or part hour for assessment inspection and supervision in excess of 2 hours.
Damage Security Deposit						
Security Deposit for damage to Council infrastructure resulting from development. Works up to \$50,000		\$2,132.00	Exempt	\$2,132.00	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.
Security Deposit for damage to Council infrastructure resulting from development. Works \$50,000 - \$100,000		\$4,264.00	Exempt	\$4,264.00	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.
Security Deposit for damage to Council infrastructure resulting from development. Works over \$100,000		\$4,264.00 plus \$216 per \$10,000 estimated cost	Exempt	\$4,264.00 plus \$216 per \$10,000 estimated cost	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Sec 138 damage/ infrastructure bond	COST	\$5,000 to \$15,000 variable			per driveway	Refundable following appropriate driveway works
Works on roadways and Council property						
Application processing fee for works on roadways and Council property requiring Roads Act approval, including footpaths, driveway crossings, stormwater, kerb and gutter and retaining walls.	COST	\$407.30	Exempt	\$407.30	2 hours (minimum)	Equivalent to 2 hours processing time including 3 inspections (@\$174.55 per hour) plus application fee of \$58.20. Additional charges at \$174.55 per hour or part hour for inspection and supervision in excess of 2 hours. Cancellation fee is calculated as the application fee of \$58.20 plus any inspections completed at the time of cancellation.
Modification or extension of a Section 138 Road Act Approval	COST	\$349.00	Exempt	\$349.00	2 hours (minimum)	\$174.55 per hour processing time with a minimum charge of 2 hours.
Deposit Administration Fee	COST	\$172.70	Exempt	\$172.70	per deposit	
Infrastructure security deposit						Depending on the circumstances a security deposit equal to the estimated value of the works may be required.
Damage Security Deposit. Works up to \$50,000		\$2,132.00	Exempt	\$2,132.00	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.
Damage Security Deposit. Works \$50,000 - \$100,000		\$4,264.00	Exempt	\$4,264.00	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.
Damage Security Deposit. Works over \$100,000		\$4,264 plus \$216 per \$10,000 estimated cost	Exempt	\$4,264 plus \$216 per \$10,000 estimated cost	per deposit	Refundable following reinstatement of road assets to Council's satisfaction.

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Stand Plant on roadway						
Permit to Stand Plant - per day	FCR	\$320.00	Exempt	\$320.00	per day	Applications are charged at \$320.00 per application for the first day and \$174.55 per day or part day for consecutive days thereafter. For non-consecutive days a new application and permit is required for each day.
Permit to Stand Plant - per day or part day fee	FCR	\$174.55	Exempt	\$174.55	per day or part day	Equivalent to 1 hour processing time (@\$174.55 per hour). Any additional time to be charged at \$174.55 per hour
Fast Track Application Fee (<48 hours notice given)	FCR	\$349.00	Exempt	\$349.00	per fast track application	Additional fee (on top of Permit to Stand Plant fee) to fast track application with less than 48 hours notice given. Equivalent to 2 hours processing time (@\$174.55 per hour)
Consecutive day - per day or part day	FCR	\$174.55	Exempt	\$174.55	per day or part day	Equivalent to 1 hour processing time (@\$174.55 per hour). Any additional time to be charged at \$174.55 per hour
Metered parking bay (additional)	FCR	\$84.55	Exempt	\$84.55	per space per day or part day if not available to public	
Change of date fee	FCR	\$174.55	Exempt	\$174.55	per date change	Equivalent to 1 hour processing time (@\$174.55 per hour). Any additional time to be charged at \$174.55 per hour
Temporary road closure (>48 hours notice given) in conjunction with stand plant (additional)	FCR	\$174.55	Exempt	\$174.55	per application	Equivalent to 1 hour processing time (@\$174.55 per hour). Any additional time to be charged at \$174.55 per hour
Temporary road closure (<48 hours notice given) in conjunction with stand plant (additional)	FCR	\$349.00	Exempt	\$349.00	per fast track application	Equivalent to 2 hour processing time (@\$174.55 per hour). Any additional time to be charged at \$174.55 per hour

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
ROCK ANCHORS						
Application & Processing Fee	FCR	\$407.30	Exempt	\$407.30	2 hours (minimum)	Equivalent to 2 hours processing time (@\$174.55 per hour) plus application fee of \$58.20. Additional charges at \$174.55 per hour or part hour for assessment inspection and supervision in excess of 2 hours.
Temporary Rock Anchor - Non Refundable Damage Deposit	COST	\$2,790.00	Exempt	\$2,790.00	per anchor	
Performance Security Deposit - Refundable		\$5,150.00	Exempt	\$5,150.00	per anchor	Refundable following removal of Temporary Rock Anchor and reinstatement of road assets to Council's satisfaction. Minimum bond \$50,000.
STORMWATER MANAGEMENT CHARGE						
Single residential dwelling	ST	\$25.00	Exempt	\$25.00		
Residential strata unit	ST	\$12.50	Exempt	\$12.50		
Business Strata	ST	\$10.00	Exempt	\$10.00		
Business properties	ST	\$25.00 plus \$25.00 for each 350 square metres (or part thereof) above 350 square metres in land area	Exempt	\$25.00 plus \$25.00 for each 350 square metres (or part thereof) above 350 square metres in land area		
SWIMMING POOLS						
Swimming Pool Act - Exemption Application & Compliance Certificates (Sections 20 & 24)	ST	\$70.00	Exempt	\$70.00	per application or certificate	
Swimming Pool Inspections						
First Inspection	ST	\$150.00	Exempt	\$150.00	per inspection	
Second Inspection	ST	\$100.00	Exempt	\$100.00	per inspection	

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Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
TRAFFIC & PARKING						
Visitor Parking Permits						
Pack of five (5) permits	COST	\$10.00	Exempt	\$10.00		
Pack of ten (10) permits	COST	\$20.00	Exempt	\$20.00		
Traffic Signs & Lines Requests						
Installation of clearance linemarking to driveway	COST	\$139.55	Exempt	\$139.55	per driveway	Actual cost including overheads.
Installation of traffic or parking signposting	COST	\$184.55	Exempt	\$184.55	per sign	Actual cost including overheads.
Installation of disabled parking signposting - initial request	SUB	No Charge		No Charge	per application	No installation fee for initial application or for timely renewal applications (see below)
Installation of disabled parking signposting	COST	\$187.30	Exempt	\$187.30	per sign	
Disabled Parking - late renewal fee	COST	\$58.20	Exempt	\$58.20	per application	Renewal may be applied for free of charge one month before the end of the 12 month period. The \$58.20 fee will be charged if renewal is applied for after this. Signs will be removed when no renewal is applied for.
Work Zone						
Application Fee	COST	\$355.00	Exempt	\$355.00	1 hours (minimum)	Additional charges at \$192.00 per hour or part hour for assessment inspection and supervision in excess of 1 hours.
Weekly occupation fee - residential	FCR	\$41.00	Exempt	\$41.00	per metre of kerbside per week	In residential areas. (Minimum 6 metres).
Weekly occupation fee - residential. Angle Parking rate	FCR	\$82.00	Exempt	\$82.00	per metre of kerbside per week	In residential areas. Equivalent square metre rate for angle parking.
Weekly occupation fee - non-residential. Parallel Parking rate	FCR	\$69.00	Exempt	\$69.00	per metre of kerbside per week	In non-residential areas.

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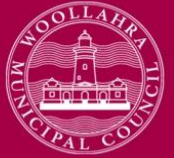
Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Weekly occupation fee - non-residential. Angle Parking rate	FCR	\$139.00	Exempt	\$139.00	per metre of kerbside per week	In non-residential areas. Equivalent square metre rate for angle parking.
Weekly occupation fee - non-residential in area with parking meters (Parking Meter Fee 1). Parallel Parking rate.	FCR	\$102.00	Exempt	\$102.00	per metre of kerbside per week	Based on non-residential fee plus compensation for loss of metre revenue in Parking Meter Fee 1 areas.
Weekly occupation fee - non-residential in area with parking meters (Parking Meter Fee 1). Angle Parking rate.	FCR	\$216.00	Exempt	\$216.00	per metre of kerbside per week	Based on non-residential fee plus compensation for loss of meter revenue in Parking Meter Fee 1 areas. Equivalent square metre rate for angle parking.
Weekly occupation fee - non-residential in area with parking meters (Parking Meter Fee 2). Parallel Parking rate.	FCR	\$97.00	Exempt	\$97.00	per metre of kerbside per week	Based on non-residential fee plus compensation for loss of meter revenue in Parking Meter Fee 2 areas.
Weekly occupation fee - non-residential in area with parking meters (Parking Meter Fee 2). Angle Parking rate.	FCR	\$202.00	Exempt	\$202.00	per metre of kerbside per week	Based on non-residential fee plus compensation for loss of meter revenue in Parking Meter Fee 2 areas. Equivalent square metre rate for angle parking.
Alteration/Reinstatement of signage	COST	\$187.30	Exempt	\$187.30	per sign	Charge based on alteration to signs at the request of the applicant or as a result of reactivation of expired Work Zone
Special Events & Road Closures						
Bond	COST	\$500.00 to \$20,000.00	Exempt	\$500.00 to \$20,000.00	per event	Refundable Bond against damage to Council assets required at Council's discretion depending on the category location and extent of the event.
Resident Parking Permits						
1st Permit	COST	\$54.00	Exempt	\$54.00		
1st Permit (Pensioner Price)	SUB	\$25.00	Exempt	\$25.00		
2nd Permit	COST	\$110.00	Exempt	\$110.00		
2nd Permit (Pensioner Price)	SUB	\$50.00	Exempt	\$50.00		
Replacement Permit	COST	\$21.00	Exempt	\$21.00		
Parking Meters						
Parking Meter Fee - Central areas Oxford Street Paddington and Double Bay Commercial Centre	FCR	\$3.91	\$0.39	\$4.30	per hour	Standard Fee

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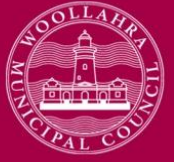
Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Parking Meter Fee - Outer areas Oxford Street Paddington and Double Bay Commercial Centre	FCR	\$3.27	\$0.33	\$3.60	per hour	Reduced fee for some of the lesser used parking spaces in both Double Bay and Paddington.
TREES						
Tree Preservation Order (TPO) Application						
Application for Pruning or Removal - 1 tree	SUB	\$66.35	Exempt	\$66.35	1 tree	
Application for Pruning or Removal - Additional Tree(s)	SUB	\$23.65	Exempt	\$23.65	per additional tree	Fee charged for each consecutive tree inspected.
Request for review of TPO Determination	SUB	50% of the original Application Fee	Exempt	50% of the original Application Fee		
Tree Inspection	FCR	\$181.80	Exempt	\$181.80	per inspection	
Tree - View Pruning & Solar Access Request						
Application for View Pruning & Solar Access	COST	\$227.30	Exempt	\$227.30	per application	
Request for View Pruning & Solar Access	COST		Exempt	As per contractors quote	as per contractors quote	The contractors quote will be specific for each job and may require different teams, equipment and traffic control depending on the location and complexity.
Request for Solar Access Pruning	FCR					
Vegetation encroaching on public access						
Fee for pruning	FCR	\$245.45	Exempt	\$245.45	per hour	Applies if a property owner does not prune encroaching vegetation on request by Council
VENUE HIRE						
Cross St Studio One						
Children's Party Session up to 3.5 hrs	FCR	\$111.82	\$11.18	\$123.00	per session	Maximum of 3.5 hours
Community/Arts/Recreation - per hour	COST	\$28.18	\$2.82	\$31.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - per exercise session	COST	\$41.82	\$4.18	\$46.00	per session	Maximum of 1.5 hours
Community/Arts/Recreation - per 6 hours	COST	\$104.55	\$10.45	\$115.00	per 6 hours	Maximum of 6 hours

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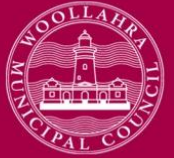
Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Community Group Not for Profit - per hour (min 2 hrs)	SUB	\$23.64	\$2.36	\$26.00	per hour	Minimum of 2 hours
Community Group Not for Profit - per 6 hours	COST	\$86.36	\$8.64	\$95.00	per 6 hours	Maximum of 6 hours
Drug and Alcohol Programs	SUB	\$10.91	\$1.09	\$12.00	per hour	
Private use per hour	FCR	\$74.55	\$7.45	\$82.00	per hour	Minimum of 2 hours
Private - per 6 hours	FCR	\$275.45	\$27.55	\$303.00	per 6 hours	Maximum of 6 hours
Cleaning	FCR	\$80.00	\$8.00	\$88.00		
Deposit		\$135.00	Exempt	\$135.00		
Cancellation Fee		\$20.91	\$2.09	\$23.00		
Rose Bay Cottage						
Under 5 years - Birthday Parties	COST	\$103.64	\$10.36	\$114.00	per session	Maximum of 3.5 hours
Community/Arts/Recreation - Per hour (min 2 hours)	COST	\$25.45	\$2.55	\$28.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per exercise session	SUB	\$38.18	\$3.82	\$42.00	per session	Maximum of 1.5 hours
Community/Arts/Recreation - Per 6 hours	COST	\$94.55	\$9.45	\$104.00	per 6 hours	Maximum of 6 hours
Community Group Not for Profit - Per hour (min 2 hours)	SUB	\$15.91	\$1.59	\$17.50	per hour	Minimum of 2 hours
Community Group Not for Profit - Per 6 hours	SUB	\$59.09	\$5.91	\$65.00	per 6 hours	Maximum of 6 hours
Playgroups - per hour	SUB	\$4.55	\$0.45	\$5.00	per hour	Minimum of 2 hours
Drug and Alcohol Programs	SUB	\$10.91	\$1.09	\$12.00	per hour	
Private - per hour	FCR	\$50.91	\$5.09	\$56.00	per hour	Minimum of 2 hours
Private - 6 hours	FCR	\$188.18	\$18.82	\$207.00	per 6 hours	Maximum of 6 hours
Cancellation Fee	COST	\$20.91	\$2.09	\$23.00		
Temporary Vehicle Amusement Device in Car Park	COST	\$80.00	Exempt	\$80.00	per session	
Cleaning	FCR	\$60.00	\$6.00	\$66.00		
Deposit		\$135.00	Exempt	\$135.00		
Cooper Park Community Hall						
Children's Parties (under 12 years)	COST	\$120.00	\$12.00	\$132.00	per session	Maximum of 3.5 hours
Community/Arts/Recreation - Per hour (min 2 hours)	COST	\$34.55	\$3.45	\$38.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per exercise session	COST	\$51.82	\$5.18	\$57.00	per session	Maximum of 1.5 hours

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Community/Arts/Recreation - Per 6 hours	COST	\$128.18	\$12.82	\$141.00	per 6 hours	Maximum of 6 hours
Community Group Not for Profit - Per hour (min 2 hours)	SUB	\$27.27	\$2.73	\$30.00	per hour	Minimum of 2 hours
Community Group Not for Profit - Per 6 hours	SUB	\$100.91	\$10.09	\$111.00	per 6 hours	Maximum of 6 hours
Drug and Alcohol Programs	SUB	\$10.91	\$1.09	\$12.00	per hour	
Private - per hour (min 2 hrs)	FCR	\$85.45	\$8.55	\$94.00	per hour	Minimum of 2 hours
Private - per 6 hours	FCR	\$316.36	\$31.64	\$348.00	per 6 hours	Maximum of 6 hours
Cancellation Fee	COST	\$20.91	\$2.09	\$23.00		
Temporary Vehicle Amusement Device in Car Park	COST	\$80.00	Exempt	\$80.00	per session	
Cleaning	FCR	\$84.55	\$8.45	\$93.00		
Deposit - Youth & Adult Parties		\$310.00	Exempt	\$310.00		
Deposit - Children's Parties & all other activities		\$135.00	Exempt	\$135.00		
The Gunyah						
<i>Single Room Hire</i>						
Children's Parties (Under 12) - Per Room	COST	\$120.00	\$12.00	\$132.00	per session	Maximum of 3.5 hours
Community/Arts/Recreation - Per exercise session	COST	\$51.82	\$5.18	\$57.00	per session	Maximum of 1.5 hours
Community/Arts/Recreation - Per hour (min 2 hours)	COST	\$34.55	\$3.45	\$38.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per Room Per 6 hours	COST	\$128.18	\$12.82	\$141.00	per 6 hours	Maximum of 6 hours
Community Group Not for Profit - Per hour (min 2 hours)	SUB	\$27.27	\$2.73	\$30.00	per hour	Minimum of 2 hours
Community Group Not for Profit - Per Room Per 6 hours	SUB	\$100.91	\$10.09	\$111.00	per 6 hours	Maximum of 6 hours
Private - per hour (min 2 hrs)	FCR	\$85.45	\$8.55	\$94.00	per hour	Minimum of 2 hours
Private - per room 6 hours	FCR	\$316.36	\$31.64	\$348.00	per 6 hours	Maximum of 6 hours
<i>Total Venue Hire - 2 Rooms</i>						
Children's Parties (Under 12) - Total Venue (2 rooms)	COST	\$179.09	\$17.91	\$197.00	per session	Maximum of 3.5 hours
Community/Arts/Recreation - Total Venue Per hour	COST	\$52.73	\$5.27	\$58.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per hour - for Ballet Class (reduced hire space)	COST	\$46.36	\$4.64	\$51.00	per hour	Minimum of 2 hours

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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Community/Arts/Recreation - Total Venue Per exercise session	COST	\$79.09	\$7.91	\$87.00	per session	Maximum of 1.5 hours
Community/Arts/Recreation - Per 6 hours - for Ballet Class (reduced hire space)	COST	\$171.82	\$17.18	\$189.00	per 6 hours	Maximum of 6 hours
Community/Arts/Recreation - Total Venue Per 6 hours	COST	\$195.45	\$19.55	\$215.00	per 6 hours	Maximum of 6 hours
Community/Arts/Recreation - Per exercise session - for Ballet Class (reduced hire space)	COST	\$69.09	\$6.91	\$76.00	per session	Maximum of 1.5 hours
Community Group Not for Profit - Total Venue Per hour	SUB	\$40.00	\$4.00	\$44.00	per hour	Minimum of 2 hours
Community Group Not for Profit - Total Venue Per 6 hours	SUB	\$148.18	\$14.82	\$163.00	per 6 hours	Maximum of 6 hours
Private - Total Venue per hour	FCR	\$128.18	\$12.82	\$141.00	per hour	Minimum of 2 hours
Private - total venue per 6 hours	FCR	\$473.64	\$47.36	\$521.00	per 6 hours	Maximum of 6 hours
Drug and Alcohol Programs	SUB	\$10.91	\$1.09	\$12.00	per hour	
<i>Single Room & Total Venue Hire</i>						
Cancellation Fee	COST	\$20.91	\$2.09	\$23.00		
Temporary Vehicle Amusement Device in Car Park	COST	\$80.00	Exempt	\$80.00	per session	
Cleaning	FCR	\$99.09	\$9.91	\$109.00		
Deposit - Youth & Adult Parties		\$310.00	Exempt	\$310.00		
Deposit - Children's Parties & all other activities		\$135.00	Exempt	\$135.00		
Vaucluse Bowling Club						
Private Function - 6 hours	FCR	\$545.45	\$54.55	\$600.00	per 6 hours	Maximum of 6 hours
Private Function - per hour	FCR	\$150.00	\$15.00	\$165.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per exercise session	COST	\$54.55	\$5.45	\$60.00	per session	Maximum of 1.5 hours
Community/Arts/Recreation - Per hour (min 2 hours)	COST	\$36.36	\$3.64	\$40.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per 6 hours	COST	\$134.55	\$13.45	\$148.00	per 6 hours	Maximum of 6 hours
Community Group Not for Profit - Per hour (min 2 hours)	SUB	\$30.91	\$3.09	\$34.00	per hour	Minimum of 2 hours
Community Group Not for Profit - Per 6 hours	SUB	\$114.55	\$11.45	\$126.00	per 6 hours	Maximum of 6 hours

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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Daytime function in conjunction with use of bowling greens - per hour	FCR	\$84.55	\$8.45	\$93.00	per hour	Minimum of 2 hours
Daytime function in conjunction with use of bowling greens - 6 hours	FCR	\$329.10	\$32.90	\$362.00		Maximum of 6 hours
Drug and Alcohol Programs	SUB	\$10.91	\$1.09	\$12.00	per hour	
Cancellation Fee	COST	\$20.91	\$2.09	\$23.00		
Cleaning after private party	FCR	\$99.09	\$9.91	\$109.00		
Key/Cleaning Deposit		\$400.00	Exempt	\$400.00		
The Drill Hall						
Commercial usage (film shoots etc) - Per 6 hours	FCR	\$787.27	\$78.73	\$866.00	per 6 hours	Maximum of 6 hours
Community/Arts/Recreation - Per hour	COST	\$47.27	\$4.73	\$52.00	per hour	Minimum of 2 hours
Community/Art/Recreation- Per exercise	SUB	\$70.91	\$7.09	\$78.00	per 1.5 hour	Maximum of 1.5 hour
Community/Arts/Recreation - Per 6 hours	COST	\$174.55	\$17.45	\$192.00	per 6 hours	Maximum of 6 hours
Rehearsal Session - Per Day	COST	\$187.27	\$18.73	\$206.00	per day	Maximum of 12 hours
Rehearsal Session - Per Week	COST	\$786.36	\$78.64	\$865.00	per week	5 - 7 consecutive days
Community Group; Not for Profit - Per hour	COST	\$32.73	\$3.27	\$36.00	per hour	Minimum 2 hours
Community Groups Not for Profit - Per 6 hours	SUB	\$121.82	\$12.18	\$134.00	per 6 hours	Maximum of 6 hours
Drug and Alcohol Programs	SUB	\$10.91	\$1.09	\$12.00	per hour	
Cancellation Fee	COST	\$20.91	\$2.09	\$23.00		
Deposit		\$500.00	Exempt	\$500.00		
The Drill Hall - 'Studio'						
Commercial usage (film shoots etc) - Per 6 hours	FCR	\$336.36	\$33.64	\$370.00	per 6 hours	Maximum of 6 hours
Community/Arts/Recreation - Per Hour	COST	\$34.55	\$3.45	\$38.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per exercise session	COST	\$51.82	\$5.18	\$57.00	per session	Maximum of 1.5 hours
Community/Arts/Recreation - Per 6 hours	COST	\$128.18	\$12.82	\$141.00	per 6 hours	Maximum of 6 hours
Rehearsal Session (3 hours for a minimum of 5 sessions)	COST	\$50.00	\$5.00	\$55.00	per session	Not for profit amateur companies only.
Rehearsal / Performance Development - Per day	COST	\$168.18	\$16.82	\$185.00	per day	Maximum of 12 hours
Rehearsal / Performance Development - Per week	COST	\$706.36	\$70.64	\$777.00	per week	5 - 7 consecutive days

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		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Community Groups Not for Profit - Per hour	SUB	\$27.27	\$2.73	\$30.00	per hour	Minimum of 2 hours
Community Groups Not for Profit - Per 6 hours	SUB	\$100.91	\$10.09	\$111.00	per 6 hours	Maximum of 6 hours
Drug and Alcohol Programs	SUB	\$10.91	\$1.09	\$12.00	per hour	
Cancellation Fee	COST	\$20.91	\$2.09	\$23.00		
Deposit		\$200.00	Exempt	\$200.00		
Canonbury Cottage						
Community/Arts/Recreation - Per hour (min 2 hours)	COST	\$25.45	\$2.55	\$28.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per exercise session	COST	\$38.18	\$3.82	\$42.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per 6 hours	COST	\$94.55	\$9.45	\$104.00	per 6 hours	Maximum of 6 hours
Community Group Not for Profit - Per hour (min 2 hours)	SUB	\$16.82	\$1.68	\$18.50	per hour	Minimum of 2 hours
Community Group Not for Profit - Per 6 hours	SUB	\$62.73	\$6.27	\$69.00	per 6 hours	Maximum of 6 hours
Drug and Alcohol Programs	SUB	\$10.91	\$1.09	\$12.00	per hour	
Private - per hour	FCR	\$74.55	\$7.45	\$82.00	per hour	Minimum of 2 hours
Private - per 6 hours	FCR	\$280.00	\$28.00	\$308.00	per 6 hours	Maximum of 6 hours
Community/Art/Recreation - Per day(upstairs offices)	COST	\$22.73	\$2.27	\$25.00	per day	Maximum of 12 hours
Community/Art/Recreation - Per week(small upstairs office)	COST	\$89.09	\$8.91	\$98.00	5-7 consecutive days	5-7 consecutive days
Community/Art/Recreation - Per week(large upstairs office)	COST	\$117.27	\$11.73	\$129.00	5-7 consecutive days	5-7 consecutive days
Ceremonies - weddings naming christening wakes etc.	FCR	\$113.64	\$11.36	\$125.00	per hour	Minimum of 2 hours
Social Events - picnics birthdays reunions family gathering	FCR	\$61.82	\$6.18	\$68.00	per hour	Minimum of 2 hours
Temporary Vehicle Amusement Device in Car Park	COST	\$80.00	Exempt	\$80.00	per session	
Cleaning after private party	FCR	\$60.91	\$6.09	\$67.00		
Cancellation Fee	COST	\$20.91	\$2.09	\$23.00		
Deposit		\$135.00	Exempt	\$135.00		

Delivery Program 2013 to 2017 & Operational Plan 2013/14



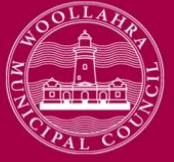
Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
EJ Ward						
Under 12 years - Birthday Parties	COST	\$103.64	\$10.36	\$114.00	per session	Maximum of 3.5 hours
Community/Arts/Recreation - Per hour	COST	\$25.45	\$2.55	\$28.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per exercise session	COST	\$38.18	\$3.82	\$42.00	per session	Maximum of 1.5 hours
Community/Arts/Recreation - Per 6 hours	COST	\$94.55	\$9.45	\$104.00	per 6 hours	Maximum of 6 hours
Community Group; Not for Profit - Per hour	COST	\$19.09	\$1.91	\$21.00	per hour	Minimum of 2 hours
Community Group; Not for Profit - Per 6 hours	COST	\$70.91	\$7.09	\$78.00	per 6 hours	Maximum 6 hours
Community/Arts Groups - Per day (upstairs offices only)	COST	\$54.55	\$5.45	\$60.00	per day	Maximum 12 hours
Community/Arts Groups - Per week (upstairs offices only)	COST	\$181.82	\$18.18	\$200.00	5-7 consecutive days	5-7 consecutive days
Drug and Alcohol Programs	SUB	\$10.91	\$1.09	\$12.00	per hour	
Private - Per hour	COST	\$40.00	\$4.00	\$44.00	per hour	Minimum of 2 hours
Private - Per 6 hours	COST	\$148.18	\$14.82	\$163.00	per 6 hours	Maximum of 6 hours
Cancellation fee	COST	\$20.91	\$2.09	\$23.00		
Deposit	COST	\$135.00	Exempt	\$135.00		
The Bay Room - Cosmopolitan						
Private - per hour (min 2 hrs)	FCR	\$90.91	\$9.09	\$100.00	per hour	Minimum of 2 hours
Private - per 6 hours	FCR	\$336.36	\$33.64	\$370.00	per 6 hours	Maximum of 6 hours
Community/Arts/Recreation - Per hour (min 2 hours)	COST	\$34.55	\$3.45	\$38.00	per hour	Minimum of 2 hours
Community/Arts/Recreation - Per exercise session	COST	\$51.82	\$5.18	\$57.00	per session	Maximum of 1.5 hours
Community/Arts/Recreation - Per 6 hours	COST	\$128.18	\$12.82	\$141.00	per 6 hours	Maximum of 6 hours
Community Group Not for Profit - Per hour (min 2 hours)	SUB	\$27.27	\$2.73	\$30.00	per hour	Minimum of 2 hours
Community Group Not for Profit - Per 6 hours	SUB	\$100.91	\$10.09	\$111.00	per 6 hours	Maximum of 6 hours
Drug and Alcohol Programs	SUB	\$10.91	\$1.09	\$12.00	per hour	
Cancellation Fee	COST	\$20.91	\$2.09	\$23.00		
Cleaning	FCR	\$72.73	\$7.27	\$80.00		
Deposit - All bookings		\$200.00	Exempt	\$200.00		

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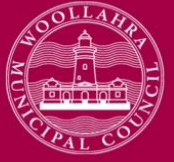
Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
WASTE SERVICES						
Domestic Waste Management Charge (includes Domestic Waste Green Waste Clean Up and Recycling Collections)	COST	\$418.65	Exempt	\$418.65	per year	This charge is calculated based on the 'Reasonable Cost' of providing the service.
Domestic Waste - Additional 120L bin. Additional Service Charge	COST	\$523.35	Exempt	\$523.35	per year	
Domestic Waste - Upgrade bin to 140L. Additional Service Charge	COST	\$481.00	Exempt	\$481.00	per year	
Green Waste - Additional Service Charge	COST	\$310.50	Exempt	\$310.50	per year	
Garden Refuse Greencart Service Excess	COST	\$9.50	Exempt	\$9.50		Per extra bin - To be imposed by the purchase of excess garbage stickers.
Bin Repair or NEW Part:						
Lid	COST	\$24.95	Exempt	\$24.95	per part	
Wheel	COST	\$13.95	Exempt	\$13.95	per part	
Axle	COST	\$18.35	Exempt	\$18.35	per part	
Bin Supply or replacement						
240 litre	COST	\$88.50	Exempt	\$88.50	per bin	
140 litre	COST	\$79.85	Exempt	\$79.85	per bin	
120 litre	COST	\$77.05	Exempt	\$77.05	per bin	
55 litre	COST	\$18.35	Exempt	\$18.35	per bin	
Recycling Crate	COST	\$13.00	Exempt	\$13.00	per crate	
55 litre organics bin with lid	COST	\$39.95	Exempt	\$39.95	per bin	Available for organics collection service.
Worm Farm	COST	\$49.82	\$4.98	\$54.80	per farm	
Compost Bin (Large)	COST	\$34.87	\$3.49	\$38.36	per bin	
Compost Bin (Small)	COST	\$24.95	\$2.50	\$27.45	per bin	

Delivery Program 2013 to 2017 & Operational Plan 2013/14



Fee / Charge	Pricing Policy Statutory (ST) Subsidised (SUB) Cost Rec (COST) Full Cost Rec (FCR)	Fees & Charges 2013/14				Supplementary Information
		Fee or Charge Excl. GST	GST Amount	Fee or Charge Incl. GST	Unit Rate e.g. per hour, per metre etc	
Domestic Waste Carry Out Service:						
55 litre (normally twice weekly service)	SUB	\$1.28	Exempt	\$1.28	per service	Service only available (on application) to the aged or infirm.
120 litre (normally once weekly service)	SUB	\$2.55	Exempt	\$2.55	per service	Service only available (on application) to the aged or infirm.
140 litre (normally once weekly service)	SUB	\$2.55	Exempt	\$2.55	per service	Service only available (on application) to the aged or infirm.
240 litre (normally once weekly service)	SUB	\$3.84	Exempt	\$3.84	per service	Service only available (on application) to the aged or infirm.
Booked Household Goods Collection (e.g. Coffee table clothes dryer microwave lounge wardrobe hot water service refrigerator washing machine bed mattress)	FCR	\$41.92	\$4.19	\$46.11	per item	
Special Events						
Bins for Special Events						
- Administration Pick up & delivery fee (1 - 5 bins)	FCR	\$72.68	\$7.27	\$79.95	per event	
- Administration Pick up & delivery fee (> 5 bins)	FCR	\$92.06	\$9.21	\$101.27	per event	
- Bin Fee	FCR	\$19.45	\$1.95	\$21.40	per 240L bin	
WATER SYSTEMS REGISTRATION						
Registration of water-cooling & warm water systems	FCR	\$80.00	Exempt	\$80.00	per lodgement	
Inspections up to 30 minutes in duration (including travelling)	FCR	\$77.30	Exempt	\$77.30	per inspection	
Inspections over 30 minutes in duration (including travelling)	FCR	\$136.35	Exempt	\$136.35	per inspection	

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References

This Delivery Program and Operational Plan reflects the plans, strategies and policies below:

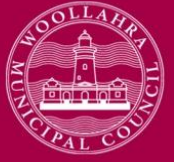
- Woollahra LEP 1995.
- Woollahra LEP No 27 – relevant to Strickland House, Vaucluse.

Development Control Plans

- Residential Development Control Plan (2003).
- Access Development Control Plan.
- Applications and Applications to Modify Development Consents.
- Babworth House Development Control Plan.
- Bishopscourt Development Control Plan.
- Child Care Centres Development Control Plan.
- Development Control Plan for Off-Street Car Parking Provisions and Servicing Facilities.
- Double Bay Centre Development Control Plan.
- Development Control Plan for Advertising and Notification of Development.
- Development Control Plan for part of 13 Albert Street, Edgecliff.
- Development Control Plan for No 9 Cooper Park Road, Bellevue Hill.
- Development Control Plan for 188 Oxford Street Paddington [Royal Hospital for Women DCP].
- Development Control Plan for 118 Wallis St, Woollahra.
- Development Control Plan for School and College Development.
- Edgecliff Commercial Centre Development Control Plan.
- Hawthornden Development Control Plan.
- Kilmory Development Control Plan.
- Paddington Development Control Plan 2008.
- Rose Bay Centre Development Control Plan.
- Telecommunications and Radiocommunications Development Control Plan.
- Watsons Bay Development Control Plan.
- White City Development Control Plan.
- Woollahra Heritage Conservation Area Development Control Plan.
- Woollahra Development Control Plan – Exempt & Complying Development.

Policies, Strategies, Guidelines

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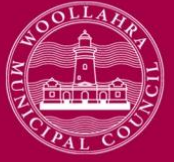


- Bike Strategy.
- Community Garden Policy (2008).
- Community Partnership Program (26/8/2002).
- Community Services Policy (5/9/2005).
- Community & Cultural Grants Policy (6/4/2009).
- Community Consultation Policy & Guidelines for Communicating and Consulting with the Community (13/6/2006).
- Community Cultural Relations Statement (14/8/2006).
- Crime Prevention Plan.
- Double Bay Public Domain Improvements Plan.
- Double Bay Strategic Plan (26/6/1995).
- Playground Policy (11/3/2002).
- Playground Strategy (11/3/2002).
- Policy for the Sponsorship of Events & Activities (27/3/2006).
- Public Art Policy (9/10/2006).
- Library Strategic Plan "The Way Forward" (2007).
- Reconciliation Statement (13/11/2006).
- Recreational Needs Assessment and Strategy (2006).
- Risk Management Strategy.
- Rose Bay Centre Public Domain Improvements Plan.
- Significant Trees Register – July 1991 (Volumes 1 to 4).
- Social & Cultural Plan 2013 to 2023.
- The Woollahra Bicycle Strategy 2009.
- Tree Preservation Order (2006).
- Waste Reduction and Resources Policy.
- Woollahra Traffic and Transport Study (2001).

Section 94 Contribution Plans

- Royal Hospital for Women Section 94 Contribution Plan (9/2/1998).
- Woollahra Section 94 Contribution Plan (2002 – Amended in 2008).

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Section 94A Contributions Plan

- Woollahra Section 94A Development Contributions Plan (2011).

Plans of Management

- Chiswick Gardens (2010).
- Christison Park (1996).
- Cooper Park (2001).
- District Parks (1996).
- Drainage Reserves (1997).
- General Community Use (1996).
- Harbourview Park (2001).
- Local Parks (1995).
- Lyne Park (2003).
- McKell Park (1995).
- Natural Areas (Foreshore) (1996).
- Redleaf (1997).
- Regional Parks (1996).
- Robertson Park (2004).
- Royal Hospital for Women Park (2005).
- Rushcutters Bay Park, Yarranabbe Park and Plantation Reserve (2005).
- Sir David Martin Reserve (2004).
- Trumper Park (1996).
- Yarranabbe Park (2012).
- Woollahra Park (2001).